
The City of Huntsville, Texas



*ANNUAL BUDGET
FY 2022-2023*

City of Huntsville, Texas

Annual Operating Budget for Fiscal Year 2022-2023

This budget will raise more total revenue from property taxes than last year's budget by \$681,900 (9.26%), and of that amount \$206,500 (2.80%) is property tax revenue to be raised from new property added to the tax roll this year.

Record vote on adopting the FY 22-23 Budget:

<u>Councilmember Name</u>	<u>Position</u>	<u>Vote (Yes/No)</u>
Andy Brauninger	Mayor	Yes
Daiquiri Beebe	Ward 1	Yes
Russell Humphrey	Ward 2	Yes
Deloris Massey	Ward 3	Yes
Jon Strong	Ward 4	Yes
Bert Lyle	Position 1 at Large	Yes
Dee Howard Mullins	Position 2 at Large	No
Vicki McKenzie	Position 3 at Large	Yes
Pat Graham	Position 4 at Large	Yes

Property Tax Rate Information:

	<u>Fiscal Yr 22-23</u>	<u>Fiscal Yr 21-22</u>
Tax Rate adopted	\$0.2926	\$0.3075
No-New-Revenue Tax Rate	\$0.2836	\$0.2975
No-New-Revenue M&O Tax Rate	\$0.2295	\$0.2382
Debt Rate	\$0.0541	\$0.0593
Voter-Approval Tax Rate	\$0.3179	\$0.3392

City Debt Obligations secured by property taxes \$40,710,000

Huntsville, Texas City Council



Andy Brauning, Mayor



Daiquiri Beebe, Ward 1



Russell Humphrey, Ward 2



Delores Massey, Ward 3



Jon Strong, Ward 4



Bert Lyle,
Position 1 at Large



Dee Howard Mullins,
Position 2 at Large



Vicki McKenzie,
Position 3 at Large



Pat Graham,
Position 4 at Large

Leadership Team

Aron Kulhavy	City Manager
Leonard Schneider	City Attorney
Kristy Doll	City Secretary
John Gaines	City Judge
Darryle Slaven	Interim Police Chief
Brent Sherrod	Public Works Director
Kevin Byal	Development Services Director
Penny Joiner	Parks and Leisure Director
Darren Drastata	Human Resources Director
Bill Wavra	Information Technology Director
Kathlie Jeng-Bulloch	City Engineer
Steve Ritter	Finance Director
Tamara Gann	Special Projects, Economic Development & Tourism Director
Greg Mathis	Fire Chief

Budget Document Preparation

Laurie O'Brien

Budget Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Huntsville

Texas

For the Fiscal Year Beginning

October 1, 2021

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Huntsville, Texas for its annual budget for the fiscal year beginning October 1, 2021. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operational guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

Organizational Chart



FY 22 - 2023

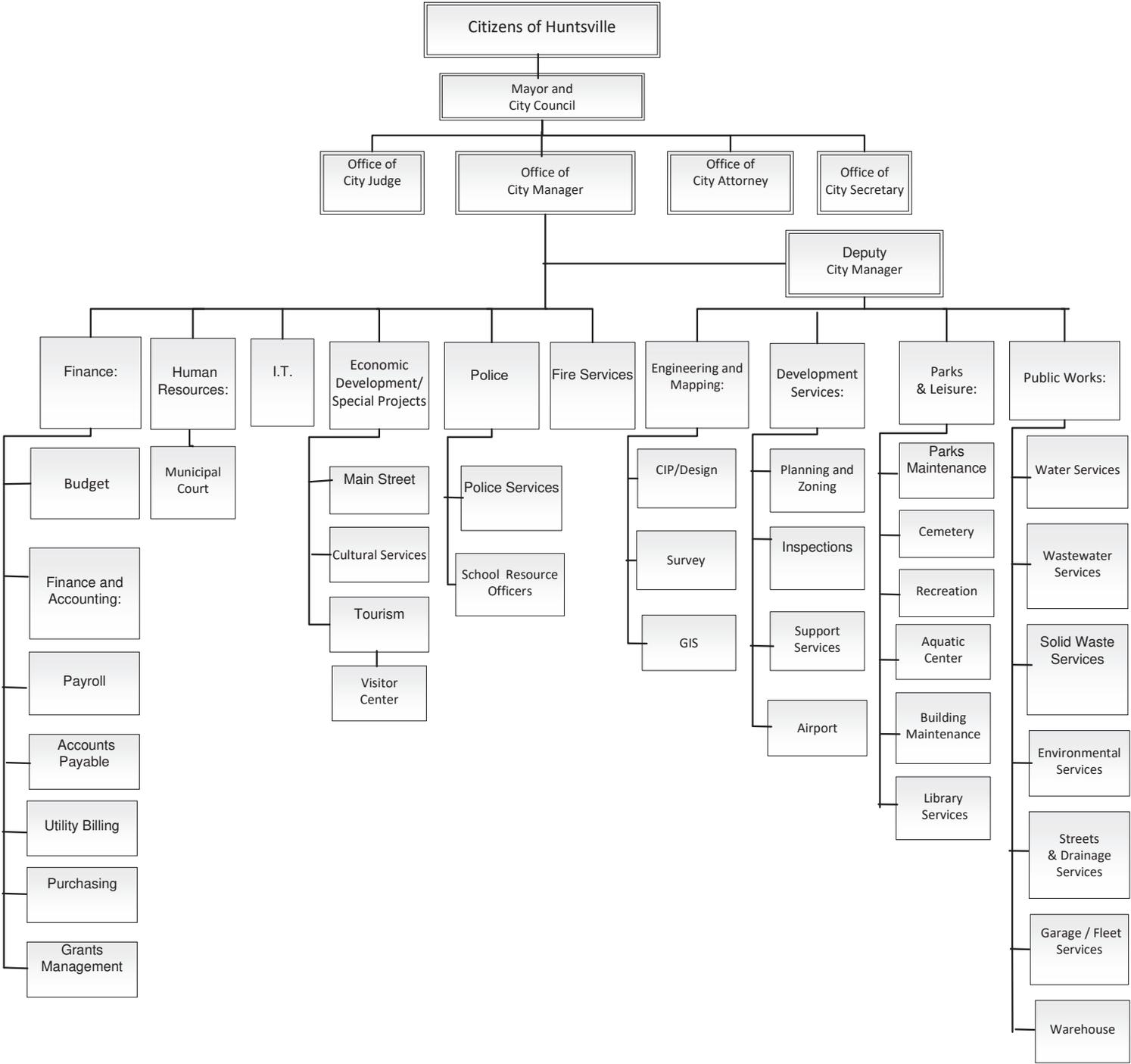


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VISION

The City of Huntsville is a community that is beautiful, historic, culturally diverse, affordable, safe, and well-planned, with great opportunity for our citizens.

MISSION

In order to maintain and enhance the quality of life and the achievement of our vision, the City of Huntsville provides, facilitates and regulates services, facilities and infrastructure for citizens, customers, visitors, businesses and state agencies, in a friendly, efficient, fair, honest and competent manner with quality and forethought.

VALUES STATEMENT

Public service is our business and our goal. We believe in commitment - not just to our job, but to our faith, our beliefs, and our family. Our pride in our work and the organization compels us to a high degree of professionalism.

Honesty in all our actions;

United in our commitment to ensure a safe work environment, fair wages and benefits, and opportunities for advancement;

Nurture an environment of cooperation between the City and its citizens,

Teamwork depending on one another to improve the quality of life;

Service excellence provided at every level in an efficient and economical manner;

Vision of an enriched future enhanced by encouraging skills, talents, and potential of our employees through training, opportunity, and recognition;

Integrity demonstrated in the treatment of our coworkers and those we serve and protect;

Leadership through communication in a responsive manner while maintaining a high degree of professionalism;

Loyalty to our faith, our beliefs and our families;

Embrace the diversity of our employees as a strength of our organization

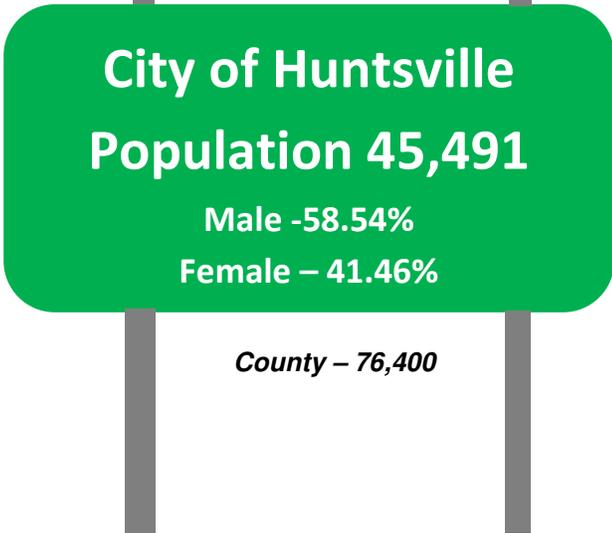


About the City of Huntsville

Community Profile

Form of Government Council/Manager
 Date of Incorporation January 30, 1845
 Total Square Miles... 36

Population



Cultural Diversity

White39.37%
 Black or African American34.44%
 Hispanic or Latino.....23.7%
 Asian.....0.70%
 Some Other Race.....1.24%
 American Indian & Alaska Native0.55%

Taxes

City Property Tax..... .2926
 Walker County Property Tax..... .4490
 Huntsville ISD Property Tax 1.0425
 Hospital District Property Tax1027
 Total Property Tax Rate 1.8868

Labor Force

Civilian labor force24,961
 Employed.....24,035
 Unemployed.....926
 Unemployment Rate..... 3.7%

Income and Benefits

Total households15,185
 Less than \$10,0002,993
 \$10,000 to \$24,999.....1,985
 \$25,000 to \$49,999.....1,724
 \$50,000 to \$99,999.....3,809
 \$100,000 to \$199,999.....1,621
 \$200,000 or more 140
 Per capita income (\$)26,840
 Median household income (\$)36,356

Estimated Mean Housing Prices

All housing units\$260,000
 Median Listing Home Price/Sq ft154.00

Sporting and Cultural Amenities

Historic Sites and Museums

- Wynne Home Arts Center
- Gibbs- Powell House Museum
- Sam Houston Memorial Museum
- Texas Prison Museum
- Veterans Museum of Texas
- Sam Houston's Gravesite

Sports Sites

- Kate Barr Ross
- Thomas Henry Ballpark

Recreation

Acres of Open Space13
 Public and Private Golf Courses.....2
 Parks.....20
 Trail Miles2.73



About the City of Huntsville

Education

No. of Schools

Pre-K	4
Elementary Schools	4
Intermediate Schools.....	4
Middle Schools	4
High Schools	4
Total Enrollment	6,276

Higher Education Institutions

Enrollment

Sam Houston State University	21,480
------------------------------------	--------

Educational Attainment

High school graduates (age 25+)	85.28%
Bachelor's degree or higher (age 25+).....	25.37%
Graduate or professional degree (age 25+)	6.0%

Top Ten Taxpayers

2022 Taxable Assessed Valuation

Entergy Texas INC .	\$43,777,890
PEP – SHSU LLC.....	\$38,263,100
(DBA The Exchange)	
Sterling – Huntsville LLC	\$37,202,100
American Campus Community	\$34,003,720
(DBA Villas on Sycamore)	
Breckenridge Group Huntsville TX LP....	\$31,729,794
(DBA Aspen Heights)	
C150 1300 Smither Drive LLC.....	\$30,110,550
(DBA Republic at Sam Houston)	
THP The Forum LLC.	\$29,398,710
(DBA Forum at Sam Houston)	
SZ Sam Houston Ave Apts.LLC.....	\$28,603,380
(DBA 1879)	
SFG Huntsville LLC.....	\$26,405,210
(DBA The Armory)	
Campus Crest at Huntsville ILP	\$26,340,790

Climate

Average Temperature.....	67°F
Average Minimum Temperature	57°F
Average Maximum Temperature	77°F
Highest Recorded Temperature	108°F
Lowest Recorded Temperature	2°F
Average Monthly Precipitation.....	4.1”
Average Number of Rainy Days.....	76.8

Transportation

The Bruce Brothers/Huntsville Regional Airport

Top Ten Types of Business

of Employees

Public Administration	7,734
Education.....	3,297
Healthcare and Social Services	3,044
Accommodation and Food Services.....	2,672
Retail: Home, Food, Automobiles.....	1,516
Retail Hobby, Media General Merchandise....	1,254
Other Services	1,076
Construction	787
Banking.....	612
Real-estate and Rentals	514

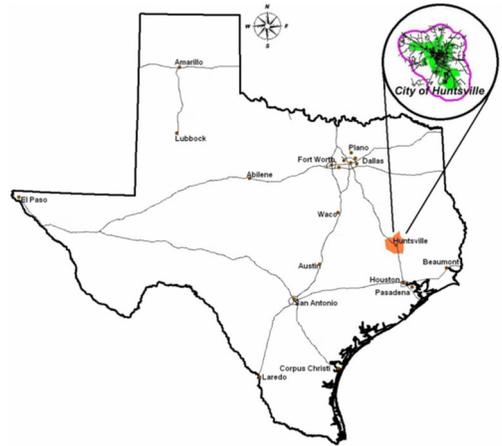


*Information provided by Texas Workforce Commission, U.S. Census Bureau, Huntsville ISD, Walker County Appraisal District, and City of Huntsville Economic Development website



Huntsville, Texas Community Profile

The City of Huntsville, the seat of Walker County, is located in the piney woods and rolling hills of East Texas, approximately 70 miles north of Houston and 170 miles south of Dallas on Interstate 45. It is also conveniently located at the intersection of Texas Highway 30 (west to Bryan-College Station) and Highway 190 (east to Livingston). Founded in 1835 by Pleasant and Ephraim Gray as an Indian trading post, the community was named for Huntsville, Alabama, former home of the Gray family.



Home of Sam Houston



Huntsville takes great pride in having been the home of Sam Houston - Congressman and Governor of Tennessee, Commander of the Texas Army that defeated General Santa Anna at the Battle of San Jacinto, twice President of the Republic of Texas, United States Senator and Governor of Texas. Sam Houston's legacy continues to influence the spirit and enthusiasm of the people of Huntsville.

The Sam Houston Memorial Museum is an education institution dedicated to preserving the memory and ideals of Sam Houston. Located on the grounds of the original Houston Homestead, it offers visitors the opportunity to tour the Memorial Museum, visit Sam Houston's Woodland Home, his law office, and the Steamboat House where he died.



Oakwood Cemetery, designated as a Historic Texas Cemetery by the Texas Historical Commission, is the final resting place for many people of historical prominence, including General Sam Houston, Henderson Yoakum, Judge James A. Baker, Joshua Houston, and many others important to the history of Huntsville, Walker County, and the State of Texas. Pleasant Gray, the founder of Huntsville, deeded the land for this cemetery to the City of Huntsville in 1847.

The Sam Houston Statue, "A Tribute to Courage," located on Interstate 45, was designed and constructed by well known artist and sculptor David Adickes. It is the world's tallest statue of an American Hero at 67 feet tall on a 10 foot sunset granite base. Year round the statue visitor's center welcomes tourists from all over the world to Huntsville and the many opportunities available in the area.



Headquarters of the Texas Prison System



The Texas Prison System has been headquartered in Huntsville since 1848 and is the only state agency with headquarters outside of Austin. Soon after Texas became a state, the legislature chose Huntsville as the site of the first permanent penitentiary. The Huntsville Unit “The Walls” was the first building. Today, the Texas Department of Criminal Justice is one of the two largest penal systems in the free world. The total system houses approximately 152,000 offenders in 111 units. Five units are in the city of Huntsville.

The Texas Prison Museum, located in Huntsville, features numerous exhibits detailing the history of the Texas prison system, both from the point of view of the inmates as well as the men and women who worked within the prison walls. Among the most popular exhibits is the Capital Punishment exhibit featuring “Old Sparky”, the Texas electric chair.



Sam Houston State University



Since 1879, Huntsville has been home to Sam Houston State University which boasts a beautiful 316 acre main campus. There are seven colleges within the university – Fine Arts and Mass Communications, Sciences, Business Administration, Criminal Justice, Education, Humanities and Social Sciences, and Health Sciences - with 80+ undergraduate degree programs, 50+ masters programs, and 10 doctoral programs. Fall 2015 enrollment reached 21,000.

Historic Downtown Huntsville

In downtown Huntsville, around the Walker County Courthouse, shopping, history, and entertainment combine with over 40 retail shops and restaurants, a restored log cabin visitor center, and over 20 designated historic sites. Gibbs Brothers and Company, established in 1841, is the oldest business under the same ownership in Texas. Huntsville is a registered Texas Main Street City and is committed to the promotion of our historic and vibrant downtown district.



Wynne Home Arts Center



The Wynne Home structure is a nineteenth-century mansion operated by the City of Huntsville as a center for the arts. The Wynne Home Arts Center offers a wide variety of arts and cultural programs, exhibits, and hosts field trips tailored to the interests and needs of our diverse community.

Parks and Recreation

Citizens and visitors to the City of Huntsville enjoy an array of parks and recreational opportunities. The City currently has 23 parks comprised of over 240 acres including community parks, neighborhood parks, “mini” parks, walking trails, natural areas, and beautiful open spaces.



Huntsville’s aquatic center facility features a zero-depth recreational leisure pool with a tube slide and other play elements, an eight-lane competition pool, and a picnic area.

Huntsville State Park is a 2,083-acre recreational area located just outside the Huntsville City Limits. The heavily-wooded park adjoins the Sam Houston National Forest and encloses the 210-acre Lake Raven. The park offers camping, hiking, biking, boating, guided horseback trail rides, fishing, swimming, and nature study.



Huntsville Public Library



The Huntsville Public Library provides a wide variety of services to the citizens of Huntsville and Walker County. The Library promotes the development of independent, self-confident, and literate citizens by providing a balanced collection of educational, recreational and intellectually stimulating information products; programming that encourages reading, learning and cultural enrichment; and exemplary services relevant to our community. The Huntsville Public Library has an extensive genealogy collection which includes local history and archival materials. The Library also offers a literacy program designed to teach adults to read and to aid those who want to learn to speak, read and write English.

Excellent Public Utilities

The City of Huntsville is committed to providing high quality public utilities to the citizens and businesses of Huntsville. The City operates and maintains three public utilities including Water Services, Wastewater Services, and Solid Waste Services. The water distributed by the City of Huntsville exceeds all the standards set by the Texas Commission on Environmental Quality (TCEQ) and has been awarded the Superior Water Systems rating by the TCEQ. The activities of all three utilities are conducted within the guidelines of the TCEQ, the Environmental Protection Agency (EPA), and local ordinances.



Police and Fire Services



The Huntsville Police and Fire Departments provide law enforcement, public safety services, and emergency response services to the citizens of Huntsville. Public Safety is a high priority of the City of Huntsville. The Police Department employs a staff of 70 including 60 certified officers. The Fire Department employs 23 full-time employees and has 40 volunteer firefighters.

Well-Maintained Streets

The City of Huntsville maintains over 138 miles of public streets. Each year the City of Huntsville's Street Services Department targets, on a rotating basis, approximately 14 miles of street for annual maintenance. Streets Services is responsible for the construction of new street infrastructure, sidewalks, and parking lots and for the maintenance of roadway signage, pavement markings, traffic control devices, curbs, gutters, public right-of-ways, and the Municipal Airport.



Inspection Services



The City of Huntsville's Central and Health Inspection Services provide inspections of private and public improvement development as well as food service establishments to protect the safety and health of residents and visitors to Huntsville. Central Inspections ensures that citizens occupy properties and buildings that are constructed and maintained as directed by the codes, laws, and good engineering practices adopted by the State of Texas and the City of Huntsville. Health Inspections ensures that citizens eat and purchase meals and food products that are produced and sold under the State and local laws.

Well-Managed City

The City operates under a Council/Manager form of government, where the Mayor and eight Council members are elected for staggered two-year terms. The City Council formulates operating policy for the City while the City Manager is the chief administrative officer. The City of Huntsville is committed to providing our citizens with a fiscally responsible, efficient organization that provides high quality essential services while maintaining affordable tax and utility rates. The City Council and staff strives every day to manage the City's revenue and rates in an effective manner and provide the citizens of Huntsville with excellent services.



Reader's Guide

The primary purpose of this document is to plan both the operating and capital improvement expenditures in accordance with the policies of the City of Huntsville. By adoption of this budget, the City Council establishes the level of services to be provided, the amount of taxes and utility rates to be charged, and the various programs and activities to be provided.

The Annual Operating Budget serves as a policy document, a financial plan and an operations guide for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services and continued improvements. It addresses service requirements and builds upon initiatives funded in prior years, while establishing new direction for new programs.

The **Budget Overview** section includes the City Manager's budget message with operating expenses of major funds, tax rate information, and updates on various programs within the City. This section also includes the basis of budgeting, budget structure, the budget calendar, and the budget control and amendment process. The operating budget summary provides readers with a broad overview of information regarding revenues and expenses by classification, including governmental and business related activities. Governmental activities include most of the City's basic services (general government, public safety, community services, and public works). Business-type activities include the City's water and sewer systems. Also included in the Budget Overview section is an overview of revenues and expenditures by fund.

Look in **Budget Overview** for information regarding the tax rate, basis of budgeting, and the budget structure.

Additional schedules presented in the **Revenue** section are revenues for property taxes, sales taxes, water and wastewater service charges, as well as other fees and charges. Charts, graphs, and tables are also presented to show prior year revenue comparisons as well as comparisons to other cities of the City's tax rate and valuations.

The **Fund Overview** provides a description of the various funds used by the City and projected ending fund balances of the City's governmental funds, as well as enterprise funds. Governmental funds include the General Fund and General Debt Service Fund. Enterprise funds include the Utility fund and Solid Waste Fund. Additionally, there are 15 special revenue funds, including Court Security and Court Technology Funds, Airport Fund, Library Fund, Police Forfeiture Fund, School Resource Officer Fund, Public Safety Grants Fund, Visitor and Arts Center Fund, and Hotel/Motel Tax Fund. Internal Service Funds are the Medical Insurance Fund and Equipment Replacement and Computer Replacement Funds. The City also has two permanent funds, the Cemetery Endowment Fund and the Library Endowment Fund. This section also includes a summary of revenues by fund, a summary of expenses by fund, and charts with revenue and expense information for each fund.

Department Overview contains each department's purpose, description of services, goals and accomplishments, and additional information regarding expenses and organizational structure.

The next section, **Department Overview**, includes our goals and effectiveness, a summary of expenses by department and a summary of expenses by category. Each department's purpose, description of services, goals and accomplishments, resources, workloads, and measures are also included, along with a summary of their current budgeted expenses and expenses for the three prior years. An organizational chart for each department depicting the department structure is also included.

The **Debt** section contains a description of debt, a summary of total municipal debt by use, debt service requirements, and the computation of the legal debt margin. A summary of general obligation and utility fund debt is also included, as well as the summary schedules and payment schedules for each of these funds.

Capital projects are summarized in the **Capital** section, showing the original budget, remaining budget, any new additions, deletions, and the total budget. Each capital project is outlined with the title of the project, description and status, project impact, and five year budget plan. The City's five-year capital improvement plan is also included.

Information regarding the property tax rates, a ten-year operating budget history, and employee history, pay scale, and schedule of fees and charges can be found in the **Supplemental Section**. Fiscal and budgetary policies, budget and tax ordinances.

Looking for information regarding personnel, policies, and ordinances? Look in the **Supplemental Section**.

The **Glossary** includes budget terminology and acronyms used within the document.



CITY OF Huntsville

Incorporated in 1845 under the Republic of Texas

August 12, 2022

The Honorable Mayor and City Council
City of Huntsville, Texas

Following this letter is the budget for the fiscal year beginning October 1, 2022 and ending September 30, 2023. Although the fund balance was used in some instances, each fund is balanced in this budget per the requirements of the City Charter and the adopted fiscal policies and procedures. This document reflects the hard work of the City staff in assembling a sound financial plan to meet the goal of providing a sustainable, efficient and fiscally sound government through conservative fiscal practices and resource management.

After the past couple of years, in preparing a budget while dealing with a global pandemic and a historic winter storm, I believed we had seen it all and that this year's budget would be an easier task. I was wrong. The preparation of this year's budget was the most challenging of my tenure due to the macroeconomic conditions across the country including the historic inflation. The fiscal year started off with a bang with record numbers of housing permits issued and strong sales tax numbers. As the year progressed and the economic conditions changed, we saw great impacts on our cost of providing services. While we continued to be blessed with strong sales tax returns and accommodating those people wanting to build and invest in Huntsville, the cost to provide our services increased in several key areas. Fuel, electricity, supplies, construction costs, water supply operations, and solid waste disposal costs all rose greatly resulting in a much higher cost just to maintain the level of service provided in the current fiscal year. We have also faced challenges with maintaining competitive wages and are making attempts to assist in the recruitment and retention of quality employees to serve our citizens. As our employees always do, we have overcome the challenges laid before us and worked together as a team to prepare a budget for your consideration that provides the highest level of service to the citizens of Huntsville in the most fiscally responsible manner.

This year's budget shows total revenues of \$80,494,502 and total expenditures of \$81,675,526. When compared with last year's adopted budget, the revenues are up by 8.55%, and expenses, including one time use of unallocated reserves, are up by 6.9%. The fund balances do remain healthy and above the 25% minimum as required per policy in the general, utility, and solid waste funds; however, there is not as much cushion as we have enjoyed in previous years. The projected balance in the general fund at the end of the 22-23 fiscal year (FY) is approximately, \$8.359 million, which as of the date of this letter is \$670,000 thousand more than the 25% reserve requirement.

ADMINISTRATION

1212 Avenue M • Huntsville, TX 77340-4608 • 936.291.5400 • 936.291.5409 fax • www.ci.huntsville.tx.us

Our vision for the City of Huntsville is a community that is beautiful, historic, culturally diverse, affordable, safe, and well planned with great opportunity for our citizens.

We have used our healthy fund balance in the past year to pay for the higher construction costs of some of our capital projects and the maintenance of the 25% minimum requirement is useful for our bond rating. The utility fund is projected to have a \$8.162 million balance, \$491,300 over the \$7.67 million required reserve. The solid waste fund is expected to end the 22-23 year with a reserve fund of \$3.422 million which is in excess of the policy minimum requirement of \$1.927 million by \$1.495 million.

There are a couple of underlying themes which helped guide the staff in preparation of this year's budget. The first is to address the objectives outlined in the Council's adopted Strategic Plan. The second is to continue to provide the best level of service to Huntsville's citizens and guests in a fiscally sound manner.

First and foremost, this budget addresses several items outlined in the 2022 Strategic Plan as adopted by Council. Items identified in the strategic plan that are covered in additional detail later in this letter include continued progress on the bond projects, maintaining competitive compensation, continued improvements to infrastructure, and new programs and policies to meet the needs of Huntsville as we continue to grow. With the completion of Proposition 1 and 3 projects, staff is now fully engulfed in the Proposition 2 projects with construction of the Service Center under way and City Hall plans being finalized with a contractor for this capstone project already selected. To continue aggressive street maintenance, almost \$1.75 million is allocated in this budget. Funding is allocated to on-going sanitary sewer repairs to reduce inflow and infiltration (I&I) thereby reducing the possibility of sewer overflows as well as upgrading capacity in sections of our collection system that are serving as bottlenecks limiting future development. Finally, there are funds allocated to water line repairs to replace many of the older lines that leaked after completion of the water pressure improvements in the Prop 3 projects.

The Council also outlined additional capital needs during the strategic planning process. The total capital budget for 2022-2023 is \$4.1 million coming from the City funding "pay as you go" projects. Last year, the American Rescue Plan (ARP) provided the City with additional funding opportunities to invest, build and improve the city's water and wastewater infrastructure with the allocation of over \$7.5 million; however, due to construction cost increases, most of the capital funding in this year's budget is to overcome shortfalls in the funding available for those projects. Funding was also included to improve our drainage infrastructure by funding some maintenance projects to replace failed storm sewers and also to engage a consultant to provide direction on the implementation of a drainage fee to fund future projects. Additional quality of life projects were also included as discussed in further detail below. The Capital Improvement Plan (CIP) not only identifies projects for funding in FY 22-23, but it also serves as a planning tool for future capital needs for infrastructure to include everything from water and sewer to parks and roadways.

Finally, in order to provide the expected level of service, this budget adds several projects, replaces or adds equipment, and includes additional employees. The projects and equipment are discussed in more detail in the appropriate section, but I want to briefly describe the new positions here. The general fund budget includes eight and one-half additional positions. These included two additional fire fighters, three police officers, a graduate engineer, a code enforcement officer, an Economic Development Specialist, and a part-time records/communications specialist in the City Secretary's office. There are no proposed

staffing additions to the utility fund, and the Solid Waste Fund includes one new position for a relief driver to address the additional demand for service. The Hotel/Motel fund includes one and one-half additional positions; a facility/grounds technician and a part-time guest services representative.

General Fund

General fund revenues are projected to increase by \$2.4 million (8.5%) over the current year adopted budget. The primary drivers in the general fund are as follows:

- Sales Tax – This segment of the general fund revenue is the single largest component of revenue for the fund, comprising about one-third of the total. This budget recommends an 8.10%, or \$850,000 increase over the current year adopted sales tax budget. Current year’s sales taxes year to date for the 10 months through July are just over 10.39% over the projected budget and we feel that sales will continue to remain strong even with the overall inflationary economic conditions. We will continue to closely monitor the budget for sales tax revenue due to its potential volatility in these uncertain economic times.
- Property Tax – This segment of the General Fund revenue is the second largest component of the fund composing approximately 20% of the revenue. This budget recommends a property tax rate of \$0.2926, which is a little less than one cent more than the No-New-Revenue rate of \$0.2836 and four cents under the Voter-Approval rate of \$0.3327. The \$0.2926 rate provides for an additional \$654,500 of property tax revenue with approximately \$206,500 coming from new property added to the tax rolls.
- Permits – The General Fund contains several line items related to various types of permits. As we expect construction to remain strong, those line items, collectively, are estimated to have an increase of \$230,000 as compared to the current budget year.
- Municipal Court Fines – This portion of General Fund revenue is estimated to be \$1.045 million, an increase of \$58,000 (5.9%) as compared to the prior year adopted budget.
- Paid Parking – This budget estimates total collections of \$200,000, which is a \$25,000 increase (14.5%) over the current fiscal year.
- Franchise Fees - This portion of General Fund revenue remains flat at \$2,125,000.

General Fund expenditures are estimated to increase by \$2,261,979 (or 7.53%) when compared to the current year adopted budget. Several line-item expenditures increased significantly due to increased costs and service provision. This includes an addition of \$212,000 for fuel, \$80,000 in electricity, \$59,000 for dispatch, and \$75,000 in funding for the operations of the new animal control facility that is scheduled to be completed this fiscal year. Funding for the local non-profits continues to be included in the budget at a level equivalent to the current budget. In addition to a \$350,000 transfer to capital projects, there are several major components associated with the recommended expenditures in the General Fund as outlined below. The first five are on-going operational expenditures while the last eight are one-time expenditures funded through unallocated reserves.

1. Continued enactment of the Council’s goal to maintain existing streets in a satisfactory condition; \$1,750,000 is allocated to this endeavor, \$65,000 increase from last year.

2. An equipment replacement schedule for the firefighters' air-packs was created in the fiscal year 2020 with \$50,000 designated annually for equipment replacement as needed. We have continued to fund this.
3. A market adjustment of 2.5% for all employees in the amount of \$393,924 to enable the City to remain competitive in the job market. The market adjustment is scheduled to go into effect on October 1, 2022
4. Eight and one-half (8.5) new positions listed above totaling \$741,734 in various departments within the General Fund.
5. Additional Salary and Benefit considerations including certification pay for CDL drivers and the reclassification of several positions for in the amount of \$158,348
6. Extension to two City garage bays at a cost of \$165,000
7. New patrol unit for new police officer position at a cost of \$73,480
8. Two new city trucks at a cost of \$72,402 for the new code enforcement officer position and the program manager.
9. Continued funding of the step increases and the vacation buyback policy. This amounts to \$281,360 in one-time operational expenses funded using unallocated reserves.
10. Post construction repairs to the Service Center parking area at a cost of \$106,043
11. A new recreation shed and additional bleachers/park amenities at a cost of \$40,000
12. Fire department improvements including overhead door replacements at \$22,000, a 40-foot container for training at \$13,850, and the purchase of hazardous material response equipment at \$28,500
13. Capital projects to include:
 - a. Fiber loop project related to two TxDOT crossing locations - \$55,000
 - b. Improvements to park facilities in the amount of \$75K for additional amenities to Eastham-Thomason park such as skate park lighting, disc golf expansion, and pickle ball courts.
 - c. \$50K for continued sidewalk maintenance and improvement projects
 - d. \$150K for Kate Barr Ross fields 9 & 10 parking lot
 - e. Design funds for future Airport runway mill and overlay improvements at a cost of \$20K to the City with the additional funding being provided by TxDOT

Utility Fund

Overall utility fund revenues are projected to increase by 7.5% or about \$2,144,000 in the proposed budget. Water rates for this budget are 7.5% over the rates for FY 21-22 which include the implementation of the next stage of the 2012 rate study and to cover additional costs of operation. The impact to a residential customer using 7,000 gallons a month is an increase of \$1.52 to their monthly bill. Wastewater rates in this budget are 5% over the FY 21-22 rates and the impact to a residential customer using 7,000 a month is an increase of about \$2.07 to their monthly bill. Although the percentage rate increase is higher than we have traditionally charged customers, we still offer very competitive rates as compared with other communities. We are also currently undertaking a rate-study through an outside company to provide us rate guidance for the future.

Utility fund expenditures are increased in the proposed budget by \$2,637,600, a 9.1% increase. The capital projects total for the Utility Fund in the 2022-2023 budget is \$3.75 million.

The most notable elements of the utility fund expenditures include:

1. Increased costs of the TRA water plant operations of \$518,000 (12.3%)
2. Fuel cost increase of \$81,000 (54%)
3. Electric cost increase of \$90,000 (4.6%)
4. Plant chemical cost increase \$65,500 (19.2%)
5. A market adjustment of 2.5% was funded for twelve months in the amount of \$82,300 to enable the City to remain competitive in the job market
6. The total transfer to capital projects from the utility fund is \$3.75 million. Capital projects include the following:
 - a. Miscellaneous water projects to replace failing and undersized lines
 - b. Multiple sanitary sewer projects to rehab existing collection lines, manholes, and lift stations thereby reducing inflow and infiltration

Solid Waste Fund

Revenues in the Solid Waste fund are projected to increase 13.5% while expenditures are showing an increase of 13%, mainly due to an 18% increase in the hauling and disposal cost from the transfer station and an increase in fuel expenditures of over \$100,000. There is a proposed 13.5% increase in rates for Solid Waste services in this budget to offset these additional costs. The impact to a residential customer's monthly bill is \$3.06. This budget proposes a new residential collection relief driver in the amount of \$58,036. The total tonnage of solid waste is projected to remain flat from the 21-22 fiscal year as the actual collections for the fiscal year were less than projected.

This budget includes one-time expenditures funded through unallocated reserves in an amount of \$327,765. One significant expenditure is \$75,000 for an updated rate study with the other monies used to pay for a vertical baler for recyclables, repairs to the pavement at the scale house, step increases, vacation buyback, and a portion of the vehicle replacement fund.

Hotel Occupancy Tax Arts and Tourism/Visitors Center Funds

The effects of the COVID-19 had reduced room stays previously, but the current trend has improved with numbers exceeding pre-pandemic levels. Hotel Occupancy Tax revenues are budgeted to increase \$175,000 (25%) in FY 2022-2023 compared to the current year budgeted amount. \$25,000 of the increase is to the H/M Tax Arts Fund (from \$100,000 in 21-22 to \$125,000 in 22-23) and \$150,000 of the increase is to the H/M Tourism and Visitors Center Fund (from \$600,000 in 21-22 to \$750,000 in 22-23). With the increased revenues, we can expand our tourism efforts and improve the maintenance of our facilities. Included with the proposed budget is an additional part-time guest services representative and a maintenance/grounds technician focused on our tourism related facilities thereby freeing up other grounds and maintenance staff to work on other city facilities.

Approximately \$50,000 in unallocated reserves was used to fund merit increases, vacation buyback, and repairs to the driveway at the Wynne Home. While there is no 25% policy minimum for reserves in the H/M funds, the total reserve fund balance for the Arts Fund and the Tourism/Visitor's Center Fund at is estimated to be \$1,162,800 (Arts - \$147,700 Tourism/VC - \$1,015,100). This is approximately one year's worth of operating expenses and will allow the City the opportunity to consider some one-time expenditures to help in local tourism efforts.

Health Insurance Fund

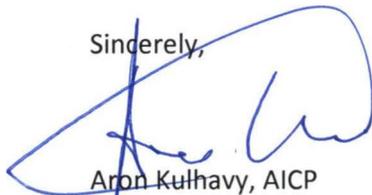
The Health Insurance Fund is balanced with Revenues and Expenditures budgeted at \$4,294,577 for both. On the Revenue side this is a 2.7% (\$115,000) increase. On the Expenditure side this is a 1.1% (\$49,000) decrease. For expenditures there was a \$151,000 decrease to the budget for Medical and Dental Claims disbursements and an increase of about \$101,000 to various administrative costs to the Fund.

While the past year couple of years have been a wild ride and the upcoming year is still filled with a level of uncertainty, I am proud of our organization, from the City Council to the dedicated and flexible employees of this great City. We have persevered, we have been resilient, and we have navigated all that has been thrown at us to this point and will continue to meet the challenges presented to us in the future.

As City Manager, I believe in the City's Vision statement: The City of Huntsville is a community that is beautiful, historic, culturally diverse, affordable, safe, and well planned with great opportunity for our citizens. Through the difficult process of budget planning and management, we provide a stronger and more reliable financial system to realize this vision. It is through the budget process, more so than anything else we do, that we make this a vision a reality and set the standards for performance excellence high in the City of Huntsville.

I would like to close by thanking the Council for their input and guidance throughout this budget process. I also want to reiterate my thanks to the staff. Without their hard work, putting together this document and implementation of the budget would not be possible. I believe all the great blessing we have received in the past here in Huntsville will continue into FY 2022-2023.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Aron Kulhavy', is written over a large, loopy blue scribble that extends across the signature line and slightly above it.

Aron Kulhavy, AICP

City Manager, City of Huntsville

Budget Summary

Basis of Budgeting

Operating budgets are adopted on a basis consistent with generally accepted accounting principles as provided by the Governmental Accounting Standards Board, with exceptions, including that depreciation is not included in the budget, capital purchases are budgeted in the year of purchase, un-matured interest on long-term debt is recognized when due, and debt principal is budgeted in the year it is to be paid.

Budget Structure

The accounts of the City are organized on the basis of funds and account groups, each of which is considered to be a separate accounting entity. Each fund can be generally thought of as a small business. The operations of each fund are maintained using a set of self-balancing accounts which comprise its assets, liabilities, fund equity, revenues, and expenditures. City resources are budgeted to the individual funds, by account, and are controlled within the individual fund. The Fiscal and Budgetary Policies, adopted as part of this budget, require that a budget be prepared for each of the following funds.

General Governmental Funds

General Fund
General Debt Service Fund

Special Revenue Funds

Court Security Fund
Court Technology Fund
Airport Fund
Library Fund
Police Forfeiture Fund
School Resource Officers Fund
Public Safety Grants Fund
Police Federal Equitable Sharing Fund
TIRZ # 1
Arts & Visitor Center Fund
Hotel/Motel Tax Fund

Enterprise Funds

Utility Fund (Water & Wastewater)
Solid Waste Fund

Internal Service Funds

Medical Insurance Fund
Capital Equipment Fund
Computer Equipment Fund

Permanent Funds

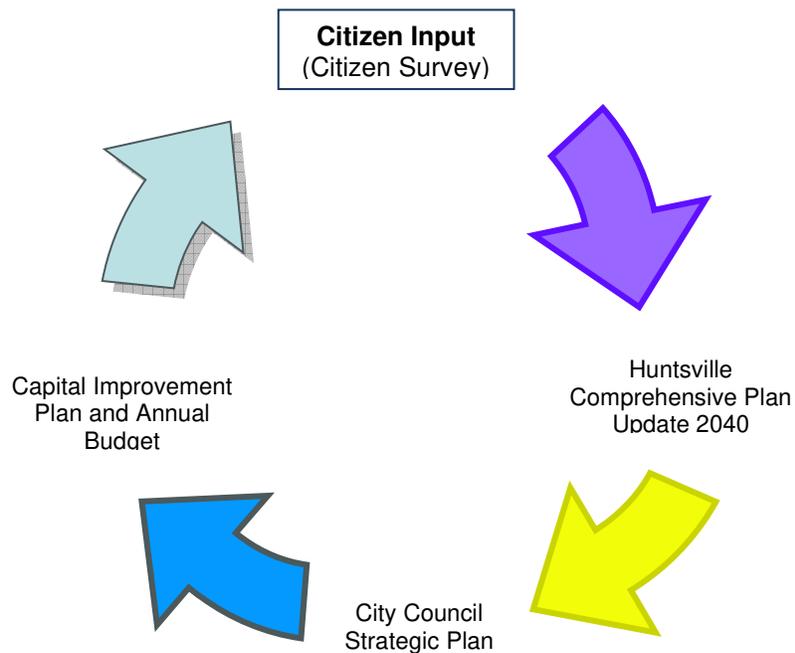
Library Endowment Fund
Cemetery Endowment Fund

Capital Project Funds

General Capital Projects
Water Capital Projects
Wastewater Capital Projects
Solid Waste Capital Projects

Planning and Budget Preparation

The City of Huntsville's budgeting process begins with citizen input and involves extensive planning, goal setting, and prioritizing by the City Council and staff. The below graph demonstrates how citizen input and City planning processes impact the preparation of the Annual Budget:



Comprehensive Plan

In 2006, the Huntsville community developed a comprehensive plan. The comprehensive planning process provided citizens a forum to express their vision for the future of Huntsville. The Huntsville Horizon Plan, the first comprehensive plan for the City of Huntsville, is designed as a framework for the future development of the City and its two-mile planning jurisdiction over the next 20 years and beyond. It is intended to guide the community's decisions regarding its future physical, economic, and social development. The Comprehensive Plan plays a significant role in the development of goals and guides the Council's strategic planning process. In 2021, the city completed the update of the comprehensive plan and adopted the Comprehensive Plan Update 2040 to follow as a guide for future growth and development.

Strategic Plan

The City Council's Strategic Plan is a strategy to move our community from its current state to where the citizens and City Council desire the community to be in the future. The strategic planning process is an annual process that provides the City Council the opportunity to determine their vision for the long-term future of Huntsville and set goals to accomplish that vision. The City periodically conducts a citizen's survey to allow the Council to focus on our citizen's priorities and interests. Equipped with the results of the citizen survey and the Comprehensive Plan, the City Council and senior staff engage in yearly strategic planning sessions in order to develop the Strategic Plan for the future of Huntsville. The plans and goals that result from these sessions guide the development of the Capital Improvement Plan and Annual Budget.

Capital Improvement Plan

The Capital Improvement Plan is developed through a joint effort between City Council and City staff in order to respond to the City's infrastructure needs. On an annual basis, City professional staff with consideration of citizen input recommends appropriate projects to the City Council. Capital improvement projects are expenditures of a non-recurring nature related to the acquisition, construction, expansion, or major rehabilitation of an element of Huntsville's infrastructure. Capital improvement projects can include such things as parks, buildings, water and wastewater lines, streets, and sidewalks. After reviewing each project's purpose, impact, and cost, the City Council must prioritize projects and align those projects with the resources available for funding. Based on priorities, goals, and issues, a five-year plan is developed for each area of the capital program. The projects in the first year of the program are considered for funding through the annual budgeting process.

Annual Budget

The annual budgeting process begins with a kick-off presentation to City Council providing information as to where the City stands in the current fiscal year and a "best estimate" as to where the City will stand at the end of the fiscal year. Also, various challenges and opportunities for budgeting for the upcoming fiscal year are provided to Council for their consideration in this initial kick-off session. There is also a kick-off session to provide City staff members with instructions and directions for budget request preparation. In accordance with the goals and priorities that resulted from this strategic planning session, City staff then prepare their departmental budget requests. Each City department prepares a base budget request and a supplemental budget request for each of their divisions.

The base budget is the portion of the budget that provides for the continuation of operations at the current service level taking into account the updated costs required to provide these services. The supplemental budget is the portion of the budget that includes new programs and personnel, new equipment, and any changes to the present level of service. Each department of the City prepares a budget that seeks to fulfill the City Council's strategic plan and long-term vision for the future of our community through every service they perform, both in daily operations and special projects and programs. Because of Huntsville's limited resources, not every budget request can be funded.

The City Manager reviews department budget requests and weighs them against available funding and other requests. Expenditures are then adjusted to reflect management priorities. The City Manager then presents a proposed budget to the City Council that includes recommended supplemental requests for new or expanded programs, additional personnel, new equipment, and proposed projects. The City Council holds several budget sessions to review the proposed budget and supplemental requests. Council consideration is also given requests presented by the public, Council members, and other Council appointed committees. A public hearing was held in August and September.

City Council changes to the Proposed Budget

As part of the budget process, the City Council considers supplemental packages from all departments that are included in the Proposed Budget. On September 6, 2022, the City Council was presented with a list of supplemental packages for their consideration for new or expanded programs, additional personnel, new equipment and proposed projects.

There were no changes made to the proposed budget on September 6, 2022, or September 20,2022.

The final adoption of the annual budget occurred on September 20,2022. The budget calendar for FY 2022-23 is provided on the following page:

Budget Calendar

2022

April 4th

- Budget Software open to departments to begin entering their data

April 5th & 6th

- Train Departments on Budget Software (if needed)

April 15th

- Special Projects due to Building Maintenance and New CIP Projects to Engineering

April 15th

- Department fee schedules due

May 6th

- Dept. goals, measures, accomplishments due

May 13th

- Departmental expenditure and revenue estimates due

June 3rd

- Draft Budget Book due to City Manager

June 20th-June 24th

- Departmental budget hearings with City Manager and Finance Department

July 19th

City Council Policy Workshop

- Projected Unallocated Reserves Balances
- 2019 Assumptions
- 2020 Considerations and Challenges by Fund

July 19th

- Workshop Presentation with City council -CIP 5 year Plan

August 2nd

- City Council -intention to adopt maximum tax rate

August 12th

- City Manager's recommended budget to City Council

August 16th

- 1st Public Hearing -Property Tax rate

September 6th

City Council meeting

- Discussion of Decision Packages and discussion of adoption process
- Budget Public Hearing

September 20st

- Tax Rate Public Hearing
- Ordinance to adopt Budget
- Ordinance to adopt Property Tax Rate

JANUARY						
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NOVEMBER						
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DECEMBER						
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Budget Control & Amendment

The City of Huntsville's Annual Budget is adopted by division within the individual funds. The budget, as adopted by Council, is subject to change or amendment by formal action of the City Council. The City has a number of levels of detail in the operating budgets - the fund, the department, the division, the classification, and the line item. The below example shows the relationship between the different levels of budget detail:

Fund:	General Fund
Department:	Public Safety
Division:	Police
Classification:	Salaries/Other Pay/Benefits
Line Item:	Salaries - Full Time

The level at which management, without prior Council approval, loses the ability to reapply budgeted resources from one use to another is known as the budget's "legal level of control". The division level is the legal level of control for the City of Huntsville. The City Manager may, without prior City Council approval, authorize transfers between budget line items within a fund. The City Manager may authorize transfers of \$50,000 or less from the budgeted Reserve for Future Allocation. For authorizations of \$25,000 or less, the City Manager will report the use of Reserve for Future Allocation as an informational item. For authorizations between \$25,001 and \$50,000, the City Manager shall provide written notice to the Council of his/her intent to authorize a transfer of Reserve for Future Allocation in excess of \$25,000 (but not more than \$50,000), and allow seven (7) business days to pass without a request by a Councilmember to place the proposed expenditure on a City Council meeting agenda for full City Council consideration. Adjustments between funds or increased budget allocations not coming from transfers from other budgeted accounts or from the future appropriations account require Council approval.

During the fiscal year, budgetary control is maintained through monthly review of budget statements. The responsibility for budgetary control lies with the Department Head. A department is a major administrative segment of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area (e.g., Public Safety Department, Public Works Department). Divisions are the smallest organizational unit budgeted and are grouped together under departments to demonstrate a broader responsibility. For example, the Public Safety Department is comprised of Public Safety Administration Division, Police Division, Fire Division, and School Resource Officer Division. Department Heads may not approve expenditures that exceed monies available at the classification code level within their divisions without prior approval. Appropriations not expended by departments at the end of the fiscal year will lapse. Therefore, funds that were budgeted but not used during the fiscal year are not available for use in the next fiscal year unless they are appropriated again by City Council.

The Finance Department routinely reviews budget items through the payable and purchase order process. The City Manager approves amendments with this authority on an ongoing daily basis. The City Council Finance Committee reviews amendments on a monthly basis before approval by the City Council.

The table on the following page shows the relationship between the City of Huntsville's funds and divisions and indicates the department responsible for budgetary control of each division:

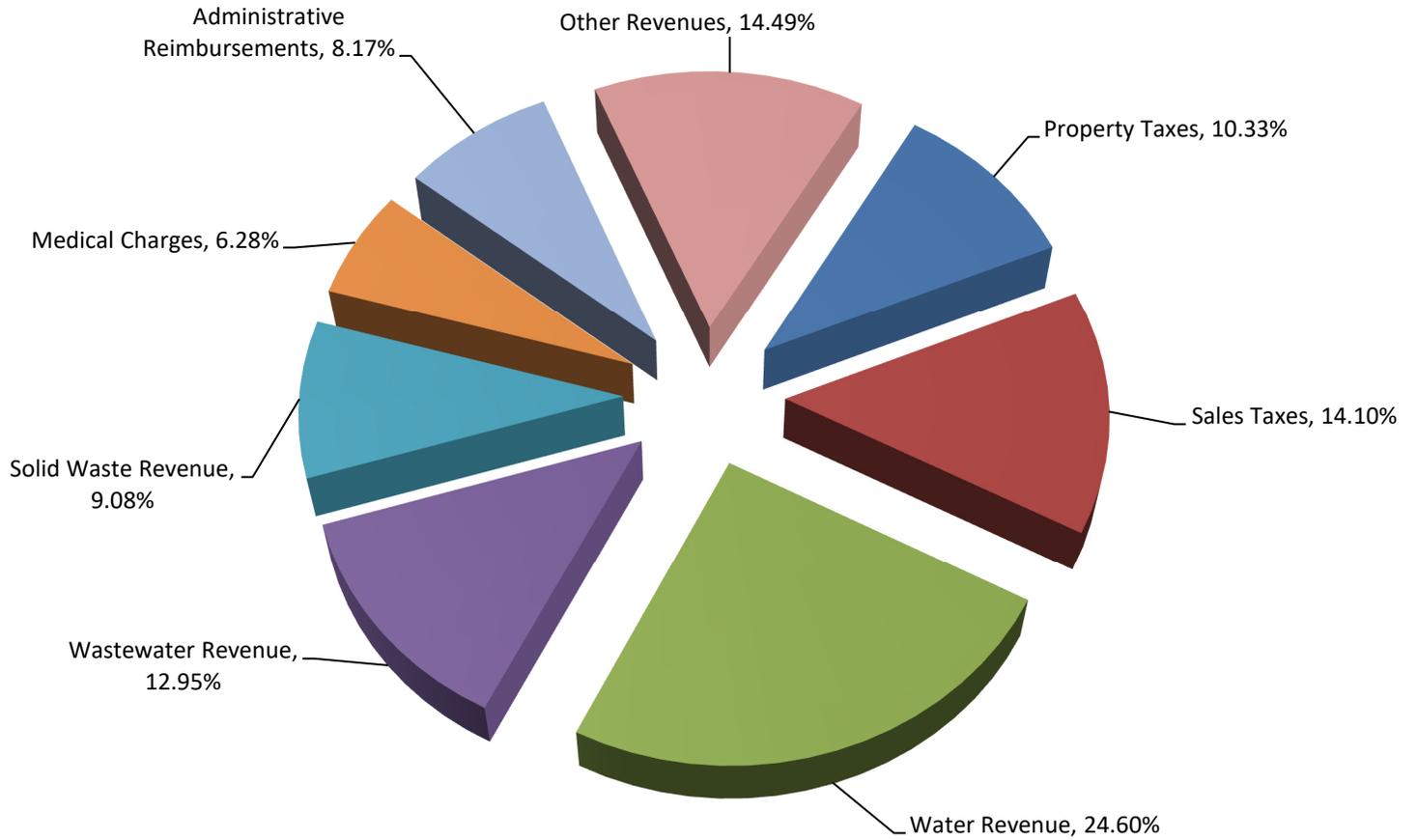
City of Huntsville
Departments, Divisions, and Funds by Function

	General Fund 101	Utility Fund 220	Solid Waste Fund- 224	Other Special Revenue Funds
Charter Offices				
City Council - 112	✓			
Office of City Manager - 113	✓			
Office of City Attorney - 115	✓			
Office of City Secretary - 114	✓			
Office of City Judge -117	✓			
Financial Services				
Finance -210	✓			
Purchasing - 234	✓			
Office Services - 216	✓			
Utility Billing - 212		✓		
Grants Management -817	✓			
Human Resources				
Human Resources - 150	✓			
Municipal Court - 231	✓			
Information Technology				
Information Technology - 640	✓			
Public Works				
Public Works Administration -320	✓			
Streets - 323	✓			
Garage - 389	✓			
Warehouse -388	✓			
Surface Water Plant - 360		✓		
Water Production - 361		✓		
Water Distribution - 362		✓		
Meter Reading - 368		✓		
Wastewater Collection - 363		✓		
AJ Brown WWTP - 364		✓		
NB Davidson WWTP - 365		✓		
Robinson Creek WWTP - 366		✓		
Environmental Services - 367		✓		
Street Sweeping - 382		✓		
Drainage Maintenance - 384		✓		
Commercial Collection - 373			✓	
Solid Waste Disposal - 374			✓	
Residential Collection - 375			✓	
Recycling - 377			✓	
Development Services				
Planning - 716	✓			
Customer Service - Service Center - 715	✓			
Airport – 609-399				✓
Central Inspection -724	✓			
Health Inspection - 725	✓			
Engineering				
Engineering - 717	✓			
Surveying - 719	✓			
GIS - 642	✓			
Parks & Leisure				
Parks & Leisure Administration - 420	✓			
Recreation - 421	✓			
Parks Maintenance - 422	✓			
Aquatic Center Operations - 424	✓			
Library - 647	✓			
Cemetery - 460	✓			
Building Maintenance - 440	✓			
Fire Services				
Fire - 552	✓			
Public Safety				
Public Safety Administration - 550	✓			
Police - 551	✓			
School Resource Officers 612-555				✓
Court Security – 601				✓
Economic Development & Tourism				
Economic Development -830	✓			
Main Street - 839	✓			✓
Tourism: 663-881				✓
Visitors Center: 663-882				✓
Arts & Visitor Center: 618-840				✓

Operating Budget Summary

Total Revenue \$80,494,502

Where the Money Comes From...



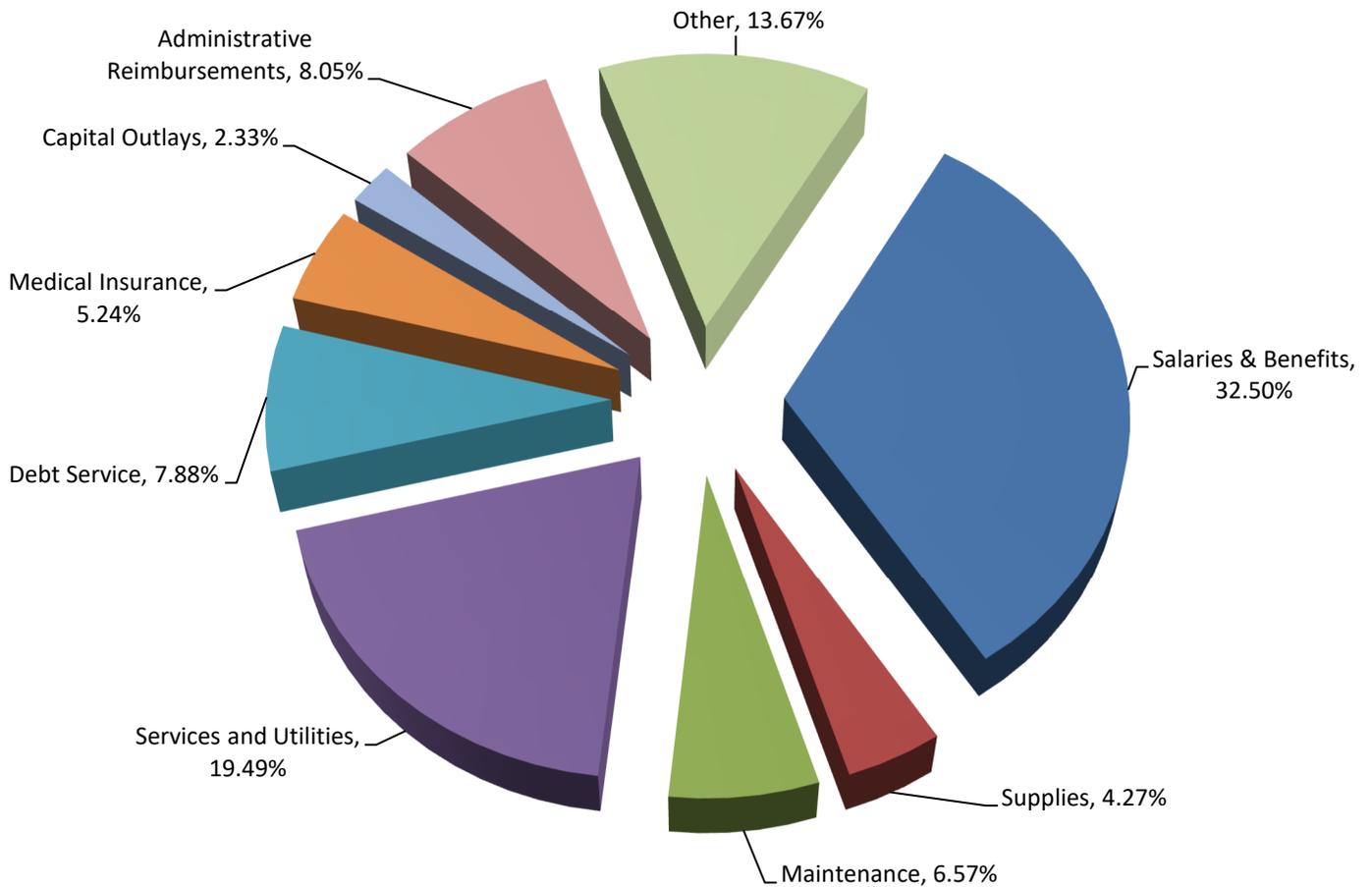
Other Revenues include:

Permits/Licenses/Development Fees	1.37%
Municipal Court Fines	1.37%
Fees/Charges/Sales	0.92%
Other Taxes	0.15%
Inter Governmental	1.10%
Interest Earnings	0.28%
Other Revenues	0.31%
Grants/Reimbursements/Contributions	0.19%
Utility Franchise Fees	2.64%
Hotel/Motel Taxes	1.09%
Transfers In	5.07%

Operating Budget Summary

Total Expenditures \$81,675,526

Where the Money Goes...



Other Expenses Include:

Insurance/Sundry/Elections	2.14%
Programs/Projects	0.29%
Future Appropriations/Bad Debt	0.30%
Right-of-Way Charges	1.71%
Transfers Out	9.23%

Operating Budget Summary

	General Fund	Debt Service Fund	Utility Fund	Solid Waste Fund
Beginning Fund Balance Oct. 1, 2022	9,571,900	514,732	8,998,000	3,602,000
Sources of Funds				
Revenues				
Property Taxes	6,499,500	1,479,200	-	-
Sales Taxes	11,350,000	-	-	-
Other Taxes	124,000	-	-	-
Permits/Licenses/Development Fees	1,099,800	-	-	-
Municipal Court Fines	1,045,000	-	-	-
Fees/Charges/Sales	419,000	-	227,000	6,500
Inter Governmental	246,492	-	-	-
Interest Earnings	100,000	-	52,000	25,000
Grants/Reimbursements/Contributions	71,000	-	30,000	-
Other Revenues	53,500	-	100,000	95,381
Water Revenues	-	-	19,797,775	-
Wastewater Revenues	-	-	10,421,200	-
Solid Waste Revenues	-	-	-	7,310,120
Health Insurance Payments	-	-	-	-
Utility Franchise Fees	2,125,000	-	-	-
Hotel/Motel Taxes	-	-	-	-
Total Revenues	23,133,292	1,479,200	30,627,975	7,437,001
Administrative Reimbursements	6,522,575	-	54,668	-
Right-of-Way Maintenance Charges	-	-	-	-
Operating Transfers In	1,452,130	881,663	-	-
Total Sources of Funds	31,107,997	2,360,863	30,682,643	7,437,001
Uses of Resources				
Expenditures				
Operating Expenses				
Salaries/Other Pay/Benefits	19,978,472	-	4,072,357	1,341,824
Supplies	1,392,178	-	1,042,476	555,348
Maintenance of Structures	2,354,443	-	1,805,730	14,500
Maintenance of Equipment	406,977	-	390,552	286,405
Services and Utilities	4,521,990	-	8,037,853	3,106,088
Insurance/Sundry/Elections	1,220,089	-	204,880	153,848
Programs/Projects	112,850	-	-	500
Debt Service	-	2,363,705	3,858,413	211,625
Capital Outlays	448,017	-	426,500	32,208
Future Appropriations/Bad Debt	105,653	-	137,635	-
Medical Insurance	-	-	-	-
Total Operating Expenses	30,540,669	2,363,705	19,976,396	5,702,346
Administrative Reimbursements	-	-	5,456,206	1,055,777
Right-of-Way Charges	-	-	1,141,738	257,620
Total Expenditures	30,540,669	2,363,705	26,574,340	7,015,743
Operating Transfers Out	1,771,963	-	4,944,010	749,023
Total Uses of Resources	32,312,632	2,363,705	31,518,350	7,764,766
Ending Fund Balance Sept. 30, 2023	8,367,265	511,890	8,162,293	3,274,235
Transfer to Capital FY 22-23	350,000	-	3,750,000	-
Projected Reserve as of 9/30/2023	8,017,265	511,890	4,412,293	3,274,235

Operating Budget Summary

Other Special Revenue Funds	Internal Service Funds	Permanent Funds	Total Operating Budget
2,254,639	7,964,000	5,558,573	\$ 38,463,844
340,000	-	-	8,318,700
-	-	-	11,350,000
-	-	-	124,000
-	-	-	1,099,800
55,000	-	-	1,100,000
88,133	-	-	740,633
642,705	-	-	889,197
53,050	-	50,000	227,000
-	-	-	154,050
-	-	-	248,881
-	-	-	19,797,775
-	-	-	10,421,200
-	-	-	7,310,120
-	5,052,407	-	5,052,407
-	-	-	2,125,000
875,000	-	-	875,000
2,053,888	5,052,407	50,000	69,833,763
-	-	-	6,577,243
-	-	-	-
289,657	1,460,046		4,083,496
2,343,545	6,512,453	50,000	80,494,502
1,151,443	-	-	26,544,096
309,476	185,269	-	3,484,747
91,700	-	-	4,266,373
19,846	-	-	1,103,780
250,081	-	-	15,916,012
166,992	-	-	1,745,809
104,012	-	20,000	237,362
-	-	-	6,433,743
196,547	798,898	-	1,902,170
-	-	-	243,288
-	4,279,577	-	4,279,577
2,290,097	5,263,744	20,000	66,156,957
65,260	-	-	6,577,243
-	-	-	1,399,358
2,355,357	5,263,744	20,000	74,133,558
76,972			7,541,968
2,432,329	5,263,744	20,000	81,675,526
2,165,855	9,212,709	5,588,573	\$ 37,282,820
	-	-	\$ 4,100,000
2,165,855	9,212,709	5,588,573	\$ 33,182,820

City of Huntsville
Operating Budget Summary
Five Year Historical



Account	19-20 Actuals	20-21 Actuals	21-22 Adopted	21-22 Actuals	22-23 Budget
Revenues					
Property Taxes	\$ 6,897,980	\$ 7,333,636	\$ 7,488,800	\$ 7,687,396	\$ 8,318,700
Sales Taxes	\$ 9,655,816	\$ 11,021,419	\$ 10,500,000	\$ 11,629,980	\$ 11,350,000
Other Taxes	\$ 98,552	\$ 122,514	\$ 114,000	\$ 122,854	\$ 124,000
Permits/Licenses/Development Fees	\$ 855,484	\$ 1,383,036	\$ 861,438	\$ 1,506,415	\$ 1,099,800
Water Service Charges	\$ 18,359,360	\$ 17,012,872	\$ 17,912,775	\$ 18,614,906	\$ 19,455,175
Wastewater Service Charges	\$ 9,365,324	\$ 9,749,785	\$ 9,840,000	\$ 9,515,628	\$ 10,238,200
Municipal Court Fines	\$ 805,297	\$ 868,664	\$ 1,031,100	\$ 1,114,670	\$ 1,100,000
Solid Waste Service Charges	\$ 5,928,021	\$ 6,164,229	\$ 6,439,000	\$ 6,341,206	\$ 7,310,120
Fees/Charges/Sales	\$ 1,187,916	\$ 1,255,836	\$ 1,087,255	\$ 1,509,514	\$ 1,328,233
Inter Governmental	\$ 799,846	\$ 821,663	\$ 831,177	\$ 831,177	\$ 858,170
Administrative Reimbursements	\$ 5,544,862	\$ 5,223,076	\$ 5,870,558	\$ 5,870,558	\$ 6,522,575
Interest Earnings	\$ 1,364,519	\$ 174,209	\$ 230,500	\$ 307,602	\$ 227,000
Grants/Reimbursements/Contributions	\$ 2,124,958	\$ 727,097	\$ 131,852	\$ 5,440,898	\$ 142,050
Other Revenues	\$ 12,548,593	\$ 9,601,186	\$ 7,583,062	\$ 8,110,889	\$ 8,021,121
Utility Franchise Fees	\$ 3,416,555	\$ 3,394,576	\$ 3,533,345	\$ 3,831,326	\$ 3,524,358
Hotel/Motel Taxes	\$ 760,687	\$ 748,429	\$ 700,000	\$ 873,367	\$ 875,000
Total Revenues	\$ 79,713,769	\$ 75,602,226	\$ 74,154,862	\$ 82,693,183	\$ 80,494,502
Revenues					
Salaries/Other Pay/Benefits	\$ 20,922,969	\$ 21,539,196	\$ 24,557,189	\$ 23,102,541	\$ 26,544,096
Supplies	\$ 2,014,001	\$ 1,933,728	\$ 2,869,804	\$ 2,587,256	\$ 3,484,747
Maintenance of Structures	\$ 2,949,751	\$ 1,675,149	\$ 3,693,798	\$ 4,429,876	\$ 4,264,873
Maintenance of Equipment	\$ 758,433	\$ 687,521	\$ 896,794	\$ 795,046	\$ 1,103,780
Services and Utilities	\$ 8,094,926	\$ 8,717,014	\$ 8,657,032	\$ 8,723,485	\$ 9,605,409
Insurance/Sundry/Elections	\$ 1,026,797	\$ 1,304,745	\$ 1,398,521	\$ 1,469,909	\$ 1,745,809
Programs/Projects	\$ 3,724,643	\$ 3,800,539	\$ 4,558,981	\$ 3,746,900	\$ 4,516,939
Capital Outlays	\$ 2,600,614	\$ 3,091,457	\$ 3,096,244	\$ 2,421,492	\$ 1,902,170
TRA Water Plant	\$ 4,195,756	\$ 5,527,690	\$ 5,792,551	\$ 5,776,208	\$ 6,310,603
Utility Fund Debt Payments	\$ 5,970,214	\$ 4,573,951	\$ 2,855,863	\$ 3,855,038	\$ 3,858,413
Debt Service	\$ 6,047,355	\$ 3,086,483	\$ 3,066,614	\$ 3,066,614	\$ 2,575,330
Future Appropriations/Bad Debt/Depreciation	\$ 5,100,177	\$ 5,440,267	\$ 253,220	\$ -	\$ 243,288
Administrative Reimbursements Out	\$ 6,975,661	\$ 6,648,956	\$ 7,327,261	\$ 7,327,261	\$ 7,976,601
Interfund Charges/Transfers Out	\$ 2,422,578	\$ 1,721,317	\$ 2,102,826	\$ 2,518,910	\$ 2,507,533
Transfer to Capital	\$ 6,986,612	\$ 13,015,714	\$ 5,272,697	\$ 7,013,989	\$ 5,034,435
Improvements	\$ 1,246	\$ 1,215	\$ 1,500	\$ 1,463	\$ 1,500
Land	\$ 110,805	\$ 740,365	\$ -	\$ 33,864	\$ -
Operating Expenditures	\$ 79,902,538	\$ 83,505,306	\$ 76,400,895	\$ 76,869,852	\$ 81,675,526

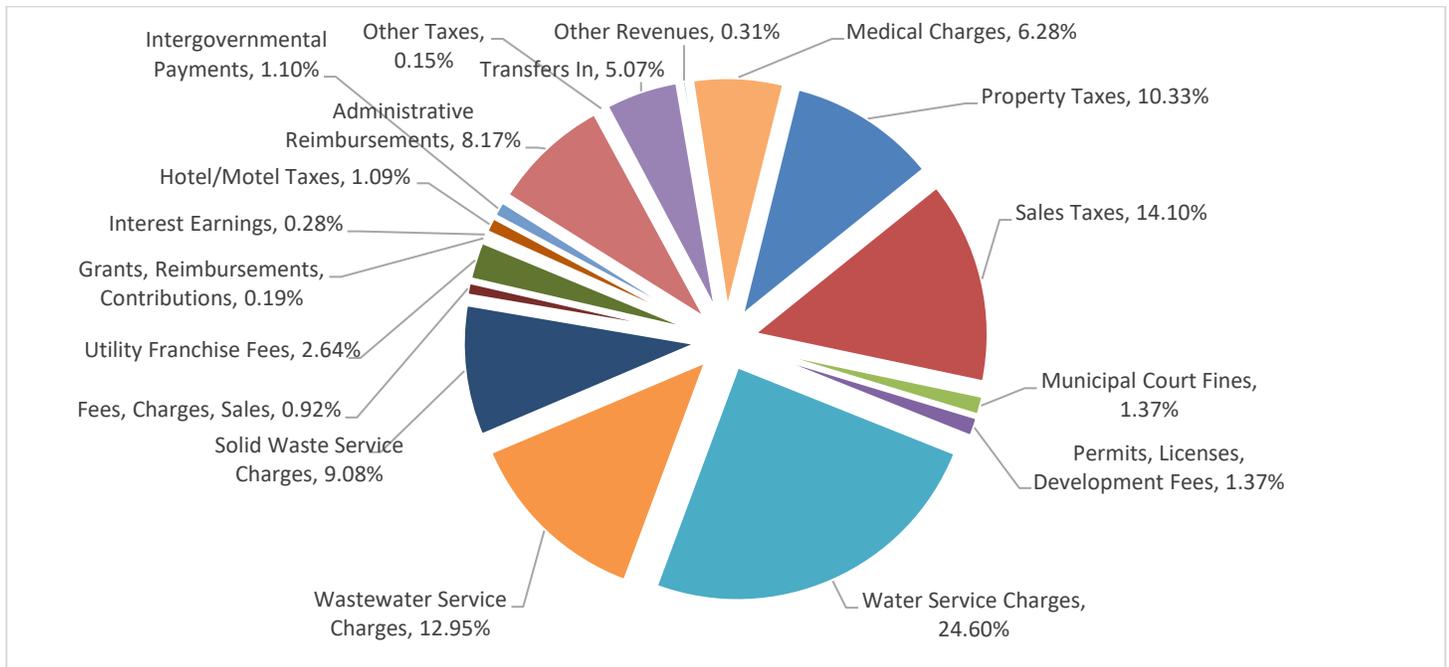
Revenues

The cornerstone of the City of Huntsville's annual budget is the projection of revenue expected for the coming fiscal year. Accurate revenue projections are an important element in budgeting because decisions on spending must be made within the limits of available funds. Revenues received by the City support the various services provided to the citizens of Huntsville. Accurate revenue projections allow sound management of our resources. The City of Huntsville practices a conservative approach to budgeting.

As depicted in the following chart, the City uses various forecasting methods to ensure the most accurate revenue projections possible.

	%	Historical/Time Series Trend	Informed/Expert Judgment	Activity Estimates	Contract Terms
Property Taxes	10.33%	✓	✓		
Sales Taxes	14.10%	✓	✓	✓	
Municipal Court Fines	1.37%	✓	✓	✓	
Permits, Licenses, Development Fees	1.37%	✓	✓	✓	
Water Service Charges	24.60%	✓	✓	✓	✓
Wastewater Service Charges	12.95%	✓	✓	✓	
Solid Waste Service Charges	9.08%	✓	✓	✓	✓
Fees, Charges, Sales	.92%	✓	✓	✓	
Utility Franchise Fees	2.64%	✓	✓	✓	✓
Grants, Reimbursements, Contributions	0.19%	✓	✓	✓	
Interest Earnings	0.28%	✓	✓	✓	
Hotel/Motel Taxes	1.09%	✓	✓	✓	
Intergovernmental Payments	1.10%				✓
Administrative Reimbursements	8.17%			✓	

The City of Huntsville receives revenue from several different sources. The following graph shows the sources of income for the City for fiscal year 22-23 as budgeted:



Property Taxes

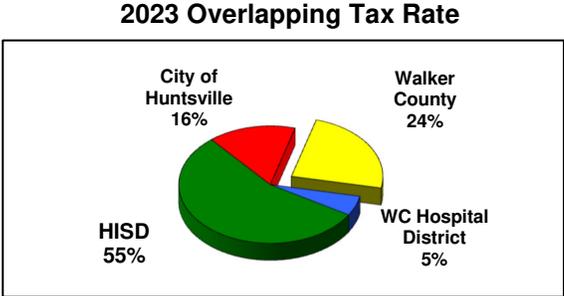
When excluding administrative allocations and transfers, revenues from property taxes account for 10.33% of overall City revenues. Taxes are assessed on all property in the city except for certain property that is eligible for exemption, such as state-owned property. All exemptions from property tax are governed by Federal and State law. The Walker County Appraisal District assesses the value of property in Huntsville and processes applications for exemptions. Based on the total property valuation certified by the Appraisal District, the Huntsville City Council sets a tax rate that will provide sufficient revenue to support public safety services such as police and fire protection and community services such as parks, recreation, and library. The total tax rate set by Council includes a rate for debt service payments as well as a rate for general day-to-day maintenance and operations.

The City Council adopted the tax rate of \$0.2926 per \$100 valuation.

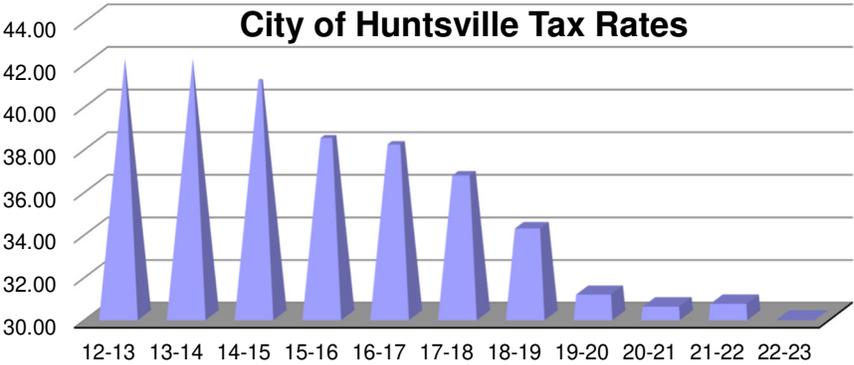
For fiscal year 22-23, the City Council approved a rate of \$0.2926 which is \$0.009 (less than 1cent) over the No-New Revenue rate. The No-New Revenue tax rate is the tax rate that provides the City with the same amount of tax revenue as the prior year from existing property plus additional tax revenue from any new property.

The City of Huntsville contracts with the Walker County Appraisal District for property tax billing and collections. Because property taxes are paid per one hundred dollars of assessed property value, the amount of property tax levied by the City is calculated by dividing the total appraised value of property by one hundred and then multiplying by the adopted tax rate. For example, property with an assessed value of \$100,000 would pay city taxes of approximately \$292.60 ($\$100,000/100 * 0.2926$).

The City is not the only jurisdiction that taxes property located in Huntsville. Other entities including Walker County, Huntsville Independent School District, and the Walker County Hospital District also levy a property tax. Most citizens of Huntsville pay only 16% of their total property tax bill to the City. The other 84% is collected by the other taxing jurisdictions.



The following graph compares the current tax rate with the tax rates of the last ten years:



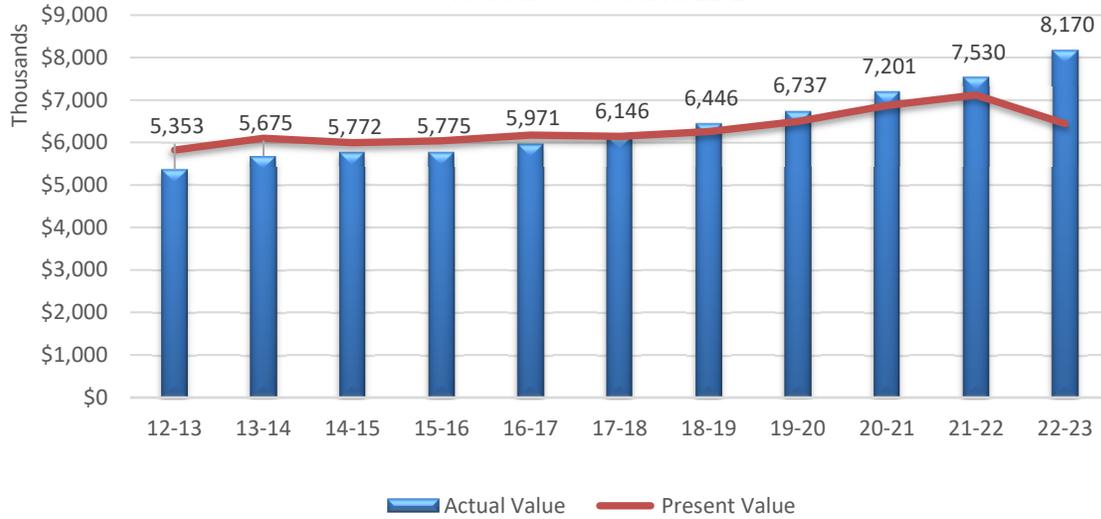
The Huntsville City Council is committed to keeping the property tax rates in Huntsville affordable and in recent years, every effort has been made to adopt a tax rate at the No-New -revenue rate or not more than 1 cent over the No-New -Revenue rate. In accordance with this effort, our budget for property tax revenue is derived by applying the no-new revenue rate to the certified taxable property valuation. Based on our historical trends, a provision is made for property tax that is owed but not paid on time, or not paid at all. The actual collection rate is traditionally fairly high and we expect to collect at least 98.5% of what is owed. Additionally, the City Council passed an ordinance in 2004 that freezes tax payments to the amount of taxes paid in fiscal year 04-05 for citizens who are at least 65 or disabled. The Appraisal District calculates this tax freeze and its influence on the no-new revenue tax rate.

In FY 11-12 the effective rate was adopted. For fiscal year 12-13, the City levied a three-cent tax increase over the prior year, which was four cents over the effective rate. For fiscal year 13-14 the tax rate remained at the previous FY 12-13 rate of \$0.4206. City Council was able to drop the FY 14-15 rate by 1 cent to \$0.4106 which was \$0.003 less than the effective rate of \$0.4136. The City Council adopted the effective rate of \$0.3838 for FY 15-16 and the effective rate of \$0.3809 for the FY 16-17. Again, for the 17-18 Budget the effective rate of \$0.3666 was adopted. In FY 18-19 the City Council adopted the tax rate of \$0.3422, which is ½ of a cent over the effective rate. For the FY 19-20 the City Council adopted a tax rate of \$0.3148; which is 1 cent over the effective rate and in FY 20-21 the City Council adopted a tax rate of \$0.3062, which is the no-new-revenue rate. For the FY 21-22 the City Council adopted a tax rate of \$0.3075; which is 1 cent over the no-new-revenue rate.

Inflation and the rising cost of doing business affects city government just as it does businesses and individuals. The Municipal Cost Index shows that the average cost of providing city services has risen by 6.99% over the past three years. Huntsville has been able to absorb these ever-rising costs while only increasing the tax rate 2.2% on the average in the past three years. This has been possible in some part through additional property tax revenues from new property and in large part from increasing revenues from sales tax.

The following graph shows the actual property tax revenue received by the City of Huntsville over the past ten years and the revenue projected for fiscal year 22-23:

City of Huntsville Property Tax Revenues 10 Year Period and 22-23



Note: Inflation for all graphs calculated based on Municipal Cost Index

When the effective rate, now known as the “no-new-revenue” rate, is adopted, the same amount of revenue is collected as in the prior year from existing property. In that case, the additional revenue needed to support the inflated cost of providing city services at current levels must be obtained either through growth and the addition of new taxable property in the community, or from increases in other revenue sources such as sales tax.

With the cost of utilities, construction materials, healthcare, and many other increasing expenses, one hundred dollars does not have the same purchasing power today as it did last year. In order to evaluate the effect inflation has on Huntsville’s ability to provide excellent city services using our limited resources; we must consider the purchasing power of the property tax revenues we received in recent history in terms of today’s dollar values.

Property tax revenue the City received in various years in the last nine years has just kept pace with inflation as the chart to the right demonstrates. Even with stagnant purchasing power, the City of Huntsville continues to provide quality services at sustained or increasing levels year after year. The City of Huntsville is providing improved basic service quality and quantity with essentially equal Property Tax resources of prior years. The City Council and staff strives every day to manage the property tax revenue and rates in an effective manner and provide the citizens of Huntsville with excellent service.

The following table shows total property tax revenue received in prior years and property tax revenue budgeted for fiscal year 22-23 for the General Fund, Debt Service Fund and TIRZ fund:

Property Tax Revenue

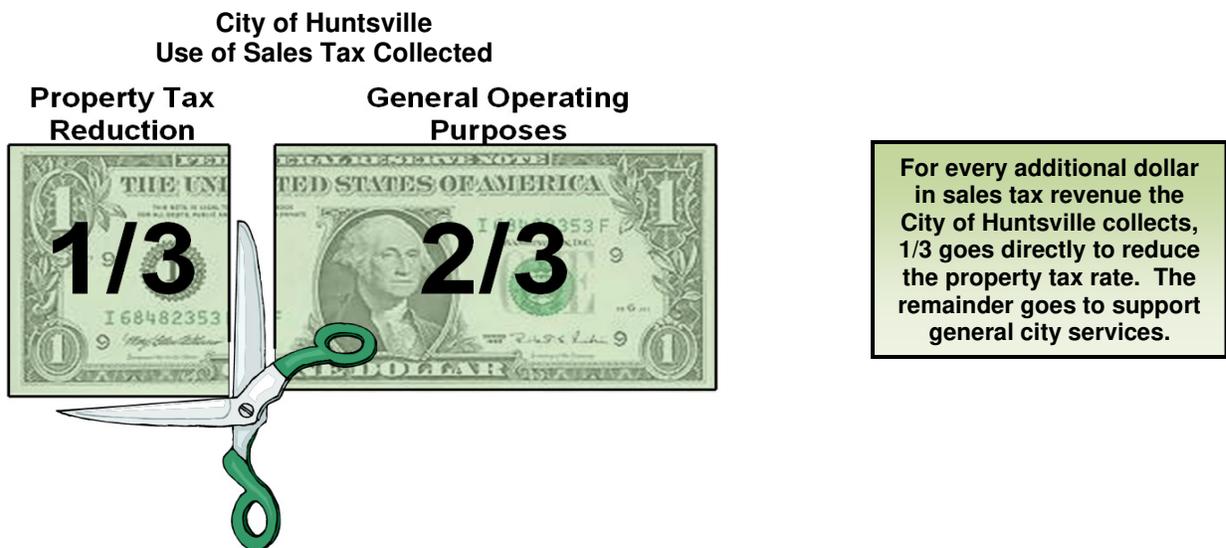
	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Current	6,058,847	6,310,586	6,636,265	6,988,147	7,498,814	8,045,700
Delinquent	55,306	63,329	76,083	127,744	-14,229	75,000
Penalty & Interest	56,569	72,251	60,487	85,592	45,218	50,000
Total	6,170,723	6,170,723	6,446,167	7,201,483	7,529,802	8,170,700

Sales Taxes

The sales tax is used for general operating purposes. Revenues from sales taxes account for 14.10% of overall city revenues. All taxable sales in Huntsville are taxed at a rate of 8.25%. The City's rate is 1.5%, the State of Texas rate is 6.25%, and Walker County's rate is 0.5%. The Texas Legislature gave voters in Texas cities the option of increasing local sales taxes from one cent to one and one-half cents in order to provide property tax relief. Voters in Huntsville approved the sales tax option in August 1987 and the additional one-half cent sales tax began to be collected in January 1988. As a result of this additional half cent, property tax rates for FY 2021-22 were able to be kept lower by approximately \$0.1534 per \$100 valuation (\$153 on a \$100,000 home). Every dollar of sales tax revenue the city receives is used to support general operating services such as police and fire protection, streets, parks, recreation, and library services.

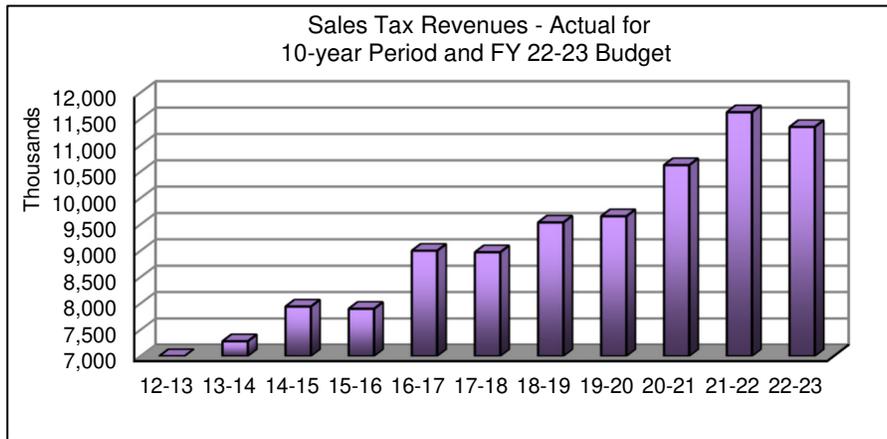
Revenue received from sales tax increased an average of 4% during the past 5 years.

The following graph demonstrates the City of Huntsville's use of sales tax revenue:



The preparation of our budget for sales tax revenue begins with a review of Huntsville's historical sales tax revenue collection trends. Because sales tax revenue is somewhat volatile in nature and is dependent on the general economic conditions of the region and nation, the City of Huntsville has traditionally budgeted sales tax revenue conservatively. Historical projections are computed using rolling year trends, trend line graphs, and compared to expert forecasts from two services. The City receives quarterly reports on sales tax collections by sales categories.

The average annual increase in sales tax revenue over the past five years was 5%. A spike in the FY 16-17 actual resulted from 3 years of prior period taxes from a local entity collecting and remitting sale tax. For FY 2020 an additional \$450,000 was included in the budget for Sales Tax revenue due to the



Sales tax revenue is closely associated with the general economy. Huntsville's sales tax receipts increase sharply in months following traditionally active retail seasons.

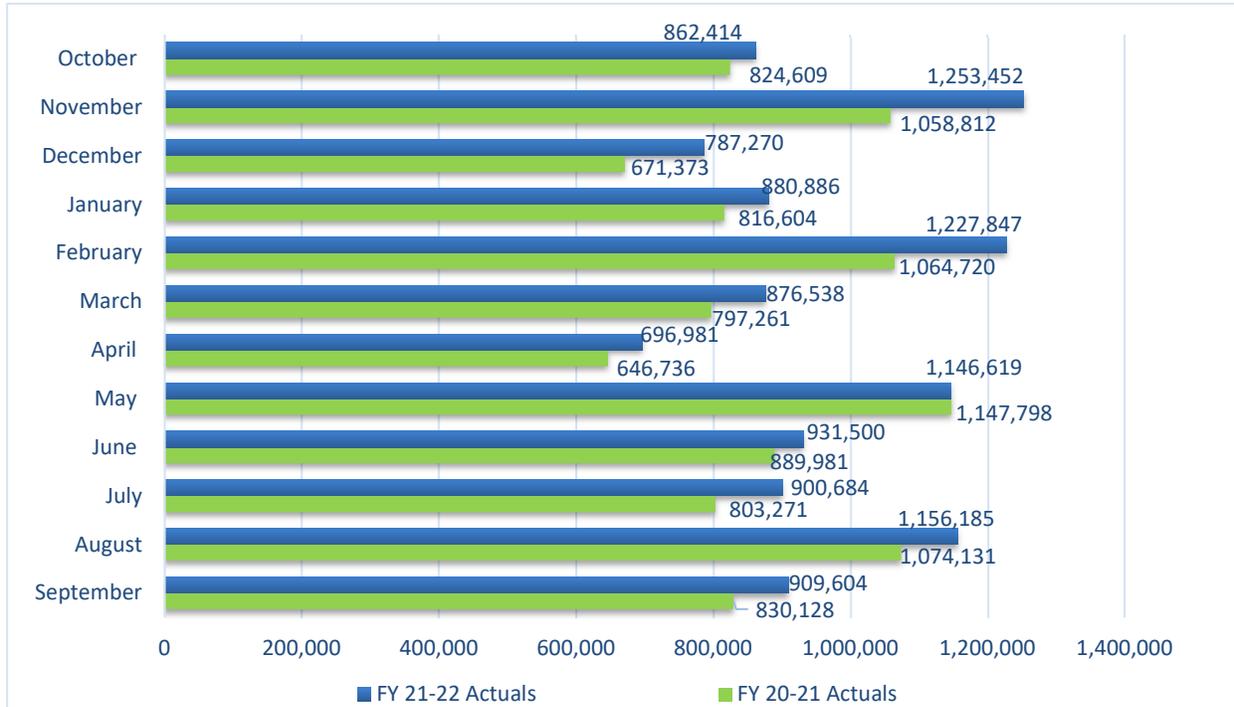
expiration of an economic development agreement. Without the infusion of this extra amount (that will continue in the future), the sales tax revenue budget percentage increase would have been a modest 3.1%.

The fact that sales tax revenue is closely associated with the general economy is easily observed when examining the monthly sales tax revenue collection trends. Sales tax revenue receipts climb sharply in months following traditionally active retail seasons such as Christmas, Easter, back-to-school, and the start of summer travel.

The first half of the year of FY 2020 was a continuation of growth and prosperity. In March, a change took place due to the arrival of COVID-19. Uncertainty began to emerge as a statewide essential services and limited activities only order was implemented. The City of Huntsville was in a unique situation, which favored the City of Huntsville sales tax. The majority of the City of Huntsville is populated with State run institutions (the Texas Department of Corrections and Sam Houston State University- two of the top ten employers) and the City did not feel the dramatic decrease in sales taxes but finished the FY 2020 on a high. The financial impact of COVID-19 revenue sources are still unknown but, the City continues to watch our finances closely and budgeted conservatively for the FY 2021. Despite COVID-19 and its effects on our community; the FY 2021 sales tax continued its growth and prosperity and the City saw a 10% increase in sales tax. The economy in the FY 22 showed a steady growth in the sales tax.

The following graph demonstrates the cyclic nature of sales tax and its close association with the general economy. (Note: The City of Huntsville's receipt of sales tax revenue runs approximately two months behind the date of actual sale.)

City of Huntsville Monthly Sales Tax Receipt Cycle



Sales tax is an extremely important source of revenue for the City of Huntsville. Huntsville’s relatively low property tax base, the rising cost of providing city services due to inflation, and the adoption of the effective tax rate (now called the no-new-revenue tax rate) in past years made the sales tax revenue stream an essential component to keep the property tax rates in Huntsville among the lowest in Texas. Inflation causes each revenue dollar Huntsville receives to lose more purchasing power year after year. In order for the City of Huntsville to continue to provide city services at current levels, collecting the same amount of revenue as in the prior year is not sufficient. Enough additional sales tax revenue must be generated in order to keep pace with the inflated cost of providing services to Huntsville citizens and must supplement the loss of purchasing power of static property tax revenue when the effective rate is adopted.

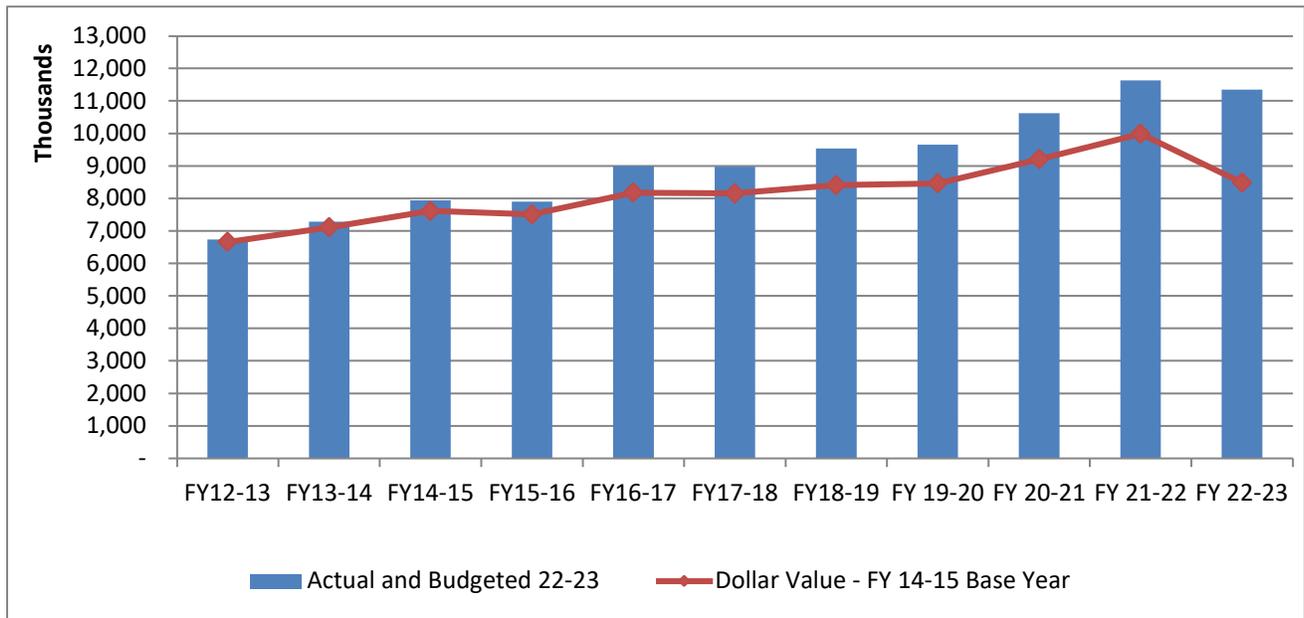
The City of Huntsville desires to encourage business that will enhance City sales tax revenues and increase employment opportunities to locate, maintain or expand a place of business within the City. Section 380.001 of the Texas Local Government Code authorizes cities to establish one or more programs to promote local economic development and to stimulate business and commercial activity in the City. The City established a 380 Economic Development Program pursuant to Chapter 380, of the Texas Local Government Code in 2004.

The first development agreement signed under the 380-development program was signed in 2007 and terminated on June 12, 2019 which will allow the city to retain the additional sales tax that was due to the developer as previously discussed.

To evaluate whether Huntsville’s sales tax revenue is able to keep pace with the effect of inflation, the net gain or loss of the purchasing power of Huntsville’s sales tax revenues must be considered.

**For the most part,
Huntsville’s sales tax
revenue has been able to
keep pace with inflation
and cover any
purchasing power loss.**

The following graph shows Sales Tax revenue compared using actual dollar amounts received and compared using FY 14-15 as a base year for the value of a dollar. As the reader can see, for the most part Huntsville's Sales Tax revenue has been able to keep pace with or exceed inflation.



The following table shows total sales tax revenue received in prior years and sales tax revenue budgeted for fiscal year 22-23 for General Fund:

Sales Tax Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Sales Tax	8,973,222	9,537,152	9,655,816	10,625,424	11,629,980	11,350,000

Mixed Drink Taxes

Revenues from mixed drink taxes are a minor part of overall city revenues. A tax is assessed on all mixed drinks sold within the city limits of Huntsville. The mixed drink tax revenue budget is prepared based on Huntsville's historical collection trends.

The following table shows total mixed drink tax revenue received in prior years and mixed drink tax revenue budgeted for fiscal year 22-23 for General Fund:

Mixed Drink Tax Revenue

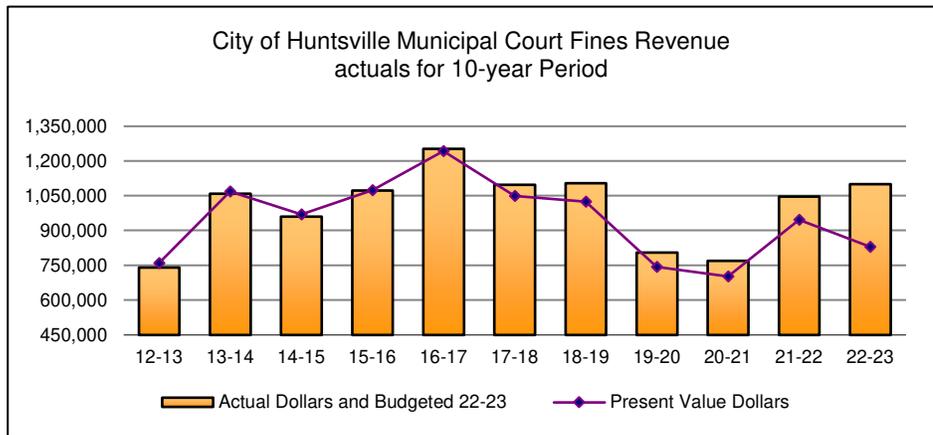
	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Mixed Drink Tax	103,736	107,312	94,963	118,862	115,778	120,000

Municipal Court Fines

Revenues from municipal court fines account for 1.37% of overall city revenues. The City of Huntsville Municipal Court is presided over by the City Judge, who is appointed by the City Council. The Municipal Court handles violations in accordance with State law and City ordinances and collects fines that are established by the City Judge. The City contracts with a commercial collection agency to trace and collect fines that are uncollectible by the Municipal Court.

To prepare our budget for municipal court fines revenues, we begin with a review of Huntsville’s historical court revenue collection trends. Revenue from municipal court fines is volatile and many factors affect the amount of revenue collected each year by the Court. Staffing levels and vacancies in the police department and prosecutor’s office affect the number of cases filed and prosecuted each year. Judgments entered and defendants’ compliance with court orders also has an effect.

State law allows Texas cities the option of collecting an additional five dollar fine on each conviction in order to offset the cost of salary expense for a juvenile case coordinator position. Beginning in fiscal year 06-07, the Huntsville City Council chose to enact the new



fine and approved the addition of a juvenile case coordinator position to oversee and maintain case files, court procedures, parent notification and contact for juvenile cases. COVID-19 and the state “essential services and limited activities’ order” only that began in March of 2020 has caused this revenue source to not meet budgeted goals in the FY 2020 and FY 2021. FY 2022 the City saw improvement and normalcy start to return to this revenue source.

The following table shows total municipal court fine revenues received in prior years and revenue budgeted for fiscal year 22-23 for General, Court Security, and Court Technology Funds:

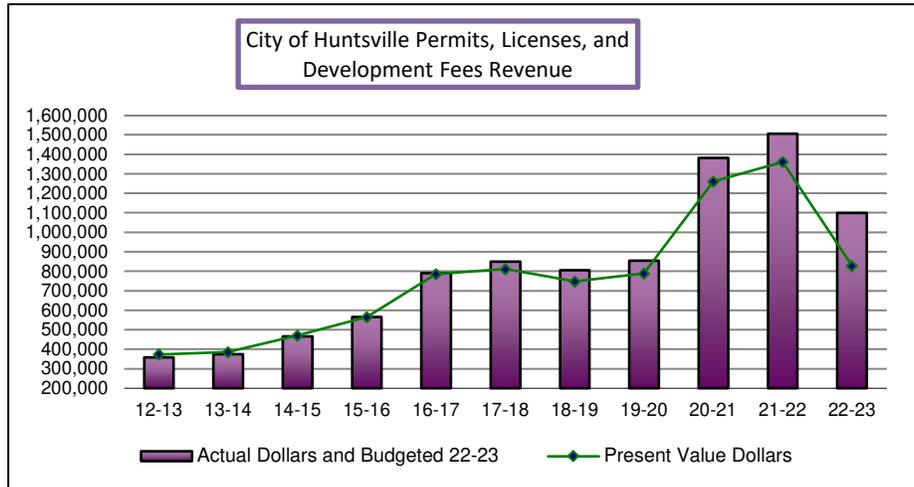
Municipal Court Fine Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Municipal Court Fines	1,033,018	1,040,989	759,839	726,395	987,100	1,045,000
Court Security Fines	27,710	27,026	22,250	23,718	22,000	30,000
Court Technology Fines	36,946	36,034	23,207	20,087	22,000	25,000
Total	1,097,673	1,104,049	805,296	770,200	1,031,100	1,100,000

Permits, Licenses, Development Fees

Revenues from City administered permits, licenses, and development fees account for 1.37% of overall city revenues. Permits issued by the City include building, electrical, refrigeration, plumbing, wrecker, taxi, food establishment, and public improvement. Licenses monitored by the City include electrical, sign contractors, construction trade, liquor, beer and wine. The permits, licenses, and development fee revenue budget is prepared based on Huntsville’s historical revenue trends and activity estimates from the City’s Community and Economic Development department staff.

The average annual increase in revenue from these sources for the last 3 fiscal years has been 25%. Fiscal year 18-19 saw a slight decrease in revenues received from permits, licenses, and development fees. Construction has remained strong in the last 3 fiscal years. There has been significant construction activity related to housing for college students and in the



west central part of the City where a major retail development opened back in 2009. In the last several years the City has also seen growth in single family home construction with the development of 5 new subdivisions. In addition, two senior living communities have been planned and permitted.

The following table shows total permits, licenses, and development fee revenue received in prior years and revenue budgeted for fiscal year 22-23 for the General Fund:

Permits, Licenses, Development Fee Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Licenses	23,980	17,850	14,700	20,147	7,007	15,000
Permits	803,601	764,804	807,444	1,316,938	1,457,908	1,050,500
Development Fees	22,125	23,101	33,340	45,905	40,830	34,300
Total	849,706	805,755	855,484	1,296,596	861,438	1,099,800

Water Service Charges

Revenues from water service charges account for 24.60% of overall city revenues. The City of Huntsville provides treatment and distribution of water to the residents, businesses, and visitors of Huntsville as well as to Texas Department of Criminal Justice facilities, Sam Houston State University facilities, and industrial users such as Tenaska. Except for contractual customers, both residential and commercial customers are charged a water rate based on their meter size and amount of water used. There is a minimum bill based on meter size and a volume charge for water used in excess of 3,000 gallons per month.

Water Financial Plan

In 2011, the City contracted a water rate study by an independent firm. The study was a financial plan providing for routine water line and well improvements, and an option for surface water plant expansion. Modeled to ensure adequate working capital and fund balances, the plan forecasted revenue, expenses, and balances through 2030. Pursuant to the plan, water rates were raised in fiscal year 11-12 and 12-13 to accommodate reserve and operation requirements and in accordance with funding an annual \$600,000 capital program to replace and renovate existing infrastructure and to accommodate debt service for financing a major water plant upgrade and expansion. For fiscal year 14-15 the increase in rates based on the FY 10-11 water study calculates to about a 5.3% increase from FY 13-14 or \$0.96 per month for a customer using 7,000 gallons of water. For the next four fiscal years, 15-16,16-17,17-18 and 18-19 the average increase for water usage over 3,000 gallons was 1.3% or about \$0.32 per month on 7,000 gallons usage. For the FY 19-20 and 20-21 the increase for water usage is \$0.06 for 3,000 to 7,000 gallons and \$0.06 for 7,001 gallons to 13,000 gallons and \$0.08 for over 13,000 gallons of water usage. The pandemic brought on inflation; which has caused an increase in the cost of municipal services. In FY 2022, the City began undergoing a rate study to reevaluate the current water rate structure. The rate study should be completed in FY 2023. While waiting on the results of the rate study the City council approved a increase of water rates of 7.5% to deal with the rising costs of municipal services.

The rate structure for Tenaska, an electric cogenerating plant, is established by contract. Tenaska pays the City the amount of annual debt service payments on improvements at the surface water treatment plant that are required in order to provide the quantity of water used by Tenaska. In addition, Tenaska pays a fixed payment of \$450,000 plus the cost of the purchase and treatment of the actual amount of water used.

The following table shows the rate schedule for City of Huntsville water service for FY 22-23:

City of Huntsville Water Rates			
<i>Minimum Bill</i>		<i>Usage Charges</i>	
Based on meter size		Based on gallons used	
<u>Meter Size</u>	<u>Rate Charged</u>	<u>Single Family Residential</u>	
0.75	\$ 13.00*	<u>Gallons Used</u>	<u>Rate Charged</u>
1.00	19.00	Under 3,000	See Minimum Bill
1.50	25.00	3,000 - 7,000	\$5.47 per 1,000 gallons
2.00	41.50	7,001 - 13,000	\$6.02 per 1,000 gallons
3.00	163.00	Over 13,000	\$6.84 per 1,000 gallons
4.00	208.00		
6.00	313.00		
8.00	433.00		
		<u>Commercial</u>	
		<u>Gallons Used</u>	<u>Rate Charged</u>
		Under 3,000	See Minimum Bill
		Over 3,000	\$6.84 per 1,000 gallons

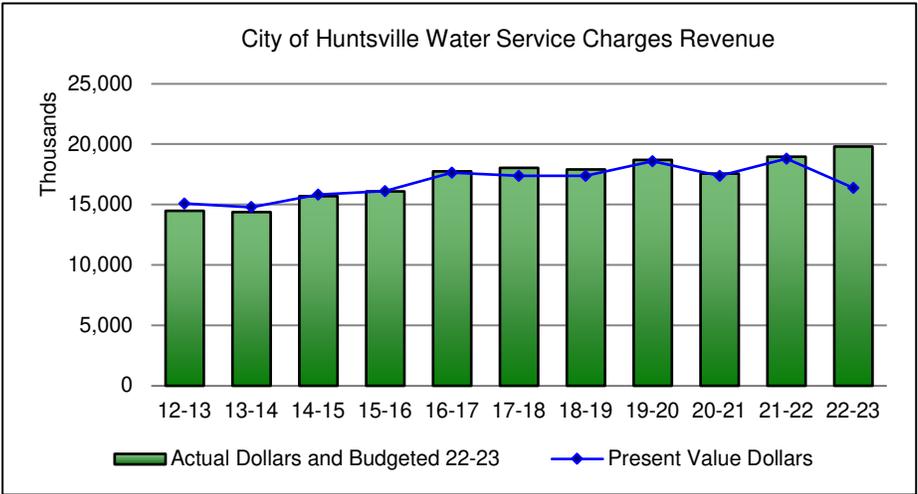
* \$2.00 reduction in FY 09-10

The City Council and City staff have worked diligently to keep water rates in Huntsville affordable, quantity of water sufficient, and quality of water and service high. Water distributed by the City of Huntsville exceeds all the standards set by the Texas Commission on Environmental Quality (TCEQ) and has been awarded the Superior Water Systems rating by the TCEQ.

The preparation of our budget for water service revenue begins with a review of Huntsville’s historical water service revenue collection trends. Because charges for water service are comprised of two components - a minimum base charge and a consumption charge - the water service revenues received by the City of Huntsville are affected not only by the total number of current water customers but also by the amount of water consumed by those customers. As the population of Huntsville grows, so does the demand for and usage of water. But population growth is not the only factor that affects how much water is consumed in Huntsville. The water systems in Huntsville supplies water not only to those who live in our city, but also to those who conduct business, attend school, or travel through Huntsville.

Weather conditions also affect consumption patterns. During years when rainfall is scarce and temperatures are high, both water consumption and revenue climb. During years when rainfall is more plentiful, consumption is not as high and less revenue is collected. Because weather conditions are largely unpredictable, the City of Huntsville budgets water revenue conservatively. The average annual increase in water service revenue over the past three years was 6.3%. Revenue growth in FY 11-12 and 12-13 reflect rate increases. After a wet spring the summer for FY 14-15 was very dry and higher revenues are seen for the year. For FY 16-17 the City had a contract with a state agency that expired which was renegotiated which resulted in approximately \$2,000,000 of additional water revenue. Since FY 16-17 water revenues have been essentially been flat with a modest 1.5% increase in FY 17-18 and a slight drop of 1.1% for FY 18-19. FY 19-20 the City saw a 4.48% increase in water revenues. In FY 20-21 the City experienced a decrease of 6.12% of water revenues largely due to COVID-19. A water rate study began in the FY 2022 budget and continues to be evaluated: with hopes of completion in FY 23. In FY 21-22 the City experienced an increase of water revenue of 7.96% due to the increase of both new residential and commercial customers. Weather conditions also affected the consumption patters due to extreme drought conditions during the summer months.

Inflation affects the purchasing power of water service revenue just as it does property tax, sales tax, and all sources of revenue for the City of Huntsville. As inflation rises, the purchasing power of water service revenue falls. The City Council and City staff of Huntsville endeavor to ensure the delivery of high quality



water while maintaining low water rates, all while battling against the rising cost of providing service.

On March 13, 2020 the City issued a Mayoral Proclamation declaring a state of disaster for the City of Huntsville due to COVID-19. The City Council approved relief for citizens by suspending utility disconnects for non-payment during the extent of the disaster declaration and a waiver of late fees and penalties for March and April utility services.

The following table shows total water service revenue received in prior years and budgeted for fiscal year 22-23 for Water Services:

Water Service Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Water Sales	17,865,417	17,738,644	18,514,019	17,012,872	18,614,903	19,455,175
Water Taps	100,253	114,492	161,205	223,909	263,660	266,600
Late Payment Penalties	60,519	50,066	29,783	13,893	79,669	76,000
Total	18,029,899	17,903,202	18,705,007	17,260,353	18,958,232	19,797,775

Wastewater Service Charges

Revenues from wastewater service charges account for 12.95% of overall city revenues. The City of Huntsville provides the collection and treatment of wastewater for the residents, businesses, and visitors of Huntsville as well as for Texas Department of Criminal Justice facilities and Sam Houston State University facilities. Because wastewater usage is not metered for most customers, charges for wastewater service are based on water usage. Water that is flushed and drained enters the City of Huntsville’s wastewater system and is treated in one of Huntsville’s wastewater treatment plants. Both residential and commercial customers are charged a wastewater rate that includes a minimum base bill and a consumption charge for amount of water used. For residential customers, the consumption charge is based on the average volume of water used in the winter months of November, December, January, and February in order to adjust for seasonal water usage for outdoor irrigation purposes. For commercial customers, the consumption charge is based on actual volume of water used each month. A wastewater rate study began in the FY 2022 budget and continues to be evaluated; with hopes of completion in FY 23. For the FY 23 budget the City council approved an increase of the wastewater rates of 5% to deal with the rising costs of municipal services.

The following table shows the rate schedule for City of Huntsville wastewater service:

City of Huntsville Wastewater Rates

Minimum Bill

<u>Customer Type</u>	<u>Rate Charged</u>
Residential	\$15.05
Commercial	\$17.37

Usage Charges

Based on Gallons of Water Used

Single Family Residential and Commercial

<u>Gallons Used</u>	<u>Rate Charged</u>
Under 2,000	See Minimum Bill
Over 2,000	\$5.63 per 1,000 gallons

The Huntsville City Council is committed to providing high quality service to its citizens at the lowest possible cost. Huntsville's beautiful topography of seven hills and seven streams creates a stunning natural setting enjoyed by those who call Huntsville home, but it also causes wastewater service in Huntsville to be more expensive than most other similarly populated cities in Texas. Wastewater collection systems consist of buried pipelines that transport sewage to a wastewater treatment plant where it is treated to reduce the level of contaminants it contains. Whenever possible, wastewater systems employ the force of gravity to transport sewage from homes and businesses to centralized treatment plants, but gravity cannot cause sewage to flow uphill. When a wastewater line reaches the base of a hill, a lift station must be installed to "lift" sewage to a higher elevation where it can then continue to flow by gravity to the treatment plant.

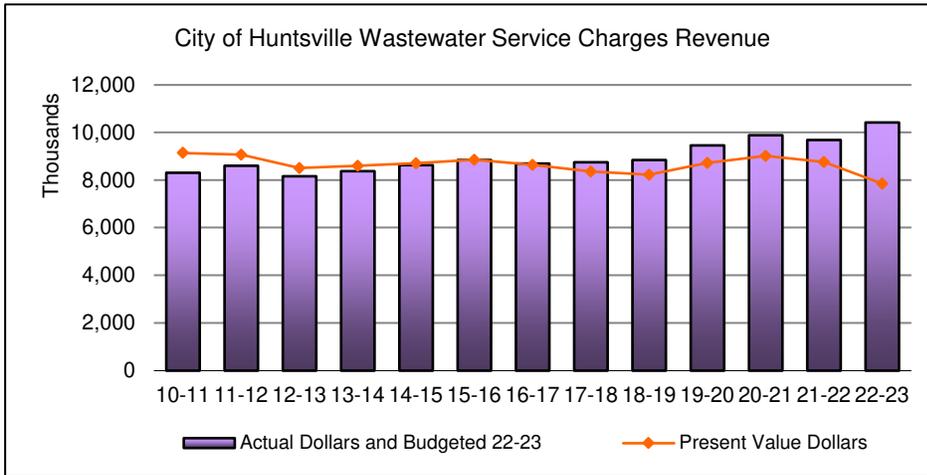
The topography of a community is a major factor in determining the number of lift stations that must be used. Communities with many hills, such as Huntsville, require many lift stations to be operated as part of the wastewater collection system and as a result the cost of wastewater service is higher. The City of Huntsville operates 26 lift stations as part of the wastewater collection system, but the average number of lift stations operated by Texas cities similar in population is only 17. The number of wastewater treatment plant facilities a city must operate also affects wastewater service costs. When a treatment facility nears its daily flow capacity, a city must construct another treatment facility or expand an existing facility.

The debt resulting from expansion of treatment capacity contributes to higher wastewater service costs. Along with infrastructure considerations, many additional factors must be taken into account when comparing the costs of wastewater service among cities. Methods of calculating sewer charges vary from city to city and caution must be used to ensure the comparison is not skewed. Minimum base costs, gallons included in minimum base charges, consumption charges per gallon, and whether or not a city practices winter averaging, as Huntsville does, must be considered when performing a comparison.

The preparation of our budget for wastewater service revenue begins with a review of Huntsville's historical wastewater service revenue collection trends. Charges for wastewater service are comprised of two components - a minimum charge and a consumption charge based on the amount of water used. For most customers, wastewater consumption is calculated from water usage. Wastewater service revenue, like water service revenue, is affected by total current wastewater customers and also by amount of water consumed by those customers. Although wastewater revenue trends and water revenue trends are related, significant differences do exist between them.

Not all City of Huntsville water customers are also served by our wastewater system. Additionally, residential customers are charged a wastewater rate based on average winter water usage, so hot and dry weather conditions have a lesser impact on wastewater revenues than they do on water revenues.

Wastewater service revenue has been consistent over the last 5 years. The wastewater service revenue for fiscal years 17-18 and 18-19 increased slightly with FY 17-18 increasing by 0.6% and FY 18-19 increasing by 1.1%. The FY 19-20 wastewater service revenue increased by 6.9% and FY 20-21 decreased slightly to a 4.46% increase of wastewater service revenue. The FY 22 saw a decrease of 2% in wastewater service revenue.



For the most part, any increases in wastewater service revenue over of the past several years has not been able to keep pace with inflation and the rising costs of providing municipal services. Since fiscal year 16-17, the purchasing power of wastewater revenue has risen as inflation

has decreased slightly, but the City Council and City staff continues to provide excellent service with fewer resources.

On March 13, 2020 the City issued a Mayoral Proclamation declaring a state of disaster for the City of Huntsville due to COVID-19. The City Council approved relief for citizens by suspending utility disconnects for non-payment during the extent of the disaster declaration and a waiver of late fees and penalties for March and April utility services.

The following table shows total wastewater service charges revenue received in prior years and revenue budgeted for fiscal year 22-23 for the Wastewater Fund:

Wastewater Service Charges Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Wastewater Charges	8,623,267	8,731,790	9,363,254	9,749,785	9,515,628	10,238,200
Wastewater Taps	75,023	71,484	70,478	120,189	113,783	130,000
Late Payment Penalties	50,466	44,074	24,517	10,572	62,168	53,000
Total	8,748,737	8,847,348	9,458,249	10,051,998	9,691,579	10,421,120

Solid Waste Service Charges

Revenues from solid waste service charges account for 9.08% of overall city revenues. The City of Huntsville provides the collection and disposal of solid waste for the residents and businesses of Huntsville. Residential customers in single family dwellings are charged \$25.76 per month for these services, and they have their waste collected twice per week (once for regular garbage and once for recyclables only). Commercial rates are based on the size of the container and number of times waste is collected each month. In addition to Huntsville residents and businesses, the City also provides the disposal of solid waste for the Texas Department of Criminal Justice, Sam Houston State University, and areas throughout Walker County. The City of Huntsville charges a disposal fee based on tonnage of waste brought to the transfer facility. The City of Huntsville owns the transfer station. The operations of the transfer station are leased to a third-party, who operates the transfer station facility and transfers the solid waste material to a landfill for final disposal. The leasing of the transfer station began as of August 2018. As part of the contract, the third-party leased certain city equipment which in turn provided additional revenue to the Solid Waste Fund.

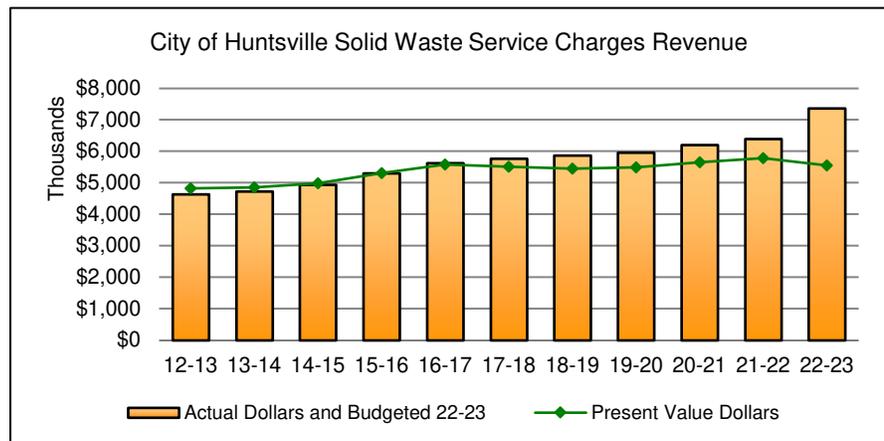
In the FY 18-19 the city equipment was sold to the leasing company which continues to operate the City's transfer station.

In FY 09-10, a recycling pilot program was initiated and has expanded to all areas of the City.

In September 2008, the City of Huntsville implemented a new automated system of residential collection in place of the manual collection system. Automation is a more efficient way to collect garbage and is safer for the employees of Solid Waste Services. In FY 09-10, a pilot recycling program was initiated. With the program's success, the program has expanded to other areas and all areas of the City were included in the recycling program in FY 13-14.

Each year, the City of Huntsville evaluates its utility revenues and costs of utility service provision to determine if the utility rates being charged are still sufficient to cover the cost of providing the service. The analysis accounts for costs associated with operations and maintenance as well as crucial capital investments. Associated costs include employee services (labor and benefits), services and utilities (electricity, waste disposal, etc.), chemicals, fuel, equipment (vehicles, containers, tools, etc.), and debt service. With budget demands for capital equipment and the need for a new Solid Waste Transfer Station a rate study was budgeted for and completed in FY 14-15. The rate study indicated the need for increased rates for various services. For FY 15 – 16 a \$25 fee for heavy trash pickup for residential was implemented (the City had not been charging for this previously). There was also a 3% increase to all Commercial Services and a 25% increase on charges for "institutional" (Texas Department of Criminal Justice and Sam Houston State University) and "out of city" waste was approved. These increases were estimated to bring in an additional \$300,000 annually to pay debt service on debt issued for the new Transfer Station and fund new equipment purchases. For budgeting for the 16 – 17 fiscal year the fee for Residential Service was increased \$.50 per month from \$21 to \$21.50 and there was a 5% increase to Commercial services. For the FY 19-20 the Residential Service was increased to \$22.70 due to the increase of recycling services. An increase of \$5.00 for Heavy Trash pickup was planned in the FY 19-20 budget making the total cost of heavy trash pickup \$30.00. In the FY 21-22 budget the Heavy Trash pickup fee was removed from the schedule. A Construction/Contractor Roll-off permit fee was added to the fee schedule in the FY 21-22 of \$100.00 a year per roll off container. The City began undergoing a rate study to reevaluate the current solid waste rate structure. For the FY 23 budget the City council approved an increase of the solid waste rates of 13.5% to deal with the rising costs of municipal services.

The preparation of our budget for solid waste service revenue begins with a review of Huntsville's historical solid waste service revenue collection trends. The average annual increase in solid waste service revenue over the past five years was 2.61%.



On March 13, 2020 the City issued a Mayoral Proclamation declaring a state of disaster for the City of Huntsville due to COVID-19. The City Council approved relief for citizens by suspending utility disconnects

for non-payment during the extent of the disaster declaration and a waiver of late fees and penalties for March and April utility services.

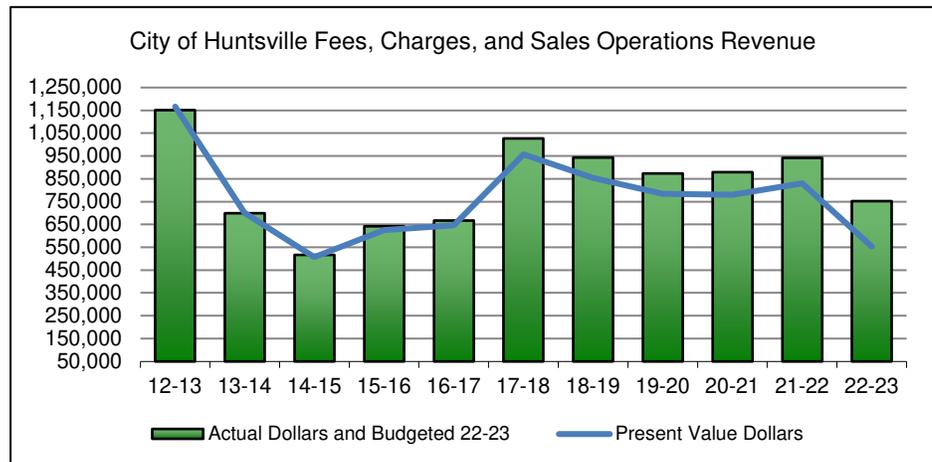
The following table shows total solid waste service charges revenue received in prior years and revenue budgeted for fiscal year 22-23 for the Solid Waste Fund:

Solid Waste Service Charges Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Residential Collections	1,935,538	1,907,201	1,782,190	2,027,075	2,035,315	2,125,000
Commercial Collections	1,846,087	1,916,130	1,985,125	2,026,736	2,090,874	2,139,000
Rolloffs	812,366	877,465	934,646	953,594	1,007,682	950,000
Disposal Fees	1,122,691	1,115,920	1,226,060	1,185,234	1,207,361	1,225,000
Late Payment Penalties	50,551	45,883	28,469	9,827	55,643	50,000
Total	5,767,233	5,862,599	5,956,490	6,202,466	6,396,876	6,489,000

Fees, Charges, Sales Operations

Revenues from fees, charges, and other sales account for .92% of overall city revenues. The City collects fees and charges for certain services in order to partially offset the cost of providing and administering these services. These fees and charges include park rental fees,



recreation program and aquatic center fees, library fees, returned check charges, and utility service connection and reconnection charges. The fees, charges, and sales revenue budget is prepared based on Huntsville’s historical collection trends and activity estimates from City staff. The average annual change in revenue from fees, charges, and sales over the past 4 years has been -2%.

The following table shows total fees, charges, and sales operation revenue received in prior years and revenue budgeted for fiscal year 19-20 for the General, Special Revenue, and Enterprise Funds. The City added an on-street paid parking fee in FY 16-17 for certain areas of the City which accounts for \$86,603 in FY 16-17, \$154,401 in the FY 17-18, \$218,554 in the FY 18-19, and \$179,428 in the FY 2020 of actual revenue for the General Fund. The first half of the year of FY 2020 was a continuation of growth and prosperity. In March, a change took place due to the arrival of COVID-19. Uncertainty began to emerge as a statewide “essential services and limited activities’ order” was implemented. As the “stay at home” orders were lifted the City saw the university faculty and staff return to Huntsville; paid parking for the FY 20-21 was \$122,888 and FY 21-22 was \$223,992.

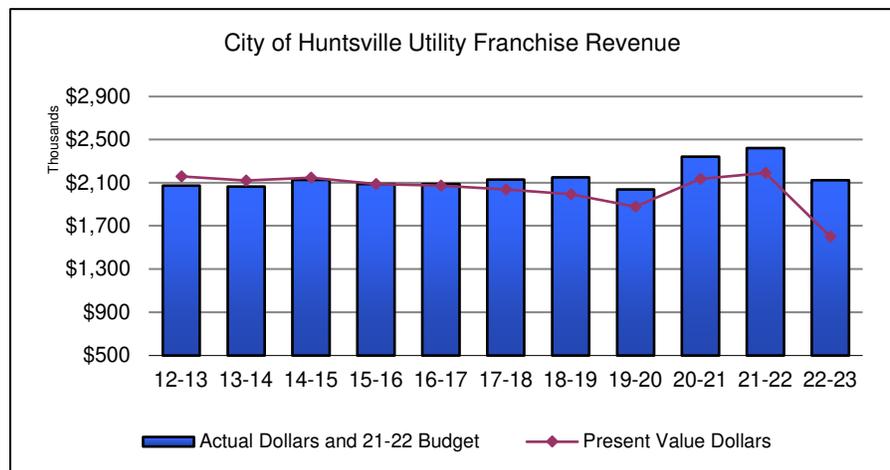
The City also added a card processing fee for customers paying for fees and utilities with a credit or debit card and this fee added \$24,000 to the revenue budgeted for the General Fund and \$65,000 to the revenue budgeted for the Enterprise Funds in the FY 19-20. FY 19-20 budgeted revenues for Fees, Charges, Sales operations for General Fund were reduced for a scaling back of the Visitors Center Gift Shop sales due to limiting products to be sold. FY 19-20 budgeted revenues for Fees, Charges and Sales from the Solid Waste Fund were reduced for equipment lease revenue due to the equipment that had been being lease were sold to the lease company. The financial impact of COVID-19 revenue sources are still unknown but the City continues to watch our finances closely and budgeted conservatively for FY 2023.

Fees, Charges, Sales Operations Revenue

	Actual 18-19	Actuals 19-20	Actual 20-21	Actual 21-22	Budget 22-23
General Fund	584,680	433,173	387,807	510,020	419,000
Utility Fund	181,043	159,921	173,662	262,653	227,000
Solid Waste Fund	50,322	7,747	7,797	18,249	6,500
Special Revenue Funds	127,650	272,602	309,998	151,361	100,133

Utility Franchise Fees

Revenues from utility franchise fees account for 2.64% of overall city revenues. The City of Huntsville collects franchise fees from utility companies (electrical providers, gas providers, and tele-cable providers) and allows them to place facilities (i.e. poles and wires) on public property (i.e. right-of-ways/easements). The



The preparation of our budget for utility franchise fee revenue begins with a review of Huntsville’s historical franchise fee revenue collection trends. Utility Franchise Fee revenue in the last four years has fluctuated up and down slightly. State Legislative law changes to franchise fees caused a loss of revenue for the City.

The following table shows total utility franchise fee revenue received in prior years and revenue budgeted for fiscal year 22-23.

Utility Franchise Fees Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Electric	1,447,015	1,472,478	1,454,500	1,445,837	1,502,126	1,500,00
Telephone	181,772	190,225	165,298	156,225	143,954	180,000
Gas	181,498	189,172	172,247	186,985	235,008	180,000
Tele-cable	320,486	297,705	246,359	225,626	217,250	265,000
Total	2,130,771	2,149,580	2,038,404	2,014,673	2,098,338	2,125,000

Right-of-way Maintenance

The City of Huntsville’s Utility Fund (Water and Wastewater) and Solid Waste Funds pay the General Fund this Right-of-way Maintenance fee based on 4% of their operational revenues in order to offset the General Fund’s cost of maintaining the public streets and right-of-ways for use in operating the Water, Wastewater, and Solid Waste utilities. The City’s water and wastewater transmission lines are located under City streets and in right-of-ways and it is important that they be maintained in a manner that ensures the City’s infrastructure investment is protected and can be accessed for maintenance, repair, and replacement when needed. Well-maintained streets and right-of-ways also ensure that City staff is able to provide high quality service to citizens and utility customers.

The following table shows total right-of-way maintenance revenue received in prior years and revenue budgeted for fiscal year 22-23:

Right-of-Way Maintenance Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 21-22	Budget 22-23
Charge to Utility Fund	962,603	975,520	1,135,746	1,148,325	1,141,738
Charge to Solid Waste Fund	202,743	202,889	242,405	260,020	257,620
Total	1,165,346	1,178,409	1,378,151	1,408,345	1,399,358

Note – Beginning FY 17-18 the Water Fund and Wastewater Fund were combined into the “Utility Fund”

Grants, Reimbursements, Contributions

Revenues from grants, reimbursements, and contributions account for 0.19% of overall city revenues. The City of Huntsville receives grants and contributions from various sources, for various purposes, and in various amounts. The reimbursement and contribution revenue budget is prepared conservatively based on Huntsville’s historical collection trends and estimates from City staff. The grant revenue budget is prepared based on grants awarded to the City, grants applied for by the City, and City staff’s knowledge of any upcoming grants for which the City may apply. Every effort is made to include all grants that can reasonably be anticipated, but given the nature of grant announcements and cycles, the budget must occasionally be amended during the year to provide for grants that are sought or received that were not included in the original budget. In fiscal year 09-10, the City added a grant coordinator to significantly contribute to grant programs and revenues related to public safety and public utilities. Hurricane Harvey caused damages to the City of Huntsville in August of 2017 and the city received monies for Hurricane Harvey disaster relief in FY 2018. The City received federal monies in FY 19-20 to combat COVID-19 thru Coronavirus Response and Relief fund and in FY 20-21 the City received American Rescue Plan Act funds distributed by the Federal government.

The following table shows total grants, reimbursements, and contributions revenue received in prior years and revenue budgeted for fiscal year 22-23 for all operating funds:

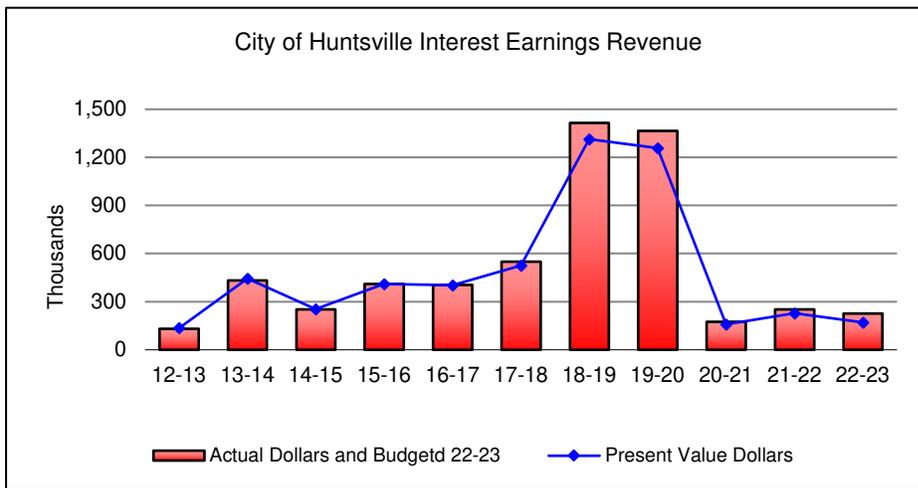
Grants, Reimbursements, and Contributions Revenue*

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Grants	417,665	190,285	2,038,068	694,465	5,420,869	127,500
Contributions	40,058	32,913	80,684	32,409	21,768	20,550
Total	457,723	223,198	2,118,731	5,899,236	5,442,637	148,050

* Grants for capital projects are not included in this table.

Interest Earnings

Revenues from interest earnings account for 0.28% of overall city revenues. The City of Huntsville earns interest on invested funds. The City of Huntsville must invest funds according to the Texas Public Funds Investment Act. The interest earnings revenue budget is prepared based on City financial staff and advisor analysis of interest rates, historical trends, and projection of amount of funds to be invested. The City has aggressively diversified its portfolio into secured money funds, CD's, short-term bonds backed by government revenue, and state and local government bonds. Interest earnings for FY 18-19 are somewhat elevated due to bond proceeds for Utility projects being invested for a significant part of the year. FY 19-20 interest earnings are elevated due to bond proceeds for General fund projects.



The table to the left shows total interest earnings revenue received in the previous 10 years.

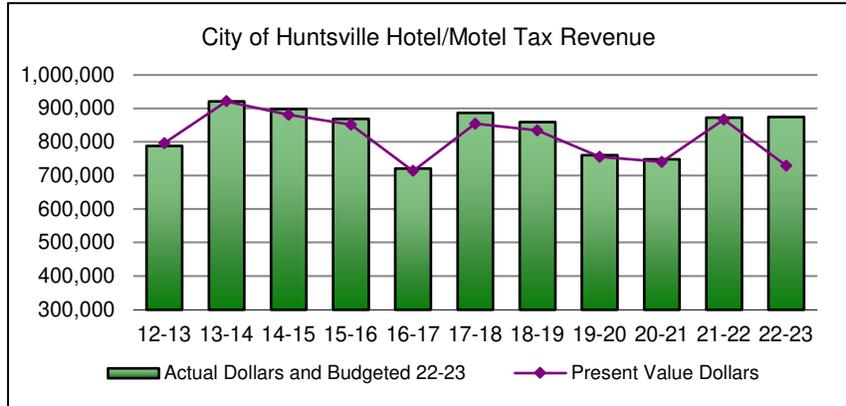
Interest Earnings Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Interest Earnings	549,755	1,415,775	1,364,518	174,209	252,914	227,000
Total	549,755	1,415,775	1,364,518	174,209	252,914	227,000

Hotel/Motel Taxes

Revenues from hotel/motel taxes account for 1.09% of overall City revenues. Per State statute, the City imposes a 7% occupancy tax on the price of a hotel or motel room. Unlike the local sales tax, the hotel occupancy tax is optional and can be imposed without the approval of voters. Under the law, local government proceeds from this tax must be earmarked for certain specified purposes, including the advertising and promotion of the city and surrounding areas to attract tourism, arts and cultural activities, historical restoration and preservation activities, registration of convention delegates, operation of visitor information centers, the construction of civic centers and auditoriums, and sporting events.

State statute defines how hotel occupancy taxes may be spent. The hotel occupancy tax cannot be used for general revenue purposes, such as economic development, or to pay for expenses that are not directly related to the promotion of tourism.



The hotel/motel tax revenue budget is prepared based on Huntsville's historical collection trends and activity estimates from the City staff and financial consultants. In accordance with historical average and with emphasis on most recent historical activity construction of new lodging facilities, hotel/motel tax revenue for current fiscal years have been fairly flat. It is expected that revenues will level out around the FY 15-16 actuals mark. The financial impact of COVID-19 Hotel/Motel tax revenue sources are still unknown but the City continues to watch our finances closely and budgeted conservatively for the FY 2021. In FY 2022 the City saw improvement and normalcy start to return to this revenue source.

The following table shows total hotel/motel tax revenue received in prior years and revenue budgeted for fiscal year 22-23 for the Hotel/Motel and Arts & Visitor Center Funds:

Hotel/Motel Tax Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
H/M Tax – Arts & Visitor Ctr.	126,736	122,976	108,670	106,999	127,401	125,000
H/M Tax - Tourism	380,206	368,429	326,009	320,715	374,300	375,000
H/M Tax - Visitors Center	380,206	368,429	326,009	320,714	371,665	375,000
Total	887,148	859,836	652,017	641,430	873,367	875,000

Intergovernmental Payments

Revenues from intergovernmental payments received account for 1.10% of overall City revenues. The City of Huntsville receives payments from Walker County and Huntsville Independent School District for public safety related services. Walker County contracts with the City for fire protection services and the Huntsville

Independent School District contracts with the City for the operation of the School Resource Officer program. The intergovernmental payments revenue budget is prepared based on Huntsville’s payment amount agreements included in the respective contracts.

The following table shows total intergovernmental payments revenue received in prior years and revenue budgeted for fiscal year 22-23 for the General Fund and the School Resource Officer Fund:

Intergovernmental Payments Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Walker County Payments	246,492	246,487	246,492	246,492	246,492	246,492
HISD Payments (SRO)	475,752	521,353	553,354	575,171	584,685	611,678
Total	722,244	767,840	799,846	821,663	831,177	858,170

Health Insurance Payments

Revenues to the Insurance Fund from City and employee health insurance payments account for 6.28% (\$4,294,577) of overall city revenues and transfers. \$3,362,981 consists of payments from City funds for the City’s portion of the cost of providing city employee and retiree health insurance which includes medical and dental insurance. Payments from city employees and retirees for their portion of the cost of their health insurance amounts to \$892,596. Payment amounts for employees and retirees are based on the coverage option they choose. A wellness plan has been budgeted during the past five years.

The City made changes for FY 13-14 to its self-insured Health Insurance Plan shifting more of the costs to employees. This was done in order to move employer and employee costs more in line with other local government plans.

For the FY 15-16 Budget the City changed its policy on medical insurance benefits for new hires effective January 1, 2016. The policy changes provide that employees in employment with the City before January 1, 2016 would still be eligible for medical insurance benefits from the City when they retire if they have 20 consecutive years of service with the City. Employee’s hired on or after January 1, 2016 will be required (as a condition of employment) to contribute 2% of their salary per month (or an amount not to exceed \$100/month) into a retiree healthcare savings account; these funds can be used for medical premiums or expenses when the employee is no longer employed at the City of Huntsville. Employees in this group will pay the full cost of health premiums at the time of retirement. For the FY 16 – 17 Budget there were additional policy changes and the City changed its funding rate from \$750 per month to \$850 per month. Also, the rates the employees and retirees paid were increased anywhere from \$9 to \$20 per month depending on the coverage selected. In FY 19-20 the rates the employees and retirees pay was increased anywhere from \$18 to \$23 per month. In the FY 20-21 the city switched to a fully funded dental plan and a cost increase to the employees for dental coverage is planned in FY 21-22. No health insurance plan changes are planned for the FY 22-23.

Additional policy changes were made in the FY 17-18 that eliminates healthcare subsidies for pre-65 retirement healthcare effective 01/01/2028. For current active employees, anyone retiring after 01/01/2018 will be eligible for pre-65 subsidized retirement healthcare only until 01/01/2028 or age 65 (whichever

comes first). Beginning 01/01/2018, active employees and employees retiring from the City of Huntsville will receive 67% of their remaining sick leave balance in a Retirement Health Savings Program through ICMA-RC, if they are under the age of 65 on the effective date of retirement.

The following table shows total health insurance payments revenue received in prior years and revenue budgeted for fiscal year 22-23 for the Medical Insurance Fund:

Health Insurance Payments Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Actual 22-22	Budget 22-23
City Fund Payments	2,873,104	2,902,451	2,989,068	3,009,736	3,140,709	3,362,981
Employee/Retiree Payments	722,342	788,513	832,356	905,858	891,747	893,596
Total	3,595,446	3,690,964	3,821,426	3,915,594	4,032,456	4,256,577

Administrative Reimbursements

Revenues from administrative reimbursements account for 8.17% of overall city revenues. Water, Wastewater, and Solid Waste reimburse the General Fund for their portion of the administrative costs. Administrative service costs are budgeted in the General Fund but provide management and administrative services for each of these other funds as well. The costs of providing these services are divided among the funds that utilize them. The method of calculation for the allocation of costs is dependent on the nature of the service being provided.

The following table shows the different methods of allocation:

FY 2022-23 Administrative Reimbursements

General Fund

General Administrative Reimbursements

The allocations for the below divisions are based on percent of total adjusted budget in each fund.

- City Council
- Office of City Manager
- Office of City Secretary
- City Attorney
- Finance
- Office Services
- Purchasing
- Building Services

Human Resources Reimbursements

The allocation for the below division is based on number of employees in each fund.

- Human Resources

Information Technology Administrative Reimbursements

The allocation for Information Technology administration is based on percent of total adjusted budget in each fund.

The allocation of Information Technology software maintenance is based on the costs of the software and computer applications used by each fund.

Development Services Administrative Reimbursements

Allocations for the below divisions are based on estimates of personnel time or project budget usage in each fund.

- Planning
- Engineering
- Surveying
- Central Inspection
- Health Inspection
- Customer Service – Service Center

Public Works Administrative Reimbursements

The allocations for the below divisions are based on the insured value of fleet belonging to each fund respectively.

Garage Services

The allocation for the below division is based on percent of utility budget supervised in each fund.

Public Works Administration

Water, Wastewater, and Solid Waste

Utility Reimbursements

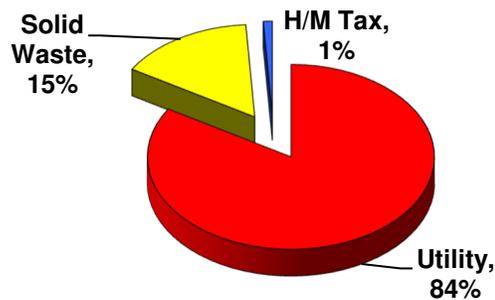
Allocation based on percentage of budget:
Utility Billing - allocated to Solid Waste (10%)

Right-of-Way Reimbursements

4.0% of revenue budgets for Utility and Solid Waste Funds.

The following graph shows the portion of General Fund administrative costs paid by each fund in fiscal year 22-23:

**City of Huntsville Administrative Costs Paid by Each Fund
FY 22-23**



Each fund pays a portion of the costs necessary for the successful management and administration of the services the City of Huntsville provides.

In addition to reimbursements to the General Fund, the Utility Fund receives reimbursement for certain services. The Utility Fund is reimbursed by the Solid Waste Fund for utility billing services.

Actual revenue for each fiscal year will equal estimated, as reimbursements are made according to the budget as projected. Reimbursement for water and wastewater for particular divisions and services are decreased or increased by the exact amount budgeted for those services or divisions.

The following table shows total administrative reimbursements revenue received in prior years and revenue budgeted for fiscal year 22-23 for the General and Utility:

Administrative Reimbursement Revenue

	Actual 18-19	Actual 19-20	Actual 20-21	Actual 21-22	Budget 22-23
Reimbursements - General	5,491,717	5,544,862	5,223,075	5,870,588	6,522,575
Reimbursements – Utility	51,336	52,648	45,982	48,358	54,668
Total	5,543,053	5,597,510	5,269,057	5,918,946	6,577,243

Description of Funds

Fund Balance – Unallocated Reserves

Fund Balance – Unallocated Reserves is defined as unreserved and unassigned current assets less inventory and on-going receivables (ex. utility billing, sales tax) minus current liabilities payable from these assets. An adequate Unallocated Reserve of Fund Balance is necessary to pay expenditures caused by unforeseen emergencies or for shortfalls caused by revenue declines and to eliminate any short-term borrowing for cash flow purposes. In accordance with the City of Huntsville's Fiscal and Budgetary Policies, the fund balance reserve for all funds, excluding certain funds such as Special Revenue Funds, Internal Service Funds, and Capital Projects Funds, must be maintained at a minimum amount of 25% of the annual budget (excluding transfers to capital projects) for each fund. Fund balances in excess of the Unallocated Reserve requirements, by policy, are not used to support on-going operating expenditures but may be used for one-time type expenditures (example – Capital Project funding).

General Fund

The General Fund is the City's primary operating fund. The General Fund is used to account for all financial transactions of the general government except for those required to be accounted for in another fund. The principal sources of revenue of the General Fund are property taxes, sales taxes, municipal court fines, and administrative cost reimbursements from other funds. Expenditures in the General Fund are for general government, public safety, public services, streets, parks and recreation, and other community services.

The FY 2022-23 total General Fund budget for expenditures including transfers to capital projects and one-time use of Fund Balance is \$32,312,632. The General Fund has a projected ending fund balance for FY 2022-23 of \$8,367,265 when \$1,204,635 of budgeted one-time use of fund balance expenditures and transfers to capital projects of \$350,000 are included.

General Debt Service Fund

The General Debt Service Fund accounts for the financial resources accumulated for the payment of principal, interest and related costs on long-term debt paid primarily from taxes levied by the City.

The FY 2022-23 total General Debt Service Fund budget excluding transfers is \$2,363,705. The General Debt Service Fund has a projected ending fund balance for FY 2022-23 of \$511,890. The reserves of the Debt Service Fund may only be used for the payment of debt.

Utility Fund¹

The Utility Fund is an enterprise fund used to account for the cost of providing water service and wastewater collection and treatment service to the community. The primary source of revenue for the Utility Fund is water and wastewater service charges. Water operations consist of production, distribution, and utility billing. Wastewater operations consist of collection, treatment, and environmental services.

The FY 2022-23 total Utility Fund budget including transfers to capital projects and one-time use of equity is \$31,518,350. The Utility Fund has a projected ending fund balance for FY 2022-23 of \$8,162,293 after \$835,707 of one-time use of equity and transfers to capital projects of \$3,750,000.

Water utilization rates were increased to provide for ongoing operation, stabilization of the funds available for capital, and water line replacement.

Solid Waste Fund

The Solid Waste Fund is an enterprise fund to account for the cost of providing solid waste collection and disposal service to the community. The City of Huntsville operates a transfer station facility and contracts out the transfers of solid waste for final disposal. The primary source of revenue for the Solid Waste Fund is solid waste user fees. Solid Waste operations consist of collection, disposal, and recycling.

The FY 2022-23 total Solid Waste Fund budget including one-time use of equity is \$7,764,766. The Solid Waste Fund has a projected ending fund balance for FY 2022-23 of \$3,274,235 after \$327,765 of one-time use of equity.

Other Special Revenue Funds

Special Revenue Funds are used to account for revenues either legally obligated for a special purpose, conditions of a grant, or funds designated by Council to be used for a specific purpose. The use of special revenue funds allows for a clearer picture of dedicated or special purpose revenues.

The **Court Security and Court Technology Special Revenue Funds** are used to account for the municipal court security and technology fees authorized by the Texas Code of Criminal Procedures. The code authorizes a municipality to require a defendant convicted of a misdemeanor offense in the municipal court, to pay a \$3.00 security fee and up to a \$4.00 technology fee as a cost of court. The revenue from these fees can only be used for purposes outlined in Articles 102.017 and 102.0172 of the Texas Code of Criminal Procedure.

The **Airport Special Revenue Fund** is used to account for the costs of airport maintenance and projects with grant funds and with revenue collected from the operator of the airport whose contract requires a fee be paid based on total square feet at the airport. Any difference between budgeted expenditures and expected revenues is funded through a transfer from the General Fund.

¹ The Wastewater Fund was combined with Water operations to create the Utility Fund (220) in FY 2018

The **Library Special Revenue Fund** is used to account for grants and donations received for library related purposes.

The **Police Forfeiture and Police Federal Equitable Sharing Special Revenue Funds** retain funds received for police participation in drug arrests to be used for law enforcement purposes.

The **School Resource Officer Special Revenue Fund** is used to account for police security services provided by the Huntsville Police Department to Huntsville Independent School District (HISD) with revenues received through a contract with HISD.

The **Public Safety Grants Special Revenue Fund** is used to account for state and federal grants received for public safety related purposes usually for the purchase of equipment.

The **Arts Center Special Revenue Fund** is used to account for the operation and programs of the Visitors Center and Wynne Home Arts Center with revenue received from the arts portion (1/7th of the 7% tax rate) of the hotel/motel tax and transfers from General Fund.

The **H/M Tax Tourism & Visitors Center Fund** is used to account for the expenditures for tourism operations and operating the Visitors Center. Revenues are generated from the 7% hotel/motel occupancy tax; of which 3% is designated for tourism and 3% is designated for operations of a visitor center; these designations are per State statutes.

Internal Service Funds

Internal service funds account for services furnished by a designated program to other programs within the City. The City of Huntsville uses Internal Service Funds (ISF) to accumulate funds for the replacement of equipment and to account for the cost of providing medical insurance coverage to City departments.

The **Medical Insurance Internal Service Fund** is used to account for the City of Huntsville's self funded medical insurance program. Other operating funds pay into the fund for coverage for full-time employees. Dependent coverage is provided at a cost to the employee. The Medical Insurance Fund pays for claims and administration fees for health, dental, and vision insurance.

The **Equipment Replacement Fund and Computer Replacement Fund** provide fleet, capital equipment, and computer equipment replacements for the City of Huntsville. User divisions are charged an annual lease fee, based on the useful life and anticipated replacement cost for assets assigned to the division. The replacement Funds then purchase replacement equipment as scheduled and/or as conditions warrant.

Permanent Funds

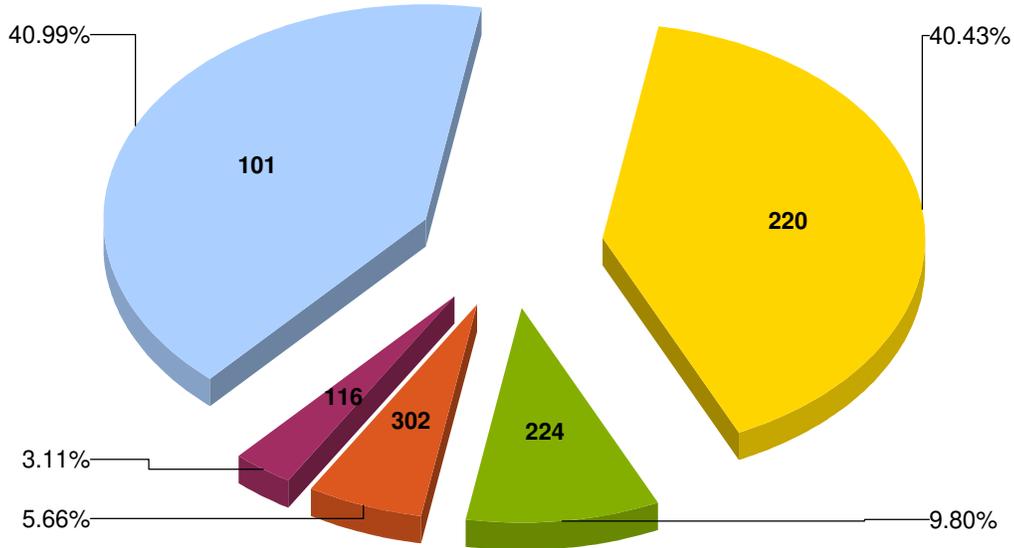
Permanent funds are used to report resources that are legally restricted to the extent that only interest earnings, not principal, may be used for purposes that support City programs. The City of Huntsville has two permanent funds, the **Cemetery Endowment Fund** and the **Library Endowment Fund**.

Capital Project Funds

Capital improvement projects are budgeted for the length of the project. All City revenue sources are funded at the time of budget passage. General capital projects include parks, general government facilities, fire stations, and the aquatic center. Street projects are accounted for as general capital projects. Enterprise Fund projects are accounted for separately but are accounted for in the City's annual report (ACFR) in their respective enterprise funds: water, wastewater, or solid waste.

City of Huntsville
Summary of Adopted Revenues by FUND
FY 2022-23

Percent of Budget -Top 5 Funds

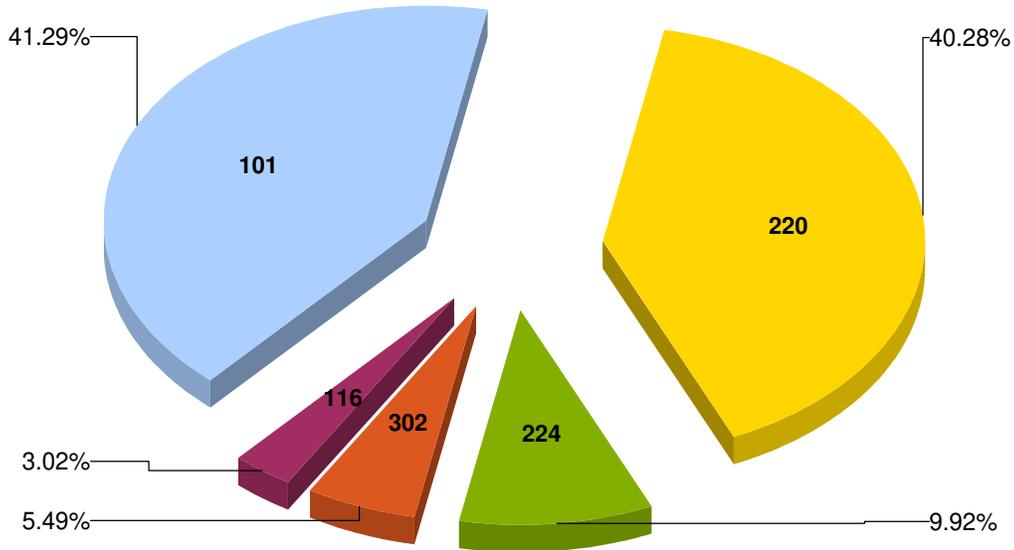


Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
101 General Fund	\$ 29,028,762	\$ 29,267,721	\$28,674,710	\$ 31,088,326	\$ 31,107,997
116 Debt Service Fund	\$ 5,010,670	\$ 2,647,287	\$ 2,424,150	\$ 2,409,166	\$ 2,360,863
220 Utility Fund	\$ 30,616,828	\$ 29,723,724	\$28,538,133	\$ 34,588,830	\$ 30,682,643
224 Solid Waste Fund	\$ 6,075,279	\$ 6,312,124	\$ 6,550,500	\$ 6,486,965	\$ 7,437,001
302 Medical Insurance Fund	\$ 3,868,135	\$ 3,927,432	\$ 4,179,804	\$ 4,096,071	\$ 4,294,577
306 Capital Equipment Fund	\$ 2,058,730	\$ 1,408,847	\$ 1,545,157	\$ 2,036,909	\$ 1,837,605
309 Computer Equip. Replacement Fund	\$ 247,487	\$ 252,621	\$ 282,106	\$ 284,590	\$ 380,271
402 PEB Trust - Medical Fund	\$ 511,060	\$ 0	\$ 50,000	\$ 0	\$ 50,000
418 Library Endowment Fund	\$ 1,369	\$ 125	\$ 0	\$ 971	\$ 0
461 Oakwood Cemetery Endowment Fund	\$ 7,325	\$ 732	\$ 2,000	\$ 1,026	\$ 0
601 Court Security SRF	\$ 22,754	\$ 27,112	\$ 22,000	\$ 37,660	\$ 30,000
602 Court Technology SRF	\$ 25,005	\$ 23,030	\$ 22,000	\$ 32,074	\$ 25,000
609 Airport SRF	\$ 57,354	\$ 20,677	\$ 83,150	\$ 58,104	\$ 92,400
610 Library SRF	\$ 79,241	\$ 6,268	\$ 5,700	\$ 17,061	\$ 16,500
611 Police Seizure & Forfeiture SRF	\$ 78,898	\$ 10,122	\$ 0	\$ 12,434	\$ 0
612 PD School Resource Officer SRF	\$ 723,215	\$ 746,630	\$ 763,141	\$ 764,190	\$ 803,382
613 PD Fed Equitable Sharing Fds SRF	\$ 210	\$ 18	\$ 0	\$ 137	\$ 0
614 Police Grants SRF	\$ 106,240	\$ 31,703	\$ 0	\$ 12	\$ 0
618 Arts & Visitor Center SRF	\$ 203,493	\$ 203,620	\$ 194,006	\$ 214,877	\$ 216,763

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
619 LEOSE SRF	\$ 4,213	\$ 28	\$ 0	\$ 6,847	\$ 0
625 Huntsville Beautification/KHB	\$ 236	\$ 22	\$ 0	\$ 167	\$ 0
630 TIRZ #1 Fund	\$ 282,564	\$ 275,831	\$ 172,200	\$ 307,086	\$ 340,000
663 H/M Tax- Tourism & Visitors Cntr	\$ 702,625	\$ 715,354	\$ 646,105	\$ 827,404	\$ 817,500
665 Hotel/Motel Tax - Statue Contrib	\$ 2,074	\$ 1,197	\$ 0	\$ 1,903	\$ 2,000
Total Expenses of all Funds	\$ 79,713,769	\$ 75,602,226	\$ 74,154,862	\$ 83,272,809	\$ 80,494,502

City of Huntsville
Summary of Adopted Expenses by FUND
FY 2022-23

Percent of Budget -Top 5 Funds



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
101 General Fund	\$ 27,269,550	\$ 31,556,971	\$30,050,653	\$ 32,082,127	\$ 32,312,632
116 Debt Service Fund	\$ 5,114,278	\$ 2,431,249	\$ 2,393,113	\$ 2,393,112	\$ 2,363,705
220 Utility Fund	\$ 32,811,546	\$ 34,833,791	\$28,880,780	\$ 28,529,287	\$ 31,518,350
224 Solid Waste Fund	\$ 5,853,916	\$ 5,810,015	\$ 6,868,223	\$ 6,545,728	\$ 7,764,766
302 Medical Insurance Fund	\$ 3,599,095	\$ 3,622,304	\$ 4,343,837	\$ 3,469,398	\$ 4,294,577
306 Capital Equipment Fund	\$ 2,996,860	\$ 3,105,773	\$ 1,162,750	\$ 1,574,930	\$ 588,896
309 Computer Equip. Replacement Fund	\$ 253,191	\$ 531,645	\$ 459,333	\$ 307,245	\$ 380,271
402 PEB Trust - Medical Fund	\$ 32,351	\$ 50,456	\$ 20,000	\$ 0	\$ 20,000
461 Oakwood Cemetery Endowment Fund	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 0
601 Court Security SRF	\$ 17,249	\$ 26,110	\$ 26,617	\$ 26,617	\$ 27,391
602 Court Technology SRF	\$ 90,409	\$ 28,761	\$ 61,079	\$ 52,837	\$ 61,000
609 Airport SRF	\$ 28,879	\$ 15,007	\$ 83,150	\$ 26,704	\$ 92,400
610 Library SRF	\$ 2,427	\$ 22,152	\$ 41,545	\$ 15,715	\$ 55,408
611 Police Seizure & Forfeiture SRF	\$ 4,320	\$ 2,880	\$ 241,900	\$ 51,885	\$ 162,943
612 PD School Resource Officer SRF	\$ 710,177	\$ 686,470	\$ 769,290	\$ 770,603	\$ 835,179
613 PD Fed Equitable Sharing Fds SRF	\$ 0	\$ 1,131	\$ 73,139	\$ 0	\$ 78,000
614 Police Grants SRF	\$ 69,379	\$ 31,703	\$ 0	\$ 104,619	\$ 0
618 Arts & Visitor Center SRF	\$ 170,322	\$ 159,499	\$ 227,695	\$ 219,330	\$ 248,344
619 LEOSE SRF	\$ 0	\$ 0	\$ 26,000	\$ 1,366	\$ 26,000

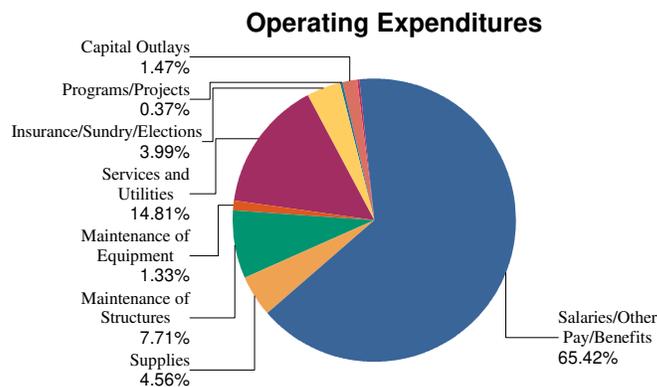
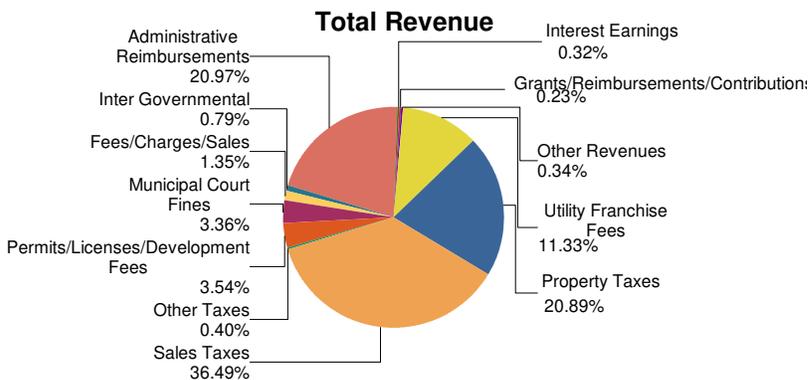
Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
625 Huntsville Beautification/KHB	\$ 2,195	\$ 0	\$ 0	\$ 0	\$ 0
630 TIRZ #1 Fund	\$ 282,113	\$ 0	\$ 0	\$ 0	\$ 0
663 H/M Tax- Tourism & Visitors Cntr	\$ 590,811	\$ 587,198	\$ 669,791	\$ 695,673	\$ 845,664
665 Hotel/Motel Tax - Statue Contrib	\$ 471	\$ 192	\$ 0	\$ 677	\$ 0
Total Expenses of all Funds	\$ 79,902,538	\$ 83,505,306	\$ 76,400,895	\$ 76,869,852	\$ 81,675,526

City of Huntsville
Fund Revenues, Expenditures and Projected Balances
FY 2022 - 2023

Fund	Fund Name	Estimated 09/30/22 Unallocated Reserve	Revenues	Admin Reimb In	Trans In	Total Revenue	Expenditures	Admin Reimb Out	Trans Out	Transfer to Cap	Exp	One Time Equity	Total Exp	Estimated 09/30/23 Unallocated Reserve
Fund Name														
101	General Fund	9,571,900	23,133,292	6,522,575	1,452,130	31,107,997	29,336,034		1,421,963	350,000	31,107,997	1,204,635	32,312,632	8,367,265
Debt Service														
116	Debt Service Fund	514,732	1,479,200	-	881,663	2,360,863	2,363,705	-	-	-	2,363,705	-	2,363,705	511,890
Enterprise														
220	Utility Fund	8,998,000	30,627,975	54,668	-	30,682,643	19,140,689	5,468,963	2,322,991	3,750,000	30,682,643	835,707	31,518,350	8,162,293
224	Solid Waste Fund	3,602,000	7,437,001	-	-	7,437,001	5,374,581	1,055,777	1,006,643	-	7,437,001	327,765	7,764,766	3,274,235
Internal Service														
302	Medical Insurance Fund	3,226,700	4,294,577	-	-	4,294,577	4,294,577	-	-	-	4,294,577	-	4,294,577	3,226,700
306	Capital Equipment Fund	4,462,300	-	-	1,837,605	1,837,605	588,896	-	-	-	588,896	-	588,896	5,711,009
309	Computer Equip. Replacement Fund	275,000	-	-	380,271	380,271	380,271	-	-	-	380,271	-	380,271	275,000
Special Revenue														
601	Court Security SRF	68,822	30,000	-	-	30,000	-	-	27,391	-	27,391	-	27,391	71,431
602	Court Technology SRF	70,319	25,000	-	-	25,000	61,000	-	-	-	61,000	-	61,000	34,319
609	Airport SRF	40,074	45,650	-	46,750	92,400	92,400	-	-	-	92,400	-	92,400	40,074
610	Library SRF	160,175	16,500	-	-	16,500	55,408	-	-	-	55,408	-	55,408	121,267
611	Police Seizure & Forfeiture SRF	242,118	-	-	-	-	162,943	-	-	-	162,943	-	162,943	79,175
612	PD School Resource Officer SRF	235,304	642,705	-	160,677	803,382	793,070	-	31,027	-	824,097	11,082	835,179	203,507
613	PD Fed Equitable Sharing Fds SRF	78,196	-	-	-	-	78,000	-	-	-	78,000	-	78,000	196
614	Police Grants SRF	24,032	-	-	-	-	-	-	-	-	-	-	-	24,032
619	LEOSE SRF	32,474	-	-	-	-	26,000	-	-	-	26,000	-	26,000	6,474
625	Huntsville Beautification/KHB	19,031	-	-	-	-	-	-	-	-	-	-	-	19,031
630	TIRZ #1 Fund	41,058	340,000	-	-	340,000	-	-	-	-	-	-	-	381,058
665	Hotel/Motel Tax - Statue Contrib	70,936	2,000	-	-	2,000	-	-	-	-	-	-	-	72,936
Hotel/Motel Tax														
618	Arts & Visitor Center SRF	177,500	134,533	-	82,230	216,763	216,763	-	-	-	216,763	31,581	248,344	145,919
663	H/M Tax- Tourism & Visitors Cntr	994,600	817,500	-	-	817,500	721,473	65,260	18,554	-	805,287	40,377	845,664	966,436
Endowment														
402	PEB Trust - Medical Fund	5,055,096	50,000	-	-	50,000	20,000	-	-	-	20,000	-	20,000	5,085,096
418	Library Endowment Fund	119,017	-	-	-	-	-	-	-	-	-	-	-	119,017
461	Oakwood Cemetery Endowment Fund	384,460	-	-	-	-	-	-	-	-	-	-	-	384,460
		38,463,844	69,075,933	6,577,243	4,841,326	80,494,502	63,705,810	6,590,000	4,828,569	4,100,000	79,224,379	2,451,147	81,675,526	



**Adopted Budget
FY 2022-23
101 General Fund**

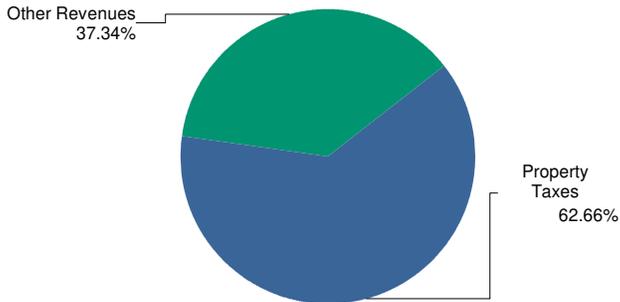


Beginning Fund Balance : \$ 9,571,900					
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Property Taxes	\$ 5,256,321	\$ 5,490,421	\$ 5,845,000	\$ 5,926,293	\$ 6,499,500
Sales Taxes	\$ 9,655,816	\$ 11,021,419	\$ 10,500,000	\$ 11,629,980	\$ 11,350,000
Other Taxes	\$ 98,552	\$ 122,514	\$ 114,000	\$ 122,854	\$ 124,000
Permits/Licenses/Development Fees	\$ 855,484	\$ 1,383,036	\$ 861,438	\$ 1,505,815	\$ 1,099,800
Municipal Court Fines	\$ 759,839	\$ 818,732	\$ 987,100	\$ 1,046,567	\$ 1,045,000
Fees/Charges/Sales	\$ 433,172	\$ 376,339	\$ 403,500	\$ 511,099	\$ 419,000
Inter Governmental	\$ 246,492	\$ 246,492	\$ 246,492	\$ 246,492	\$ 246,492
Administrative Reimbursements	\$ 5,544,862	\$ 5,223,076	\$ 5,870,558	\$ 5,870,558	\$ 6,522,575
Interest Earnings	\$ 347,690	\$ 141,508	\$ 100,000	\$ 114,929	\$ 100,000
Grants/Reimbursements/Contributions	\$ 1,983,127	\$ 682,118	\$ 71,500	\$ 172,432	\$ 71,000
Other Revenues	\$ 430,852	\$ 367,492	\$ 141,777	\$ 109,980	\$ 106,272
Utility Franchise Fees	\$ 3,416,555	\$ 3,394,576	\$ 3,533,345	\$ 3,831,326	\$ 3,524,358
Total Revenues	\$ 29,028,762	\$ 29,267,721	\$ 28,674,710	\$ 31,088,326	\$ 31,107,997
Salaries/Other Pay/Benefits	\$ 15,618,343	\$ 16,387,898	\$ 18,337,858	\$ 17,386,851	\$ 19,978,472
Supplies	\$ 997,964	\$ 844,723	\$ 1,107,838	\$ 1,089,646	\$ 1,392,178
Maintenance of Structures	\$ 1,601,577	\$ 689,778	\$ 2,092,500	\$ 2,880,916	\$ 2,354,443
Maintenance of Equipment	\$ 340,804	\$ 271,476	\$ 366,677	\$ 293,098	\$ 406,977
Services and Utilities	\$ 4,237,934	\$ 4,770,054	\$ 4,119,477	\$ 4,451,087	\$ 4,521,990
Insurance/Sundry/Elections	\$ 585,984	\$ 779,379	\$ 870,586	\$ 891,433	\$ 1,220,089
Programs/Projects	\$ 89,726	\$ 117,947	\$ 112,350	\$ 92,170	\$ 112,850
Capital Outlays	\$ 197,384	\$ 777,950	\$ 1,079,314	\$ 382,007	\$ 448,017
Future Appropriations/Bad Debt/Depreciation Land	\$ 270,102	\$ -	\$ 128,220	\$ -	\$ 105,653
	\$ 110,805	\$ 740,365	\$ -	\$ 33,864	\$ -
Operating Expenditures	\$ 24,050,622	\$ 25,379,570	\$ 28,214,820	\$ 27,501,073	\$ 30,540,669
Transfers	\$ 3,218,928	\$ 6,177,400	\$ 1,835,833	\$ 4,581,054	\$ 1,771,963
Transfers	\$ 3,218,928	\$ 6,177,400	\$ 1,835,833	\$ 4,581,054	\$ 1,771,963
Total Expenditures	\$ 27,269,550	\$ 31,556,971	\$ 30,050,653	\$ 32,082,127	\$ 32,312,632
Revenues Less Expenses					\$ (1,204,635)
Ending Fund Balance:					\$ 8,367,265

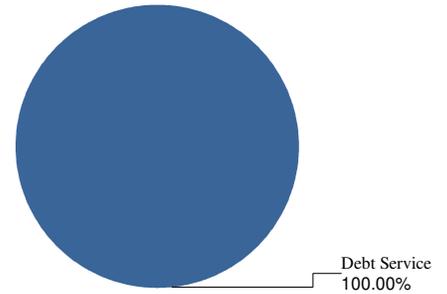


**Adopted Budget
FY 2022-23
116 Debt Service Fund**

Total Revenue



Operating Expenditures

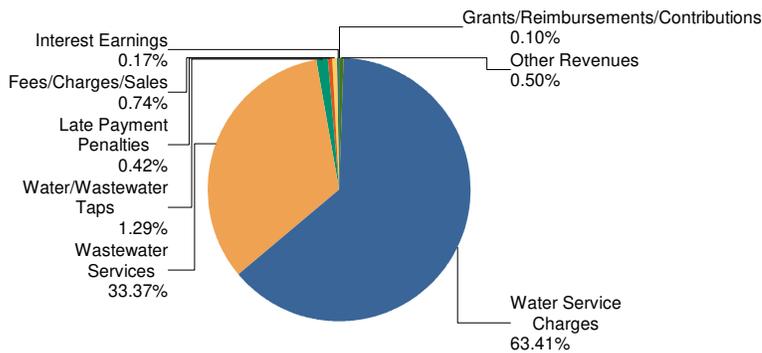


Beginning Fund Balance : \$ 514,732					
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Property Taxes	\$ 1,359,556	\$ 1,567,427	\$ 1,471,600	\$ 1,454,344	\$ 1,479,200
Interest Earnings	\$ 8,603	\$ 610	\$ 1,000	\$ 3,273	\$ -
Other Revenues	\$ 3,642,511	\$ 1,079,250	\$ 951,550	\$ 951,550	\$ 881,663
Total Revenues	\$ 5,010,670	\$ 2,647,287	\$ 2,424,150	\$ 2,409,166	\$ 2,360,863
Debt Service	\$ 5,114,278	\$ 2,431,249	\$ 2,393,113	\$ 2,393,112	\$ 2,363,705
Operating Expenditures	\$ 5,114,278	\$ 2,431,249	\$ 2,393,113	\$ 2,393,112	\$ 2,363,705
Total Expenditures	\$ 5,114,278	\$ 2,431,249	\$ 2,393,113	\$ 2,393,112	\$ 2,363,705
Revenues Less Expenses					\$ (2,842)
Ending Fund Balance:					\$ 511,890

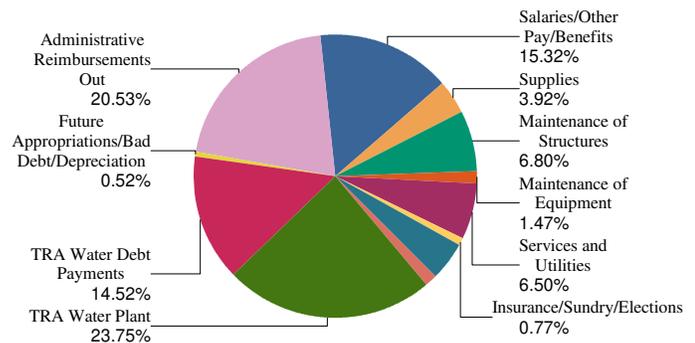


**Adopted Budget
FY 2022-23
220 Utility Fund**

Total Revenue



Operating Expenditures



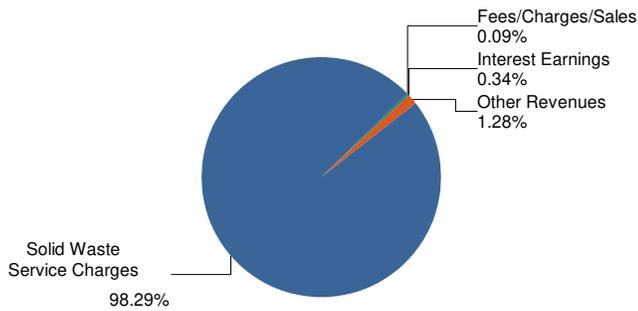
Beginning Fund Balance : \$ 8,998,000

	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Water Service Charges	\$ 18,359,360	\$ 17,012,872	\$ 17,912,775	\$ 18,614,906	\$ 19,455,175
Wastewater Services	\$ 9,365,324	\$ 9,749,785	\$ 9,840,000	\$ 9,515,628	\$ 10,238,200
Water/Wastewater Taps	\$ 231,684	\$ 353,748	\$ 265,000	\$ 377,443	\$ 396,600
Late Payment Penalties	\$ 54,300	\$ 24,464	\$ 100,000	\$ 141,837	\$ 129,000
Permits/Licenses/Development Fees	\$ -	\$ -	\$ -	\$ 600	\$ -
Fees/Charges/Sales	\$ 159,921	\$ 173,662	\$ 189,000	\$ 253,702	\$ 227,000
Interest Earnings	\$ 260,119	\$ 9,081	\$ 52,000	\$ 90,503	\$ 52,000
Grants/Reimbursements/Contributions	\$ -	\$ -	\$ 31,000	\$ 5,248,644	\$ 30,000
Other Revenues	\$ 2,186,121	\$ 2,418,274	\$ 148,358	\$ 359,633	\$ 154,668
Total Revenues	\$ 30,616,828	\$ 29,723,724	\$ 28,538,133	\$ 34,421,891	\$ 30,682,643
Salaries/Other Pay/Benefits	\$ 3,306,397	\$ 3,208,122	\$ 3,892,116	\$ 3,531,660	\$ 4,072,357
Supplies	\$ 538,128	\$ 635,551	\$ 837,041	\$ 815,820	\$ 1,042,476
Maintenance of Structures	\$ 1,309,923	\$ 964,098	\$ 1,474,098	\$ 1,480,364	\$ 1,805,730
Maintenance of Equipment	\$ 224,428	\$ 249,420	\$ 285,700	\$ 216,620	\$ 390,552
Services and Utilities	\$ 1,283,681	\$ 1,568,623	\$ 1,753,322	\$ 1,802,306	\$ 1,727,250
Insurance/Sundry/Elections	\$ 160,538	\$ 196,512	\$ 215,612	\$ 215,612	\$ 204,880
Right-of-Way Maintenance	\$ 1,135,746	\$ 1,134,256	\$ 1,148,325	\$ 1,148,325	\$ 1,141,738
Capital Outlays	\$ 412,495	\$ 112,981	\$ 210,355	\$ 126,182	\$ 426,500
TRA Water Plant	\$ 4,195,756	\$ 5,527,690	\$ 5,792,551	\$ 5,776,208	\$ 6,310,603
Utility Fund Debt Payments	\$ 5,970,214	\$ 4,573,951	\$ 2,855,863	\$ 3,855,038	\$ 3,858,413
Debt Service	\$ 469,468	\$ 460,284	\$ 462,501	\$ 462,502	\$ -
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 100,000	\$ -	\$ 137,635
Administrative Reimbursements Out	\$ 4,718,493	\$ 4,440,457	\$ 4,977,688	\$ 4,977,688	\$ 5,456,206
Operating Expenditures	\$ 23,725,266	\$ 23,071,945	\$ 24,005,172	\$ 24,408,324	\$ 26,574,340
Transfers	\$ 9,086,280	\$ 11,761,847	\$ 4,875,608	\$ 4,120,963	\$ 4,944,010
Transfers	\$ 9,086,280	\$ 11,761,847	\$ 4,875,608	\$ 4,120,963	\$ 4,944,010
Total Expenditures	\$ 32,811,546	\$ 34,833,791	\$ 28,880,780	\$ 28,529,287	\$ 31,518,350
Revenues Less Expenses					\$ (835,707)
				Ending Fund Balance:	\$ 8,162,293

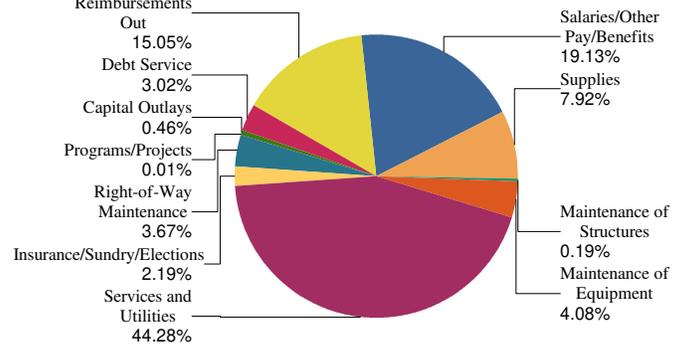


**Adopted Budget
FY 2022-23
224 Solid Waste Fund**

Total Revenue



Operating Expenditures

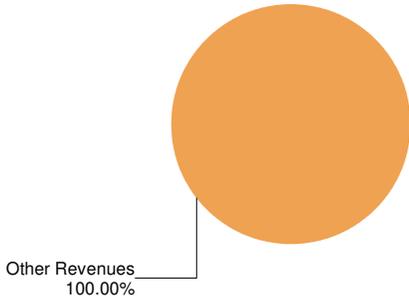


Beginning Fund Balance : \$ 3,602,000					
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Solid Waste Service Charges	\$ 5,928,021	\$ 6,164,229	\$ 6,439,000	\$ 6,341,206	\$ 7,310,120
Fees/Charges/Sales	\$ 7,747	\$ 7,797	\$ 6,500	\$ 18,429	\$ 6,500
Interest Earnings	\$ 72,953	\$ 11,197	\$ 25,000	\$ 17,369	\$ 25,000
Other Revenues	\$ 66,559	\$ 128,901	\$ 80,000	\$ 109,962	\$ 95,381
Total Revenues	\$ 6,075,279	\$ 6,312,124	\$ 6,550,500	\$ 6,486,965	\$ 7,437,001
Salaries/Other Pay/Benefits	\$ 1,056,950	\$ 1,012,099	\$ 1,325,548	\$ 1,195,980	\$ 1,341,824
Supplies	\$ 267,910	\$ 287,432	\$ 435,758	\$ 477,544	\$ 555,348
Maintenance of Structures	\$ 10,426	\$ 8,348	\$ 13,000	\$ 11,111	\$ 13,000
Maintenance of Equipment	\$ 182,635	\$ 161,734	\$ 230,216	\$ 278,094	\$ 286,405
Services and Utilities	\$ 2,084,237	\$ 2,223,084	\$ 2,573,790	\$ 2,323,762	\$ 3,106,088
Insurance/Sundry/Elections	\$ 142,852	\$ 145,662	\$ 157,980	\$ 152,630	\$ 153,848
Right-of-Way Maintenance	\$ 242,405	\$ 245,643	\$ 260,020	\$ 260,020	\$ 257,620
Programs/Projects	\$ 1,091	\$ 441	\$ 500	\$ 214	\$ 500
Capital Outlays	\$ 41,222	\$ 105,304	\$ 166,800	\$ -	\$ 32,208
Debt Service	\$ 193,507	\$ 194,950	\$ 211,000	\$ 211,000	\$ 211,625
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 25,000	\$ -	\$ -
Administrative Reimbursements Out	\$ 752,994	\$ 730,619	\$ 825,536	\$ 825,536	\$ 1,001,109
Improvements	\$ 1,246	\$ 1,215	\$ 1,500	\$ 1,463	\$ 1,500
Operating Expenditures	\$ 4,977,474	\$ 5,116,530	\$ 6,226,648	\$ 5,737,353	\$ 6,961,075
Administrative Reimbursements Out	\$ 52,648	\$ 45,982	\$ 48,358	\$ 48,358	\$ 54,668
Transfers	\$ 823,794	\$ 647,503	\$ 593,217	\$ 760,017	\$ 749,023
Transfers	\$ 876,442	\$ 693,485	\$ 641,575	\$ 808,375	\$ 803,691
Total Expenditures	\$ 5,853,916	\$ 5,810,015	\$ 6,868,223	\$ 6,545,728	\$ 7,764,766
Revenues Less Expenses					\$ (327,765)
Ending Fund Balance:					\$ 3,274,235

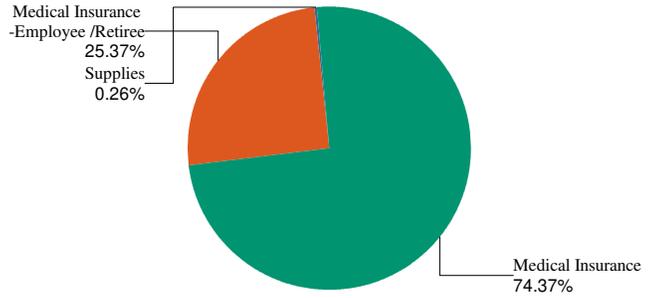


302 Medical Insurance Fund

Total Revenue



Operating Expenditures

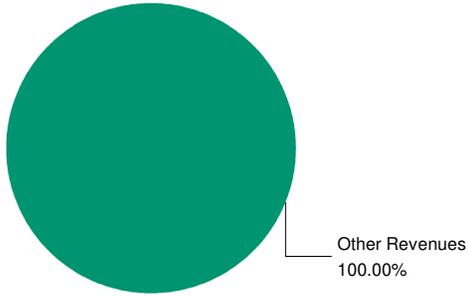


Beginning Fund Balance : \$ 3,226,700					
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Interest Earnings	\$ 46,307	\$ 9,828	\$ -	\$ 26,476	\$ -
Other Revenues	\$ 3,821,828	\$ 3,917,604	\$ 4,179,804	\$ 4,069,595	\$ 4,294,577
Total Revenues	\$ 3,868,135	\$ 3,927,432	\$ 4,179,804	\$ 4,096,071	\$ 4,294,577
Supplies	\$ 1,956	\$ 7,012	\$ 15,000	\$ 1,802	\$ 15,000
Services and Utilities	\$ 76,523	\$ 22,524	\$ -	\$ -	\$ -
Medical Insurance	\$ 3,520,616	\$ 3,592,768	\$ 4,328,837	\$ 3,467,596	\$ 4,279,577
Operating Expenditures	\$ 3,599,095	\$ 3,622,304	\$ 4,343,837	\$ 3,469,398	\$ 4,294,577
Total Expenditures	\$ 3,599,095	\$ 3,622,304	\$ 4,343,837	\$ 3,469,398	\$ 4,294,577
Revenues Less Expenses					
Ending Fund Balance: \$ 3,226,700					

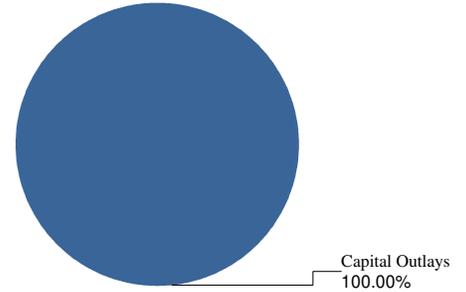
City of Huntsville
Adopted Budget
FY 2022-23
306 Capital Equipment Fund



Total Revenue



Operating Expenditures



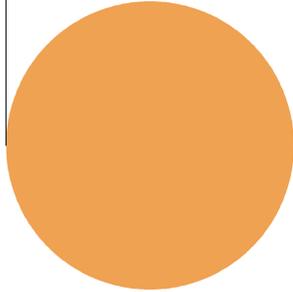
Beginning Fund Balance :						\$ 4,462,300
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Fees/Charges/Sales	\$ 132,873	\$ 214,100	\$ -	\$ 42,551	\$ -	
Interest Earnings	\$ 88,313	\$ 17,742	\$ -	\$ 19,417	\$ -	
Other Revenues	\$ 1,837,545	\$ 1,177,005	\$ 1,545,157	\$ 1,974,941	\$ 1,837,605	
Total Revenues	\$ 2,058,730	\$ 1,408,847	\$ 1,545,157	\$ 2,036,909	\$ 1,837,605	
Capital Outlays	\$ 1,802,552	\$ 1,738,356	\$ 1,162,750	\$ 1,574,930	\$ 588,896	
Operating Expenditures	\$ 1,802,552	\$ 1,738,356	\$ 1,162,750	\$ 1,574,930	\$ 588,896	
Transfers	\$ 1,194,308	\$ 1,367,416	\$ -	\$ -	\$ -	
Transfers	\$ 1,194,308	\$ 1,367,416	\$ -	\$ -	\$ -	
Total Expenditures	\$ 2,996,860	\$ 3,105,773	\$ 1,162,750	\$ 1,574,930	\$ 588,896	
Revenues Less Expenses						\$ 1,248,709
Ending Fund Balance:						\$ 5,711,009



309 Computer Equip. Replacement Fund

Total Revenue

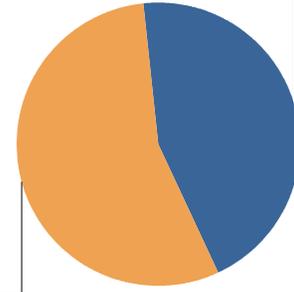
Other Revenues
100.00%



Operating Expenditures

Supplies
44.78%

Capital Outlays
55.22%

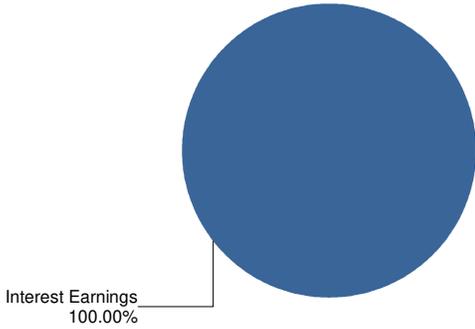


Beginning Fund Balance : \$ 275,000					
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Interest Earnings	\$ 4,097	\$ 215	\$ -	\$ 1,735	\$ -
Other Revenues	\$ 243,390	\$ 252,406	\$ 282,106	\$ 282,855	\$ 380,271
Total Revenues	\$ 247,487	\$ 252,621	\$ 282,106	\$ 284,590	\$ 380,271
Supplies	\$ 52,693	\$ 70,631	\$ 97,649	\$ 93,881	\$ 170,269
Capital Outlays	\$ 117,778	\$ 356,866	\$ 361,684	\$ 213,363	\$ 210,002
Operating Expenditures	\$ 170,471	\$ 427,497	\$ 459,333	\$ 307,245	\$ 380,271
Transfers	\$ 82,720	\$ 104,148	\$ -	\$ -	\$ -
Transfers	\$ 82,720	\$ 104,148	\$ -	\$ -	\$ -
Total Expenditures	\$ 253,191	\$ 531,645	\$ 459,333	\$ 307,245	\$ 380,271
Revenues Less Expenses					\$ 0
Ending Fund Balance:					\$ 275,000

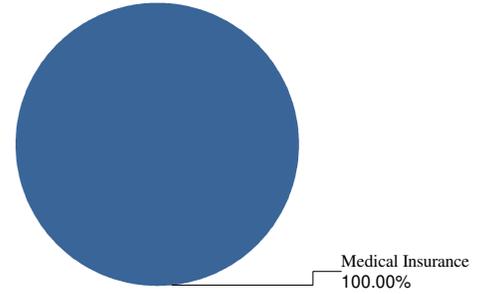
City of Huntsville
Adopted Budget
FY 2022-23
402 PEB Trust - Medical Fund



Total Revenue



Operating Expenditures



Beginning Fund Balance :						\$ 5,055,096
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Interest Earnings	\$ 511,060	\$ -	\$ 50,000	\$ -	\$ 50,000	
Total Revenues	\$ 511,060	\$ -	\$ 50,000	\$ -	\$ 50,000	
Medical Insurance	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	
Operating Expenditures	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000	
Transfers	\$ 32,351	\$ 50,456	\$ -	\$ -	\$ -	
Transfers	\$ 32,351	\$ 50,456	\$ -	\$ -	\$ -	
Total Expenditures	\$ 32,351	\$ 50,456	\$ 20,000	\$ -	\$ 20,000	
Revenues Less Expenses						\$ 30,000
Ending Fund Balance:						\$ 5,085,096

City of Huntsville
Adopted Budget
FY 2022-23
418 Library Endowment Fund



Total Revenue

					Beginning Fund Balance :	\$ 119,017
	19-20	20-21	21-22	21-22	22-23	
	Actuals	Actuals	Budget	Actuals	Budget	
Interest Earnings	\$ 1,369	\$ 125	\$ -	\$ 971	\$ -	
Total Revenues	\$ 1,369	\$ 125	\$ -	\$ 971	\$ -	
Revenues Less Expenses					\$	0
					Ending Fund Balance:	\$ 119,017



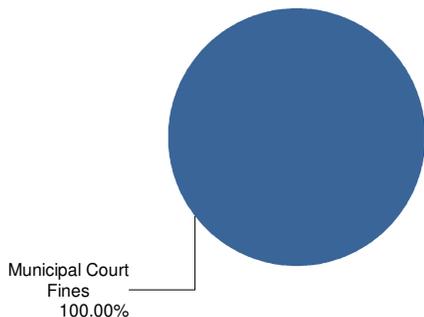
461 Oakwood Cemetery Endowment Fund

Total Revenue

Beginning Fund Balance :						\$	384,460
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget		
Interest Earnings	\$ 7,325	\$ 732	\$ 2,000	\$ 1,026	\$ -		
Total Revenues	\$ 7,325	\$ 732	\$ 2,000	\$ 1,026	\$ -		
Transfers	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -		
Transfers	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -		
Total Expenditures	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -		
Revenues Less Expenses						\$	0
Ending Fund Balance:						\$	384,460



Total Revenue

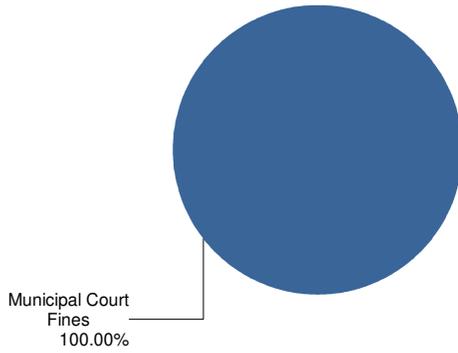


Beginning Fund Balance :						\$ 68,822
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Municipal Court Fines	\$ 22,250	\$ 27,066	\$ 22,000	\$ 37,303	\$ 30,000	
Interest Earnings	\$ 504	\$ 46	\$ -	\$ 358	\$ -	
Total Revenues	\$ 22,754	\$ 27,112	\$ 22,000	\$ 37,660	\$ 30,000	
Transfers	\$ 17,249	\$ 26,110	\$ 26,617	\$ 26,617	\$ 27,391	
Transfers	\$ 17,249	\$ 26,110	\$ 26,617	\$ 26,617	\$ 27,391	
Total Expenditures	\$ 17,249	\$ 26,110	\$ 26,617	\$ 26,617	\$ 27,391	
Revenues Less Expenses					\$ 2,609	
Ending Fund Balance:						\$ 71,431

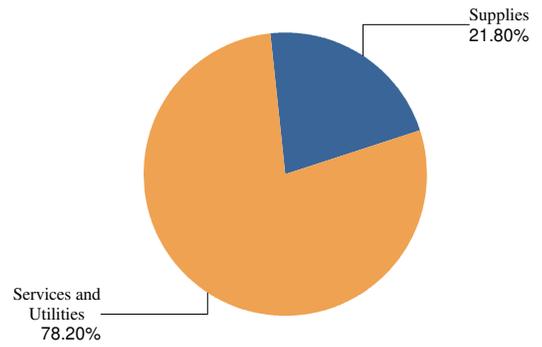
City of Huntsville
Adopted Budget
FY 2022-23
602 Court Technology SRF



Total Revenue



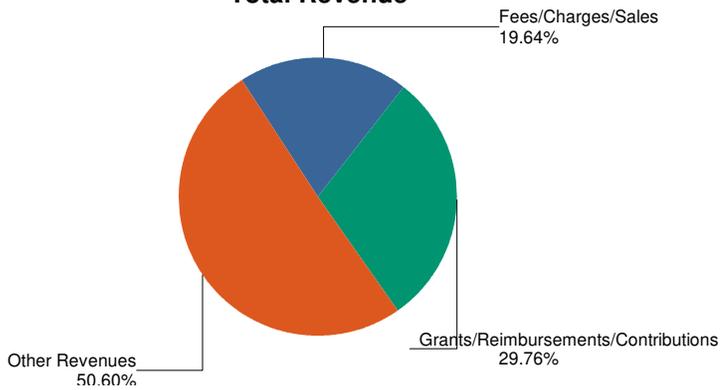
Operating Expenditures



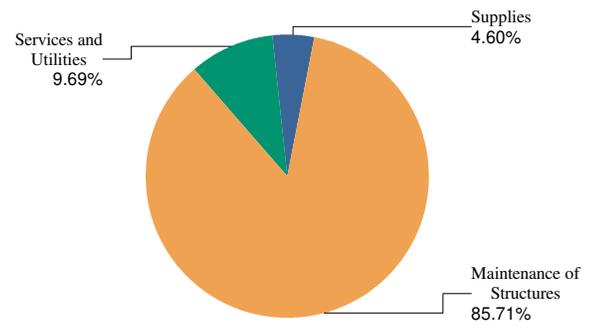
Beginning Fund Balance :						\$ 70,319
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Municipal Court Fines	\$ 23,207	\$ 22,866	\$ 22,000	\$ 30,800	\$ 25,000	
Interest Earnings	\$ 1,798	\$ 164	\$ -	\$ 1,274	\$ -	
Total Revenues	\$ 25,005	\$ 23,030	\$ 22,000	\$ 32,074	\$ 25,000	
Supplies	\$ 62,865	\$ 1,222	\$ 15,000	\$ 5,755	\$ 13,300	
Services and Utilities	\$ 27,544	\$ 27,539	\$ 35,000	\$ 36,693	\$ 47,700	
Capital Outlays	\$ -	\$ -	\$ 11,079	\$ 10,389	\$ -	
Operating Expenditures	\$ 90,409	\$ 28,761	\$ 61,079	\$ 52,837	\$ 61,000	
Total Expenditures	\$ 90,409	\$ 28,761	\$ 61,079	\$ 52,837	\$ 61,000	
Revenues Less Expenses					\$ (36,000)	
Ending Fund Balance:					\$ 34,319	



Total Revenue



Operating Expenditures

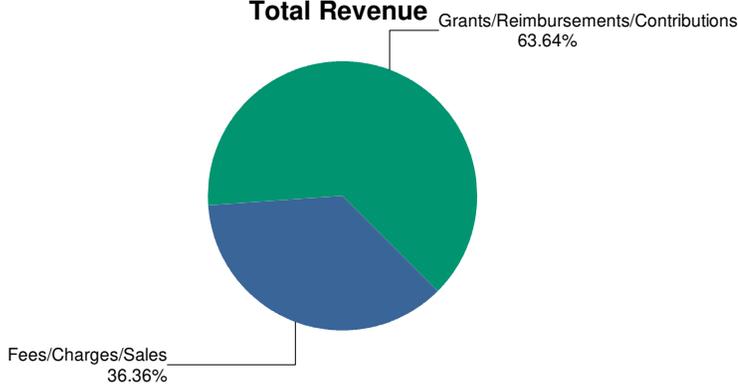


Beginning Fund Balance :						\$ 40,074
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Fees/Charges/Sales	\$ 18,150	\$ 18,150	\$ 18,150	\$ 18,150	\$ 18,150	
Interest Earnings	\$ 154	\$ 13	\$ 100	\$ 54	\$ -	
Grants/Reimbursements/Contributions	\$ -	\$ 2,514	\$ 25,000	\$ -	\$ 27,500	
Other Revenues	\$ 39,050	\$ -	\$ 39,900	\$ 39,900	\$ 46,750	
Total Revenues	\$ 57,354	\$ 20,677	\$ 83,150	\$ 58,104	\$ 92,400	
Supplies	\$ -	\$ -	\$ -	\$ -	\$ 4,250	
Maintenance of Structures	\$ 22,941	\$ 8,955	\$ 74,200	\$ 19,747	\$ 79,200	
Services and Utilities	\$ 5,938	\$ 6,052	\$ 8,950	\$ 6,957	\$ 8,950	
Operating Expenditures	\$ 28,879	\$ 15,007	\$ 83,150	\$ 26,704	\$ 92,400	
Total Expenditures	\$ 28,879	\$ 15,007	\$ 83,150	\$ 26,704	\$ 92,400	
Revenues Less Expenses						\$ 0
						Ending Fund Balance: \$ 40,074

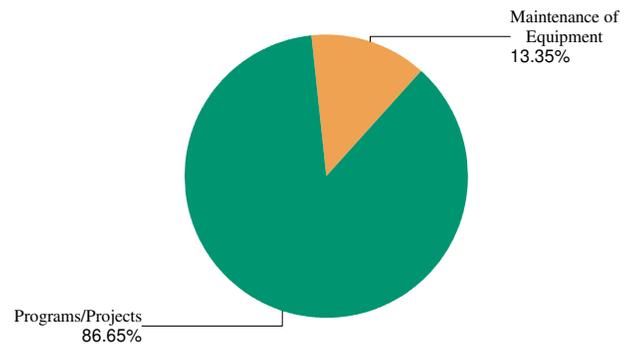


**Adopted Budget
FY 2022-23
610 Library SRF**

Total Revenue



Operating Expenditures



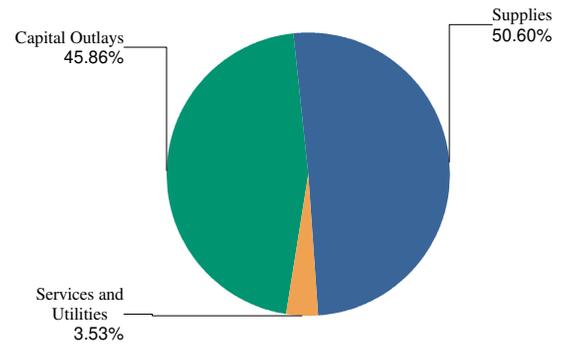
Beginning Fund Balance :						\$ 160,175
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Fees/Charges/Sales	\$ 21	\$ -	\$ 2,000	\$ 3,409	\$ 6,000	
Interest Earnings	\$ 925	\$ 83	\$ 400	\$ 645	\$ -	
Grants/Reimbursements/Contributions	\$ 76,620	\$ 6,185	\$ 3,300	\$ 13,007	\$ 10,500	
Other Revenues	\$ 1,676	\$ -	\$ -	\$ -	\$ -	
Total Revenues	\$ 79,241	\$ 6,268	\$ 5,700	\$ 17,061	\$ 16,500	
Supplies	\$ 92	\$ -	\$ -	\$ -	\$ -	
Maintenance of Equipment	\$ 288	\$ -	\$ 1,751	\$ 346	\$ 7,396	
Programs/Projects	\$ 2,047	\$ 22,152	\$ 39,794	\$ 15,369	\$ 48,012	
Operating Expenditures	\$ 2,427	\$ 22,152	\$ 41,545	\$ 15,715	\$ 55,408	
Total Expenditures	\$ 2,427	\$ 22,152	\$ 41,545	\$ 15,715	\$ 55,408	
Revenues Less Expenses						\$ (38,908)
					Ending Fund Balance:	\$ 121,267



611 Police Seizure & Forfeiture SRF

Total Revenue

Operating Expenditures

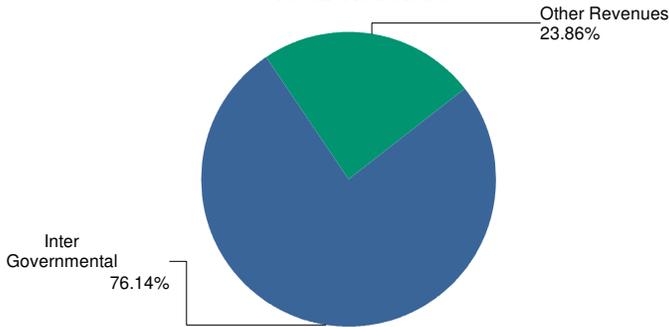


Beginning Fund Balance :						\$ 242,118
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Fees/Charges/Sales	\$ 76,523	\$ 9,911	\$ -	\$ 10,883	\$ -	
Interest Earnings	\$ 2,376	\$ 210	\$ -	\$ 1,551	\$ -	
Total Revenues	\$ 78,898	\$ 10,122	\$ -	\$ 12,434	\$ -	
Supplies	\$ -	\$ -	\$ 184,254	\$ -	\$ 82,455	
Services and Utilities	\$ 4,320	\$ 2,880	\$ 5,760	\$ 3,840	\$ 5,760	
Capital Outlays	\$ -	\$ -	\$ 51,886	\$ 48,045	\$ 74,728	
Operating Expenditures	\$ 4,320	\$ 2,880	\$ 241,900	\$ 51,885	\$ 162,943	
Total Expenditures	\$ 4,320	\$ 2,880	\$ 241,900	\$ 51,885	\$ 162,943	
Revenues Less Expenses						\$ (162,943)
Ending Fund Balance:						\$ 79,175

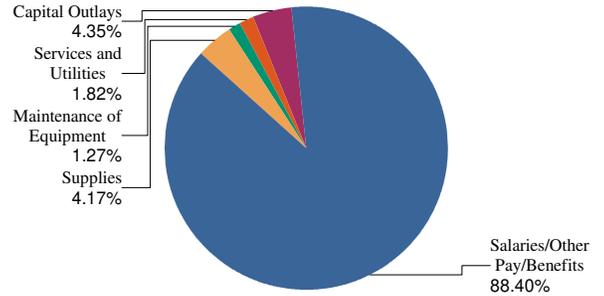


612 PD School Resource Officer SRF

Total Revenue



Operating Expenditures



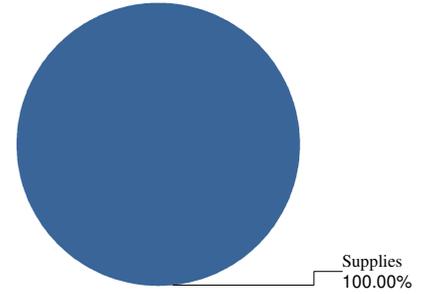
Beginning Fund Balance : \$ 235,304					
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Inter Governmental	\$ 553,354	\$ 575,171	\$ 584,685	\$ 584,685	\$ 611,678
Interest Earnings	\$ 1,568	\$ 128	\$ -	\$ 1,049	\$ -
Other Revenues	\$ 168,293	\$ 171,331	\$ 178,456	\$ 178,456	\$ 191,704
Total Revenues	\$ 723,215	\$ 746,630	\$ 763,141	\$ 764,190	\$ 803,382
Salaries/Other Pay/Benefits	\$ 607,112	\$ 620,048	\$ 654,092	\$ 652,582	\$ 710,845
Supplies	\$ 19,241	\$ 19,839	\$ 28,500	\$ 27,109	\$ 33,520
Maintenance of Equipment	\$ 9,011	\$ 4,288	\$ 10,200	\$ 4,599	\$ 10,200
Services and Utilities	\$ 7,125	\$ 9,070	\$ 13,386	\$ 9,002	\$ 14,600
Capital Outlays	\$ 29,183	\$ -	\$ 32,365	\$ 46,564	\$ 34,987
Operating Expenditures	\$ 671,672	\$ 653,245	\$ 738,543	\$ 739,856	\$ 804,152
Transfers	\$ 38,505	\$ 33,225	\$ 30,747	\$ 30,747	\$ 31,027
Transfers	\$ 38,505	\$ 33,225	\$ 30,747	\$ 30,747	\$ 31,027
Total Expenditures	\$ 710,177	\$ 686,470	\$ 769,290	\$ 770,603	\$ 835,179
Revenues Less Expenses					\$ (31,797)
Ending Fund Balance:					\$ 203,507



613 PD Fed Equitable Sharing Fds SRF

Total Revenue

Operating Expenditures



					Beginning Fund Balance :		\$	78,196	
	19-20	20-21	21-22	21-22	22-23				
	Actuals	Actuals	Budget	Actuals	Budget				
Interest Earnings	\$ 210	\$ 18	\$ -	\$ 137	\$ -				
Total Revenues	\$ 210	\$ 18	\$ -	\$ 137	\$ -				
Supplies	\$ -	\$ 1,131	\$ 73,139	\$ -	\$ 78,000				
Operating Expenditures	\$ -	\$ 1,131	\$ 73,139	\$ -	\$ 78,000				
Total Expenditures	\$ -	\$ 1,131	\$ 73,139	\$ -	\$ 78,000				
Revenues Less Expenses							\$	(78,000)	
					Ending Fund Balance:		\$	196	



Adopted Budget
 FY 2022-23
 614 Police Grants SRF

Total Revenue

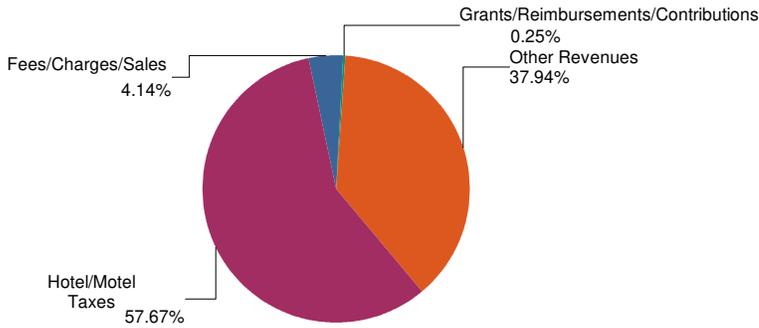
Operating Expenditures

Beginning Fund Balance :						\$ 24,032
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Interest Earnings	\$ 20	\$ 1	\$ -	\$ 12	\$ -	
Grants/Reimbursements/Contributions	\$ 59,245	\$ 31,703	\$ -	\$ -	\$ -	
Other Revenues	\$ 46,975	\$ -	\$ -	\$ -	\$ -	
Total Revenues	\$ 106,240	\$ 31,703	\$ -	\$ 12	\$ -	
Programs/Projects	\$ 69,379	\$ 31,703	\$ -	\$ 104,619	\$ -	
Operating Expenditures	\$ 69,379	\$ 31,703	\$ -	\$ 104,619	\$ -	
Total Expenditures	\$ 69,379	\$ 31,703	\$ -	\$ 104,619	\$ -	
Revenues Less Expenses						\$ 0
Ending Fund Balance:						\$ 24,032

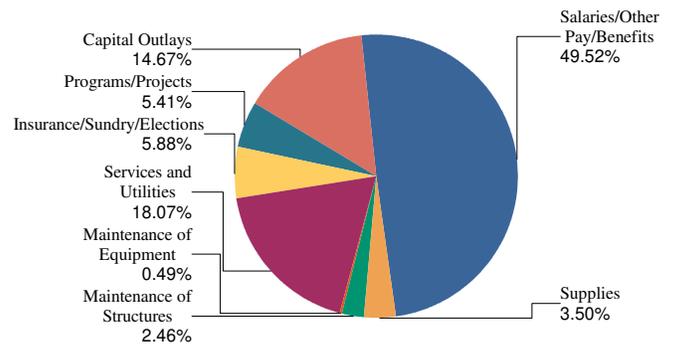
City of Huntsville
Adopted Budget
FY 2022-23
618 Arts & Visitor Center SRF



Total Revenue



Operating Expenditures

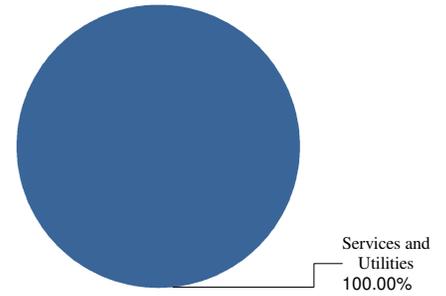


Beginning Fund Balance :						\$ 177,500
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Fees/Charges/Sales	\$ 811	\$ 352	\$ 7,500	\$ 48	\$ 8,983	
Interest Earnings	\$ 1,216	\$ 105	\$ -	\$ 838	\$ -	
Grants/Reimbursements/Contributions	\$ 532	\$ 1,210	\$ 552	\$ 636	\$ 550	
Other Revenues	\$ 92,264	\$ 94,954	\$ 85,954	\$ 85,954	\$ 82,230	
Hotel/Motel Taxes	\$ 108,670	\$ 106,999	\$ 100,000	\$ 127,401	\$ 125,000	
Total Revenues	\$ 203,493	\$ 203,620	\$ 194,006	\$ 214,877	\$ 216,763	
Salaries/Other Pay/Benefits	\$ 86,153	\$ 86,031	\$ 93,364	\$ 88,092	\$ 100,687	
Supplies	\$ 8,229	\$ 6,827	\$ 7,125	\$ 4,271	\$ 7,125	
Maintenance of Structures	\$ 897	\$ 1,875	\$ 35,000	\$ 34,668	\$ 5,000	
Maintenance of Equipment	\$ -	\$ 425	\$ 1,000	\$ -	\$ 1,000	
Services and Utilities	\$ 26,075	\$ 19,277	\$ 25,591	\$ 19,602	\$ 36,750	
Insurance/Sundry/Elections	\$ 2,321	\$ 9,729	\$ 8,115	\$ 6,443	\$ 11,950	
Programs/Projects	\$ 9,947	\$ 15,250	\$ 13,500	\$ 20,719	\$ 11,000	
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 29,832	
Miscellaneous Projects	\$ 31,367	\$ 20,086	\$ 44,000	\$ 45,535	\$ 45,000	
Operating Expenditures	\$ 164,988	\$ 159,499	\$ 227,695	\$ 219,330	\$ 248,344	
Transfers	\$ 5,334	\$ -	\$ -	\$ -	\$ -	
Transfers	\$ 5,334	\$ -	\$ -	\$ -	\$ -	
Total Expenditures	\$ 170,322	\$ 159,499	\$ 227,695	\$ 219,330	\$ 248,344	
Revenues Less Expenses					\$ (31,581)	
Ending Fund Balance:					\$ 145,919	



Total Revenue

Operating Expenditures



Beginning Fund Balance :						\$ 32,474
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Interest Earnings	\$ 305	\$ 28	\$ -	\$ 216	\$ -	
Grants/Reimbursements/Contributions	\$ 3,908	\$ -	\$ -	\$ 3,080	\$ -	
Other Revenues	\$ -	\$ -	\$ -	\$ 3,550	\$ -	
Total Revenues	\$ 4,213	\$ 28	\$ -	\$ 6,847	\$ -	
Services and Utilities	\$ -	\$ -	\$ 26,000	\$ 1,366	\$ 26,000	
Operating Expenditures	\$ -	\$ -	\$ 26,000	\$ 1,366	\$ 26,000	
Total Expenditures	\$ -	\$ -	\$ 26,000	\$ 1,366	\$ 26,000	
Revenues Less Expenses					\$ (26,000)	
Ending Fund Balance:					\$ 6,474	

City of Huntsville
Adopted Budget
FY 2022-23
625 Huntsville Beautification/KHB



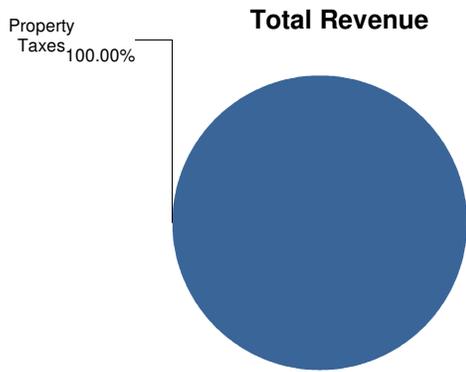
Total Revenue

Operating Expenditures

Beginning Fund Balance :					\$ 19,031
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Interest Earnings	\$ 236	\$ 22	\$ -	\$ 167	\$ -
Total Revenues	\$ 236	\$ 22	\$ -	\$ 167	\$ -
Supplies	\$ 2,195	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	\$ 2,195	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 2,195	\$ -	\$ -	\$ -	\$ -
Revenues Less Expenses				\$	0
Ending Fund Balance:					\$ 19,031



**Adopted Budget
FY 2022-23
630 TIRZ #1 Fund**



Operating Expenditures

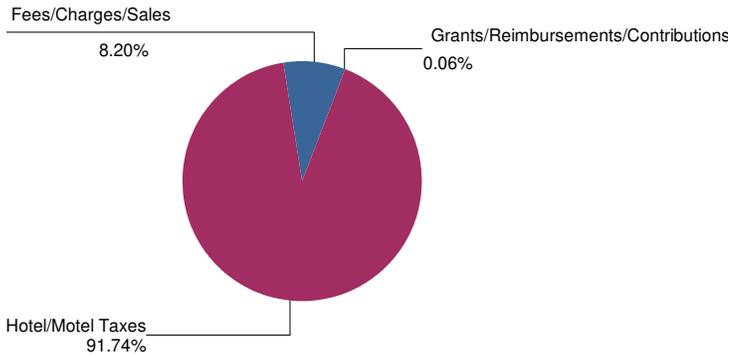
Beginning Fund Balance :						\$ 41,058
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Property Taxes	\$ 282,103	\$ 275,789	\$ 172,200	\$ 306,759	\$ 340,000	
Interest Earnings	\$ 461	\$ 42	\$ -	\$ 327	\$ -	
Total Revenues	\$ 282,564	\$ 275,831	\$ 172,200	\$ 307,086	\$ 340,000	
Services and Utilities	\$ 282,113	\$ -	\$ -	\$ -	\$ -	
Operating Expenditures	\$ 282,113	\$ -	\$ -	\$ -	\$ -	
Total Expenditures	\$ 282,113	\$ -	\$ -	\$ -	\$ -	
Revenues Less Expenses						\$ 340,000
Ending Fund Balance:						\$ 381,058



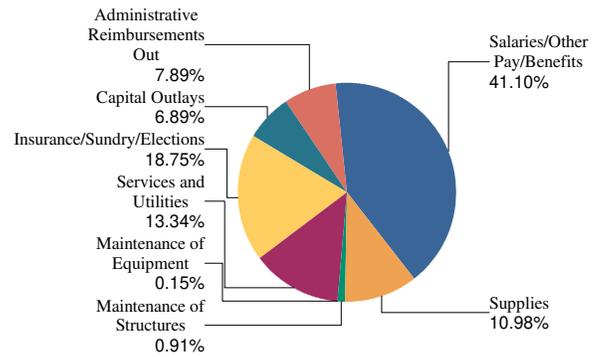
Adopted Budget
FY 2022-23

663 H/M Tax- Tourism & Visitors Cntr

Total Revenue



Operating Expenditures



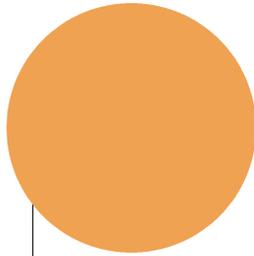
Beginning Fund Balance : \$ 994,600					
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Fees/Charges/Sales	\$ 44,247	\$ 67,485	\$ 45,605	\$ 76,321	\$ 67,000
Interest Earnings	\$ 6,231	\$ 410	\$ -	\$ 3,284	\$ -
Grants/Reimbursements/Contributions	\$ 130	\$ 2,232	\$ 500	\$ 1,676	\$ 500
Other Revenues	\$ -	\$ 3,797	\$ -	\$ 158	\$ -
Hotel/Motel Taxes	\$ 652,017	\$ 641,430	\$ 600,000	\$ 745,966	\$ 750,000
Total Revenues	\$ 702,625	\$ 715,354	\$ 646,105	\$ 827,404	\$ 817,500
Salaries/Other Pay/Benefits	\$ 248,014	\$ 224,998	\$ 254,211	\$ 247,378	\$ 339,911
Supplies	\$ 62,729	\$ 59,361	\$ 68,500	\$ 71,428	\$ 90,826
Maintenance of Structures	\$ 3,988	\$ 2,094	\$ 5,000	\$ 3,070	\$ 7,500
Maintenance of Equipment	\$ 1,268	\$ 178	\$ 1,250	\$ 2,290	\$ 1,250
Services and Utilities	\$ 59,437	\$ 67,912	\$ 95,756	\$ 68,870	\$ 110,321
Insurance/Sundry/Elections	\$ 135,102	\$ 173,463	\$ 146,228	\$ 203,791	\$ 155,042
Capital Outlays	\$ -	\$ -	\$ 20,011	\$ 20,011	\$ 57,000
Administrative Reimbursements Out	\$ 73,375	\$ 51,999	\$ 67,334	\$ 67,334	\$ 65,260
Operating Expenditures	\$ 583,913	\$ 580,005	\$ 658,290	\$ 684,172	\$ 827,110
Transfers	\$ 6,898	\$ 7,193	\$ 11,501	\$ 11,501	\$ 18,554
Transfers	\$ 6,898	\$ 7,193	\$ 11,501	\$ 11,501	\$ 18,554
Total Expenditures	\$ 590,811	\$ 587,198	\$ 669,791	\$ 695,673	\$ 845,664
Revenues Less Expenses					\$ (28,164)
				Ending Fund Balance:	\$ 966,436



665 Hotel/Motel Tax - Statue Contrib

Total Revenue

Operating Expenditures



Grants/Reimbursements/Contributions
100.00%

Beginning Fund Balance :					\$	70,936
	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget	
Interest Earnings	\$ 677	\$ 62	\$ -	\$ 480	\$ -	
Grants/Reimbursements/Contributions	\$ 1,397	\$ 1,135	\$ -	\$ 1,423	\$ 2,000	
Total Revenues	\$ 2,074	\$ 1,197	\$ -	\$ 1,903	\$ 2,000	
Programs/Projects	\$ 471	\$ 192	\$ -	\$ 677	\$ -	
Operating Expenditures	\$ 471	\$ 192	\$ -	\$ 677	\$ -	
Total Expenditures	\$ 471	\$ 192	\$ -	\$ 677	\$ -	
Revenues Less Expenses					\$	2,000
Ending Fund Balance:					\$	72,936



Our Goals and Effectiveness

The City of Huntsville's leadership is intensely committed to our community and exercises great diligence in planning for the future of Huntsville. The Huntsville Horizon Plan, the first comprehensive plan for the City of Huntsville, was completed in fiscal year 2006-2007. The Comprehensive Plan is designed as a framework for the future development of the City and its two-mile planning jurisdiction over the next 20 years and beyond. It is intended to guide the community's decisions regarding its future physical, economic, and social development. The Comprehensive Plan plays a significant role in the development of goals and guided the Council's ongoing strategic planning process.

The strategic planning process provides the City Council the opportunity to determine their vision for the long-term future of Huntsville and set goals to accomplish that vision. The City periodically conducts a citizen's survey to allow the Council to focus on our citizen's priorities and interests. Equipped with the results of the citizen survey and the Comprehensive Plan, the City Council and senior staff engage in yearly strategic planning sessions in order to plan for the future of Huntsville. The plans and goals that result from these sessions guide the entire organization not only in decisions pertaining to special projects and programs, but also in daily operations.

Each department of the City seeks to fulfill the City Council's strategic plan and the Huntsville Horizon Comprehensive Plan through every service they perform. Each City department has outlined their major function and purpose and has aligned themselves with the Council goals over which they have especially significant and vital influence. In order to succeed in the fulfillment of these goals, department staff has identified intermediate operational objectives for the coming year. Department staff has also identified key measures to determine the effectiveness of their services in achieving their purposes, goals, and objectives. When coupled with prior year accomplishments, these objectives and measures help us mark our progress toward the achievement of the City Council's vision for the future of our City and our pursuit of excellence in service.



City Council Strategic Plan Goals

City Appearance – Provide policies, amenities, and all events that enhance the City's already beautiful and historic natural environment.

Communications – Provide public information outreach efforts that inform the public of City operations, accomplishments and policies and allows for citizens input on matter of Council policy.

Economic Development – Promote and enhance a strong and diverse economy.

Infrastructure – Ensure the quality of the City utilities, transportation and physical structures so that the City's core services can be provided in an effective and efficient manner.

Resource Development – Enhance the quality of life for citizens, businesses and visitors by leveraging the human and fiscal resources available to the community.

Finance – Provide a sustainable, efficient and fiscally sound government through conservative fiscal practices and resource management.

Public Safety – Provide safety and security for all citizens

Long Range Planning – Match available long-range financing capacity with projects to improve and sustain the quality of life of the citizens of Huntsville.

Establishing our Long-term Goals and Short-term Objectives

Long-term Goal



City Appearance - Provide policies, amenities, and events that enhance the City's already beautiful and historic natural environment.

FY 2022-23 Short –term Objective

- Award consulting contract to prepare zoning districts and associated regulations for consideration
- Consider a residential rental occupancy and inspection program
- Review the feasibility of and the costs associated with relocating overhead utilities either underground or behind properties

Long-term Goal



Communications - Provide public information outreach efforts that inform the public of City operations, accomplishments and policies and allows for citizens input on matters of Council policy.

FY 2022-23 Short –term Objective

- Utilize the monthly water bill to inform the public of city services to include heavy trash and contact information to report code violations or public works concerns

Long-term Goal



Economic Development – Promote and enhance a strong and diverse economy.

FY 2022-23 Short –term Objective

- Review and prioritize improvements needed at the Bruce Brothers Huntsville Municipal Airport

Long-term Goal



Infrastructure - Ensure the quality of the City utilities, transportation and physical structures so that the City's core services can be provided in an effective and efficient manner.

FY 2022-23 Short-term Objective

- Break ground and reach 75% completion on the Service Center project
- Complete design and award the construction contract for the City Hall project
- Review the city's drainage infrastructure and prioritize future projects to include recommendation on funding sources

Long-term Goal



Resource Development - Enhance the quality of life for citizens, businesses and visitors by leveraging the human and fiscal resources available to the community.

FY 202-23 Short-term Objective

- Award the construction contract and begin construction of the MLK Community Center project
- Enter into a agreement with a consulting firm to conduct a sports complex feasibility study and commence work on the report
- Review and consider updating the City Council rules of procedure

Long-term Goal



Finance - Provide a sustainable, efficient and fiscally sound government through conservative fiscal practices and resource management.

FY 2022-23 Short-term Objective

- Complete the water/wastewater rate study and consider implementation as part of the annual budget process
- Review and maintain competitive compensation for employees

Long-term Goal



Public Safety - Provide safety and security for all citizens.

FY 2022-23 Short-term Objective

- Reach substantial completion on the construction of the Animal Control facility
- Solicit proposals and enter into contract with a provider for operations of the Animal Control facility
- Review and consider adequate staffing levels for public safety departments

Long-term Goal



Resiliency – Demonstrate resilience in the City's efforts to overcome adversity and respond to emergency situations.

FY 2022-23 Short-term Objective

- Provide assistance to local non-profits through the use of American Rescue Plan Act Funds

Performance Measures & Measuring our Effectiveness



Human Resources Department

Human Resources



- % of Eligible Employees Enrolled in Benefit Program
- % of New Hires that Successfully Complete Probation
- % Positions posted within two business days of final receipt in HR office
- % of employees satisfied with HR services based on survey
- Address employee relations claims within five business days
- Risk response to all call-out incidents within one hour

Municipal Court



- Average fine & costs collected per case disposed
- Clearance rate

Information Technology Department

Information Technology



- Average Time to Resolve Help Desk Requests

Finance Department

Finance



- % of Monthly Financial Reports Released On-Schedule
- GFOA's Distinguished Budget Presentation Award Received
- GFOA's Excellence in Financial Reporting Award Received
- Unqualified Audit Opinion Received
- City of Huntsville's General Obligation Bond Rating
- City of Huntsville's Waterworks and Sewer System Bond Rating

Purchasing



- External Satisfaction Survey
- Internal Satisfaction Survey

Utility Billing



- % of Monthly Bills Posted to Customer Accounts On-Time
- Number of Billing Adjustments to Correct Meter Reading and/or Billing Errors
- % of Utility Accounts With Balances More Than 30 Days Past Due
- Uncollectible Account Charge-Offs as a % of Total Dollars Billed

Parks & Leisure Department

Parks Maintenance



- % of Parks Maintenance Completed On-Schedule
- % Hours Spent Assisting Other Departments with Special Projects
- % of Time Spent on Special Projects (not maintenance related)
- % of Citizens Rating Parks Maintenance Services as Good or Excellent

Aquatic Center



- Average Cost Per Participant Per Day in Aquatic Center Activities
- % of Citizens Rating Aquatic Services as Good or Excellent

Building Services



- % of Non-Emergency Service Calls Responded to Within 3 Days
- Customer Satisfaction
- % of Emergency Service Calls Responded to Within 24 Hours

Library



- Rate of Collection Turnover
- % of Collection Less than 5 Years Old
- Circulation Per Capita
- % Increase (Decrease) in Literacy Program Student Hours
- % Increase (Decrease) in Adult Program Attendance
- % Increase (Decrease) in Children's Program Attendance

Performance Measures & Measuring our Effectiveness



Public Works Department

Water Services



- Number of fire Hydrants maintained
- % of Total water loss in distribution system

Wastewater Services



- Service Complaints as a % of total Customer Accounts
- Number of Sanitary Sewer Overflows
- Miles of sewer lines Inspected by CCTV

Solid Waste Services



- Service Complaints as a % of total Customer Accounts
- Ratio of Tons of Waste Transferred to Tons of Waste Recycled
- % of Citizens Rating Solid Waste Services as Good or Excellent

Environmental Services



- % of Bacteriological Proficiency Tests Performed with Acceptable Scores of 90% or better with no false negatives
- % of Discharge Monitoring Report Quality Assurance Proficiency Tests for Wastewater Analysis Performed with Acceptable Scores
- Number of "Required Action" Result Received from EPA and TCEQ laboratory and pretreatment program audits and inspections

Street Services/Drainage



- % of Annual Lane Mile Scheduled Maintenance Completed
- % of Emergency Calls Responded to Within 4 Hours

Engineering Department

GIS



- Number of Mapping Requests Completed
- % of Time Spent on Special Projects

Engineering



- % of Utility Permits reviewed within 10 days
- % of CIP projects completed Within Budget
- % of CIP projects completed on schedule

Development Services Department

Support Services



- % of customers service work orders requests routed within 2 hours of receipt
- % of email correspondence responded to within 2 hours of receipt

Planning and Zoning



- % of Development Permit Applications Completed in 5-7 Business Days
- % of Plats Returned with Staff Comments within 10 Business Days

Central Inspection



- % of Inspections Performed Within 24 hours of Request
- % of Complaints Investigated Within 24 hours of Receipt
- % of Plan review Comments Provided within 7 Business Days

Health Inspection



- % of Complaints investigated within 24 hours of request
- % of total food establishments receiving a minimum of two inspections
- Number of reinspections required as a % of total food establishments

Performance Measures & Measuring our Effectiveness



Fire Department

Fire Services



- Average number of Training Hours by each Firefighter (Both paid & volunteer)
- Average Number of drills attended by Full time and Part Time firefighters
- Percent of Main Alarm incidents responded to by Volunteers

Economic Development & Tourism Services

Tourism, Visitor Center & Main Street



- % Increase (Decrease) in Visitors to Visitor Center

Cultural Services



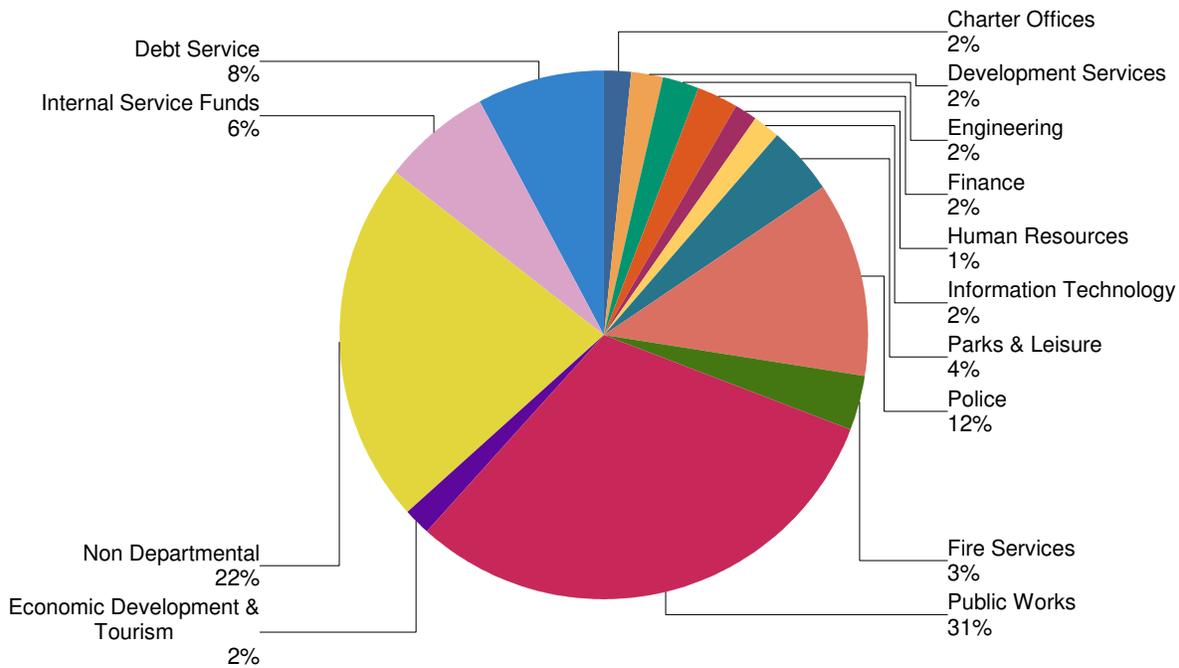
- % Increase (Decrease) in Visitors to Wynne Home
- % Increase (Decrease) in Attendance at Art/Cultural Events (Arts Contracts)
- % Increase (Decrease) in Number of Events/Activities Held (offered by Wynne Home)

Main Street



- % of Occupancy in the Downtown District
- Average Reach per Social Media Post (measured in users)
- % of Increase (Decrease) in Participants in Main Street Events/Programs

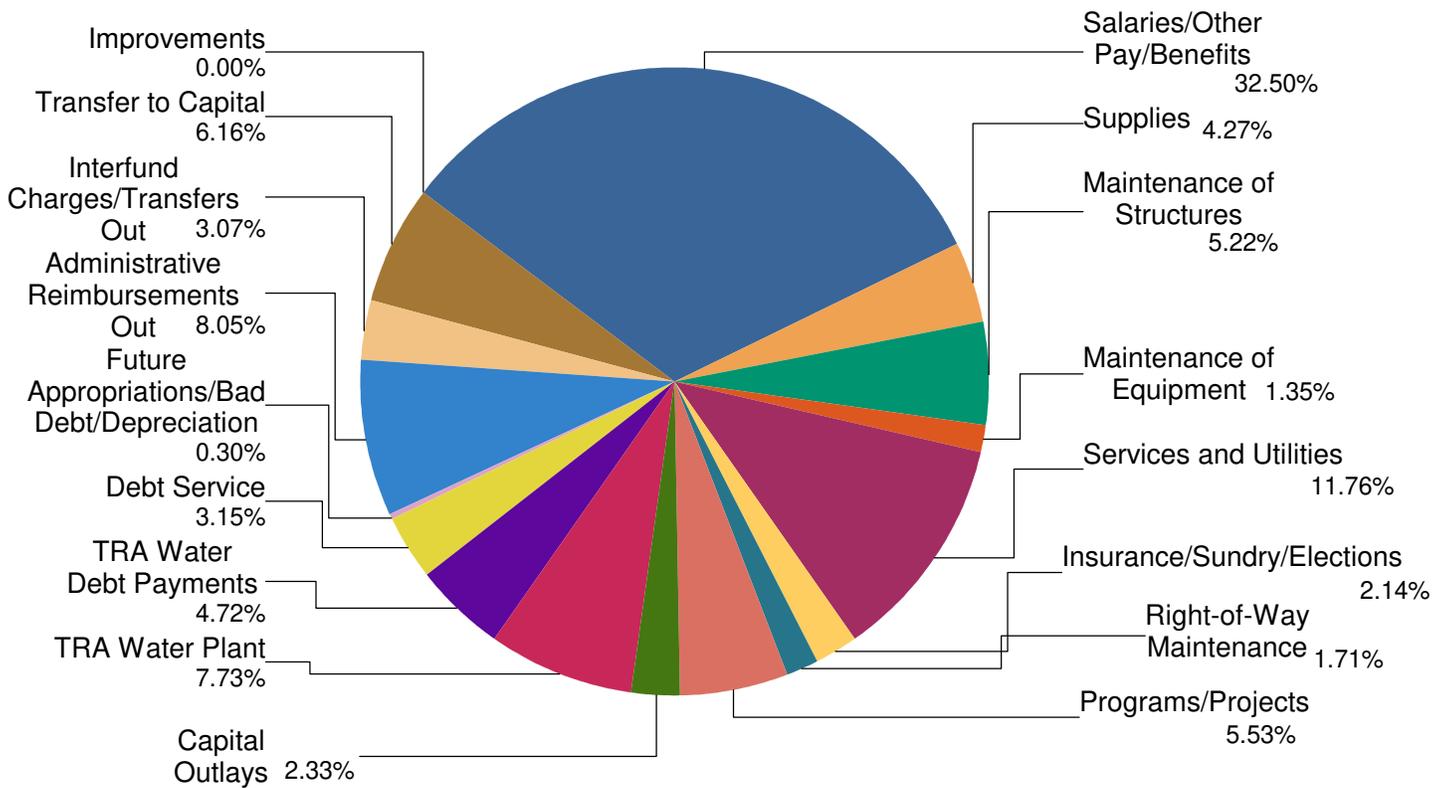
City of Huntsville
Summary of Adopted Expenses by Department
FY 2022-23



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Charter Offices	\$ 1,522,179	\$ 1,263,545	\$ 1,367,844	\$ 1,811,325	\$ 1,463,717
Development Services	\$ 1,175,825	\$ 1,219,382	\$ 1,437,678	\$ 1,314,803	\$ 1,580,396
Engineering	\$ 1,333,650	\$ 1,438,940	\$ 1,498,396	\$ 1,418,739	\$ 1,795,142
Finance	\$ 1,621,431	\$ 1,378,510	\$ 1,771,811	\$ 1,776,870	\$ 1,943,960
Human Resources	\$ 886,129	\$ 975,942	\$ 1,013,223	\$ 1,037,842	\$ 1,064,246
Information Technology	\$ 1,134,103	\$ 1,098,702	\$ 1,353,577	\$ 1,288,870	\$ 1,419,380
Parks & Leisure	\$ 2,385,151	\$ 2,665,649	\$ 3,089,770	\$ 2,996,628	\$ 3,353,228
Police	\$ 7,921,486	\$ 8,206,162	\$ 8,939,697	\$ 8,885,496	\$ 9,764,083
Fire Services	\$ 2,156,265	\$ 2,537,841	\$ 3,146,269	\$ 2,300,765	\$ 2,757,361
Public Works	\$ 18,228,015	\$ 18,798,539	\$ 22,717,222	\$ 22,939,543	\$ 25,244,147
Economic Development & Tourism	\$ 1,314,854	\$ 1,937,848	\$ 1,109,535	\$ 1,122,327	\$ 1,414,274
Non Departmental	\$ 22,903,865	\$ 28,535,656	\$ 17,067,476	\$ 17,703,421	\$ 18,178,105
Internal Service Funds	\$ 5,572,118	\$ 5,788,157	\$ 5,965,920	\$ 5,351,572	\$ 5,263,744
Debt Service	\$ 11,747,466	\$ 7,660,433	\$ 5,922,477	\$ 6,921,651	\$ 6,433,743
Total Expenses of all Departments	\$ 79,902,538	\$ 83,505,306	\$ 76,400,895	\$ 76,869,852	\$ 81,675,526

City of Huntsville
Summary of Adopted Expenditures by Category
FY 2022-23

Percent of Budget



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Salaries/Other Pay/Benefits	\$ 20,922,969	\$ 21,539,196	\$ 24,557,189	\$ 23,102,541	\$ 26,544,096
Supplies	\$ 2,014,001	\$ 1,933,728	\$ 2,869,804	\$ 2,587,256	\$ 3,484,747
Maintenance of Structures	\$ 2,949,751	\$ 1,675,149	\$ 3,693,798	\$ 4,429,876	\$ 4,264,873
Maintenance of Equipment	\$ 758,433	\$ 687,521	\$ 896,794	\$ 795,046	\$ 1,103,780
Services and Utilities	\$ 8,094,926	\$ 8,717,014	\$ 8,657,032	\$ 8,723,485	\$ 9,605,409
Insurance/Sundry/Elections	\$ 1,026,797	\$ 1,304,745	\$ 1,398,521	\$ 1,469,909	\$ 1,745,809
Right-of-Way Maintenance	\$ 1,378,151	\$ 1,379,899	\$ 1,408,345	\$ 1,408,345	\$ 1,399,358
Programs/Projects	\$ 3,724,643	\$ 3,800,539	\$ 4,558,981	\$ 3,746,900	\$ 4,516,939
Capital Outlays	\$ 2,600,614	\$ 3,091,457	\$ 3,096,244	\$ 2,421,492	\$ 1,902,170
TRA Water Plant	\$ 4,195,756	\$ 5,527,690	\$ 5,792,551	\$ 5,776,208	\$ 6,310,603
Utility Fund Debt Payments	\$ 5,970,214	\$ 4,573,951	\$ 2,855,863	\$ 3,855,038	\$ 3,858,413
Debt Service	\$ 6,047,355	\$ 3,086,483	\$ 3,066,614	\$ 3,066,614	\$ 2,575,330
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 253,220	\$ -	\$ 243,288
Administrative Reimbursements Out	\$ 5,597,510	\$ 5,269,057	\$ 5,918,916	\$ 5,918,916	\$ 6,577,243
Interfund Charges/Transfers Out	\$ 7,522,756	\$ 7,161,584	\$ 2,102,826	\$ 2,518,910	\$ 2,507,533
Transfer to Capital	\$ 6,986,612	\$ 13,015,714	\$ 5,272,697	\$ 7,013,989	\$ 5,034,435
Improvements	\$ 1,246	\$ 1,215	\$ 1,500	\$ 1,463	\$ 1,500
Land	\$ 110,805	\$ 740,365	\$ -	\$ 33,864	\$ -
Total	\$ 79,902,538	\$ 83,505,306	\$ 76,400,895	\$ 76,869,852	\$ 81,675,526

City of Huntsville

Adopted Budget

FY 2022-23



1000 - Charter Offices

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
112 City Council					
Salaries/Other Pay/Benefits	\$ 2,268	\$ 2,380	\$ 2,612	\$ 2,407	\$ 2,579
Supplies	\$ 6,757	\$ 6,169	\$ 6,650	\$ 6,679	\$ 8,250
Services and Utilities	\$ 199,167	\$ 121,825	\$ 148,235	\$ 502,624	\$ 138,485
Land/Easement Acquisition	\$ 110,805	\$ -	\$ -	\$ -	\$ -
Total City Council	\$ 318,996	\$ 130,374	\$ 157,497	\$ 511,710	\$ 149,314
113 Office of City Manager					
Salaries/Other Pay/Benefits	\$ 321,080	\$ 433,700	\$ 520,832	\$ 553,679	\$ 556,137
Supplies	\$ 4,207	\$ 9,881	\$ 7,000	\$ 6,627	\$ 8,500
Services and Utilities	\$ 207,837	\$ 186,990	\$ 158,965	\$ 135,191	\$ 149,790
Total Office of City Manager	\$ 533,123	\$ 630,571	\$ 686,797	\$ 695,498	\$ 714,427
114 Office of City Secretary					
Salaries/Other Pay/Benefits	\$ 104,066	\$ 163,099	\$ 186,791	\$ 179,245	\$ 191,016
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 20,840
Supplies	\$ 514	\$ 867	\$ 850	\$ 2,425	\$ 2,300
Services and Utilities	\$ 18,934	\$ 28,234	\$ 21,220	\$ 13,875	\$ 22,415
Insurance/Sundry/Elections	\$ 16,957	\$ 36,890	\$ 31,000	\$ 22,406	\$ 31,000
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 1,820
Total Office of City Secretary	\$ 140,471	\$ 229,091	\$ 239,861	\$ 217,950	\$ 269,391
115 Office of City Attorney					
Services and Utilities	\$ 462,246	\$ 205,807	\$ 215,000	\$ 315,620	\$ 260,000
Total Office of City Attorney	\$ 462,246	\$ 205,807	\$ 215,000	\$ 315,620	\$ 260,000
117 Office of City Judge					
Salaries/Other Pay/Benefits	\$ 66,335	\$ 67,287	\$ 67,434	\$ 69,179	\$ 68,980
Services and Utilities	\$ 1,007	\$ 414	\$ 1,255	\$ 1,368	\$ 1,605
Total Office of City Judge	\$ 67,343	\$ 67,701	\$ 68,689	\$ 70,548	\$ 70,585
1000 - Charter Offices	Totals \$ 1,522,179	\$ 1,263,545	\$ 1,367,844	\$ 1,811,325	\$ 1,463,717

Our Purpose

The purpose of the Office of City Manager is to provide plans, controls, direction, and coordination to the activities and functions of all City departments, resources, personnel, capital and projects of the City on behalf of the City Council, employees of the City and the citizens of Huntsville so they can be informed, provide and receive needed services and enjoy a safe and productive place to live and work.

Description of our Services

The City Manager exercises leadership in maintaining effective communication between the City Council, City employees, and the citizens of Huntsville. As the City's Chief Executive Officer, the City Manager helps develop the City's mission, implements policies, and oversees legislative processes. The City Manager also formulates, reviews, and submits the annual budget to the City Council for adoption. This office helps to preserve and enhance the quality of life for the Citizens of Huntsville by actively seeking economic and community development opportunities and by observing the City's guiding principles. The City Manager also performs other duties as assigned by the City Council.

City of Huntsville - Strategic Goals / Priorities

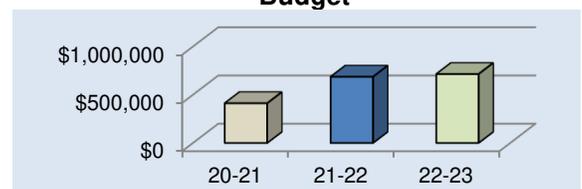
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|---|--|
| <ul style="list-style-type: none"> 1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure | <ul style="list-style-type: none"> 5. Resource Development 6. Finance 7. Public Safety 8. Resiliency |
|---|--|

Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
4	Progress on the construction of Proposition 2 projects	4	Continue construction of Prop 2 projects
5	Implemented the Council's 2021 Strategic Plan	5	Implement the objectives outlined in the Council 2022 plan
6	Provided Council with a balanced FY 21-22 budget	6	Provide Council with a balanced 2022-23 budget

Personnel

Division	19-20	20-21	21-22	22-23
Office of City Manager	2.00	3.00	3.00	3
Total	2.00	3.00	3.00	3

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
Council Meetings Attended	24	24	24	24
Training Events Attended	3 - due to covid restrictions	3	6	6
Regular Reports to Council	54	54	54	54

Our Purpose

The purpose of the Office of City Secretary is to provide support, assistance, and information to the City Council so that they have the resources they need to conduct the City's business; to preserve City documents so that the City Council, City employees, and citizens of Huntsville have timely and convenient access to City records and may stay informed; and to provide election services to voters and candidates so that they may be involved in the decision-making process.

The Office of City Secretary is responsible for agendas and minutes for City Council meetings, and for ensuring compliance with the Texas Open Meetings Act.

The City Secretary maintains the official records of the City including minutes, contracts, agreements, ordinances, resolutions, and deeds, and handles all Public Information Requests in compliance with the Texas Public Information Act.

Description of our Services

The Office of the City Secretary's areas of responsibility include:

- Agendas/agenda packets/meetings/minutes.
- Open Meetings Act and Public Information Act Compliance
- Elections - integrity and voter education;
- Process Public Information Requests;
- media communications, including social media, press releases, City publications, and digital signs;
- Records Management Officer– retention, preservation, destruction of City records;
- City boards, committee, and commissions management;
- Liquor licensing;
- participation in emergency management;
- development and training for the City Secretary personnel.

City of Huntsville - Strategic Goals / Priorities

1. City Appearance
2. Communications
3. Economic Development
4. Infrastructure

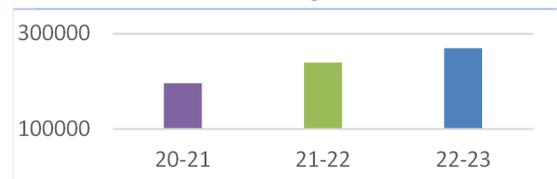
5. Resource Development
6. Finance
7. Public Safety
8. Resiliency

Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
2	✓ Enhance City Council's page and City Secretary's page of the website to be more user-friendly and transparent	2	✓ Continue to enhance City Council's page and City Secretary's page of the website to be more user-friendly and transparent
2	✓ Implement an agenda and meeting management software to streamline the agenda, agenda packet, minutes, and live meeting processes	5	✓ Participate in continuing education for Municipal Clerks to stay up to date with State Code for Elections, PIA, TOMA, and Liquor Licensing
2	✓ Develop and implement a more streamlined process to manage Boards, Committees, and Commissions	2	✓ Evaluate electronic communication retention policies and begin updating if necessary
2	✓ Research and develop a more streamlined and efficient process for handling Public Information Requests	5	✓ Implement a city-wide Public Information Request software and training for staff

Personnel

Division	19-20	20-21	21-22	22-23
Office of City Secretary	2.00	2.00	2.00	2.50
Total	2.00	2.00	2.00	2.50

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Municipal elections held	1	1	1	1
City Council & Council Committee agendas/notices posted	44	48	60	62
Public Information Requests processed* (HPD & Court not included)	126	175	233	310
Ordinances processed for & adopted by City Council	45	28	40	40
Resolutions processed for & adopted by City Council	29	18	30	30
Board & Commission agendas prepared and/or posted	110	110	119	122
Liquor permits issued (most licenses/permits are two-year)	100	97	102	105
Proclamations prepared	34	33	35	35

*Additional Public Information Request not included above – 6 requests took over 5 hours, 2 request took over 15 hours, 10 request took more than 36 hour

Our Purpose

The purpose of the Office of City Judge is to administer effective and impartial justice for citizens in matters related to Class “C” offenses filed within the city limits of the City of Huntsville in order to provide due process and enhance public safety.

Description of our Services

The City Judge presides over the City of Huntsville’s municipal court proceedings. The City Judge conducts trials for Class “C” Misdemeanors which include: traffic violations, Class “C” Penal violations, parking violations, City Ordinance violations, Texas Alcoholic Beverage Code violations, Texas Health & Safety Code violations and Texas Education Code violations.

City of Huntsville - Strategic Goals / Priorities

- 1. City Appearance
- 2. Communications
- 3. Economic Development
- 4. Infrastructure

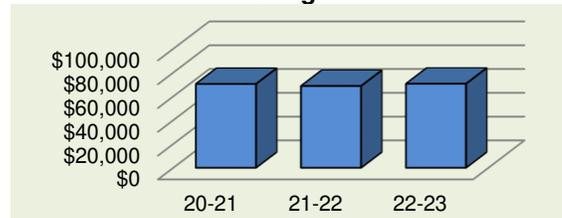
- 5. Resource Development
- 6. Finance
- 7. Public Safety
- 8. Resiliency

Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
5	Administer effective and impartial justice for citizens in matters related to class C misdemeanor offenses filed within the city limits of the city of Huntsville.	5	Administer effective and impartial justice for citizens in matters related to class C offenses filed within the city limits of the city of Huntsville.

Personnel

Division	19-20	20-21	21-22	22-23
City Judge	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimated	22-23 Budget
Number of cases scheduled for court appearance	7,722	6,768	9,800	9,800
Number of cases filed	9,695	10,213	13,600	13,600
Number of cases adjudicated/closed	9,240	10,104	12,350	12,350
Number of cases appealed	1	22	4	4
Number of warrants issued	2,101	2,229	5,700	5,500

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Total Cases Appealed ²	.00%	.22%	.03%	.03

2- Calculated as a % of total cases adjudicated/closed

City of Huntsville

Adopted Budget

FY 2022-23



1500 - Development Services

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
395 RAMP Grant					
Maintenance of Structures	\$ 3,527	\$ -	\$ 50,000	\$ -	\$ 55,000
Services and Utilities	\$ -	\$ -	\$ 2,250	\$ 308	\$ 2,250
Total RAMP Grant	\$ 3,527	\$ -	\$ 52,250	\$ 308	\$ 57,250
399 Airport SRF					
Supplies	\$ -	\$ -	\$ -	\$ -	\$ 4,250
Maintenance of Structures	\$ 19,414	\$ 8,955	\$ 24,200	\$ 19,747	\$ 24,200
Services and Utilities	\$ 5,938	\$ 6,052	\$ 6,700	\$ 6,649	\$ 6,700
Total Airport SRF	\$ 25,352	\$ 15,007	\$ 30,900	\$ 26,396	\$ 35,150
715 Support Services					
Salaries/Other Pay/Benefits	\$ 163,575	\$ 164,799	\$ 173,815	\$ 168,220	\$ 185,900
Supplies	\$ 2,760	\$ 1,177	\$ 5,850	\$ 3,502	\$ 6,050
Services and Utilities	\$ 1,265	\$ 987	\$ 4,210	\$ 3,472	\$ 3,960
Total Support Services	\$ 167,599	\$ 166,963	\$ 183,875	\$ 175,193	\$ 195,910
716 Planning					
Salaries/Other Pay/Benefits	\$ 189,283	\$ 202,348	\$ 189,596	\$ 206,104	\$ 237,021
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 37,380	\$ -	\$ -
Supplies	\$ 6,600	\$ 3,214	\$ 5,200	\$ 2,780	\$ 5,200
Services and Utilities	\$ 9,055	\$ 6,599	\$ 10,752	\$ 4,644	\$ 10,752
Insurance/Sundry/Elections	\$ 332	\$ 717	\$ 1,500	\$ 1,989	\$ 1,500
Total Planning	\$ 205,270	\$ 212,879	\$ 244,428	\$ 215,517	\$ 254,473
724 Inspections					
Salaries/Other Pay/Benefits	\$ 576,910	\$ 592,858	\$ 594,595	\$ 599,395	\$ 691,145
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 63,512	\$ -	\$ 63,071
Supplies	\$ 10,411	\$ 11,026	\$ 13,171	\$ 13,683	\$ 21,439
Maintenance of Equipment	\$ 2,902	\$ 1,612	\$ 3,110	\$ 2,830	\$ 3,110
Services and Utilities	\$ 20,243	\$ 20,210	\$ 37,658	\$ 77,016	\$ 37,424
Programs/Projects	\$ 43,970	\$ 72,520	\$ 40,000	\$ 39,200	\$ 40,000
Capital Outlays	\$ -	\$ -	\$ 38,669	\$ 1,702	\$ 39,491
Interfund Charges/Transfers Out	\$ -	\$ -	\$ -	\$ 35,379	\$ -
Total Inspections	\$ 654,436	\$ 698,227	\$ 790,715	\$ 769,206	\$ 895,680
725 Health					
Salaries/Other Pay/Benefits	\$ 115,665	\$ 121,823	\$ 122,623	\$ 118,666	\$ 127,218
Supplies	\$ 2,910	\$ 2,264	\$ 6,894	\$ 4,794	\$ 8,892
Maintenance of Equipment	\$ 50	\$ 66	\$ 1,200	\$ 234	\$ 1,000
Services and Utilities	\$ 1,015	\$ 2,153	\$ 4,793	\$ 4,488	\$ 4,823
Total Health	\$ 119,640	\$ 126,306	\$ 135,510	\$ 128,183	\$ 141,933
1500 - Development Services Totals	\$ 1,175,825	\$ 1,219,382	\$ 1,437,678	\$ 1,314,803	\$ 1,580,396

Our Purpose

The Support Services Division/Call Center is the gateway to the City of Huntsville as we are committed to achieving the highest level of customer satisfaction. Our mission is to exceed customer expectations by providing accurate information that is communicated in an efficient and effective manner through the integration of people and technology.

Description of our Services

The Support Service Division offers readily accessible customer service professionals who are focused on providing quality customer service through phone, electronic, and personal interactions. The division provides "one-stop-shop" opportunities for those who live, work, and visit the City of Huntsville with easy access to all City services and information.

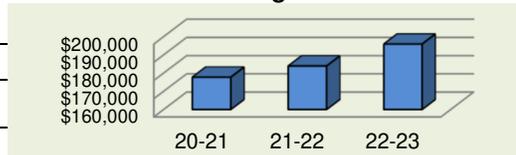
By calling central numbers, citizens can talk to customer service representatives who process requests for services, provide information and respond to citizen complaints for water line damage, water meter problems, wastewater line problems, solid waste dump request, potholes in streets, sidewalk problems, drainage problems, permitting, planning and zoning, illegal dumping, junk vehicles, substandard housing issues, vacant lot clean-up, building inspection requests, food service establishment complaints, street lighting and signage, etc. Additionally, the Support Services Division serves as a collection site for revenues including fees for building permits, trade permits, planning and zoning, contractor licensing, food establishments, daycare facilities, swimming pools/spa, water and wastewater taps, driveway culverts, recreation programs, cemetery lot sales, etc.

City of Huntsville - Strategic Goals / Priorities			
1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
2	Educate contractors and citizens to utilize the new online permitting, plan review and payment portal for their permit requests	2	Continue to promote the online permitting process for contractors and citizens to create easier access for permitting and inspections.
5	Facilitate interdepartmental electronic plan review process for enhanced development review communication	5	Review procedures for electronic plan submittal and simplify the process for interdepartmental review and communication
5	Continue to provide excellent customer service in meeting the expectations of the community regarding communications and resolution time.	5	Review procedures for assisting in person, electronic, and phone customers and explore options to ease processes for submitting request and questions

Personnel

Budget

Division	19-20	20-21	21-22	22-23
Support Services	3.5	3.0	3.0	3.0
Total	3.5	3.0	3.0	3.0



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Service Requests/Inspection Requests Generated	8208	8671	17,186	17,523
Permits Processed	2516	3949	5500	5576
Number of Incoming/Outgoing Calls	18,313/18,926	19,070/18,623	18,182/13,676	18,182/13,676
Dollar Value of Revenue Collected	1,175,946.08	1,769,682.51	1,790,345	1,803,045
Number of Financial Transactions Processed	5713	6464	6996	7202

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	21-22 Target
% of customer service work order requests routed within 2 hours of receipt.	99%	99%	100%	100%
% of email correspondence responded to within 2 hours of receipt.	99%	99%	100%	100%

Our Purpose

The purpose of the Planning Division is to implement the Comprehensive Plan and ensuring development activities are in compliance with local and state laws.

The Planning Division also helps coordinate all pre-development and pre-construction activities for new builders. The Division attempts to facilitate development by being a “one stop shop” for all development and permitting coordination. The staff has also worked within the Harnessing Huntsville’s Potential plan to understand rural development strategies to incorporate within the City.

Description of our Services

The Planning Division is responsible for guiding customers through the development process; reviews development plans and issues Certificates of Compliance; ensures that plats meet the minimum requirements; processes zoning change requests, zoning verification requests, annexation requests, variance requests, and amendments to the Huntsville *Development Code* and other ordinances and plans.

The Planning Division is responsible for providing support to the Planning Commission (PC) and the Board of Adjustment (BOA).

City of Huntsville - Strategic Goals / Priorities

1. City Appearance
2. Communications
3. Economic Development
4. Infrastructure

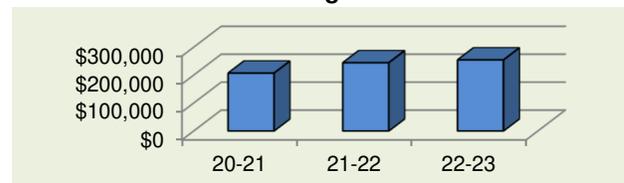
5. Resource Development
6. Finance
7. Public Safety
8. Resiliency

Strategic Goal	FY 20-21 Accomplishments	Strategic Goal	FY 22-23 Objectives
1	Complete a Tree preservation Ordinance document for Council’s consideration	1	Update and revise the Development Code and the Development Code Website as needed
1	Begin Implementing Land Use Plan recommended in the updated Comprehensive Plan.	1	Begin updating and expanding the Development Districts (Zoning).
1	Update and revise the Development Code and the Development Code Website as needed.	1	Fill vacant positions and provide continuing training opportunities for Planning Commission.
1	Begin updating and expanding the Development Districts (Zoning).	1	Continue to provide technical recommendations to the MainStreet Advisory Board and the Cultural District Advisory Committee, upon request.
1	Fill vacant positions and provide continuing training opportunities for Planning Commission.		
1	Provide technical recommendations to the MainStreet Advisory Board and the Cultural District Advisory Committee, upon request		

Personnel

Division	19-20	20-21	21-22	22-23
Planning	2.5	2.5	3.0	3.0
Total	2.5	2.5	3.0	3.0

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Certificate of Compliances Issued	316	632	820	835
Number of Plats Received	76	67	70	75
Number of Variance Requests heard by PC and BOA	11	8	12	15
Number of Zone Change & Conditional Use Permit Requests	3	5	8	12
Number of Plans or Ordinances Created/Amended	8	5	8	10

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Development Permit Applications Completed in 5-7 Business Days	95%	95%	100%	98%
% of Plats Returned with Staff Comments Within 10 Business Days	90%	95%	95%	95%

Our Purpose

The purpose of Central Inspections is to provide inspection services of private development and code enforcement of existing buildings and property to the citizens developers, contractors, property owners, and visitors of Huntsville so they can occupy properties and buildings that are constructed and maintained for the health and life safety of occupants as directed by the codes, laws, and good engineering practices adopted by the State of Texas and the City of Huntsville.

Description of our Services

Central Inspections is responsible for the administration of building permits as well as the inspection of private construction development. Central Inspections is also responsible for code enforcement and for investigating code enforcement complaints. Central Inspections reviews plans for private and public improvements, inspects and permits all public swimming pools and on-site sewer facilities in the city limits of Huntsville.

City of Huntsville - Strategic Goals / Priorities

- 1. City Appearance
- 2. Communications
- 3. Economic Development
- 4. Infrastructure

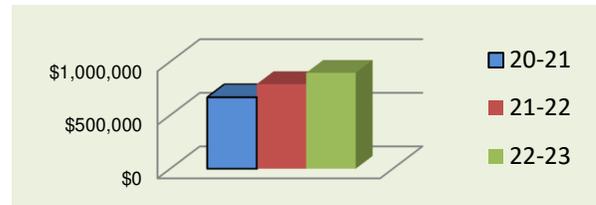
- 5. Resource Development
- 6. Finance
- 7. Public Safety
- 8. Resiliency

Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
2	Work with the public and contractors on to facilitate online permit submissions.	7	Manage the increased volume of building inspections within 24-hour response time.
5	Improve the plan review process by implementing electronic plan submission and review across departments.	1	Add an additional code enforcement officer in order to increase code enforcement efforts throughout the city.
1	Increase Code Enforcement efforts throughout the city.	1	Identify the resources necessary to initiate and operate a residential rental and occupancy program.
1	Increase the number of substandard buildings demolitions.		

Personnel

Division	19-20	20-21	21-22	22-23
Central Inspections	6.5	6.5	7.5	9
Total Personnel	6.5	6.5	7.5	9

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Permits Issued	2516	3949	5500	4800
Number of Inspections Performed	6937	7406	16,058	15000
Number of Code Enforcement Cases Investigated	705	1277	1845	1958

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Inspections Performed Within 24 hours of Request	100%	98%	99%	100%
% of Complaints Investigated Within 24 hours of Receipt	100%	100%	100%	100%
% of Plan Review Comments Provided Within 10 Business Days	100%	99%	98%	100%

Our Purpose

The purpose of Health Inspections is to provide health inspection services of all food service establishments to the citizens and visitors of Huntsville so they can eat and purchase meals and food products that are produced and sold under the State and local laws designed to protect the health and life safety of the public.

Description of our Services

Health Inspections is responsible for the inspection in accordance with State law of all Huntsville food service establishments such as restaurants, schools, groceries, convenience stores, mobile food units and bakeries. Health Inspections investigates all health related complaints and provides training and education for food service personnel.

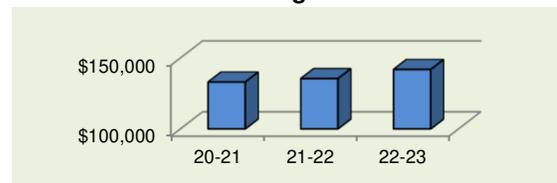
City of Huntsville - Strategic Goals / Priorities

1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
5	Increasing the Health Inspectors involvement in plan review concerning restaurants and mobile food units.	7	Continue to maintain a minimum of 2 establishment inspections per year
5	Creating more opportunity for onsite food safety training for food service employees and staff.	7	Educate business on standards to main an increased health score
7	Returning to more active food safety inspections after covid.	7	Provide educational information to food establishments promoting food safety
7	Increase violation follow up inspections for establishments whether pass or fail routine inspections.	5	Gain more knowledge and training on childcare inspections

Personnel

Division	19-20	20-21	21-22	22-23
Health Inspection	2.0	2.0	2.0	2.0
Total Personnel	2.0	2.0	2.0	2.0

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimated	21-22 Budget
Number of Establishment Inspections Performed	574	634	694	698
Number of Re-Inspections Performed	8	7	8	9
Number of Complaints Investigated	49	51	60	55
Number of Courtesy Warnings Issued	4	3	8	4
Number of Court Citations Issued	0	0	0	0

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Complaints investigated within 24 hours of request	100%	100%	100%	100%
% of total food establishments receiving a minimum of two inspections	100%	100%	100%	100%
Number of re-inspections performed as a % of total food establishments	3%	1.1%	1.15%	1.3%

City of Huntsville

Adopted Budget

FY 2022-23

7500 - Engineering



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
642 GIS					
Salaries/Other Pay/Benefits	\$ 230,488	\$ 241,380	\$ 238,755	\$ 250,627	\$ 249,767
Supplies	\$ 4,812	\$ 8,811	\$ 12,250	\$ 8,876	\$ 12,250
Services and Utilities	\$ 5,012	\$ 9,224	\$ 11,302	\$ 6,540	\$ 12,267
Total GIS	\$ 240,312	\$ 259,415	\$ 262,307	\$ 266,043	\$ 274,284
717 Engineering and Mapping					
Salaries/Other Pay/Benefits	\$ 783,280	\$ 854,478	\$ 842,393	\$ 743,125	\$ 974,912
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 82,672
Supplies	\$ 14,157	\$ 11,099	\$ 19,300	\$ 23,324	\$ 26,639
Maintenance of Equipment	\$ 3,232	\$ 1,221	\$ 4,375	\$ 1,156	\$ 4,800
Services and Utilities	\$ 23,902	\$ 48,111	\$ 98,038	\$ 113,637	\$ 105,099
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 40,651
Total Engineering and Mapping	\$ 824,571	\$ 914,909	\$ 964,106	\$ 881,242	\$ 1,234,773
719 Survey					
Salaries/Other Pay/Benefits	\$ 245,187	\$ 249,776	\$ 245,796	\$ 257,832	\$ 256,052
Supplies	\$ 4,151	\$ 9,686	\$ 12,350	\$ 8,868	\$ 15,808
Maintenance of Equipment	\$ 1,420	\$ 484	\$ 3,200	\$ 511	\$ 3,200
Services and Utilities	\$ 6,029	\$ 4,670	\$ 10,637	\$ 4,244	\$ 11,025
Capital Outlays	\$ 11,981	\$ -	\$ -	\$ -	\$ -
Total Survey	\$ 268,766	\$ 264,616	\$ 271,983	\$ 271,454	\$ 286,085
7500 - Engineering	Totals \$ 1,333,650	\$ 1,438,940	\$ 1,498,396	\$ 1,418,739	\$ 1,795,142

Our Purpose

The purpose of the GIS Division is to manage the City of Huntsville's Geographic Information System (GIS) to best serve our citizens, utility customers, staff, and developers so they have the data they need to make informed decisions. The GIS Division provides leadership, strategic planning, coordination, and support of GIS technology for all departments and entities within the City. The GIS Division facilitates data creation, develops new applications, integrates existing applications, and maintains critical data and processes.

Description of Services

Geographic Information System (GIS) is a tool for relating and displaying graphic spatial data with tabular data. The data is an amalgamation of spatial information such as political boundaries, transportation networks, utilities, addresses, property, etc. with attribution. This relationship between graphic and attribute allows the user to view what details are contained within a given point, line, or polygon. From this integration the user can manipulate, store, query, and analyze information using statistics, formulas, and algorithms to best view the results spatially within a mapping environment. This visualization of the data in relation to spatial objects enhances our understanding of the data in a way that would be difficult to see using only tabular data. Some examples include mapping crime and fire trends, managing utility usage and utilizing it to visualize and develop street maintenance plans.

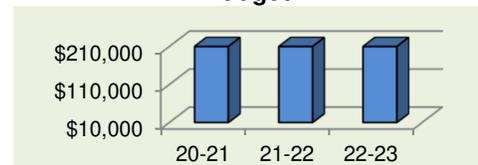
City of Huntsville - Strategic Goals / Priorities

City of Huntsville - Strategic Goals / Priorities			
1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
4	Continual development of data portal for engineers and consultants to view GIS data for projects and contract work from https://www.huntsvilletx.gov/438/City-Maps	4	Continual maintenance and data structuring for GIS servers.
4	Correct GIS utilities data for accuracy.	2	Provide GIS data and maps for COH departments and the public.
2	Continue to develop a comprehensive GIS utility dataset in coordination with the Surveying Division.	4	Continue updating the City's utility survey data.
5	Continue supporting CityWorks and CityView.	5	Continue support of CityWorks and CityView.
5	Continue supporting HPD's GIS web application.	5	Continue support of HPD's web mapping and reports.
3 & 4	Provide on-going support for property/deed research, addressing, easements, and right-of-way acquisition.	3 & 4	Continue updating and providing GIS property, easements, setbacks, deeds, etc.
4	Recurrent assistance to IT and other departments/divisions regarding GIS software collaboration and consultation.	4	Continual development of data portal for engineers and consultants to view GIS data for projects and contract work from https://www.huntsvilletx.gov/438/City-Maps
4	Begin the process of adding HTML popups to employee web viewer to view plats and survey as-builts	4	Continue the process of adding HTML popups to employee web viewer to view plats and survey as-builts

Personnel

Division	19-20	20-21	21-22	22-23
GIS	3.00	3.00	3.00	3.00
Total	3.00	3.00	3.00	3.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Survey Points Entered	3,096	3,055	3,500	3,500
Number of Addresses Assigned	600	500	1,000	1,000

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
Number of Mapping/GIS Data Requests Completed	695	350	500	1,000
% of Time Spent on Special Projects	95%	95%	95%	95%

Our Purpose

The purpose of Engineering and Surveying divisions of the Engineering Department is to provide comprehensive Engineering design which includes survey, construction administration and inspection services for Capital Improvement Program (CIP) projects, bond projects, private development and identified special projects. The divisions also provide floodplain administration and traffic engineering services. The divisions ensure proper, safe, and high-quality infrastructure improvements that are designed and constructed by the private development sector and by the City. Divisions make every effort to provide timely response to the private development community. Greater importance will be given to oversee, inspect and ensure design and construction compliance with local/state/federal rules and regulations to achieve the overall Comprehensive Plan and Program of the City of Huntsville. Finally, resolve all citizen inquiries and complaints in an effective and timely manner.

Description of our Services

These divisions are responsible for the survey data, plan review, design, contract administration, construction inspection, and as-built data of public infrastructure improvements. As a collective team, these divisions work together to ensure a well-planned and constructed infrastructure system for the City. All public infrastructure improvement projects are designed/reviewed, inspected, and as-builts are maintained to ensure compliance with the project design and specifications. Develop and prioritize projects to include in capital improvement program (CIP) for implementation in the future years. Develop design, prepare easement acquisition documents, negotiate and acquire easements and rights-of-ways, administer construction contracts, provide daily inspections, and develop as-builts for all funded projects.

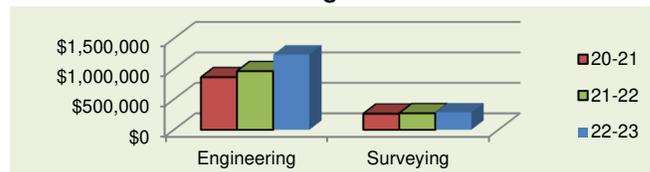
City of Huntsville - Strategic Goals / Priorities

<ol style="list-style-type: none"> 1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure 		<ol style="list-style-type: none"> 5. Resource Development 6. Finance 7. Public Safety 8. Resiliency 	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
4	Strived to achieve efficient and expedited delivery of design and construction of Capital Improvement Program (CIP) Projects.	4	Continue towards achieving efficient and expedited delivery of design and construction of Capital Improvement Program (CIP) Project.
4	Administered 2016 Bond Proposition No. 2 – City Hall & Service Center Buildings Design Project to completion and progress to construction.	4	Administer 2016 Bond Proposition No. 2 – City Hall & Service Center Buildings construction. Provide support where needed in the administration of the Martin Luther King Community Center and Animal Control Facility.
4	Worked towards providing timely support to private development projects by providing guidance on the need for improvements to the City’s water, sewer, streets, and drainage infrastructure.	4	Continue towards providing timely support to private development projects by review of plans and providing guidance on the need for improvements to the City’s water, sanitary sewer, street, and drainage infrastructure.
2	Addressed citizens’ issues timely and effectively.	4	Support major drainage studies for the City.
4, 7	Interacted with TxDOT on issues of common interest specific to IH-45 Widening Project through the City limit to minimize adverse impact during construction.	7	Continue to interact with TxDOT on issues of common interest specific to all phases of the IH-45 Widening Project through the City limits to minimize adverse impact during Construction.

Personnel

Division	19-20	20-21	21-22	22-23
Engineering	8.00	8.00	10.00	11.00
Surveying	3.00	3.00	3.00	3.00
Total	11.00	11.00	13.00	14.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Utility placement permits administered	20	23	35	40
Number of CIP projects administered	30	27	55	55
Number of Development projects administered	293	304	268	310
Number of Public Improvement Permits reviewed & approved for permitting	50.	25	20	30
Number of Floodplain Reviews	Not tracked	Not tracked	15	25

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Utility Permits reviewed within 10 Business Days	95%	90%	85%	100%
% of CIP projects completed within budget	80%	60%	60%	90%
% of CIP projects completed on schedule	100%	100%	100%	100%

City of Huntsville

Adopted Budget

FY 2022-23

2000 - Finance



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
210 Finance					
Salaries/Other Pay/Benefits	\$ 610,932	\$ 586,797	\$ 584,532	\$ 661,863	\$ 678,726
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 72,022	\$ -	\$ -
Supplies	\$ 7,705	\$ 7,387	\$ 14,100	\$ 11,961	\$ 15,500
Services and Utilities	\$ 295,453	\$ 264,920	\$ 290,317	\$ 274,100	\$ 340,367
Total Finance	\$ 914,090	\$ 859,104	\$ 960,971	\$ 947,924	\$ 1,034,593
212 Utility Billing					
Salaries/Other Pay/Benefits	\$ 280,935	\$ 92,332	\$ 337,281	\$ 343,061	\$ 357,111
Supplies	\$ 49,439	\$ 51,130	\$ 56,000	\$ 60,583	\$ 57,000
Maintenance of Equipment	\$ -	\$ -	\$ 500	\$ -	\$ 500
Services and Utilities	\$ 89,369	\$ 106,169	\$ 105,800	\$ 135,916	\$ 137,300
Total Utility Billing	\$ 419,742	\$ 249,631	\$ 499,581	\$ 539,560	\$ 551,911
216 Office Services					
Supplies	\$ 27,107	\$ 17,722	\$ 34,020	\$ 42,843	\$ 38,200
Services and Utilities	\$ 53,771	\$ 48,080	\$ 74,274	\$ 52,817	\$ 58,500
Total Office Services	\$ 80,878	\$ 65,802	\$ 108,294	\$ 95,660	\$ 96,700
234 Purchasing					
Salaries/Other Pay/Benefits	\$ 105,038	\$ 71,179	\$ 87,306	\$ 88,255	\$ 92,479
Supplies	\$ 196	\$ 547	\$ 400	\$ 385	\$ 400
Services and Utilities	\$ 1,837	\$ 24,893	\$ 2,050	\$ 2,922	\$ 2,650
Insurance/Sundry/Elections	\$ 1,298	\$ 4,088	\$ 4,000	\$ 3,236	\$ 2,500
Total Purchasing	\$ 108,369	\$ 100,706	\$ 93,756	\$ 94,797	\$ 98,029
718 Grants Management					
Salaries/Other Pay/Benefits	\$ 91,944	\$ 93,791	\$ 96,459	\$ 89,254	\$ 101,677
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 50,000
Supplies	\$ 669	\$ 1,073	\$ 1,450	\$ 306	\$ 950
Services and Utilities	\$ 4,860	\$ 4,383	\$ 9,800	\$ 3,029	\$ 6,600
Insurance/Sundry/Elections	\$ 879	\$ 4,021	\$ 1,500	\$ 6,340	\$ 3,500
Total Grants Management	\$ 98,352	\$ 103,267	\$ 109,209	\$ 98,928	\$ 162,727
2000 - Finance Totals	\$ 1,621,431	\$ 1,378,510	\$ 1,771,811	\$ 1,776,870	\$ 1,943,960

Our Purpose

The purpose of the Finance Division is to provide financial reporting and analysis, assurance of internal controls, employee and vendor payments, and timely and accurate information to the City Council, City Staff, Vendors, and Citizens of Huntsville so that they may manage their resources, effectively administer their programs and projects, and make informed decisions.

Description of our Services

The Finance Division is responsible for the administration and supervision of all financial affairs of the City, the accurate and timely recording of the collection of City funds, the disbursement of City funds, and purchasing, recording and reporting in accordance with State laws, City policies, and Generally Accepted Accounting Principles (GAAP). The Finance Division advises the City Manager and departments regarding proper procedures and internal controls to other City departments in order to ensure accurate fiscal management. The Finance Division also conducts internal auditing as needed. The department consists of Accounting, Budget, Treasury, Utility Billing, Purchasing, and Grant Management.

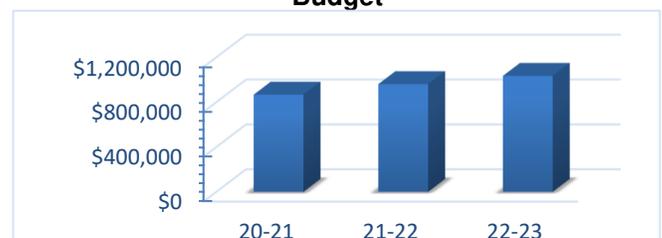
City of Huntsville - Strategic Goals / Priorities

1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
6	• Obtain 47 th Comprehensive Annual Financial Report Award from the GFOA	6	Obtain 48 th Comprehensive Annual Financial Report Award from the GFOA
6	• Obtain 35 th Distinguished Budget Presentation Award from the GFOA	6	Obtain 36 th Distinguished Budget Presentation Award from the GFOA
6	• Continue investment portfolio operation so that earnings are equal to or greater than the 2 year Treasury Note rate	6	Implement new time keeping software that is more user friendly for Departments
6,4	Ensure that proceeds from debt issuance for City Hall/Service Center facilities is invested for best interest earnings that can be obtained but also so that monies are available as needed for payment of engineering and construction costs	6	Assist City Manager with ideas for different options for covering increased costs to various facility construction projects (MLK Community Center, City Hall, etc.)

Personnel

Division	19-20	20-21	21-22	22-23
Finance	6.00	6.00	7.00	7.00
Total	6.00	6.00	7.00	7.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Invoices Processed	10,615	11,000	11,200	11,200
Number of Vendor Payments Issued	3,602	3,600	3,600	3,780
Number of Employee Payments Issued	9,427	9,600	9,570	10,000
Number of Purchasing Card Transactions	3,240	3,576	3,600	3,700
Number of Monthly Financial Reports Released	12	10	12	12
Number of Receivable Invoices Mailed	140	86	86	90
Number of Official Budget Documents Prepared	1	1	1	1
Number of Comprehensive Annual Financial Reports Prepared	1	1	1	1

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Monthly Financial Reports Released On-Schedule	100%	100%	100%	100%
GFOA's Distinguished Budget Presentation Award Received	33 rd	34 th	35 th	36 th
GFOA's Excellence in Financial Reporting Award Received	45 th	46 th	47 th	48 th
Unqualified Audit Opinion Received	✓	✓	✓	✓
City of Huntsville's General Obligation Bond Rating -				
Standard & Poor's	AA-	AA-	AA-	AA-
Fitch	AA	AA	AA	AA
City of Huntsville WW and SS Revenue Bonds Rating -				
Standard & Poor's	AA-	AA-	AA-	AA-
Fitch	AA	AA	AA	AA

Our Purpose

The purpose of Purchasing Services is to provide a systematic and efficient procurement and surplus disposition for all City operations so that City employees can have the equipment and supplies they need to be as efficient as possible in their service to the citizens of Huntsville.

Description of our Services

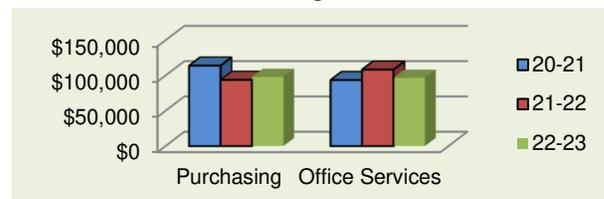
Purchasing Services provides procurement assistance to City departments for goods and services through bidding and contracts and works to ensure the best possible combination of price, quality and timeliness while maintaining a reputation of fairness and integrity. Purchasing Services also manages the City's disposal of surplus property. Along with managing shared departmental core administrative purchases.

City of Huntsville - Strategic Goals / Priorities			
1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
6	Sponsored and participated in the annual HUB Vendor Show	6	Continue to sponsor the HUB Vendor Show
6	Provided on going Department training on Purchasing Policy and Procurement Card Policy	6	Continue to conduct annual refresher training on Purchasing Policy and Procurement Card Policy
6	Assisted Departments on formal Request for Proposals, Request for Qualifications and procurement processes in general to assist in staying in compliance with City, State, and Federal policies and statutes	6	Continue supporting departments by conducting training, attending solicitation meetings, assisting is developing speciation's and scope of works.
6	Assisted IT in development of electronic Purchase Order processing	6	Continue to implement process to gain efficiency in City Purchasing, specifically in coordinating with IT in the development of Laserfiche workflow.
6	Earned CEUs to sustain Certified Contract Developer certification	6	Continue to gain CEU's to sustain Certified Contract Developer certification

Personnel

Division	19-20	20-21	21-22	22-23
Purchasing	1.00	1.00	1.00	1.00
Office Services	-	-	-	-
Total	1.00	1.00	1.00	1.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Active Annual Contracts	18	15	30	35
Purchase Orders Issued	355	360	380	420
Formal Bids Issued	12	15	27	30

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	21-22 Target
External Satisfaction Survey	N/A*	90%	90%	90%
Internal Satisfaction Survey	N/A*	98%	98%	98%

*Not conducted due to staff change.

Our Purpose

The purpose of the Grants Management Division is to develop and coordinate grant-funded programs to supplement local annual budget allocations. The Division is responsible to assist in the mission of the City of Huntsville’s goal of maintaining and improving the social and economic well-being of its citizens, and the sustainability of the community.

Description of Services

The Grants Management Division works with other city departments to determine the projects that might be fundable through alternate means (i.e. - grants and/or contributions). Once a funding source is identified, the Division staff discusses program requirements with administrative personnel and confers with personnel to develop program goals and objectives. The Division develops and submits grant proposals with Council approval.

The Division works with other departments to ensure that all local, state and federal grant guidelines, policies, and reporting is maintained

Functional Responsibilities

The Grants Management Division is responsible for writing, directing, and coordinating the evaluation or monitoring of grant funded programs. The Division also writes the specifications for evaluation or monitoring of programs by outside agencies. Staff, with the assistance of other City Department personnel, writes and submits periodic reports to comply with grant requirements. Staff maintains master files for grants and monitors paperwork connected with grant-funded programs. The Division establishes and adheres to procedures required by funding agencies. The Division maintains the budgets of the funded projects and submits the reimbursement requests to the funding agencies. The Division coordinates community outreach activities associated with grants.

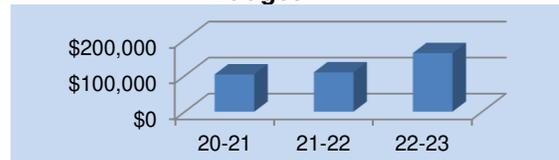
City of Huntsville - Strategic Goals / Priorities

1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
6	Secured over \$1,000,000 in outside funding	6	Apply for additional Federal funds for transportation and hazard mitigation projects
6	Funded 60% or more of Grant applications submitted	6	Fund at least 60% of Grant applications submitted
6	Worked with City Manager to develop proper uses of ARPA funds	6	Hold a workshop for City Departments related to grant processes and requirement

Personnel

Division	19-20	20-21	21-22	22-23
Grants Management	1.00	1.00	1.00	1.50
Total	1.00	1.00	1.00	1.50

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
# of Grants Submitted	17	16	12	10
# of Grants Received	14	9	9	7
# of Active Grant Projects	13	9	6	7
# of Completed Grant Projects (by fiscal year end)	8	10	3	3

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Grants Awarded	82%	56%	75%	70%
Amount of Grant Funds Awarded	\$1,000,000	\$3,000,000	\$4,600,000	\$1,000,000

Our Purpose

The purpose of Utility Billing is to provide billing and revenue collection services to both City utility customers and other City departments in order to provide excellent service to our utility customers and accurately record and receipt revenues for the City of Huntsville.

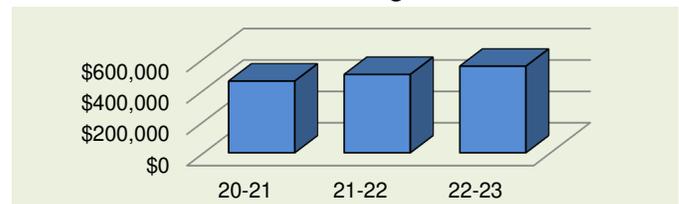
Description of our Services

Utility Billing ensures that utility customers are billed in accordance with the rate structure established by City Council and are treated equitably in compliance with ordinances and policies. Utility Billing performs a wide variety of functions including billing and collection; customer requests for connects, disconnects, and transfers of service; bad debt and non-payment issues; assisting customers with payment options and arrangements; and answering questions regarding billing and services. The division also acts as a central collection point for monies received by other City departments.

City of Huntsville - Strategic Goals / Priorities

1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
6	Continue efforts to minimize account charge-off with a target of less than 1% (due to covid) of dollars billed	6	Continue efforts to minimize utility accounts charge-offs with a target less than .5% of dollars billed
6	Maintained utility accounts receivables for 99% current	6	Target utility accounts receivables for 99% current
6	Implemented new water rates	6	Implement new water rates
4	Implemented mobile modules, also implemented text and phone messages to customers with past due accounts	6	Assist firm performing rate study with needed data, reports, and contact information

Budget



Personnel

Division	19-20	20-21	21-22	22-23
Utility Billing	5.50	5.50	5.50	5.50
Total	5.50	5.50	5.50	5.50

Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Utility Account Bills Generated	115,232	117,931	120,920	123,000
Number of Utility Payments Received	105,600	104,645	105,780	108,880
Number of Other Cash Collections Received	40,433	43,058	50,916	51,216
Meter Reading Service Orders Generated	7,124	7,553	10,400	10,600
Number of Penalties Processed	8,367	2,932	16,808	9,700
Number of Billing Adjustments Made ¹	52	16	15	20
Number of Other Adjustments Made ²	2,917	7,581	3,448	3,700

1- Billing Adjustments are adjustments made to utility accounts and consumption data because of meter misreads or other billing errors.

2- Other Adjustments include adjustments made to utility accounts because of leaks, waiving of penalties, service fees, reinstate fees, tamper fees, etc. No adjustment is made to consumption data.

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Monthly Bills Posted to Customer Accounts On-Time	100%	100%	100%	100%
Number of Billing Adjustments to Correct Meter Reading and/or Billing Errors	.02%	.02%	.02%	.02%
% of Utility Accounts With Balances More Than 30 Days Past Due	.50%	.50%	.50%	.50%
Uncollectible Account Charge-Offs as a % of Total Dollars Billed	.10%	.15%	.20%	.10%

City of Huntsville

Adopted Budget

FY 2022-23



3000 - Human Resources

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
150 Human Resources					
Salaries/Other Pay/Benefits	\$ 420,820	\$ 449,197	\$ 446,147	\$ 484,130	\$ 434,908
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 2,195
Supplies	\$ 36,461	\$ 33,010	\$ 39,120	\$ 37,998	\$ 55,700
Services and Utilities	\$ 31,761	\$ 44,453	\$ 42,800	\$ 48,643	\$ 55,750
Insurance/Sundry/Elections	\$ 6,354	\$ 43,441	\$ 38,000	\$ 11,736	\$ 38,000
Total Human Resources	\$ 495,396	\$ 570,101	\$ 566,067	\$ 582,506	\$ 586,553
231 Municipal Court					
Salaries/Other Pay/Benefits	\$ 334,176	\$ 352,529	\$ 364,610	\$ 363,551	\$ 391,329
Supplies	\$ 7,943	\$ 6,487	\$ 8,800	\$ 8,886	\$ 8,800
Services and Utilities	\$ 21,070	\$ 19,287	\$ 27,667	\$ 35,817	\$ 29,864
Total Municipal Court	\$ 363,189	\$ 378,303	\$ 401,077	\$ 408,254	\$ 429,993
433 Court Technology Division					
Services and Utilities	\$ 27,544	\$ 27,539	\$ 35,000	\$ 36,693	\$ 47,700
Capital Outlays	\$ -	\$ -	\$ 11,079	\$ 10,389	\$ -
Total Court Technology Division	\$ 27,544	\$ 27,539	\$ 46,079	\$ 47,082	\$ 47,700
3000 - Human Resources	Totals \$ 886,129	\$ 975,942	\$ 1,013,223	\$ 1,037,842	\$ 1,064,246

Our Purpose

The purpose of the Human Resources (HR) Department is to recruit and retain a high-performing workforce, and to create an environment for employees to become life-long learners, while promoting performance of duties in a safe manner. This is done through innovation and continuous improvement efforts to provide outstanding customer service to our employees, leading to a high level of service to our citizens.

Description of our Services

The City of Huntsville seeks to attract and develop a diverse group of talented people who share a commitment to our core values of professionalism, respect, results, teamwork and partnerships and who will provide the highest quality of service to our citizens. The Human Resources Department provides support to city departments in human resource planning, recruitment, and selection, and acts as a consultant to the departments on a variety of HR issues.

Human Resources also works to ensure all personnel policies are administered in a consistent manner and is responsible for advising the department supervisors regarding legal compliance, as well as resolving all employee relations concerns. Human Resources is responsible for all functions related to Risk Management to include worker's compensation, liability insurance and claims, and safety training.

The department also conducts job analysis and administers and maintains the city's classification, compensation and pay plan system. Human Resources is responsible for management of both retirement and benefits programs. Human Resources ensures equal employment to all individuals without regard to race, color, religion, sex, national origin, age or disability and strives to provide every employee the opportunity to advance and realize their maximum potential, by providing professional development opportunities to all employees.

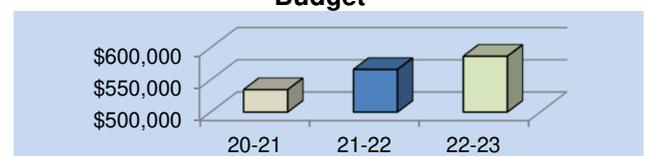
City of Huntsville - Strategic Goals / Priorities

1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
2,5	Complete policy manual updates	5	Target Social Technology for Recruitment
5	Implement additional recognition programs	5	Re-establish New Hire Orientation
5	Implement apprentice and volunteer programs	2,5	Establish Annual benefit refreshers
5	Conduct supervisory training	5	Conduct independent training for different job levels.
5	Enhance Risk/Safety training	5	Establish Risk/Safety training job specific
5	Explore options to reduce turnover	5	Establish a 3 rd Party Contract for CDL Training

Personnel

Division	19-20	20-21	21-22	22-23
Human Resources	4.0	4.0	4.0	4.0
Total	4.0	4.0	4.0	4.0

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Applications Received	2097	2300	2000	2200
Average Number of Applicants per Recruitment	27	30	10	10
Employee Turnover Rate	14%	20%	20%	20%
Total Contact Training Hours by HR*	89	600	600	600
Number of Benefit Outreach Sessions Offered	9	10	10	10
Total Contact Safety Training Hours by HR (Risk)*	795	600	1700	1700

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Eligible Employees Enrolled in Benefit Program	95%	95%	95%	95%
% of New Hires that Successfully Complete Probation	95%	95%	98%	95%
% Positions posted within two business days of final receipt in HR Office	100%	100%	100%	100%

Address employee relations claims within five business days	100%	100%	100%	100%
Risk response to all call-out incidents within one hour	100%	100%	100%	100%

***Training hours were reduced due to COVID-19 social distancing restrictions.**

Our Purpose

The purpose of the Municipal Court is to provide a forum for citizens to be heard in a professional and courteous environment in matters related to Class “C” misdemeanor offenses filed within the city limits of the City of Huntsville so that the law may be administered in a fair and efficient manner.

Description of our Services

The Municipal Court provides administrative support for the City of Huntsville’s municipal court proceedings. The Municipal Court is responsible for the collection of fines, fees, and State costs: filing citations/complaints; court scheduling; issuing, tracking, and clearing warrants; updating and maintaining court records; and reporting collections, convictions, and statistical data to the appropriate State agencies.

City of Huntsville - Strategic Goals / Priorities

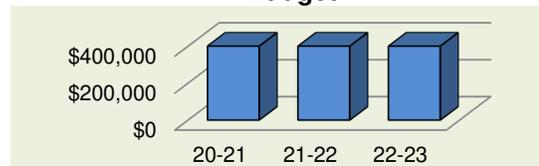
<ol style="list-style-type: none"> 1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure 	<ol style="list-style-type: none"> 5. Resource Development 6. Finance 7. Public Safety 8. Resiliency
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Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
5	Began working through the backlog of delinquent cases by getting them back on court dockets. The cases were from about a 10 month period when court appearances were subject to restrictions and mandates due to COVID.	5	Finish working through the backlog of delinquent cases from COVID time span by sending them to the Texas Failure to Appear program and our collections firm.
5	Resumed in-person Jury Trial proceedings after COVID restrictions were lifted.	5	Continue to update and improve web pages with forms, information, and resources.
5	Successfully implemented changes in the law brought about by the 87 th Texas Legislative Session	5	Redistribute dockets to reduce the number of persons in the courtroom at one time.

Personnel

Division	19-20	20-21	21-22	22-23
Municipal Court	5.50	5.50	5.50	5.50
Total	5.50	5.50	5.50	5.50

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of cases filed	9,695	10,213	13,600	13,600
Number of cases scheduled for court appearance	7,722	6,768	9,800	9,800
Number of cases adjudicated/closed	9,240	10,104	12,350	12,350
Number of warrants issued	2,101	2,229	5,700	5,500
Number of warrants cleared	2,748	1,727	3,800	4,200
Number of translations of Spanish speaking persons	662	538	750	750
Number of incoming phone calls to main office number	18,128	18,264	18,500	18,500

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	21-22 Target
Average fine & costs collected per case disposed	\$124	\$132	\$137	\$137
Clearance Rate	93%	107%	101%	101%

City of Huntsville

Adopted Budget

FY 2022-23



3500 - Information Technology

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
640 Information Technology					
Salaries/Other Pay/Benefits	\$ 433,687	\$ 434,111	\$ 449,431	\$ 498,066	\$ 534,940
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 75,147	\$ -	\$ -
Supplies	\$ 22,661	\$ 24,895	\$ 35,000	\$ 71,182	\$ 40,000
Maintenance of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Services and Utilities	\$ 677,755	\$ 639,697	\$ 789,899	\$ 716,026	\$ 844,440
Capital Outlays	\$ -	\$ -	\$ 4,100	\$ 3,596	\$ -
Total Information Technology	\$ 1,134,103	\$ 1,098,702	\$ 1,353,577	\$ 1,288,870	\$ 1,419,380
3500 - Information Technology	Totals \$ 1,134,103	\$ 1,098,702	\$ 1,353,577	\$ 1,288,870	\$ 1,419,380

Our Purpose

The purpose of Information Technology is to provide all City departments with the technical support and equipment needed to successfully and efficiently deliver their services to the citizens of Huntsville.

Description of our Services

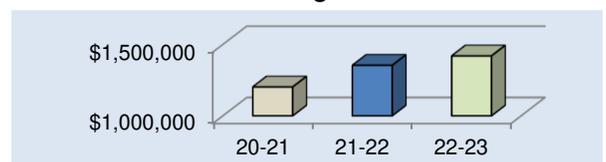
Information Technology is responsible for planning, developing, and administering systems and voice communications to provide citizen-oriented and cost-effective services to City departments. Information Technology provides quality hardware and application support to all City employees, maintains City's technical infrastructure lifecycle, and guides City Departments regarding technology implementations.

City of Huntsville - Strategic Goals / Priorities			
1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
4	Disaster Recovery Server Farm Upgrade	4	Service Center Technology Buildout
4	MLK Community Center Fiber Implementation	4	City Hall Temporary Relocation
4	Wynne Home Fiber Implementation	2, 4	Network Switch and Router Refresh
1	Tourism Website Redesign	7	Evidence Management Software Rollout
8	Threat Mitigation Software Deployment	2, 4	A/V Room Equipment Upgrade

Personnel

Division	19-20	20-21	21-22	22-23
Information Technology	5.0	5.0	6.0	6.0
Total	5.0	5.0	6.0	6.0

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Help Desk Requests Completed	1731	908	1862	1925
Technical Projects Completed	105	49	184	192
Total IT Equipment Supported	945	1216	1350	1398
Total Applications Supported	693	698	704	729
Help Desk Requests to IT Staff Ratio	346:1	165:1	338:1	271:1
Workstations/Equipment to IT Staff Ratio	189:1	221:1	245:1	214:1

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
Average Time to Resolve Help Desk Requests				
High Priority - <i>The goal is to resolve within 4 hours.</i>	0.3 Hours	3.6 Hours	0.9 Hours	4 Hours
Medium Priority - <i>The goal is to resolve within 1 day.</i>	5.2 Hours	5.7 hours	2.2 Hours	1 Day
Low Priority - <i>The goal is to resolve within 3 business days.</i>	11.9 Hours	12.9 Hours	8.9 Hours	3 Days



4000 - Parks & Leisure

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
416 Library - Friends					
Supplies	\$ 92	\$ -	\$ -	\$ -	\$ -
Total Library - Friends	\$ 92	\$ -	\$ -	\$ -	\$ -
420 Parks & Leisure Administration					
Salaries/Other Pay/Benefits	\$ 180,987	\$ 208,020	\$ 206,248	\$ 216,236	\$ 216,894
Supplies	\$ 3,977	\$ 3,224	\$ 4,150	\$ 4,448	\$ 5,550
Services and Utilities	\$ 7,042	\$ 28,870	\$ 42,378	\$ 35,089	\$ 41,460
Total Parks & Leisure Administration	\$ 192,006	\$ 240,114	\$ 252,776	\$ 255,773	\$ 263,904
421 Recreation					
Supplies	\$ 1,238	\$ 2,637	\$ 5,950	\$ 4,651	\$ 7,450
Maintenance of Structures	\$ -	\$ -	\$ -	\$ -	\$ 15,000
Services and Utilities	\$ 25,109	\$ 27,198	\$ 33,100	\$ 31,932	\$ 31,535
Programs/Projects	\$ 14,383	\$ 17,944	\$ 25,000	\$ 23,861	\$ 22,500
Total Recreation	\$ 40,730	\$ 47,779	\$ 64,050	\$ 60,444	\$ 76,485
422 Parks Maintenance					
Salaries/Other Pay/Benefits	\$ 657,308	\$ 694,011	\$ 655,411	\$ 704,017	\$ 766,254
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 99,182	\$ -	\$ -
Supplies	\$ 50,461	\$ 56,920	\$ 80,613	\$ 65,186	\$ 85,498
Maintenance of Structures	\$ 70,884	\$ 50,079	\$ 68,000	\$ 65,167	\$ 79,400
Maintenance of Equipment	\$ 39,543	\$ 27,372	\$ 36,200	\$ 18,180	\$ 36,200
Services and Utilities	\$ 83,650	\$ 99,054	\$ 127,329	\$ 143,801	\$ 117,285
Capital Outlays	\$ 12,783	\$ 65,773	\$ 10,000	\$ 19,142	\$ -
Interfund Charges/Transfers Out	\$ -	\$ -	\$ -	\$ -	\$ -
Total Parks Maintenance	\$ 914,628	\$ 993,208	\$ 1,076,735	\$ 1,015,494	\$ 1,084,637
424 Aquatic Center Operations					
Salaries/Other Pay/Benefits	\$ 118,263	\$ 117,559	\$ 178,928	\$ 138,199	\$ 198,219
Supplies	\$ 21,885	\$ 18,716	\$ 25,780	\$ 26,905	\$ 32,215
Maintenance of Structures	\$ 23,338	\$ 14,887	\$ 20,000	\$ 18,107	\$ 20,000
Maintenance of Equipment	\$ 764	\$ 498	\$ 2,500	\$ 64	\$ 2,500
Services and Utilities	\$ 17,284	\$ 16,930	\$ 28,710	\$ 20,148	\$ 28,710
Programs/Projects	\$ -	\$ 625	\$ 200	\$ -	\$ 200
Capital Outlays	\$ -	\$ 17,650	\$ -	\$ -	\$ -
Total Aquatic Center Operations	\$ 181,533	\$ 186,863	\$ 256,118	\$ 203,423	\$ 281,844
430 Community Service Asst. Groups					
Supplies	\$ 18,491	\$ 12,838	\$ 36,200	\$ 13,453	\$ 33,786
Maintenance of Equipment	\$ 1,208	\$ 205	\$ 2,000	\$ 767	\$ 2,000
Total Community Service Asst. Groups	\$ 19,699	\$ 13,043	\$ 38,200	\$ 14,220	\$ 35,786
440 Library SRF					
Maintenance of Equipment	\$ 288	\$ -	\$ 1,751	\$ 346	\$ 7,396
Programs/Projects	\$ 2,047	\$ 22,152	\$ 39,794	\$ 15,369	\$ 48,012
Total Library SRF	\$ 2,335	\$ 22,152	\$ 41,545	\$ 15,715	\$ 55,408
444 Building Maintenance					
Salaries/Other Pay/Benefits	\$ 232,321	\$ 268,233	\$ 276,249	\$ 312,822	\$ 355,376
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 49,824	\$ -	\$ 3,213
Supplies	\$ 18,873	\$ 13,491	\$ 15,581	\$ 15,683	\$ 27,752

City of Huntsville

Adopted Budget

FY 2022-23



4000 - Parks & Leisure

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Maintenance of Structures	\$ 50,663	\$ 31,485	\$ 62,000	\$ 69,614	\$ 37,000
Maintenance of Equipment	\$ 39,207	\$ 35,463	\$ 41,500	\$ 34,312	\$ 51,500
Services and Utilities	\$ 115,468	\$ 191,019	\$ 195,996	\$ 263,786	\$ 250,656
Interfund Charges/Transfers Out	\$ 25,500	\$ -	\$ -	\$ -	\$ -
Total Building Maintenance	\$ 482,032	\$ 539,691	\$ 641,150	\$ 696,217	\$ 725,497
460 Cemetery					
Salaries/Other Pay/Benefits	\$ 64,572	\$ 72,764	\$ 71,721	\$ 74,429	\$ 74,497
Supplies	\$ 6,749	\$ 5,433	\$ 7,561	\$ 4,223	\$ 9,629
Maintenance of Structures	\$ 2,150	\$ 2,351	\$ 2,500	\$ 2,685	\$ 5,000
Maintenance of Equipment	\$ 2,786	\$ 1,423	\$ 4,700	\$ 1,052	\$ 4,700
Services and Utilities	\$ 347	\$ 628	\$ 984	\$ 23,104	\$ 16,536
Programs/Projects	\$ 4,800	\$ 4,890	\$ 7,500	\$ -	\$ 7,500
Interfund Charges/Transfers Out	\$ 18,380	\$ -	\$ -	\$ -	\$ -
Total Cemetery	\$ 99,785	\$ 87,488	\$ 94,966	\$ 105,493	\$ 117,862
647 Library Services					
Salaries/Other Pay/Benefits	\$ 358,406	\$ 406,207	\$ 471,228	\$ 467,966	\$ 533,124
Supplies	\$ 12,610	\$ 17,607	\$ 30,065	\$ 26,586	\$ 34,540
Maintenance of Equipment	\$ 2,707	\$ 3,476	\$ 9,000	\$ 4,273	\$ 9,000
Services and Utilities	\$ 52,855	\$ 67,272	\$ 68,137	\$ 90,168	\$ 89,341
Programs/Projects	\$ -	\$ 396	\$ 750	\$ 385	\$ 750
Capital Outlays	\$ 25,734	\$ 40,352	\$ 45,050	\$ 40,470	\$ 45,050
Total Library Services	\$ 452,312	\$ 535,310	\$ 624,230	\$ 629,848	\$ 711,805
4000 - Parks & Leisure	Totals \$ 2,385,151	\$ 2,665,649	\$ 3,089,770	\$ 2,996,628	\$ 3,353,228

Our Purpose

The purpose of Parks Maintenance is to provide quality maintenance of City-owned parks, cemeteries, and recreational facilities to citizens and visitors so they can enjoy and safely utilize park facilities.

Description of our Services

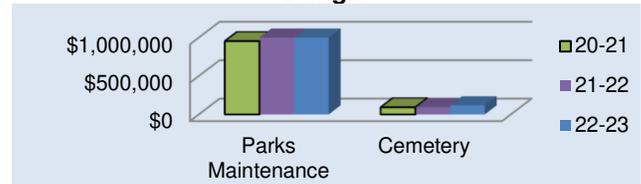
Parks Maintenance is responsible for maintaining the City parks, baseball, softball, soccer and other recreation-related facilities, such as the Aquatic Center and the Martin Luther King Center, and the Oakwood Cemetery. Major City-owned parks include Eastham-Thomason Park, Kate Barr Ross Park and Emancipation Park. Other pocket or neighborhood parks are scattered throughout the City. Parks Maintenance also provides grounds keeping services at City facilities such as City Hall, the City Service Center, the Huntsville Police Department, and the Huntsville Public Library.

City of Huntsville - Strategic Goals / Priorities			
1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
1	MLK building remodel/build, upgrade to Park	1	Continue with MLK building remodel/build, upgrade to Park
1	Additional elements at Skate Park	1	Upgrade sports facilities-Soccer Restroom/Concession
1	Install bleacher shading for 2 fields	1	Expand Disc Golf Course
1	Renovated softball field press boxes	1	Work with KABOOM on playspace renovation at ET Park and Emancipation Park
1	Additional playground at Eastham-Thomason Park	1	Additional bleacher shading for more fields

Personnel

Division	19-20	20-21	21-22	22-23
Parks Maintenance	10.75	10.75	12.75	12.75
Cemetery	1.00	1.00	1.00	1.00
Total	11.75	11.75	13.75	13.75

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Acres of Parks/Grounds Maintained	414	414	414	440
Hours Spent Maintaining Existing Parks/Recreation Facilities	18143	22360	30680	30680
Hours Spent Providing Improvements to Parks/Recreation Facilities	2800	2200	3000	3000
Hours Spent Assisting Other Departments with Special Projects	1000	1500	1500	1500

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Park Maintenance Completed On-Schedule	80%	80%	80%	80%
%Hours Spent Assisting Other Departments with Special Projects	15%	10%	10%	20%
% of Time Spent on Special Projects (not maintenance related)	5%	10%	10%	10%
% of Citizens Rating Parks Maintenance Services as Good or Excellent		95%	95%	95%

Our Purpose

The purpose of Building Services is to provide safe, comfortable, and well-maintained city-owned buildings and facilities so that City employees are supplied with a safe environment that allows them to be as efficient as possible in their service to the citizens of Huntsville.

Description of our Services

Building Services is responsible for the maintenance, repair, and improvements to all city-owned buildings and facilities. Building Services also performs internal projects, community projects, and oversees various contractual projects.

City of Huntsville - Strategic Goals / Priorities

- 1. City Appearance
- 2. Communications
- 3. Economic Development
- 4. Infrastructure

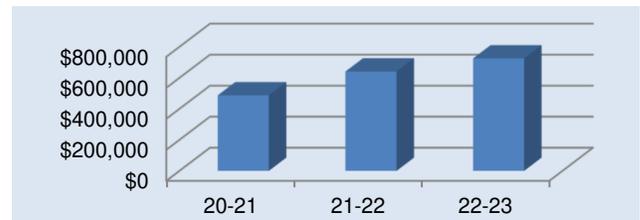
- 5. Resource Development
- 6. Finance
- 7. Public Safety
- 8. Resiliency

Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
4	Replace A/C at Wynne Home	4	Continue training on new Police Department's mechanical operations
4	Repair/renovate press boxes for softball fields as well as renovated new storage facility at KBR Park	4	Repair/renovate concession stand and restrooms for Fields 6 and 9
4	Kitchen renovation and overhead door repair for FS 1	4	Repair Driveway at Wynne Home
4	Assisted with getting the library's HVAC system online allowing staff to control temperature	4	Assist as needed with new facilities: multiple trainings on building operations

Personnel

Division	19-20	20-21	21-22	22-23
Building Maintenance	4.00	4.50	5.50	5.50
Total	4.00	4.50	5.50	5.50

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Total Square Footage of Buildings and Facilities Maintained	231,943	290,643	290,643	295,643
Number of Building and Facilities Maintained	72	79	79	80
Special Projects Completed	3	3	3	3

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Non-Emergency Service Calls Responded to Within 3 Days	85%	85%	90%	90%
Customer Satisfaction	90%	95%	100%	100%
% of Emergency Service Calls Responded to Within 24 Hours	95%	95%	95%	95%

Our Purpose

Vision – Transforming Lives, Enriching Families, Building Community.

Mission -- Huntsville Public Library provides the resources, classes and connections to educate and empower our community.

The Huntsville Public Library promotes the development of independent, self-confident, and literate citizens by providing a balanced collection of educational, recreational

Description of our Services

and intellectually stimulating information products; programming that encourages reading, learning and cultural enrichment; and exemplary services relevant to our community. The Huntsville Public Library has an extensive genealogy collection which includes local history and archival materials. The Library also offers a literacy program designed to teach reading and basic math to adults and English as a second language.

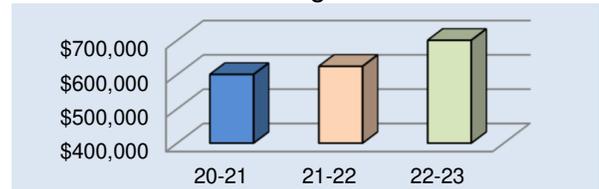
City of Huntsville - Strategic Goals / Priorities

1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
5	Attend community outreach events	5	Redesign the library's Texas Summer Reading Program
5	Increase the number of teen programs offered	5	Continue weeding to improve overall collection quality
5	Continue cross training new staff members across departments.	5	Continue cross training new staff members across departments
5	Perform collection weeding and inventory to improve overall collection quality.	5	Attend community outreach events

Personnel

Division	19-20	20-21	21-22	22-23
Library Services	9.66	9.66	9.66	9.66
Total	9.66	9.66	9.66	9.66

Budget



Workload Indicator	19-20 Actual	20-21 Actual	21-22 ³ Estimate	22-23 Budget
Number of Items Circulated	53,932	81,169	52,080/85,000	90,000
Number of Library Visitors	32,029	26,685	22,771/38,000	45,000
Library Program Attendance	4,339	2447	5835/7780	8350
Adult Program Attendance	1,118	877	1039/1500	2500
Teen Program Attendance	0	4	61/80	150
Children Program Attendance	3,221	1213	2488/3500	4200
General Interest Program Attendance ¹	Not Tracked	353	958/1100	1500
Interlibrary Loans ²	1803	1246	1289/1600	1700

¹ The Annual Report now requires we track program attendance as Child, Teen, Adult, and General Interest (all ages). As General Interest was not reported in prior FY, I have added it to Children's programming when comparing increases/decreases.

² Interlibrary Loans now includes items borrowed from other libraries (893) and items loaned to other libraries (353).

³ Data gathered from Oct 1, 2021 through May 1, 2022 / Estimate for the entire year.

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual ⁶	21-22 Estimate	22-23 ⁵ Target
Rate of Collection Turnover ¹	.535	.792	.89	1.05
% of Collection Less Than 5 Years Old ²	7.8%	12.55%	11%	13%
Circulation Per Capita ³	2.009	3.06	3.2	4
% Increase (Decrease) in Adult Program Attendance	(65%)	(21.55%)	71 %	50%

% Increase (Decrease) in Children’s Program Attendance	(61%)	(51.38%)	193%	50%
% Increase (Decrease) in Teen Program Attendance	(100%)	*	1900%	50%
Value: Amount patrons saved by circulation instead of purchase ⁴	N/A ⁴	570,441	408,291/ 650,000	700,000

Our Workload

- 1 - The number of times each item would have circulated if circulation had been spread evenly throughout the entire collection.
- 2.- As the collection grows, it takes more new materials in the collection to keep the % of new materials up. This is also a required question which is evaluated on the Annual Report for the Texas State Library and Archive Association. This number dropped in the 21-22 column. Potential reasons include the library cleaning up records through inventory, a large number of donated items to the genealogy department, and significant weeding projects.
- 3 - Calculated with the City of Huntsville’s adjusted population as provided by Texas State Library. FY population estimate, 26,511.
- 4- Data gathered October 1, 2021 through May 1, 2022.
- ⁴--This data was not available in prior years as it is a feature of our new ILS software. This number indicates how much money our patrons saved by checking out library materials instead of purchasing them. It is difficult to estimate what the FY 22 and FY 23 numbers will be as this number is impacted by the cost of the items that patrons wish to select. However, overall, our goal is to see an increase in this number which indicates higher library usage overall.
- ⁵ Program attendance was significantly affected in FY 20, 21, and 22. As our numbers fluctuated drastically due to global events, it is apparent that our percentage increases and decreases will also see significant changes. The percentage increase/decrease for FY 23 is likely to have a less drastic change as the FY attendance statistics are less likely to be affected by global events.
- ⁶ In FY 20, we had zero teen attendance due to Covid-19 closures. In FY 21, we had four teens attend a program. It is not mathematically possible to calculate the percentage increase.

Context: Program attendance and overall circulation rates significantly decreased during FY 20 and FY 21 following the library’s closure due to Covid-19. The library resumed programming and full hours in May 2021. This means that our FY 21 statistics only have data from May 2021 through September 2021. During FY 23, we have noted that while people are enjoying more library services, many seem trepidatious about being at large public events. We anticipated that the number of ILL (interlibrary loans) and digital checkouts would likely decrease after May 2021 when the library resumed normal hours of operation. The library removed its Covid attendance limits in February 2022. This means that from May 2021 to February 2022, we did not allow more than 50 people to attend a program.

City of Huntsville

Adopted Budget

FY 2022-23

4500 - Police



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
550 Police Administration					
Salaries/Other Pay/Benefits	\$ 262,314	\$ 277,121	\$ 271,032	\$ 370,026	\$ 284,149
Services and Utilities	\$ 894,939	\$ 1,027,740	\$ 911,919	\$ 910,859	\$ 1,045,926
Total Police Administration	\$ 1,157,253	\$ 1,304,861	\$ 1,182,951	\$ 1,280,885	\$ 1,330,075
551 Police Services					
Salaries/Other Pay/Benefits	\$ 5,505,566	\$ 5,708,996	\$ 5,806,419	\$ 5,830,955	\$ 6,031,302
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 50,244	\$ -	\$ 314,431
Supplies	\$ 245,263	\$ 260,014	\$ 320,134	\$ 334,485	\$ 449,968
Maintenance of Structures	\$ -	\$ -	\$ -	\$ (2,930)	\$ 5,000
Maintenance of Equipment	\$ 49,404	\$ 49,096	\$ 65,990	\$ 61,001	\$ 65,990
Services and Utilities	\$ 104,430	\$ 106,635	\$ 121,537	\$ 96,084	\$ 149,370
Programs/Projects	\$ 99	\$ -	\$ 500	\$ -	\$ 500
Capital Outlays	\$ 1,042	\$ -	\$ 229,875	\$ 267,748	\$ 254,555
Total Police Services	\$ 5,905,805	\$ 6,124,741	\$ 6,594,699	\$ 6,587,342	\$ 7,271,116
553 PD Fed Equitable Sharing SRF					
Supplies	\$ -	\$ 1,131	\$ 73,139	\$ -	\$ 78,000
Total PD Fed Equitable Sharing SRF	\$ -	\$ 1,131	\$ 73,139	\$ -	\$ 78,000
554 Police Forfeiture SRF					
Supplies	\$ -	\$ -	\$ 184,254	\$ -	\$ 82,455
Services and Utilities	\$ 4,320	\$ 2,880	\$ 5,760	\$ 3,840	\$ 5,760
Capital Outlays	\$ -	\$ -	\$ 51,886	\$ 48,045	\$ 74,728
Total Police Forfeiture SRF	\$ 4,320	\$ 2,880	\$ 241,900	\$ 51,885	\$ 162,943
555 School Resource Officers					
Salaries/Other Pay/Benefits	\$ 607,112	\$ 620,048	\$ 628,337	\$ 652,582	\$ 684,793
Supplies	\$ 19,241	\$ 19,839	\$ 28,500	\$ 27,109	\$ 33,520
Maintenance of Equipment	\$ 9,011	\$ 4,288	\$ 10,200	\$ 4,599	\$ 10,200
Services and Utilities	\$ 7,125	\$ 9,070	\$ 13,386	\$ 9,002	\$ 14,600
Capital Outlays	\$ 29,183	\$ -	\$ 32,365	\$ 46,564	\$ 34,987
Interfund Charges/Transfers Out	\$ 38,505	\$ 19,331	\$ 30,747	\$ 30,747	\$ 31,027
Total School Resource Officers	\$ 710,177	\$ 672,576	\$ 743,535	\$ 770,603	\$ 809,127
556 Victim Services					
Salaries/Other Pay/Benefits	\$ 61,701	\$ 63,334	\$ 63,461	\$ 66,283	\$ 68,196
Supplies	\$ 4,532	\$ 2,058	\$ 3,500	\$ 11,658	\$ 7,998
Services and Utilities	\$ 8,319	\$ 2,879	\$ 10,512	\$ 10,854	\$ 10,628
Total Victim Services	\$ 74,553	\$ 68,270	\$ 77,473	\$ 88,795	\$ 86,822
558 LEOSE					
Services and Utilities	\$ -	\$ -	\$ 26,000	\$ 1,366	\$ 26,000
Total LEOSE	\$ -	\$ -	\$ 26,000	\$ 1,366	\$ 26,000
559 Police Grants					
Programs/Projects	\$ 69,379	\$ 31,703	\$ -	\$ 104,619	\$ -
Total Police Grants	\$ 69,379	\$ 31,703	\$ -	\$ 104,619	\$ -
4500 - Police	Totals \$ 7,921,486	\$ 8,206,162	\$ 8,939,697	\$ 8,885,496	\$ 9,764,083

Our Purpose

The purpose of the Huntsville Police Department is to provide police services, general assistance, and educational opportunities to the citizens of Huntsville so that they feel safe and well protected from crime and disorder.

Description of our Services

The Huntsville Police Department provides law enforcement services to the citizens of Huntsville. The Uniformed Services

Division responds to calls for service, conducts proactive preventative patrols, enforces traffic laws and investigates motor vehicle crashes. Uniformed Services also provides School Resource Officer services to all HISD Campuses. Additional services include Animal Control, Parking Enforcement and City Marshal.

The Support Services Division conducts criminal investigations, undercover narcotics investigations and manages sex offender registration programs. Support Services also provides community oriented programs, coordinates departmental training, enforces local codes and manages departmental records, information and reception services.

City of Huntsville - Strategic Goals / Priorities

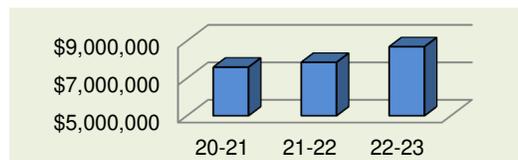
<ol style="list-style-type: none"> 1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure 	<ol style="list-style-type: none"> 5. Resource Development 6. Finance 7. Public Safety 8. Resiliency
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Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
7	Continue compliance with Texas Best Practices Recognition Program and prepare for on-site audit.	7	Reach substantial completion on the construction of the Animal Control Facility.
7	Continue working with Walker County District Attorney to streamline case submission process.	7	Solicit proposals and enter into contract with a provider for operations of the Animal Control Facility.
7	Explore Animal Shelter Options	7, 5	Review and consider adequate staffing levels.
7	Evaluate and Streamline operations for the new PD Headquarters.	7	Continue compliance with Texas Best Practices Recognition Program.
7	Evaluate organizational structure and alignment.	7	Review geographic distribution of patrol districts to account for current and future growth of the City.
7	Hire Clerk position for Support Services if approved in budget.		

Personnel

Division	19-20	20-21	21-22	22-23
Sworn Police Officers	60.00	60.00	60.00	66.00
Civilian Personnel	9.00	9.00	10.00	10.00
Total Personnel	69.00	69.00	70.00	76.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Calls for Service Responded to by Police Department	52,088	49,624*	67,192	69,208
Citizen Requested	22,181	21,112*	31,994	32,954
Officer Initiate	26,883	28,512*	35,198	36,254
Number of Arrests Made	2,264	1,964*	2,156	2,221
Adult	2,176	1,928*	2,030	2,091
Juvenile	88	36*	126	130
Number of Traffic Contacts	18,011	13,708*	17,082	17,594
Number of Citations Issued	7,610	6,244*	7,758	7,991
Number of Accidents	961	292*	1,182	1,217
Number of Offenses/Incidents Reported	2,245	840*	2,134	2,198
Number of Offenses Cleared by Investigation	1,252	528*	1,944	2,002
Number of Calls Responded to by School Resource Officers	2,090	672*	2,868	2,954
Number of Complaints Investigated by Animal Control Officer	920	164*	982	1,011
Number of Community Service Programs Conducted	94	36*	48	50

****20-21 Numbers were reduced due to the Global Pandemic and COVID-19 Law Enforcement response protocols.**

City of Huntsville

Adopted Budget

FY 2022-23

4800 - Fire Services



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
552 Fire Services					
Salaries/Other Pay/Benefits	\$ 1,586,221	\$ 1,600,475	\$ 1,744,971	\$ 1,927,722	\$ 2,098,581
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 253,151	\$ -	\$ 152,072
Supplies	\$ 304,717	\$ 117,118	\$ 209,882	\$ 180,153	\$ 217,914
Maintenance of Structures	\$ -	\$ -	\$ -	\$ -	\$ 10,000
Maintenance of Equipment	\$ 96,051	\$ 60,880	\$ 96,402	\$ 76,370	\$ 118,402
Services and Utilities	\$ 86,413	\$ 63,922	\$ 89,643	\$ 64,124	\$ 114,642
Programs/Projects	\$ 1,517	\$ 11,572	\$ 3,400	\$ 3,046	\$ 3,400
Capital Outlays	\$ 81,347	\$ 654,175	\$ 748,820	\$ 49,350	\$ 42,350
Interfund Charges/Transfers Out	\$ -	\$ 29,700	\$ -	\$ -	\$ -
Total Fire Services	\$ 2,156,265	\$ 2,537,841	\$ 3,146,269	\$ 2,300,765	\$ 2,757,361
4800 - Fire Services	Totals	\$ 2,156,265	\$ 2,537,841	\$ 3,146,269	\$ 2,757,361

Our Purpose

The purpose of the Huntsville Fire Department is to provide fire suppression, prevention, and educational services to the citizens of Huntsville and Walker County so they can live and work in a safe environment where loss of life and property due to fire is reduced.

Description of our Services

The Huntsville Fire Department protects the citizens of Huntsville and their property through fire control and suppression activities, hazardous material incident response, and through support of on-scene emergency medical services (EMS) operations. The Department also enhances the quality of life of our citizens through a comprehensive program of educational services directed toward fire prevention and public awareness.

City of Huntsville - Strategic Goals / Priorities

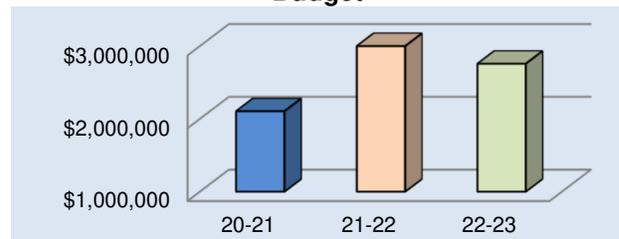
<ol style="list-style-type: none"> 1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure 	<ol style="list-style-type: none"> 5. Resource Development 6. Finance 7. Public Safety 8. Resiliency
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Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
7	Hired Administrative Coordinator		Add additional firefighters to begin staffing Station One
7	Worked with appropriate personnel on Service Center and FS 3 design	7	Work with the City Manager and Finance to develop a realistic funded apparatus replacement schedule
7	Hired 3 Fire Suppression personnel	6	Complete the ISO study
7	Continue to build of fire investigative ability and improve inspections.	7	Continue to build fire investigative ability. Improve fire inspections to include communications with Building Inspections division
7	Continue to seek ways to improve volunteer participation and response	7	Improve our Emergency Management and EOC activation processes
7	The roof training prop behind Station 4 has been completed	7	Add the requested SCBA training prop at the training field behind 4's to improve our in-house training abilities

Personnel

Division	19-20	20-21	21-22	22-23
Fire Department ¹	18.00	19.00	23.00	25.00
Total	18.00	19.00	23.00	25.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Calls responded to by Fire Department	1550	1612	1675	1700
Inside City Limits	1278	1336	1390	1400
Outside City Limits	272	276	280	290
Number in West District	63	97	120	125
Number of Main Alarms Answered	221	197	175	180
Inside City Limits	142	111	145	145
Outside City Limits	79	86	88	90
Number in West District	20	17	15	20
Number of Burning Permits Issued	732	538	540	550
Number of Inspections Conducted	201	429	500	500
Number of Re-inspections Conducted	N/A	N/A	N/A	
Number of Presentations Made	24	20	25	25

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
Average Number of drills attended by part time firefighters	50%	53%	53%	53%
Average number of drills attended by full time firefighters	37%	37%	38%	40%
Percent of Main Alarm incidents responded to by Volunteers	32%	35%	35%	35%

City of Huntsville

Adopted Budget
FY 2022-23



5000 - Public Works

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
320 Public Works Administration					
Salaries/Other Pay/Benefits	\$ 364,373	\$ 378,065	\$ 378,542	\$ 397,139	\$ 399,206
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 3,267
Supplies	\$ 1,917	\$ 2,290	\$ 2,935	\$ 1,776	\$ 4,627
Services and Utilities	\$ 7,725	\$ 10,502	\$ 16,046	\$ 15,605	\$ 24,721
Total Public Works Administration	\$ 374,014	\$ 390,858	\$ 397,523	\$ 414,519	\$ 431,821
323 Streets					
Salaries/Other Pay/Benefits	\$ 768,927	\$ 789,631	\$ 828,980	\$ 827,179	\$ 941,464
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 48,979	\$ -	\$ -
Supplies	\$ 88,920	\$ 132,591	\$ 81,868	\$ 92,485	\$ 122,304
Maintenance of Structures	\$ 1,454,542	\$ 562,477	\$ 1,847,000	\$ 2,613,089	\$ 2,018,043
Maintenance of Equipment	\$ 73,379	\$ 68,416	\$ 70,000	\$ 66,039	\$ 75,950
Services and Utilities	\$ 369,057	\$ 358,728	\$ 403,005	\$ 350,237	\$ 405,828
Programs/Projects	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Capital Outlays	\$ -	\$ -	\$ 2,800	\$ -	\$ 20,000
Total Streets	\$ 2,754,824	\$ 1,911,844	\$ 3,292,632	\$ 3,949,029	\$ 3,593,589
360 Surface Water Plant					
TRA Water Plant	\$ 4,195,756	\$ 5,527,690	\$ 5,792,551	\$ 5,776,208	\$ 6,310,603
Total Surface Water Plant	\$ 4,195,756	\$ 5,527,690	\$ 5,792,551	\$ 5,776,208	\$ 6,310,603
361 Water Production					
Salaries/Other Pay/Benefits	\$ 234,820	\$ 258,512	\$ 241,943	\$ 257,996	\$ 258,092
Supplies	\$ 84,960	\$ 92,629	\$ 106,470	\$ 93,438	\$ 181,041
Maintenance of Structures	\$ 217,229	\$ 194,386	\$ 223,000	\$ 414,994	\$ 241,000
Maintenance of Equipment	\$ 14,448	\$ 10,554	\$ 17,500	\$ 8,528	\$ 29,968
Services and Utilities	\$ 382,206	\$ 423,890	\$ 479,919	\$ 511,760	\$ 447,185
Capital Outlays	\$ 116,790	\$ 24,356	\$ -	\$ -	\$ 426,500
Total Water Production	\$ 1,050,453	\$ 1,004,327	\$ 1,068,832	\$ 1,286,716	\$ 1,583,786
362 Water Distribution					
Salaries/Other Pay/Benefits	\$ 815,615	\$ 817,232	\$ 862,077	\$ 858,402	\$ 1,080,022
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 170,229	\$ -	\$ -
Supplies	\$ 167,183	\$ 189,227	\$ 210,418	\$ 289,645	\$ 284,949
Maintenance of Structures	\$ 343,491	\$ 321,783	\$ 439,298	\$ 286,725	\$ 450,160
Maintenance of Equipment	\$ 113,031	\$ 123,906	\$ 134,000	\$ 92,368	\$ 117,570
Services and Utilities	\$ 10,907	\$ 14,406	\$ 22,757	\$ 17,473	\$ 26,457
Capital Outlays	\$ 20,123	\$ -	\$ 86,000	\$ 7,733	\$ -
Interfund Charges/Transfers Out	\$ 31,875	\$ -	\$ -	\$ 86,000	\$ -
Total Water Distribution	\$ 1,502,225	\$ 1,466,556	\$ 1,924,779	\$ 1,638,346	\$ 1,959,158
363 Wastewater Collection					
Salaries/Other Pay/Benefits	\$ 680,259	\$ 686,534	\$ 707,371	\$ 722,851	\$ 740,834
Supplies	\$ 64,429	\$ 83,349	\$ 126,784	\$ 92,145	\$ 146,293
Maintenance of Structures	\$ 399,355	\$ 195,671	\$ 400,000	\$ 389,677	\$ 425,000
Maintenance of Equipment	\$ 46,399	\$ 57,132	\$ 57,000	\$ 61,689	\$ 151,400
Services and Utilities	\$ 87,736	\$ 109,655	\$ 141,319	\$ 135,101	\$ 119,481
Capital Outlays	\$ 187,310	\$ -	\$ -	\$ -	\$ -
Interfund Charges/Transfers Out	\$ -	\$ 11,666	\$ -	\$ -	\$ -

City of Huntsville

Adopted Budget

FY 2022-23

5000 - Public Works



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Total Wastewater Collection	\$ 1,465,487	\$ 1,144,006	\$ 1,432,474	\$ 1,401,463	\$ 1,583,008
364 A J Brown WW Treatment Plant					
Salaries/Other Pay/Benefits	\$ 283,011	\$ 289,417	\$ 303,702	\$ 282,756	\$ 314,570
Supplies	\$ 70,394	\$ 103,990	\$ 191,714	\$ 116,127	\$ 179,569
Maintenance of Structures	\$ 56,356	\$ 72,966	\$ 100,100	\$ 24,498	\$ 73,100
Maintenance of Equipment	\$ 10,105	\$ 8,627	\$ 12,000	\$ 10,763	\$ 12,765
Services and Utilities	\$ 307,717	\$ 451,498	\$ 454,369	\$ 426,509	\$ 429,300
Total A J Brown WW Treatment Plant	\$ 727,583	\$ 926,497	\$ 1,061,885	\$ 860,654	\$ 1,009,304
364.1 Operations of SHSU reclaimed WW					
Services and Utilities	\$ 3,030	\$ 2,010	\$ -	\$ 720	\$ -
Total Operations of SHSU reclaimed WW	\$ 3,030	\$ 2,010	\$ -	\$ 720	\$ -
365 N B Davidson WW Treatment Plant					
Salaries/Other Pay/Benefits	\$ 201,027	\$ 206,975	\$ 230,375	\$ 208,045	\$ 242,058
Supplies	\$ 19,492	\$ 25,367	\$ 28,557	\$ 53,931	\$ 52,161
Maintenance of Structures	\$ 49,115	\$ 85,037	\$ 126,400	\$ 95,009	\$ 103,100
Maintenance of Equipment	\$ 4,290	\$ 3,221	\$ 6,900	\$ 2,370	\$ 7,283
Services and Utilities	\$ 141,643	\$ 170,764	\$ 167,622	\$ 176,963	\$ 188,290
Capital Outlays	\$ 88,272	\$ 48,973	\$ -	\$ 8,132	\$ -
Total N B Davidson WW Treatment Plant	\$ 503,840	\$ 540,337	\$ 559,854	\$ 544,451	\$ 592,892
366 Robinson Creek WW Treatment Plant					
Salaries/Other Pay/Benefits	\$ 240,583	\$ 242,247	\$ 246,343	\$ 245,271	\$ 257,548
Supplies	\$ 28,702	\$ 24,332	\$ 35,905	\$ 18,868	\$ 33,187
Maintenance of Structures	\$ 192,958	\$ 47,448	\$ 111,000	\$ 231,513	\$ 420,000
Maintenance of Equipment	\$ 4,357	\$ 2,132	\$ 5,300	\$ 10,813	\$ 13,555
Services and Utilities	\$ 213,564	\$ 219,216	\$ 285,403	\$ 324,578	\$ 274,851
Capital Outlays	\$ -	\$ 39,652	\$ -	\$ 110,318	\$ -
Total Robinson Creek WW Treatment Plant	\$ 680,164	\$ 575,027	\$ 683,951	\$ 941,360	\$ 999,141
367 Environmental Services					
Salaries/Other Pay/Benefits	\$ 182,943	\$ 191,403	\$ 203,964	\$ 200,804	\$ 215,693
Supplies	\$ 38,402	\$ 39,990	\$ 48,402	\$ 46,059	\$ 49,553
Maintenance of Structures	\$ 189	\$ 237	\$ 300	\$ 114	\$ 300
Maintenance of Equipment	\$ 1,566	\$ 1,517	\$ 2,300	\$ 1,553	\$ 2,368
Services and Utilities	\$ 43,281	\$ 67,802	\$ 88,581	\$ 58,594	\$ 95,756
Total Environmental Services	\$ 266,380	\$ 300,949	\$ 343,547	\$ 307,123	\$ 363,670
368 Meter Reading					
Salaries/Other Pay/Benefits	\$ 190,868	\$ 200,954	\$ 194,342	\$ 192,864	\$ 192,420
Supplies	\$ 4,554	\$ 5,191	\$ 10,675	\$ 12,899	\$ 11,685
Maintenance of Equipment	\$ 3,581	\$ 5,704	\$ 6,700	\$ 589	\$ 7,270
Services and Utilities	\$ 4,230	\$ 3,214	\$ 7,052	\$ 4,693	\$ 7,630
Total Meter Reading	\$ 203,233	\$ 215,062	\$ 218,769	\$ 211,044	\$ 219,005
373 Commercial Collection					
Salaries/Other Pay/Benefits	\$ 338,786	\$ 411,134	\$ 400,216	\$ 445,058	\$ 466,773
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 55,407	\$ -	\$ -
Supplies	\$ 148,079	\$ 159,090	\$ 188,524	\$ 223,349	\$ 259,522
Maintenance of Equipment	\$ 116,482	\$ 116,544	\$ 146,966	\$ 157,013	\$ 168,263
Services and Utilities	\$ 18,297	\$ 25,472	\$ 27,761	\$ 26,936	\$ 30,759



5000 - Public Works

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Capital Outlays	\$ -	\$ -	\$ 166,800	\$ -	\$ -
Interfund Charges/Transfers Out	\$ -	\$ -	\$ -	\$ 166,800	\$ -
Total Commercial Collection	\$ 621,644	\$ 712,239	\$ 985,674	\$ 1,019,156	\$ 925,317
374 Solid Waste Disposal					
Salaries/Other Pay/Benefits	\$ 249,376	\$ 246,517	\$ 310,521	\$ 258,412	\$ 268,226
Supplies	\$ 20,472	\$ 21,313	\$ 26,883	\$ 15,573	\$ 83,651
Maintenance of Structures	\$ 10,426	\$ 8,122	\$ 12,000	\$ 11,085	\$ 12,000
Maintenance of Equipment	\$ 7,019	\$ 4,822	\$ 8,250	\$ 8,997	\$ 8,696
Services and Utilities	\$ 1,936,830	\$ 2,053,179	\$ 2,384,218	\$ 2,147,367	\$ 2,883,620
Capital Outlays	\$ 41,222	\$ 105,304	\$ -	\$ -	\$ 32,208
Total Solid Waste Disposal	\$ 2,265,346	\$ 2,439,257	\$ 2,741,872	\$ 2,441,435	\$ 3,288,401
375 Residential Collection					
Salaries/Other Pay/Benefits	\$ 473,153	\$ 430,579	\$ 450,678	\$ 439,075	\$ 451,134
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 58,036
Supplies	\$ 80,899	\$ 88,956	\$ 168,311	\$ 188,362	\$ 174,908
Maintenance of Structures	\$ -	\$ 226	\$ 1,000	\$ 25	\$ 1,000
Maintenance of Equipment	\$ 59,134	\$ 40,368	\$ 75,000	\$ 112,084	\$ 109,446
Services and Utilities	\$ 18,207	\$ 32,878	\$ 27,761	\$ 27,725	\$ 30,759
Total Residential Collection	\$ 631,393	\$ 593,007	\$ 722,750	\$ 767,271	\$ 825,283
377 Recycling					
Salaries/Other Pay/Benefits	\$ (4,365)	\$ (76,130)	\$ 59,211	\$ 53,434	\$ 52,924
Supplies	\$ 18,460	\$ 18,072	\$ 52,040	\$ 50,259	\$ 37,267
Services and Utilities	\$ 110,903	\$ 111,555	\$ 133,800	\$ 121,735	\$ 160,950
Insurance/Sundry/Elections	\$ -	\$ -	\$ 1,000	\$ 222	\$ 1,000
Programs/Projects	\$ 1,091	\$ 441	\$ 500	\$ 214	\$ 500
Improvements	\$ 1,246	\$ 1,215	\$ 1,500	\$ 1,463	\$ 1,500
Total Recycling	\$ 127,334	\$ 55,153	\$ 248,051	\$ 227,327	\$ 254,141
382 Street Sweeping					
Salaries/Other Pay/Benefits	\$ 54,378	\$ 101,892	\$ 112,026	\$ 115,217	\$ 117,358
Supplies	\$ 7,674	\$ 17,818	\$ 14,913	\$ 27,555	\$ 36,477
Maintenance of Equipment	\$ 22,840	\$ 35,579	\$ 40,000	\$ 24,121	\$ 43,400
Capital Outlays	\$ -	\$ -	\$ 64,000	\$ -	\$ -
Interfund Charges/Transfers Out	\$ -	\$ 35,000	\$ -	\$ 64,000	\$ -
Total Street Sweeping	\$ 84,892	\$ 190,289	\$ 230,939	\$ 230,893	\$ 197,235
384 Drainage Maintenance					
Salaries/Other Pay/Benefits	\$ 141,958	\$ 120,624	\$ 143,526	\$ 104,392	\$ 156,100
Supplies	\$ 2,899	\$ 2,529	\$ 7,203	\$ 4,569	\$ 10,561
Maintenance of Structures	\$ 51,229	\$ 46,572	\$ 74,000	\$ 37,835	\$ 93,070
Maintenance of Equipment	\$ 3,812	\$ 1,047	\$ 3,500	\$ 3,825	\$ 4,473
Services and Utilities	\$ -	\$ -	\$ 500	\$ 500	\$ 1,000
Capital Outlays	\$ -	\$ -	\$ 60,355	\$ -	\$ -
Interfund Charges/Transfers Out	\$ -	\$ -	\$ -	\$ 60,355	\$ -
Total Drainage Maintenance	\$ 199,898	\$ 170,771	\$ 289,084	\$ 211,477	\$ 265,204
388 Warehouse					
Salaries/Other Pay/Benefits	\$ 57,334	\$ 60,678	\$ 58,729	\$ 63,376	\$ 63,183
Supplies	\$ 1,228	\$ 1,240	\$ 2,534	\$ 1,940	\$ 1,542
Services and Utilities	\$ 54	\$ 99	\$ 211	\$ 163	\$ 211

City of Huntsville

Adopted Budget

FY 2022-23

5000 - Public Works



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Total Warehouse	\$ 58,616	\$ 62,017	\$ 61,474	\$ 65,479	\$ 64,936
389 Garage/Fleet Services					
Salaries/Other Pay/Benefits	\$ 434,163	\$ 480,413	\$ 479,830	\$ 458,683	\$ 513,467
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 10,069	\$ -	\$ -
Supplies	\$ 45,642	\$ 36,390	\$ 43,930	\$ 40,323	\$ 64,177
Maintenance of Structures	\$ -	\$ 28,500	\$ 93,000	\$ 115,184	\$ 165,000
Maintenance of Equipment	\$ 28,151	\$ 21,265	\$ 26,500	\$ 26,308	\$ 28,625
Services and Utilities	\$ 3,948	\$ 4,075	\$ 7,252	\$ 4,374	\$ 6,384
Total Garage/Fleet Services	\$ 511,903	\$ 570,643	\$ 660,581	\$ 644,873	\$ 777,653
5000 - Public Works	Totals \$ 18,228,015	\$ 18,798,539	\$ 22,717,222	\$ 22,939,543	\$ 25,244,147

Our Purpose

The purpose of Street Services is to provide maintenance and construction of the City of Huntsville’s street infrastructure and storm-water collection system and keep the streets and storm-water collection system clean of debris so that the Citizens of Huntsville can have a clean, safe and drivable transportation system and that storm-water is conveyed away from their homes and businesses.

Description of our Services

The Streets Division is responsible for maintaining the over 142 miles of public streets in the City of Huntsville. Street Services target on a rotating basis approximately 14 centerline miles of

public streets for maintenance annually. The Street Division is responsible for the construction of new street infrastructure, sidewalks, and parking lots. The Street Division maintains the City of Huntsville’s roadway signage, pavement markings, traffic control devices, curbs, gutters, and public rights-of-ways and is responsible for the maintenance of the infrastructure of the Huntsville Municipal Airport. The Street Division is also responsible for the construction and maintenance of the City of Huntsville’s storm-water collection system. The Street Sweeping Division is responsible for the removal of grass, leaves, and other debris from the City of Huntsville’s public streets and parking areas.

City of Huntsville - Strategic Goals / Priorities

- 1. City Appearance
- 2. Communications
- 3. Economic Development
- 4. Infrastructure

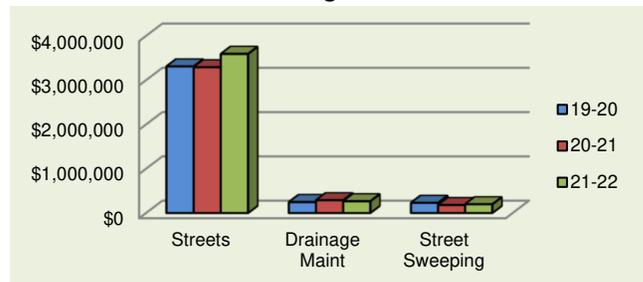
- 5. Resource Development
- 6. Finance
- 7. Public Safety
- 8. Resiliency

Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
4	Resurfaced 22.27 lane miles of City streets	4	Resurface 23.80 lane miles of City streets
1,4	Removed 805 tons of debris from City streets	1,4	Remove 850 tons of debris from City streets
1,4,7	Replaced 320 signs on City streets.	1,4,7	Replace 400 signs on City streets
1,4	Swept 3,859 miles of City streets.	1,4	Sweep 3,900 miles of City streets

Personnel

Division	19-20	20-21	21-22	22-23
Streets	12.00	12.00	13.00	13.00
Drainage Maintenance	3.00	3.00	3.00	3.00
Street Sweeping	1.00	2.00	2.00	2.00
Total Personnel	16.00	17.00	18.00	18.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Street signs made and installed	324	320	320	400
Tons of HMAC Used for Street Repair Patches	1,290	1,516	1,697	1,600
Resurface lane miles of City Streets with Hot Mix or Micro Surface	19.76	22.27	22.27	23.80
Pounds of Litter and Garbage Removed from Public Right-of-Ways	14,520	12,980	22,000	22,000
Tons of Brush removed from Public Right-of-Ways	545	438	627	650
Tons of Debris Removed by Street Sweeper	614	805	850	850

Our Purpose

The purpose of Water Services is to provide an adequate supply of safe, affordable, and dependable drinking water to the utility customers of Huntsville to meet consumption, fire suppression and other community needs.

Description of our Services

The Divisions of Water Services are responsible for water production and treatment, water distribution, and meter reading. Services are provided in accordance with standards established and governed by the Environmental Protection Agency (EPA) and the Texas Commission on Environmental Quality (TCEQ)

The Water Production division operates seven water wells and three water production plants. This division is charged with providing potable water to the City of Huntsville. Duties include water well maintenance, motor and pump maintenance, and chemical treatment.

The Water Distribution division maintains approximately 349 miles of water distribution lines in the City of Huntsville and surrounding rural areas. This division is charged with line maintenance, line construction, water and sewer taps, fire hydrant maintenance, utility locates, and water line repair.

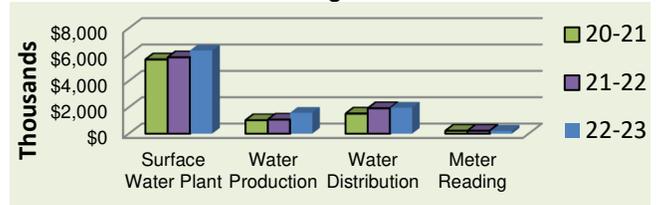
The Meter Reading division maintains approximately 12,161 water meters. This division is charged with meter maintenance, meter reading, meter testing, meter technology and customer service.

City of Huntsville - Strategic Goals / Priorities			
1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
4	Finished the Installation of AMR meters.	2,6	Continue implementing Commercial and Industrial businesses on City Web Portal.
2,6	Continued implementing Commercial and Industrial businesses on City Web Portal.	4	Implement a Valve exercising and tracking program
4,7	Completed Federally mandated Senate Bill 3 water system requirements.	4	Continue Fire Hydrant maintenance program.
4	Continued Fire Hydrant maintenance program.		

Personnel

Division	19-20	20-21	21-22	22-23
Water Production	3.00	3.00	3.00	3.00
Water Distribution	13.00	13.00	16.00	16.00
Meter Reading	3.00	3.00	3.00	3.00
Total Personnel	19.00	19.00	22.00	22.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Customers Service Calls Performed by Meter Reading Crew.	7,124	7,529	10,000	12,000
Number of Total Coliform Rule samples taken.	1,039*	961	1,040	1,350
Total Gallons of Water Produced.	3.2 Billion	2.8 Billion	3.4 Billion	3.4 Billion
Water leak service calls.	326	416	450	450
Number of Locates on the City's Underground Infrastructure.	3,726	5,145	5,560	6,000
Average After Hour Water Plant Call-outs Per Month.	9	13	15	12
New water and sewer tap connections.	392	525	640	650
Number of Water Related Service Complaints Received.	247	388	400	500

*Increased Total Coliform Samples due to water line construction.

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
Number of Fire Hydrants maintained.	129	100	200	325
% Total Water Loss in distribution system.	4.53%	5.35%	8.95%	5.00%

Our Purpose

The purpose of the Wastewater Services Division is to provide wastewater collection infrastructure and treatment capacity for the utility customers of Huntsville and the State of Texas in order to provide a clean and healthy waterway for domestic and recreational uses.

Description of our Services

Wastewater Services is responsible for the collection and treatment of the wastewater generated in Huntsville. The activities of this division are conducted within the guidelines of the Texas Commission on Environmental Quality (TCEQ), the Environmental Protection Agency (EPA), and local ordinances. The Wastewater Collection Division is responsible for maintaining the collection system infrastructure including the gravity sewer lines, manholes, and lift stations.

The City of Huntsville uses a Supervisory Control and Data Acquisition (SCADA) computer system in the collection system for operational control and maintenance management. The computer system monitors various functions from the collection system, meter stations and lift stations.

The Wastewater Collection staff cleans lines, and works to reduce inflow and infiltration (I&I) in the system. The wastewater collected by the sewer system flows to and is treated at one of Huntsville's three wastewater treatment plants: AJ Brown Plant, N.B. Davidson Plant, and Robinson Creek Plant. The Wastewater Services Treatment staff is responsible for the operation and maintenance of each treatment facility. The City's wastewater treatment facilities play an integral role in the protection of our vital surface water resource by working to deliver quality effluent back to the environment.

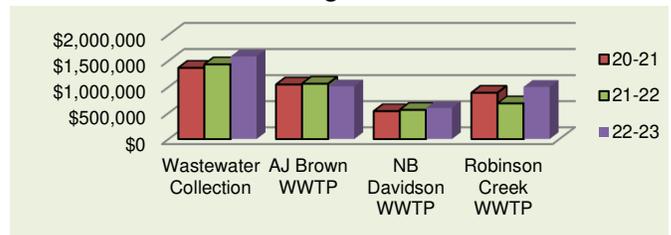
City of Huntsville - Strategic Goals / Priorities

<ol style="list-style-type: none"> 1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure 		<ol style="list-style-type: none"> 5. Resource Development 6. Finance 7. Public Safety 8. Resiliency 	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
4	Identified and repaired sources of Inflow and Infiltration within the collection system.	4	Identify and repair sources of Inflow and Infiltration within the collection system.
4	Continued CCTV inspections of problematic collection lines within the collection system.	4	Continue CCTV inspections of problematic collection lines within the collection system
4	Continued educating citizens about the effects of Fats, Oils, and Grease (F.O.G.), wet wipes, and other objects that are detrimental to the collection system and treatment plants.	4	Continue educating citizens about the effects of Fats, Oils, and Grease (F.O.G.), wet wipes, and other objects that are detrimental to the collection system and treatment plants.
4	Implemented an internal Electrician Workorder system.	4	Assist the Engineering Department on the NB Davidson Basin 06 rehab project.
4	Renewed TCEQ NPDES Wastewater Permit for NB Davidson WWTP.	4	Assist the Engineering Department on the AJ Brown Basin 08 and 11 rehab projects.

Personnel

Division	19-20	20-21	21-22	22-23
Wastewater Collection	10.00	10.00	10.00	10.00
AJ Brown WWTP	5.00	5.00	5.00	5.00
NB Davidson WWTP	4.00	4.00	4.00	4.00
Robinson Creek WWTP	4.00	4.00	4.00	4.00
Total Personnel	23.00	23.00	23.00	23.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Total Gallons of Wastewater Treated	1.76 Billion	1.80 Billion	1.67 Billion	1.74 Billion
Wastewater Work Orders Performed	3,533*	2,870	2,600	2,735
Hours Spent on ROW Maintenance	1,106*	578	568	573
Number of Manholes Inspected and Serviced	944*	649	756	702
Average After Hour WW Plant Call-outs Per Month	21	6	9	12
Service Requests Completed	312	324	337	324
Approximate % of Solids Removed from Wastewater at Treatment Plants	95.53%	90.17%	94.56%	93.66%

*Increase due to assisting consultants in NB Davidson Basin 6 collection system assessment.

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
Wastewater Service Request as a % of total Customer Accounts	2.79%	3.68%	3.83%	3.43%
Number of Sanitary Sewer Overflows	15	16	12	15
Miles of Sewer Line Inspected by CCTV	10.16	7.80	5.55*	7.84

*CCTV camera was inoperable for many months and backlogged on repair due to staffing issues at repair facility.

Our Purpose	Description of our Services
<p>The purpose of Environmental Services is to provide professional information, accurate and reliable data, and industrial oversight to City of Huntsville citizens, staff, and regulatory agencies in order for them to make informed decisions, maintain regulatory compliance, and protect public health and the environment. The Environmental Services Division is responsible for monitoring Wastewater Treatment Plant effluent in accordance with National Pollutant Discharge Elimination System (NPDES) permits for the City of Huntsville's three treatment plants.</p>	<p>In addition, this division performs process control analysis to assist in wastewater operations. The Environmental Services Division also monitors the biological sanitary conditions of the drinking water system, administers the Industrial Pretreatment program, and develops and maintains the Industrial Storm Water Permits. These programs are administered in accordance with the standards established by the United States Environmental Protection Agency (EPA), Texas Commission on Environmental Quality (TCEQ), National Environmental Laboratory Accreditation Conference (NELAC), and City Ordinances.</p>

City of Huntsville - Strategic Goals / Priorities	
<ol style="list-style-type: none"> 1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure 	<ol style="list-style-type: none"> 5. Resource Development 6. Finance 7. Public Safety 8. Resiliency

Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
7	Updated internal wastewater analysis Standard Operating Procedures and bench sheets to comply with the latest version of Standard Methods for the Examination of Water and Wastewater, the 23 rd edition.	7	Update the City of Huntsville's Pretreatment Master Industrial Users list.
7	Obtained renewal of NELAP accreditation of the Microbiology Drinking Water Laboratory Program.	7	Obtain renewal of NELAP accreditation of the Microbiology Drinking Water Laboratory Program.
7	Provided reliable data and reporting efficiency for safe and compliant operation of City water/wastewater utility services.	7	Provide reliable data and reporting efficiency for safe and compliant operation of City water/wastewater utility services.
		7	Reevaluate the City of Huntsville's contract laboratory bid scale.

Personnel

Division	19-20	20-21	21-22	22-23
Environmental Services	3.00	3.00	3.00	3.00
Total	3.00	3.00	3.00	3.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Bacteriological Analysis of Drinking Water Samples Conducted	1,007	1,019	1,020	1,020
Number of Conventional Wastewater Pollutant Analysis Conducted (Biochemical Oxygen Demand [BOD], Carbonaceous BOD, Total Suspended Solids, Ammonia, Chlorine Residual, Dissolved Oxygen, pH, etc.)	3,530	3,553	3,600	3,600
Number of Wastewater Samples Collected	1,637	1,666	1,639	1,650
Number of Industrial Samples Collected	6	6	6	6
Number of Whole Effluent Toxicity (Bio-monitoring) Samples Analyzed by Contract Lab	30	32	30	28

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Bacteriological Proficiency Tests Performed with Acceptable Scores of 90% or better with no false negatives	100%	100%	100%	100%
% of Discharge Monitoring Report Quality Assurance Proficiency Tests for Wastewater Analysis Performed with Acceptable Scores of 90% or better	100%	100%	100%	100%
Number of "Required Action" Result Received from EPA and TCEQ laboratory and pretreatment program audits and inspections	1	5	3	3

Our Purpose

The purpose of Solid Waste & Recycling Services is to provide collection, disposal, and recycling services to the citizens of Huntsville, Texas, Department of Criminal Justice, Sam Houston State University, and areas throughout Walker County in order to have a clean and attractive environment.

Description of our Services

Solid Waste & Recycling Services Division is responsible for the collection and disposal of solid waste in accordance with standards established by the Texas Commission on Environmental Quality, the United States Environmental Protection Agency, and City Ordinances.

The Commercial Collection division provides services for commercial customers through the use of dumpsters, open top roll off containers, and compacting roll off containers. The containers are maintained through an in-house container maintenance shop.

The Solid Waste Disposal Division operates the scale house and performs container maintenance. The transfer station operation is outsourced and is the collection point for all municipal waste for the City, TDCJ, SHSU, and other areas throughout Walker County. The collected waste is transferred to Security Landfill.

The Residential Waste division provides curbside garbage and recycling services to residential customers. Customers receive one garbage and one recycling collection each week, plus yard waste collection on the 1st, 3rd and 5th Wednesday of each month, and heavy trash/large yard waste collection on the 2nd and 4th Wednesday of each month on a call-in basis. All of this is a part of their standard residential service.

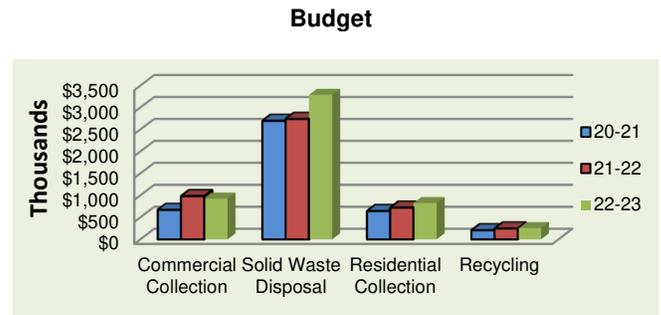
The Recycling Division encourages citizens to minimize waste through recycling and education. Programs such as E-Waste Recycling Day, Community Cleanup and TIPS help to keep our city clean and reduce the amount of disposed waste.

City of Huntsville - Strategic Goals / Priorities

- | | |
|---|--|
| <ol style="list-style-type: none"> 1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure | <ol style="list-style-type: none"> 5. Resource Development 6. Finance 7. Public Safety 8. Resiliency |
|---|--|

Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
6	Researched and attained an additional commercial customer for cardboard collection.	6	Reduce the amount of cardboard processed in commercial garbage by working with commercial customers on cardboard recycling.
6	Continued to reduce the amount of water in commercial containers and residential carts by aggressively pursuing lid replacements, damaged carts, and containers throughout the city.	6	Continue to reduce the amount of water in commercial containers and residential carts by aggressively pursuing lid replacements, damaged carts, and containers throughout the city.
5	Assisted low-income families and non-profit organizations by supplying construction materials from the Trash Into Plowshares (TIP) Warehouse Program; promoted donations of construction and deconstruction materials.	5	Assist low-income families and non-profit organizations by supplying construction materials from the Trash Into Plowshares (TIP) Warehouse Program; promote donations of construction and deconstruction materials.
5	Promoted community wide clean up by placing roll offs throughout the city in an effort known as Cleaner Greener Huntsville.	5	Promote community wide clean up by eliminating the customers cost of Heavy Trash pickup throughout the city.
5	Encouraged residents and businesses to properly dispose of their e-waste and provided an Electronic Recycling Day in coordination with State, local and private entities for the purpose of avoiding electronics going into the landfill.	5	Encourage residents and businesses to properly dispose of their e-waste and provide an Electronic Recycling Day in coordination with State, local and private entities for the purpose of avoiding electronics going into the landfill

Division	Personnel			
	19-20	20-21	21-22	22-23
Commercial Collection	6.00	6.00	7.00	7.00
Solid Waste Disposal	4.50	4.50	4.50	4.50
Residential Collection	7.00	7.00	7.00	7.00
Recycling	1.00	1.00	1.00	1.00
Total Personnel	18.50	18.50	19.50	19.50



Our Workload

Workload Indicator	19-20 Actual	20-21** Actual	21-22 Estimate	22-23 Budget
Tons of Commercial Waste Collected	23,568	26,310	27,520	29,600
Tons of Residential Waste Collected (curbside)	7,502	7,842	10,668	14,869
Tons of Waste Brought to Transfer Station	47,486	49,794	51,000	59,000
Tons of Waste Transferred to Landfill	44,395	46,455	48,000	54,000
Tons of Waste Recycled	4,094	3,800	3,963	4,500
Miles Traveled Collecting Commercial Waste	72,792	79,000	90,850	94,850
Miles Traveled Collecting Residential Waste	51,811*	48,199	55,428	59,428

* Road construction throughout the city.

** Fiscal year 20-21 did not include New City Limit Boundary

Our Purpose

The purpose of the Warehouse is to coordinate and manage inventory for City operations so employees have the right equipment and supplies to maximize their efficiency in providing service to the citizens of Huntsville.

Description of our Services

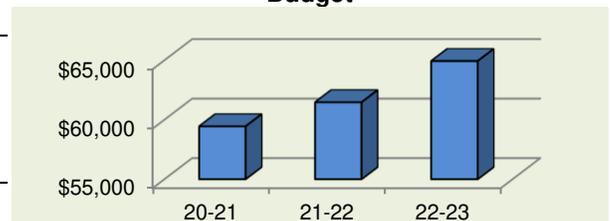
Warehouse Services coordinates and manages City's inventory and fuel card system.

City of Huntsville - Strategic Goals / Priorities			
1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
7	Obtained and distributed Covid-19 PPE supplies.	4	Create new vendor relationships as other vendors close down.
4	Coordinated with other departments on ordering and staging project materials.	4	Coordinate with other departments on ordering and staging project materials.
5	Designed a layout to maximize warehouse efficiency.	5	Finalize warehouse layout to maximize efficiency.

Personnel

Division	19-20	20-21	21-22	22-23
Warehouse	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Warehouse items checked out	27,101#	26,621	26,250	26,250

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
*General Fund Warehouse Value (auto parts, tires and oil)	\$75,153	\$71,201	\$86,691	\$87,000
**Water & Wastewater Operations Warehouse EOY Value	\$307,931	\$359,046	\$430,000	\$435,000

*22-23 General Fund going up due to tire and supply increases.

**22-23 Water and Wastewater going up due to price of brass going up 40%.

#19-20 number high due to COVID-19 safety supplies.

Our Purpose

The purpose of the Garage is to provide high quality maintenance for safe operation of City vehicles and equipment in a cost effective and timely manner.

Description of our Services

Garage Operations is responsible for maintaining safe, efficient, dependable vehicles and equipment for City departments; reviewing new vehicle and equipment specification; and providing recommendations on vehicle and equipment replacement schedules.

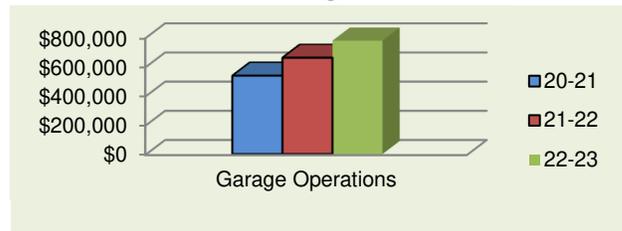
City of Huntsville - Strategic Goals / Priorities	
1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure	5. Resource Development 6. Finance 7. Public Safety 8. Resiliency

Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
8	Delivered efficient, effective, and accountable municipal fleet services.	4	Update the city asset replacement schedule to include revisions adopted in the 2022-2023 budget.
4	Updated the city asset replacement schedule to include revisions adopted in the 2021-2022 budget.	4	Complete the acquisition of all approved assets in FY 22-23 replacement schedule.
4	Completed the ordering of all approved assets in FY 21-22 replacement schedule.	8	Provide efficient, effective, and accountable municipal fleet services.
4	Attained procurement and oversaw the complete roof renovation of the Fleet Services building at the Service Center.		
4	Scheduled, coordinated and oversaw the safe removal of the (3) three 10,000-gallon fuel underground storage tanks at the Service Center.		

Personnel

Division	19-20	20-21	21-22	22-23
Garage Operations	7.50	7.50	7.50	7.50
Total	7.50	7.50	7.50	7.50

Budget



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Vehicles and Equipment	809	811	849	850
Rolling Stock ¹	264	265	268	270
Non-rolling Stock ²	545	546	581	580
Fixed Asset to Mechanic Ratio (based on # of certified mechanics)	202:1	202:1	212:1	212:1
Number of Garage Work Orders Processed	3,414	3,301	3,200	3,250

1 – Includes autos, trucks, vans, dump trucks, sanitation trucks, specialty equip., riding mowers, backhoes, tractors, and fire vehicles.

2 – Includes generators, trailers, implements, and small equipment.



5500 - Economic Development & Tourism

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
830 Economic Development					
Salaries/Other Pay/Benefits	\$ 112,607	\$ 118,834	\$ 119,409	\$ 124,641	\$ 131,238
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 81,311
Supplies	\$ 962	\$ 1,207	\$ 1,750	\$ 769	\$ 1,850
Maintenance of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Services and Utilities	\$ 376,819	\$ 1,048,489	\$ 39,025	\$ 21,458	\$ 38,010
Insurance/Sundry/Elections	\$ -	\$ 3,820	\$ 12,000	\$ 12,354	\$ 17,000
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 4,100
Total Economic Development	\$ 490,388	\$ 1,172,349	\$ 172,184	\$ 159,222	\$ 273,509
839 Main Street					
Salaries/Other Pay/Benefits	\$ 57,902	\$ 62,026	\$ 75,733	\$ 73,579	\$ 80,180
Supplies	\$ 10,480	\$ 5,632	\$ 13,000	\$ 9,803	\$ 10,500
Services and Utilities	\$ 6,627	\$ 9,015	\$ 10,821	\$ 9,978	\$ 10,931
Insurance/Sundry/Elections	\$ 13,417	\$ 26,136	\$ 38,000	\$ 37,900	\$ 44,412
Programs/Projects	\$ 24,956	\$ 10,000	\$ 25,000	\$ 25,678	\$ 28,000
Capital Outlays	\$ 64,499	\$ -	\$ -	\$ -	\$ -
Total Main Street	\$ 177,880	\$ 112,808	\$ 162,554	\$ 156,938	\$ 174,023
840 Cultural Services					
Salaries/Other Pay/Benefits	\$ 86,153	\$ 86,031	\$ 89,534	\$ 88,092	\$ 96,857
Supplies	\$ 8,229	\$ 6,827	\$ 7,125	\$ 4,271	\$ 7,125
Maintenance of Structures	\$ 897	\$ 1,875	\$ 35,000	\$ 34,668	\$ 5,000
Maintenance of Equipment	\$ -	\$ 425	\$ 1,000	\$ -	\$ 1,000
Services and Utilities	\$ 26,075	\$ 19,277	\$ 25,591	\$ 19,602	\$ 36,750
Insurance/Sundry/Elections	\$ 2,321	\$ 4,779	\$ 3,165	\$ 1,493	\$ 7,000
Programs/Projects	\$ 41,314	\$ 35,336	\$ 57,500	\$ 66,254	\$ 56,000
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 29,832
Total Cultural Services	\$ 164,988	\$ 154,549	\$ 218,915	\$ 214,380	\$ 239,564
881 Tourism					
Salaries/Other Pay/Benefits	\$ 143,252	\$ 112,723	\$ 130,564	\$ 136,947	\$ 140,687
Supplies	\$ 27,263	\$ 16,420	\$ 27,000	\$ 12,403	\$ 25,676
Maintenance of Equipment	\$ 523	\$ 178	\$ 1,000	\$ 2,223	\$ 1,000
Services and Utilities	\$ 30,119	\$ 43,506	\$ 60,260	\$ 45,481	\$ 60,499
Insurance/Sundry/Elections	\$ 105,046	\$ 143,407	\$ 120,500	\$ 178,063	\$ 129,876
Total Tourism	\$ 306,203	\$ 316,234	\$ 339,324	\$ 375,117	\$ 357,738
882 Visitors Center					
Salaries/Other Pay/Benefits	\$ 104,761	\$ 112,276	\$ 114,301	\$ 110,431	\$ 127,028
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 62,690
Supplies	\$ 35,467	\$ 42,940	\$ 41,500	\$ 59,025	\$ 65,150
Maintenance of Structures	\$ 3,988	\$ 2,094	\$ 5,000	\$ 3,070	\$ 7,500
Maintenance of Equipment	\$ 745	\$ -	\$ 250	\$ 67	\$ 250
Services and Utilities	\$ 29,318	\$ 24,406	\$ 35,496	\$ 23,389	\$ 49,822
Capital Outlays	\$ -	\$ -	\$ 20,011	\$ 20,011	\$ 57,000
Total Visitors Center	\$ 174,279	\$ 181,716	\$ 216,558	\$ 215,993	\$ 369,440
883 Gift Shop @ Visitors Center					
Salaries/Other Pay/Benefits	\$ 645	\$ -	\$ -	\$ -	\$ -
Total Gift Shop @ Visitors Center	\$ 645	\$ -	\$ -	\$ -	\$ -

City of Huntsville

Adopted Budget

FY 2022-23



5500 - Economic Development & Tourism

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
884 Statue					
Programs/Projects	\$ 471	\$ 192	\$ -	\$ 677	\$ -
Total Statue	\$ 471	\$ 192	\$ -	\$ 677	\$ -
5500 - Economic Development & Tourism Totals	\$ 1,314,854	\$ 1,937,848	\$ 1,109,535	\$ 1,122,327	\$ 1,414,274

Our Purpose

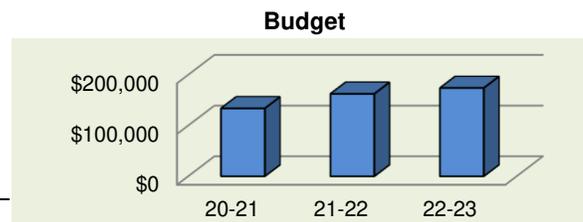
Huntsville is a Charter Member of the Texas Main Street program, of the Texas Historical Commission, a program dedicated to the economic revitalization of downtown through historic preservation. Huntsville’s Main Street Program is recognized as an Accredited National Main Street City by the National Trust for Historic Preservation. The purpose of Main Street is to carry out a revitalization effort that creates a place that people want to visit, businesses can thrive, and a community can come together. Through historic preservation, Main Street will attract tourists, encourage local business development, and enhance the overall community by preserving buildings, landmarks and programs that make Huntsville unique and significant.

Description of our Services

Following the National Main Street’s Four Point Approach, Huntsville works to revitalize downtown using Economic Vitality, Design, Promotion and Organization. Economic Vitality through making the most of its unique sense of place and existing historic assets, harnessing local economic opportunity and creating a supportive business environment for small businesses. Design supports a community’s transformation by enhancing the physical elements of downtown while capitalizing on unique assets that set the commercial district apart. Through Promotion, downtown is positioned as the center of the community and hub of economic activity. The Organization strategy area mobilizes the resources and partners needed to effectively show measurable outcomes from a Main Street revitalization effort.

City of Huntsville - Strategic Goals / Priorities			
1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
8	Maintain National accreditation	8	Maintain National Accreditation
3	Establish the MSAB as ambassadors for downtown businesses.	3	Establish the MSAB as ambassadors for downtown businesses.
3	Identify ways the MSAB can suggest and encourage positive change for downtown.	3	Utilize committees to regularly evaluate how to bring about positive change for downtown.
3	Improve, enhance, and add events to keep traffic flowing within downtown businesses.	3	Improve, enhance, and add events to keep traffic flowing within downtown businesses.
3	Support growth in downtown to attract and retain a mix of retail and local stores.	3	Support growth in downtown to attract and retain a mix of retail and local stores.
3	Evaluate Main Street bylaws	3	Evaluate Main Street bylaws
1	Work with MSAB to determine if/what updates are needed to downtown design guidelines	3	Work with MSAB to determine what improvements and beautification efforts are needed

Division	Personnel			
	19-20	20-21	21-22	22-23
Main Street	1.0	1.0	1.0	1
Total Personnel	1.0	1.0	1.0	1



Our Workload

Workload Indicator	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Main Street Events/Program Held	3*	4*	7	7
Board/Committee Meetings Held/Hosted	20*	24*	36	36
Promoting Downtown and Other Meetings Attended	63*	70*	75	60
Contact with Downtown Businesses for Retention	1/month	1/month	1/month	14/year

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% of Occupancy in the Downtown District	98%	98%	98%	98%
Average Reach Per Social Media Post (measured in users)	1697	1700	9,641	15,000
% Increase (Decrease) in Participants in Main Street Events/Programs	0%*	0%*	20%	20%

*Indicates COVID-19 related impact on workloads, accomplishments, and goals

Our Purpose

The purpose of the Cultural Services Division is to provide opportunities to citizens and visitors to create and to observe art and to share in the celebration of our cultural and community heritage.

Description of our Services

1) The Division of Cultural Services operates The Wynne Home Arts and Visitor Center which houses an art gallery with rotating exhibits, hosts field trips, classes, and workshops, tours of the historic home, space for community activities/rentals, special events, visitor information, and a sales gallery representing local artists.

2) Cultural Services Division is responsible for the development, budgeting, and monitoring of service contracts with local artists and organizations to conduct arts programs and projects designed to attract visitors and to enhance the quality of life in Huntsville.

(3) Also, special beautification projects, community partnerships such as the Huntsville Cultural District, grant application and administration of cultural projects and maintenance of City-owned art, including Downtown Haas murals, are responsibilities of the division.

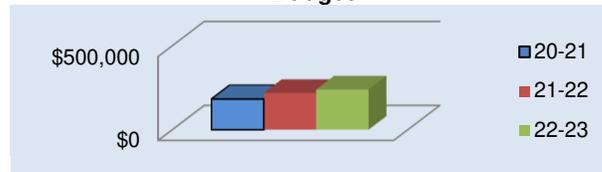
City of Huntsville - Strategic Goals / Priorities

1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
2	Collaborated with 30 organizations/artists and other professionals for cultural/community projects	2	Collaborate with a minimum of 50 organizations/artists and other professionals for cultural/community projects
3	Planned and implemented 225 classes, special events, and activities	3	Plan and implement a minimum of 250 classes, special events, and activities
1	Partnered with Texas Southern University to establish an analysis of existing infrastructure and plan for future improvements to the "Town Creek Art Walk" to utilize in future grant applications	2	Increase attendance numbers by creating marketing programs that raise awareness of the Wynne Home and its programs
5	Organized all artifacts within the Wynne Home and transcribed all Wynne family correspondence	5	Catalog all artifacts within the Wynne Home

Personnel

Division	19-20	20-21	21-22	22-23
Cultural Services	1.50	1.50	1.5	1.5
Total	1.50	1.50	1.5	1.5

Budget



Our Workload

Workload Indicators	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of Visitors to the Wynne Home	5,000*	5,000*	5,500*	7,000*
Estimated Number of Attendees at Arts and Cultural Events (Contracts)	7,690*	6,700*	7,500*	10,000*
Number of Events/Activities Held at Wynne Home (planned by staff)	145*	100*	225*	250*
Board/Committee Meetings Held/Hosted	155*	175*	175*	200*

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% Increase (Decrease) in Visitors to Wynne Home	0%**	0%**	60%**	60%**
% Increase (Decrease) in Attendance at Art/Cultural Events (Arts Contracts)	0%**	0%**	94%**	94%**
% Increase (Decrease) in Number of Events/Activities Held (offered by Wynne Home)	0%*	0%**	50%**	50%**
% Increase (Decrease) in social media reach/interactions	20%	20%	25%	30%

*Indicates COVID-19 related impact on workload, accomplishments, and goals

** Due to the uncertainty of the tourism industry, 22-23 projections remain flat.

Our Purpose

The Tourism Division promotes the efficient use of Hotel/Motel Occupancy Tax revenues through the support of events and programs. Our purpose is to attract leisure and business travelers to the Huntsville area to experience and enjoy our history, culture, and attractions to create a positive economic impact.

Description of our Services

The Tourism Division promotes Huntsville as a tourist destination and provide information that encourages tourists to stop, shop, and stay within Huntsville and Walker County. We assist groups in planning their events, trips, and tours in Huntsville.

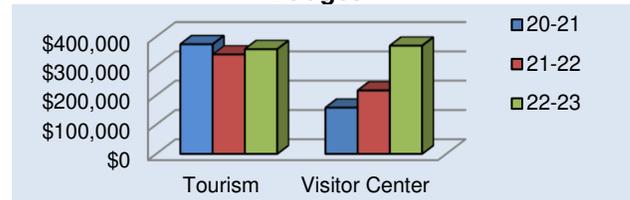
City of Huntsville - Strategic Goals / Priorities

1. City Appearance 2. Communications 3. Economic Development 4. Infrastructure		5. Resource Development 6. Finance 7. Public Safety 8. Resiliency	
Strategic Goal	FY 21-22 Accomplishments	Strategic Goal	FY 22-23 Objectives
2	Established a Tourism Advisory Board that is providing ideas, opinions, and direction for tourism staff.	2	Continue utilizing a marketing plan that addresses key goals such as converting day-trippers to overnight visitors and rebranding Huntsville as a tourist destination.
2,3	Increased digital marketing efforts to obtain more leads and measurables.	3	Increase direct marketing to potential visitors through lead generation
2	Launched a website redesign in partnership with CivicPlus	2	Increase online content generation and improve and promote the Visit Huntsville app
3	Executed the highest attended Baptized a Texan event in recent years with 49 guests registered	3	Consider enhancing the Texas Independence Day event by including a festival element.
3	Distributed HOT Fund Grants for 11 community projects/events	3	Continue to partner with community projects/events and attract new applicants to apply for HOT Fund Grants
1,3,4	Partnered with Texas Southern University to establish an analysis of existing infrastructure and plan for future improvements to the "Town Creek Art Walk" to utilize in future grant applications	1	Enhance Visitor Center grounds to add new elements that will attract repeat visitors.

Personnel

Division	19-20	20-21	21-22	22-23
Tourism	2.0	2.0	2.0	2.0
Visitor Center	2.5	3.0	3.0	3.5
Gift Shop	2.0	0.0	0.0	0.0
Total	6.5	5.0	5.0	5.5

Budget



Workload Indicator

	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Budget
Number of visitors to the Visitor Center	27,561*	48,718	49,724	51,216
Number of tour groups	1*	3	6	8
Number of rentals at William Hodges Education Building	6	11	12	15

Measuring our Effectiveness

Performance Measure	19-20 Actual	20-21 Actual	21-22 Estimate	22-23 Target
% Increase (Decrease) in Visitors to Visitor Center	(37.9)% *	76%*	3%	5%*
Number of leads generated via online marketing	759*	989	1072	1200
Gift shop revenues	\$43,907.06	\$64,900.53	\$70,000	\$75,000

* Indicates COVID-19 related impact on workload, accomplishments, and goals

City of Huntsville

Adopted Budget

FY 2022-23



6000 - Non Departmental

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
1101 Nondepartmental General Fund					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 677,730	\$ -	\$ 675,284
Step/COLA/Other PR Benefits					
Services and Utilities	\$ 35,630	\$ 26,064	\$ 54,000	\$ 43,252	\$ 44,000
Insurance/Sundry/Elections	\$ 546,747	\$ 660,267	\$ 744,586	\$ 795,473	\$ 1,082,177
Debt Service	\$ 270,102	\$ -	\$ -	\$ -	\$ -
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 128,220	\$ -	\$ 105,653
Interfund Charges/Transfers Out	\$ 1,293,039	\$ 899,450	\$ 1,072,583	\$ 1,076,133	\$ 1,133,713
Transfer to Capital	\$ 1,882,009	\$ 5,248,250	\$ 763,250	\$ 3,469,542	\$ 638,250
Land/Easement Acquisition	\$ -	\$ 740,365	\$ -	\$ 33,864	\$ -
Total Nondepartmental General Fund	\$ 4,027,526	\$ 7,574,397	\$ 3,440,369	\$ 5,418,265	\$ 3,679,077
1220 Nondepartmental Water					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 55,500	\$ -	\$ 67,589
Step/COLA/Other PR Benefits					
Services and Utilities	\$ -	\$ -	\$ -	\$ 9,500	\$ -
Insurance/Sundry/Elections	\$ 83,688	\$ 111,968	\$ 119,141	\$ 119,141	\$ 115,599
Right-of-Way Maintenance	\$ 762,246	\$ 742,676	\$ 748,325	\$ 748,325	\$ 741,738
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 50,000	\$ -	\$ 87,635
Administrative Reimbursements Out	\$ 2,649,528	\$ 2,447,276	\$ 2,679,124	\$ 2,679,124	\$ 2,955,467
Interfund Charges/Transfers Out	\$ 1,989,976	\$ 2,026,554	\$ 136,701	\$ 136,701	\$ 221,674
Transfer to Capital	\$ 1,717,570	\$ 3,595,620	\$ 1,318,540	\$ 1,328,540	\$ 1,348,628
Total Nondepartmental Water	\$ 7,203,007	\$ 8,924,094	\$ 5,107,331	\$ 5,021,331	\$ 5,538,330
1221 Nondepartmental Wastewater					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 83,437	\$ -	\$ 72,962
Step/COLA/Other PR Benefits					
Insurance/Sundry/Elections	\$ 76,851	\$ 84,544	\$ 96,471	\$ 96,471	\$ 89,281
Right-of-Way Maintenance	\$ 373,500	\$ 391,580	\$ 400,000	\$ 400,000	\$ 400,000
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Administrative Reimbursements Out	\$ 2,068,965	\$ 1,993,181	\$ 2,298,564	\$ 2,298,564	\$ 2,500,739
Interfund Charges/Transfers Out	\$ 1,989,795	\$ 1,958,743	\$ 268,797	\$ 268,797	\$ 366,166
Transfer to Capital	\$ 3,357,064	\$ 4,134,264	\$ 3,151,570	\$ 2,176,570	\$ 3,007,542
Total Nondepartmental Wastewater	\$ 7,866,175	\$ 8,562,313	\$ 6,348,839	\$ 5,240,402	\$ 6,486,690
1224 Nondepartmental Solid Waste Fund					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 49,515	\$ -	\$ 44,731
Step/COLA/Other PR Benefits					
Services and Utilities	\$ -	\$ -	\$ 250	\$ -	\$ -
Insurance/Sundry/Elections	\$ 142,852	\$ 145,662	\$ 156,980	\$ 152,408	\$ 152,848
Right-of-Way Maintenance	\$ 242,405	\$ 245,643	\$ 260,020	\$ 260,020	\$ 257,620
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 25,000	\$ -	\$ -
Administrative Reimbursements Out	\$ 805,642	\$ 776,601	\$ 873,894	\$ 873,894	\$ 1,055,777
Interfund Charges/Transfers Out	\$ 811,074	\$ 636,033	\$ 580,497	\$ 580,497	\$ 736,399
Transfer to Capital	\$ 12,720	\$ 11,470	\$ 12,720	\$ 12,720	\$ 12,624
Total Nondepartmental Solid Waste Fund	\$ 2,014,693	\$ 1,815,409	\$ 1,958,876	\$ 1,879,539	\$ 2,259,999
1306 Nondepartmental Capital Equipment Fund					
Interfund Charges/Transfers Out	\$ 1,194,308	\$ 1,367,416	\$ -	\$ -	\$ -
Total Nondepartmental Capital Equipment Fund	\$ 1,194,308	\$ 1,367,416	\$ -	\$ -	\$ -
1309 Nondepartmental Computer Equipment Replace					
Interfund Charges/Transfers Out	\$ 82,720	\$ 104,148	\$ -	\$ -	\$ -

City of Huntsville

Adopted Budget

FY 2022-23



6000 - Non Departmental

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Total Nondepartmental Computer Equipment Replace	\$ 82,720	\$ 104,148	\$ -	\$ -	\$ -
1402 Nondepartmental PEB Trust					
Programs/Projects	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Interfund Charges/Transfers Out	\$ 32,351	\$ 50,456	\$ -	\$ -	\$ -
Total Nondepartmental PEB Trust	\$ 32,351	\$ 50,456	\$ 20,000	\$ -	\$ 20,000
1461 Nondepartmental Cemetary Endowment Fund					
Interfund Charges/Transfers Out	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
Total Nondepartmental Cemetary Endowment Fund	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
1601 Nondepartmental Court Security					
Transfer to Capital	\$ 17,249	\$ 26,110	\$ 26,617	\$ 26,617	\$ 27,391
Total Nondepartmental Court Security	\$ 17,249	\$ 26,110	\$ 26,617	\$ 26,617	\$ 27,391
1602 Nondepartmental Court Technology Fund					
Supplies	\$ 62,865	\$ 1,222	\$ 15,000	\$ 5,755	\$ 13,300
Total Nondepartmental Court Technology Fund	\$ 62,865	\$ 1,222	\$ 15,000	\$ 5,755	\$ 13,300
1612 Nondept. PD School Res Offcr SRF					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 25,755	\$ -	\$ 26,052
Step/COLA/Other PR Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Interfund Charges/Transfers Out	\$ -	\$ 13,894	\$ -	\$ -	\$ -
Total Nondept. PD School Res Offcr SRF	\$ -	\$ 13,894	\$ 25,755	\$ -	\$ 26,052
1618 Nondep Wynne Home Operations SRF					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 3,830	\$ -	\$ 3,830
Step/COLA/Other PR Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance/Sundry/Elections	\$ -	\$ 4,950	\$ 4,950	\$ 4,950	\$ 4,950
Interfund Charges/Transfers Out	\$ 5,334	\$ -	\$ -	\$ -	\$ -
Total Nondep Wynne Home Operations SRF	\$ 5,334	\$ 4,950	\$ 8,780	\$ 4,950	\$ 8,780
1625 Nondept.-Huntsvll Beautification					
Supplies	\$ 2,195	\$ -	\$ -	\$ -	\$ -
Total Nondept.-Huntsvll Beautification	\$ 2,195	\$ -	\$ -	\$ -	\$ -
1630 Nondepartmental - TIRZ #1					
Services and Utilities	\$ 282,113	\$ -	\$ -	\$ -	\$ -
Total Nondepartmental - TIRZ #1	\$ 282,113	\$ -	\$ -	\$ -	\$ -
1663 Nondept-Tourism & Visitors Cntr					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 9,346	\$ -	\$ 9,506
Step/COLA/Other PR Benefits	\$ -	\$ -	\$ -	\$ -	\$ -
Insurance/Sundry/Elections	\$ 30,056	\$ 30,056	\$ 25,728	\$ 25,728	\$ 25,166
Administrative Reimbursements Out	\$ 73,375	\$ 51,999	\$ 67,334	\$ 67,334	\$ 65,260
Interfund Charges/Transfers Out	\$ 6,898	\$ 7,193	\$ 11,501	\$ 11,501	\$ 18,554
Total Nondept-Tourism & Visitors Cntr	\$ 110,329	\$ 89,248	\$ 113,909	\$ 104,563	\$ 118,486
6000 - Non Departmental Totals	\$ 22,903,865	\$ 28,535,656	\$ 17,067,476	\$ 17,703,421	\$ 18,178,105

City of Huntsville

Adopted Budget

FY 2022-23



6500 - Internal Service Funds

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
1302 Nondepartmental Medical Insurance Fund					
Supplies	\$ 1,956	\$ 7,012	\$ 15,000	\$ 1,802	\$ 15,000
Services and Utilities	\$ 76,523	\$ 22,524	\$ -	\$ -	\$ -
Programs/Projects	\$ 3,520,616	\$ 3,592,768	\$ 4,328,837	\$ 3,467,596	\$ 4,279,577
Total Nondepartmental Medical Insurance Fund	\$ 3,599,095	\$ 3,622,304	\$ 4,343,837	\$ 3,469,398	\$ 4,294,577
379 Fleet/Rolling Stock					
Capital Outlays	\$ 1,802,552	\$ 1,738,356	\$ 1,162,750	\$ 1,574,930	\$ 588,896
Total Fleet/Rolling Stock	\$ 1,802,552	\$ 1,738,356	\$ 1,162,750	\$ 1,574,930	\$ 588,896
655 IT Computer/Software Equipment					
Supplies	\$ 52,693	\$ 70,631	\$ 97,649	\$ 93,881	\$ 170,269
Capital Outlays	\$ 117,778	\$ 356,866	\$ 361,684	\$ 213,363	\$ 210,002
Total IT Computer/Software Equipment	\$ 170,471	\$ 427,497	\$ 459,333	\$ 307,245	\$ 380,271
6500 - Internal Service Funds	Totals \$ 5,572,118	\$ 5,788,157	\$ 5,965,920	\$ 5,351,572	\$ 5,263,744

City of Huntsville

Adopted Budget

FY 2022-23

7000 - Debt Service



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
1161 Debt Payments-Debt Service					
Debt Service	\$ 5,114,278	\$ 2,431,249	\$ 2,393,113	\$ 2,393,112	\$ 2,363,705
Total Debt Payments-Debt Service	\$ 5,114,278	\$ 2,431,249	\$ 2,393,113	\$ 2,393,112	\$ 2,363,705
2201 Debt Payments-Water					
Utility Fund Debt Payments	\$ 5,970,214	\$ 4,573,951	\$ 2,855,863	\$ 2,855,863	\$ 2,860,863
Total Debt Payments-Water	\$ 5,970,214	\$ 4,573,951	\$ 2,855,863	\$ 2,855,863	\$ 2,860,863
2211 Debt Payments-Wastewater					
Utility Fund Debt Payments	\$ -	\$ -	\$ -	\$ 999,175	\$ 997,550
Debt Service	\$ 469,468	\$ 460,284	\$ 462,501	\$ 462,502	\$ -
Total Debt Payments-Wastewater	\$ 469,468	\$ 460,284	\$ 462,501	\$ 1,461,677	\$ 997,550
2241 Debt Payments-Solid Waste Fund					
Debt Service	\$ 193,507	\$ 194,950	\$ 211,000	\$ 211,000	\$ 211,625
Total Debt Payments-Solid Waste Fund	\$ 193,507	\$ 194,950	\$ 211,000	\$ 211,000	\$ 211,625
7000 - Debt Service	Totals \$ 11,747,466	\$ 7,660,433	\$ 5,922,477	\$ 6,921,651	\$ 6,433,743
Total Expenses of all Funds	\$ 79,902,538	\$ 83,505,306	\$ 76,400,895	\$ 76,869,852	\$ 81,675,526

Capital Improvement Projects



What are capital improvement projects?

Capital improvement projects are expenditures of a non-recurring nature related to the acquisition, construction, expansion, or major rehabilitation of an element of Huntsville's infrastructure. Capital improvement projects can include such things as parks, buildings, water and wastewater lines, streets, and sidewalks.

Huntsville's capital improvement budget includes only non-routine, one-time expenditures and is separate and distinct from Huntsville's operating budget which includes routine, ongoing expenses. The capital improvement budget also differs from the operating budget in that all capital project budgets are adopted as project-length budgets and not as an annual budget.

How are capital improvement projects funded?

The City of Huntsville has several sources of funding available for capital improvement projects, including the issuance of debt, grants, contributions, and transfers from operating funds. Non-recurring funding sources such as these are most appropriate for capital improvement projects since these projects are non-recurring expenditures. Through the American Rescue Plan Act of 2021 (ARPA), the City was awarded approximately \$7.5M in federal funding locally appropriated in 2022 towards capital projects. These once-in-a-lifetime funds provide the City with opportunities to address a backlog of capital projects. However, current inflationary tendencies and related supply chain delays have increased capital purchasing costs by more than 20% in less than two years. Many purchases are backlogged by months, if not years.



How is the capital improvement budget developed?

The capital improvement budget is developed through a joint effort between City Council and City staff in order to respond to the City's infrastructure needs. City professional staff, with consideration of citizen input, recommends appropriate projects to the City Council. After reviewing the project's purpose, impact, and costs, the City Council must prioritize projects and align those projects with the resources available for funding. Based on priorities, goals, and issues, a five-year plan is developed for each area of the capital programs. The first year of the program includes projects or portions of projects that have been approved for funding. The remaining four years include projects or portions of projects that are proposed for funding in future years but have not yet been funded. Capital Improvement Projects represents the best efforts to allocate available resources towards projects that provide the most benefit for the citizens of Huntsville, Texas. Approved projects become part of the City's blueprint for modernization and improvements. The plan emphasizes the need for prioritization and project selection to position the City for successful delivery of services in a challenging inflationary fiscal environment.

How do capital improvement projects impact the operating budget?

The City of Huntsville's capital improvement projects affect the operating budget in several ways. Many of the City's capital improvement projects are funded through transfers from operating funds. Certain capital improvement projects may provide potential new sources of revenues. Some capital improvement projects, once complete, may have associated day-to-day operational and maintenance costs which would be included in the operating budget. Other projects may result in a reduction of costs through improved efficiency and operations or less maintenance requirements. The operating impacts of each capital improvement project are included in the individual project description information in the following pages. Besides the capital projects listed, the City updated and completed the City's comprehensive plan update 2040 in FY 2021. A Comprehensive Plan is a policy document that sets forth a city's long-range planning policies in order to reflect the aspirations and values of residents, property owners, businesses, and organizations within the community. The Comprehensive Plan is used by officials to make land use and planning-related decisions and serve as a resource the public may use to better understand the City's approach to development. In short, the Comprehensive Plan illustrates a community's vision for its future growth and development. The Comprehensive Plan serves as a guide to assist the City in planning future capital projects.

What is included in this year's capital improvement budget?

The City Council approved a capital improvements budget for FY 2022-23 of \$59,026,435 including \$4,100,000 in new projects for a total of \$63,126,435. The new projects include projects for general fund, streets, water infrastructure, and wastewater infrastructure.

What can you find in this section?

The following tables show the total capital improvement budget for fiscal year 22-23 and the additions and funding sources for new projects. We have also included a list of current and new CIP projects, along with information regarding their expected completion dates and remaining/proposed amounts. The five-year CIP plan is also included in this section along with descriptions of some of the major projects in each of the funds.

Impacts to Operating Costs – new CIP Projects funded with FY 22-23 Budget:



Miscellaneous Waterline replacements (\$1,069,000)– replacement of these older shorter sections of waterline will reduce repairs costs but not in a material amount. Replacing and up sizing these water lines will help reduce waterline breaks and associated maintenance costs, avoids costly waterline and pavement repairs, improves water circulation and pressure in the water distribution system to serve domestic and fire protection needs. Funding of these miscellaneous water lines will supplement the shortage of the budgeted FY 2022 CIP projects and American Rescue Plan (ARP) funds. Moreover, replacing these deteriorated waterlines will reduce water loss. The operational impact will decrease operating expenses for the first several years.

- Birmingham (Ave J to Ave H) – Approximately 1,250 LF of 6" with 8"
- University (7th St. to Thomason) – Approximately 1,500 LF of 6" with 8"
- Thomason (FM 247 to University Ave) - Approximately 600 LF of 6" with 8"

- Ave I (12th to 14th), and 14th S. (Ave I to G) – Replacement of approximately 1950’ of 8” and 10” with 12”,
- Elm Ave – Replacement of approximately 1,250’ with 6”
- Ave I – Replacement of approximately 3,000’ with 8”
- Sam Houston Ave – Replacement of approximately 2,000’ with 16”
- Fish Hatchery – Replacement of approximately 1,450’ with 8”, 800’ with 6”, and 1,100’ with 4”
- Trinity Cutoff (9 different short Streets) – Replacement of approximately in total 6,445’ with 8” and 1,300’ with 6”.

Wastewater Line Replacements (\$306,000) – Based on the findings during condition and capacity assessment studies carried out during 2015 & 2016, several sanitary sewer basins were determined to have excessive infiltration and inflow (I&I) of groundwater and storm water into the sanitary sewer system. The city replaced aged and deteriorated sanitary sewer line segments during the previous fiscal years based on the study recommendations and funding availability. Replacing these deteriorated sewer line segments (and upsizing if needed) will help avoid / reduce sewage seepage into the ground, help prevent potential groundwater contamination and lower costly maintenance to repair associated damaged areas such as pavement, sink holes, etc. This Miscellaneous Wastewater Lines item will supplement the shortage of the budgeted FY 21-22 CIP. The operational impact will decrease operating expenses for the first several years.

- Sam Houston – Replacement of approximately 350’ of 6”,
- 16th St. – Replacement of approximately 420’ of 10”,
- 14th St. – Replacement of approximately 200’ of 10”,
- Ave. M – Replacement of approximately 350’ of 8”,
- Normal Park Dr. Back Lots Easement – Replacement of approximately 450’ of 6”,
- N. of 18th St. Back Lots Easement – Replacement of approximately 450’ of 6”.

Wastewater Masterplan & Model Updates (\$200,000)- The 2016 Water and Wastewater Condition and Capacity Assessment Study included evaluating the existing water and wastewater systems. The Bentley developed software was utilized to develop the models based on the existing facilities, locations, field testing, and evaluations. The models and data will need to be updated to account for changes and addition of development and growth planned and unplanned. The operational impact will increase operating expenses.

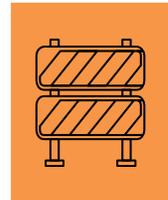
McGary Creek Lift Station Expansion (\$1,275,000) – The existing McGary Creek Lift Station is to be expanded and improved based on the 2016 Water and Wastewater Condition and Capacity Assessment Study. The initial sizing will be an expansion from 2.95 MGD to 4.75 MGD, firm pumping capacity. Most, if not all the existing facilities have reached their useful life and will most likely need to be replaced. The operational impact will increase operating expenses. There are five (5) proposed private developments in

the McGary Creek Lift Station sewer shed at this time. Without this Lift Station expansion, the city will not have enough capacity to provide services to them. The five (5) proposed developments are list below:

1. Magnolia Farms – 246 Residential Lots
2. Westin Meadows – 216 Residential Lots
3. Hunters Creek – 350 Residential Lots
4. Heritage Trails – 200 Residential Lots
5. The Grove of Huntsville (Reserves of Huntsville PID 1) – 145 Residential Lots

Tanyard Creek Lift Station Expansion (\$300,000) – The existing Tanyard Creek lift Station is to be expanded and improved based on the 2016 Water and Wastewater Condition and Capacity Assessment Study. The existing firm pumping capacity is 2.59 MGD. The expansion will have to be able to add the wastewater flows from six upstream lift stations (Mallery Lake, Highway 190, Old Colony, Sims, Bearkat, and Badger) to the Tanyard Creek Lift Station. This project also includes a 14” Force Main to replace the existing 10” Force Main. The operational impact will increase operating expenses.

Drainage Impact Fee Study (\$100,000) – Drainage issues and flooding has been an ongoing problem in certain areas of the City of Huntsville. The funding needed to address these multiple issues / areas has not been available. The city and surrounding areas are growing rapidly. The proposed study will make recommendations on the implementation of a drainage impact fee to help offset the cost of future stormwater improvements. The operational impact will increase operating expenses.



1518 University – Storm Sewer Replacement (\$300,000) – The City has been replacing existing undersized and deteriorated storm sewer lines each year to the extent that funding is made available for this purpose. Replacing and/or upsizing will help reduce flooding and associated maintenance costs and improve traffic circulation during heavy rain events. Funding for the design and construction of the storm sewer replacement of approximately sixty (60) LF. This currently includes failed portions of pipe, adding manholes, junction boxes and repair the street sections after the construction/replacement is complete. The operational impact will decrease operating expenses.

17th Street (Ave M to Sam Houston) (\$200,000) – The City has been replacing existing undersized and deteriorated storm sewer lines each year to the extent that funding is made available for this purpose. Replacing and/or upsizing will help reduce flooding and associated maintenance costs, improve traffic circulation during the heavy rain events. Adding funding for the construction of this 18” failed storm sewer pipe, adding manholes, junction boxes, and repair the street sections after the construction/replacement is complete. The operational impact will decrease operating expenses.

Fiber Loop Project - (\$55,000) - Funding will provide fiber loop design to two (2) TxDOT Crossing locations; (1), I-45 crossing from Sam Houston State University to Veterans Memorial Parkway Intersection and (2),

SH-30 crossing at the intersection of Veterans Memorial Parkway. TxDOT will not issue any permits without Engineer Plan & Profile Design Drawings. The operational impact will decrease operating expenses.

Eastham Thomason Park Improvements - (\$75,000) - Funding will assist with additional amenities to the park such as skate park lighting, disc golf expansion and a pickle ball court. Staff plans to enhance the lighting at the skate park to better illuminate the area providing for a safer environment during the evening hours. Staff would also like to expand the disc golf course by placing an additional basket at each hole for a total of eighteen (18) targets. Last, after receiving requests from community members, staff would like to install a set of pickle ball courts to round out the multiple amenities available at this park. The operational impact will increase operating expenses.



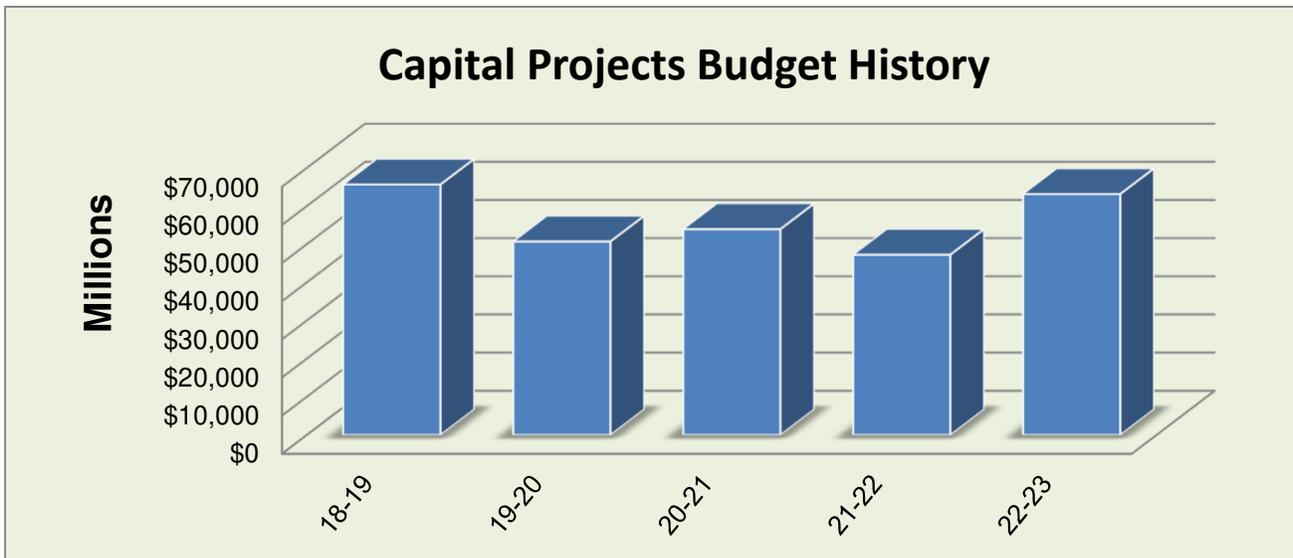
Kate Barr Ross (KBR) Fields 9 and 10 Parking lot – (\$150,000) – Funding for construction of a parking lot for leagues/community members that utilize “Field 10” for games or events. Currently visitors park in the grass which can become very muddy during the rainy season. The operational impact will increase operating expenses.

Sidewalk Repairs & Improvements (As Need Basis) – (\$50,000) – The City has approximately 105 miles of sidewalk in the City limits. There are several segments throughout the City needing extensive repairs to sidewalk and upgrades to sidewalk ramps to meet current ADA requirements. The funds will be utilized to repair sidewalks, to repair or provide new ADA compliant ramps and to extend small segments of sidewalks to connect existing sidewalks, where most needed during the fiscal year. Also, it is anticipated that these small sidewalk improvement works can be achieved with minimal design. The operational impact will increase operating expenses.

Airport Runway – (\$20,000) - On April 21, 2020, the City Council adopted the Huntsville Municipal Airport Master Plan. Within the plan, capital improvement programs were identified and deemed necessary to accommodate projected aircraft and passenger demands. The plan also plays a key role in formulating the CIP submitted to the TxDOT Aviation Division and utilized by the FAA, which indicates development priorities for the airport and costs to be incurred by the city. Aside from assisting with the development of the CIP, the plan allows for additional capital improvement items that contribute to the overall operational safety and efficiency of the facility such as pavement maintenance and rehabilitation. Current runway conditions are necessitating surface rehabilitation work. This item is for runway mill and overlay design only. The operational impact will decrease operating expenses.

City of Huntsville
Capital Project Budget Summary
 Fiscal Year 2022-23

	Remaining Budget (September 30, 2022)	FY 22-23 Additions	Total CIP Budget
General	20,568,029	300,000	20,868,029
Water Capital Projects	879,765		879,765
Water Renewal & Replacement	5,100,278	1,069,000	6,169,278
Wastewater Capital Projects	32,406,944	2,681,000	35,087,944
Sidewalks	71,419	50,000	121,419
Total Capital Project Budget*	59,026,435	4,100,000	63,126,435



Note:

2016 Bond Election Debt for Water and Wastewater Projects issued in FY 2018
 2016 Bond Election Debt for Police and Fire Station Projects issued in FY 2019
 2016 Bond Election Debt for City Hall and the Service Center Projects issued in FY 2020

City of Huntsville
FY 2022-2023 Capital Funding Additions and Sources

Utility CIP	Amount	Funding Sources
Miscellaneous Waterline Replacements (Birmingham - (Ave J to Ave H), University - (7th St. to Thomason), Thomason (FM 247 to University Ave), Ave I (12th to 14th), 14th S. (Ave I to G), Elm Ave, Ave I, Sam Houston Ave, Fish Hatchery, Trinity Cut off	\$ 1,069,000	Utility Fund
Wastewater Line Replacements - Sam Houston, 16th Street, 14th Street, Ave M, Normal Park Dr., N. of 18th Street	\$ 306,000	Utility Fund
Wastewater Masterplan & Model Updates	\$ 200,000	Utility Fund
McGary Creek Lift Station Expansion	\$ 1,275,000	Utility Fund
Tanyard Creek Liftstation Expansion	\$ 300,000	Utility Fund
Drainage Impact Fee Study	\$ 100,000	Utility Fund
1518 University -Storm Sewer Replacement	\$ 300,000	Utility Fund
17th Street (Ave M to Sam Houston)	\$ 200,000	Utility Fund
TOTAL - Utility Fund CIP	\$ 3,750,000	
General - CIP	Amount	Funding Sources
Fiber Loop Project	\$ 55,000	General Fund
Eastham Thomason Park Improvemnets	\$ 75,000	General Fund
Kate Barr Ross (KBR) Fields 9 and 10 Parking Lot	\$ 150,000	General Fund
Miscellaneous Sidewalk Improvements	\$ 50,000	General Fund
Airport Runway	\$ 20,000	General Fund
Total General CIP	\$ 350,000	
Total Sources Summary	Amount	
Utility Fund Contributions	\$ 3,750,000	
General Fund Contributions	\$ 350,000	
22-23 Total Sources of Funds	\$ 4,100,000	



Current and New Capital Projects

(Balances as of September 30, 2022)

	FY Approved	Remaining/ Proposed Amt
Water CIP		
Current Projects		
30" Transmission Main Continuous Improvement Plan	2015 - 2019	\$ 700,000
TX DOT I-45 Utility Relocation Phase 2	20-21	\$ (4,325)
Water line extension - Cost participation for Development Projects	14 -15	\$ 184,090
		\$ 879,765
New Projects		
		\$ -
Total Water Projects \$ 879,765		
Water CIP R & R		
14th Street (I to G) Replace 8" + Ave I (12 th to 14 th) Replace 10"	21-22	\$ 316,458
Robinson Way / 25th Street W/L Rehabilitation - Approx. 2400LF	20-21	\$ 331,706
Cline Street (FM1374 to Old Hou Road) - Replace 6" - Approx. 2800 LF	20-21	\$ 481,886
Hayman (Cline to Powell) - Replace/Relocate 8" waterline to 12" -Approx. 2400LF	20-21	\$ 463,289
Hayman (Cline to Powell) - Replace/Relocate 8" waterline to 6" -Approx. 1200LF	20-21	\$ 167,375
12" Waterline Replacement (Ave D to SH 30)		\$ 134,202
Hazel Avenue Waterline Replacement - Approx. 1000 LF	20-21	\$ 185,972
Miscellaneous Waterline Replacements (Birmingham - (Ave J to Ave H), University - (7 th St. to Thomason), Thomason (FM 247 to University Ave)	21-22	\$ 551,482
		\$ 2,632,370
Water - ARP Funds 2021		
Water Model Update		\$ 50,000
Miscellaneous Waterline Replacements -Elm Ave and Louis Davis		\$ 232,933
Ave I / Bobby K Marks Rehab		\$ 965,253
Sam Houston Ave 16" Rehab		\$ 403,751
Fish Hatchery (1st Half) - Replace 2" with 6"		\$ 240,697
Palm Street 1 MG Ground Storage Tank Rehab		\$ 109,408
7 - Waterline Replacements		\$ 465,866
		\$ 2,467,908
New Projects		
Miscellaneous Waterline Replacements (Birmingham - (Ave J to Ave H), University - (7 th St. to Thomason), Thomason (FM 247 to University Ave), Ave I (12th to 14th), 14th S. (Ave I to G), Elm Ave, Ave I, Sam Houston Ave, Fish Hatchery, Trinity Cut off	22-23	\$ 1,069,000
		\$ 1,069,000
Total Water Renewal and Replacement Fund CIP (R&R) Projects \$ 6,169,278		



Current and New Capital Projects

(Balances as of September 30, 2022)

	FY Approved	Remaining/ Proposed Amt
Wastewater CIP		
Current Projects		
Replace AJ-08 & AJ-10 Trunk Sewer lines (design only)	18-19	\$ 103,068
Sewer Line Extensions - Cost participation for Development Projects	14-15	\$ 74,487
TX DOT I-45 Utility Relocation Phase 2 (engineering)	17-18	\$ 47,313
Water's Edge LS Force Main Replacement	19-20	\$ 7,686
Elkins Lake #1 (EL 1) Lift Station Rehabilitation	19-20	\$ 115,620
NB-06 Basin Rehabilitation and Renewal	19-20	\$ 1,496,000
Sanitary Sewer Replacements -Evergreen / Trib A / MLK Jr. Blvd	20-21	\$ 566,417
N.B Davidson Wastewater Treatment replacement design	20-21	\$ 936,074
1502 Sam Hou Ave to 1412 Sam Hou Ave - Wastewater Line	21-22	\$ 63,941
608 Sam Hou Ave to 505 Ave M - Wastewater Line	21-22	\$ 38,532
16th St (Sam Hou Ave to Ave M) - Wastewater Line	21-22	\$ 55,664
1726 Ave Q to 1711 Ave R (MH 1936 to MH 1939) - Wastewater Line	21-22	\$ 41,648
Sowell/gospel Hill Intersection to 98 Smith Hill - Wastewater Line	21-22	\$ 166,991
1798 Smith Hill to Roosevelt/Mary Int - Wastewater Line	21-22	\$ 144,726
14th & Ave I - Realign and Upsize Wall Unit Sewer - Wastewater Line	21-22	\$ 66,796
500 to 546 Normal Park Dr (Behind townhomes) - Wastewater Line	21-22	\$ 55,664
Wastewater Masterplan & Model Updates	21-22	\$ 150,000
18" Storm Sewer Replace on 17th (Ave M to Sam Hou) - Drainage	21-22	\$ 23,500
Open Ditch lining improvements - Drainage	21-22	\$ 5,500
		\$ 4,159,627
Grant Revenue		
West Greenbriar Drainage Improvement (GLO Grant)	20-21	\$ 819,027
River Oaks Drive Improvements (GLO Grant)	20-21	\$ 886,365
		\$ 1,705,392
Wastewater Projects - Prop 3 Bonds		
AJ-11 Basin Sanitary Sewer Improvement	21-Jul	\$ 3,003,731
		\$ 3,003,731
Wastewater - ARP Funds 2021		
McGary Creek Lift Station Expansion		\$ 2,806,299
Robinson Creek WWTP Improvements		\$ 301,924
NB Davidson WWTP Improvements		\$ 59,971
		\$ 3,168,194
Wastewater Revenue Bonds 2022		
Replace 30" w/48" Trunk Sewer Line(construction)		\$ 4,000,000
Replace AJ-08 Sewer Seg A(construction)		\$ 3,620,000
Replace AJ-08 Sewer Line Seg B(construction)		\$ 3,150,000
Replace AJ-08 Sewer Line Seg C(construction)		\$ 3,600,000
Replace 24" w/42" AJ-10 Trunk Sewer(construction)		\$ 6,000,000
		\$ 20,370,000
New Projects		
Wastewater Line Replacements - Sam Houston, 16th Street, 14th Street, Ave M, Normal Park Dr., N. of 18th Street	22-23	\$ 306,000
Wastewater Masterplan & Model Updates	22-23	\$ 200,000
McGary Creek Lift Station Expansion	22-23	\$ 1,275,000



Current and New Capital Projects

(Balances as of September 30, 2022)

	FY Approved	Remaining/ Proposed Amt
Tanyard Creek Liftstation Expansion	22-23	\$ 300,000
Drainage Impact Fee Study	22-23	\$ 100,000
1518 University -Storm Sewer Replacement	22-23	\$ 300,000
17th Street (Ave M to Sam Houston)	22-23	\$ 200,000
		<u>\$ 2,681,000</u>
Total Wastewater Projects		\$ 35,087,944
General		
Current Project		
Airport CIP - Taxiway A South	18-19	\$ 9,828
Fiber Loop - Veterans Memorial Parkway near Intersection with Woodward Drive to City Service Center	18-19	\$ 8,849
Grant Match - Airport	15-16	\$ 7,737
Kate Barr Ross (KBR) Parking Lot #9 and #10	18-19	\$ 99,731
Visitors Center Majors Repairs	18-19	\$ 155,597
Fencing for KBR Soccer & Football Fields	19-20	\$ 34,731
Fence @ Wildwood Sanctuary (Cemetery)	08-09	\$ 8,062
MLK / Animal Shelter	19-20	\$ 1,485,638
Lighting Along the Trail - Eastham Thomason Park	20-21	\$ 28,500
Airport CIP - Taxiway A Mid-Segment	20-21	\$ 168,652
Bleacher Cover KBR Field #10 & 11	21-22	\$ 1,233
New Sports Complex Feasibility Study	21-22	\$ 100,000
Eastham Thomason Park Improvemnets	21-22	\$ 7,865
		<u>\$ 2,116,423</u>
City Hall & Service Center Bonds - 2016 Bond Prop 2		
City Hall & Service Center Bonds - 2016 Bond Prop 2	19-20	\$ 18,338,656
		<u>\$ 18,338,656</u>
General Fund - Fiber - ARP Funds 2021		
MLK Center Fiber		\$ 100,000
Wynne Home Fiber		\$ 12,950
		<u>\$ 112,950</u>
New Projects		
Fiber Loop Project	22-23	\$ 55,000
Eastham Thomason Park Improvemnets	22-23	\$ 75,000
Kate Barr Ross (KBR) Fields 9 and 10 Parking Lot	22-23	\$ 150,000
Airport Runway	22-23	\$ 20,000
		<u>\$ 300,000</u>
Total General Funds Projects		\$ 20,868,029



Current and New Capital Projects

(Balances as of September 30, 2022)

	FY Approved	Remaining/ Proposed Amt
Sidewalks CIP		
Current Projects		
Miscellaneous Sidewalk Improvements	20-21	\$ 21,419
Miscellaneous Sidewalk Improvements	21-22	\$ 50,000
		\$ 71,419
New Projects		
Miscellaneous Sidewalk Improvements	22-23	\$ 50,000
		\$ 50,000
Total Sidewalks Projects		\$ 121,419
Total Current Projects		\$ 59,026,435
Total New Projects		\$ 4,100,000
Total of all Projects		\$ 63,126,435

Note: Values are in \$1,000s

City of Huntsville
Five Year CIP Plan 2023-2027

<i>Note: values are in \$1,000s</i>	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	TOTAL	City Funds	Grants/ Reimburs	Revenue Bonds	GO Bonds	TOTAL
Water CIP											
Miscellaneous Waterline Replacement 16 projects location with Aurora and LJA in designing and constnuction starts early 2023	\$ 1,069	\$ 1,000				\$ 2,069	\$ 2,069				\$ 2,069
Old Colony Road (Goodrich to SH 19) Utility Rd Jeffro St Rhodes Dr	\$ -	\$ 80	\$ 420	\$ -	\$ -	\$ 500	\$ 500	\$ -	\$ -		\$ 500
Water Masterplan	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ 200	\$ -	\$ -	\$ 200
Eastham (Elmwood to Royal Oaks) - Replace 6"	\$ -	\$ 170	\$ -	\$ -	\$ -	\$ 170	\$ 170	\$ -	\$ -	\$ -	\$ 170
Fish Hatchery II-Replace 2" w/ 6"	\$ -	\$ 290		\$ -	\$ -	\$ 290	\$ 290	\$ -	\$ -	\$ -	\$ 290
Mance Park Middle School Waterline Rehabilitation	\$ -	\$ 132	\$ 882	\$ -	\$ -	\$ 1,014	\$ 1,014	\$ -	\$ -	\$ -	\$ 1,014
Boettcher Drive Waterline Rehabilitation	\$ -	\$ 153	\$ 500		\$ -	\$ 653	\$ 653	\$ -	\$ -	\$ -	\$ 653
11th Street / Hickory Drive Waterline Rehabilitation	\$ -	\$ 167	\$ 500		\$ -	\$ 667	\$ 667	\$ -	\$ -	\$ -	\$ 667
West side of Dahlia Road (Timberwilde) - Replace 4" to 6"	\$ -	\$ 300	\$ 350		\$ -	\$ 650	\$ 650	\$ -	\$ -	\$ -	\$ 650
Briar Meadow & Autumn Way (West of Tanglewood Dr) - Replace 4" to 6"	\$ -	\$ 150	\$ 200		\$ -	\$ 350	\$ 350	\$ -	\$ -	\$ -	\$ 350
Josey Street / 11th Street Waterline Rehabilitation	\$ -	\$ -		\$ 80	\$ 1,008	\$ 1,088	\$ 1,088	\$ -	\$ -	\$ -	\$ 1,088
Avenue O / 17th Street Waterline Rehabilitation	\$ -	\$ -		\$ 190	\$ 1,072	\$ 1,262	\$ 1,262	\$ -	\$ -	\$ -	\$ 1,262
12-inch North SH 30 Waterline	\$ -	\$ -	\$ -	\$ -	\$ 62	\$ 62	\$ 62	\$ -	\$ -	\$ -	\$ 62
FM 2821 / MLK Jr. Drive Waterline Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 182	\$ 182	\$ 182	\$ -	\$ -	\$ -	\$ 182
Avenue J / 21th St / 22nd St Waterline Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 181	\$ 181	\$ 181	\$ -	\$ -	\$ -	\$ 181
16" Sam Houston Ave Water Line					\$ 179	\$ 179	\$ 179				
18" SH 75 South Phase 2 (Old Phelps Rd to Southwood Dr.)					\$ 360	\$ 360	\$ 360				
12" 9th St and Ave C (replace 6")					\$ 100	\$ 100	\$ 100				
12" IH 45 (19th St to Crosstimbers St)					\$ 171	\$ 171	\$ 171				
Pine Shadows Rehabilitation					\$ 187	\$ 187	\$ 187				
Smith Hill Road / Mary Ave (Replace 2", 6", and 8")					\$ 101	\$ 101	\$ 101				
Elkins Lake (Augusta Dr/Greenbriar Dr. (Replace 2",6" and 8"))					\$ 192	\$ 192	\$ 192				
Bearkat Village (Replace 2", 6", 8", 10" and 12")					\$ 187	\$ 187	\$ 187				
Highland Townhomes (Replace 2",6" and 8")						\$ -					
Spring Drive/January Lane (Replace 2",6" and 8")						\$ -					
TOTAL - Water CIP	\$ 1,069	\$ 2,642	\$ 2,852	\$ 270	\$ 3,982	\$ 10,815	\$ 10,615	\$ 200	\$ -	\$ -	\$ 10,815

Note: Values are in \$1,000s

City of Huntsville
Five Year CIP Plan 2023-2027

<i>Note: values are in \$1,000s</i>	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	TOTAL	City Funds	Grants/ Reimburs	Revenue Bonds	GO Bonds	TOTAL
Wastewater CIP											
Miscellaneous Wasterwater line Replacement 6 projects with Half in designing and construction starts May 2023	\$ 306	\$ 689				\$ 995	\$ 995				\$ 995
Wastewater Masterplan & Model Updates	\$ 200	\$ -	\$ -	\$ -	\$ -	\$ 200	\$ 200	\$ -	\$ -	\$ -	\$ 200
McGary Creek Lift Station Expansion	\$ 1,275	\$ -	\$ -	\$ -	\$ -	\$ 1,275	\$ 1,275	\$ -	\$ -	\$ -	\$ 1,275
Tanyard Creek Lift Station Expansion	\$ 300	\$ 3,100	\$ -	\$ -	\$ -	\$ 3,400	\$ 3,400	\$ -	\$ -	\$ -	\$ 3,400
Elkins Lake #2 (EL 2) Lift Sta Rehab + FM Replace	\$ -	\$ 100	\$ 400	\$ -	\$ -	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ 500
AJ-08 Basin Rehabilitation and Renewal	\$ -	\$ 330		\$ 1,407	\$ -	\$ 1,737	\$ 1,737	\$ -	\$ -	\$ -	\$ 1,737
RC-04 Basin Rehabilitation & Renewal	\$ -	\$ 309		\$ 1,402	\$ -	\$ 1,711	\$ 1,711	\$ -	\$ -	\$ -	\$ 1,711
N. B. Davidson WWTP Rehabilitation Project	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000
Elkins Lake #3 (EL 3) Lift Station Rehabilitation	\$ -	\$ 80	\$ 348	\$ -	\$ -	\$ 428	\$ 428	\$ -	\$ -	\$ -	\$ 428
Elkins Sewer line Rehabilitation - Various sizes	\$ -	\$ 150	\$ 300	\$ -	\$ -	\$ 450	\$ 450	\$ -	\$ -	\$ -	\$ 450
Fiber - Robinson Creek WWTP, Elkins Lake Dam LS, Status Vistor Center, and Lift Stations at Park Rod, Bayes, McCoy's and Sterlingbrook			\$ 475			\$ 475	\$ 475				\$ 475
Fiber - Fire Station #4, Tanyard Creek Lift Station, Simmons St. LS, and McDonalk Creek LS; Airport and Hitching Post airport LSs, McGary Creek, TxDot #1, #2				\$ 200		\$ 200	\$ 200				\$ 200
Moffett Springs Rd Area Sewer Line Extension	\$ -	\$ 200	\$ 400	\$ -	\$ -	\$ 600	\$ 600	\$ -	\$ -	\$ -	\$ 600
Elkins Lake Equestrian Center Lift Station Rehab	\$ -	\$ -	\$ 79	\$ 301	\$ -	\$ 380	\$ 380	\$ -	\$ -	\$ -	\$ 380
Bayes (BA) Lift Station Rehabilitation	\$ -	\$ -	\$ 96	\$ 479	\$ -	\$ 575	\$ 575	\$ -	\$ -	\$ -	\$ 575
13th St (Ave O to Ave M)	\$ -	\$ -	\$ -		\$ 40	\$ 40	\$ 40	\$ -	\$ -	\$ -	\$ 40

Note: Values are in \$1,000s

City of Huntsville
Five Year CIP Plan 2023-2027

<i>Note: values are in \$1,000s</i>	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	TOTAL	City Funds	Grants/ Reimburs	Revenue Bonds	GO Bonds	TOTAL
Replace 10-36" Sewer Lines in AJ-10 Basin	\$ -	\$ -	\$ -	\$ 412		\$ 412	\$ 412	\$ -		\$ -	\$ 412
Replace 8" w/ 10/12" Sewer Line in AJ-10 Basin	\$ -	\$ -	\$ -	\$ 169		\$ 169	\$ 169	\$ -		\$ -	\$ 169
AJ-11 Basin Rehabilitation & Renewal	\$ -	\$ -	\$ -	\$ 310		\$ 310	\$ 310	\$ -	\$ -	\$ -	\$ 310
Rehab/Expand Hitching Post LS (.15 TO .30 MGD)	\$ -	\$ -	\$ -	\$ -	\$ 37	\$ 37	\$ 37	\$ -	\$ -	\$ -	\$ 37
Replace 8" w/ 10" Sewer Line in AJ-12 Basin	\$ -	\$ -	\$ -	\$ -	\$ 130	\$ 130	\$ 130	\$ -		\$ -	\$ 130
Simmons Street (SS) Lift Station Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 52	\$ 52	\$ 52	\$ -	\$ -	\$ -	\$ 52
McCoy's (MC) Lift Station Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 43	\$ 43	\$ 43	\$ -	\$ -	\$ -	\$ 43
Consolidation of lines and manhole placement - two 15" lines on Ave. M from Thomason to 11th Street	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Consolidate the 24" & 12" lines on 9th street between Ave M & Ave N, & the 10" & 24" between Ave M & Sam Houston Ave.	\$ -	\$ -	\$ -	\$ -	\$ 166	\$ 166	\$ 166	\$ -	\$ -	\$ -	\$ 166
Consolidate dual 6" lines on Hickory between Crosstimbers & 620 Hickory.	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ 50
Consolidate the 6" & 12" lines on 21st Street between Ave M & Ave N and Ave M & Ave N-1/2. Clean up cluster of manholes at 21st & Ave N.	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ 40	\$ 40	\$ -	\$ -	\$ -	\$ 40
Consolidate the 8" & 12" line that runs through an easement from 21st St. to the middle of the Sam Houston Museum Property.	\$ -	\$ -	\$ -	\$ -	\$ 50	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ 50
Tie 6" lines from Thomason, Mesquite & Cottonwood directly into the 24", Get rid of the line that parallels the 24" line between those streets.	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ 60	\$ 60	\$ -	\$ -	\$ -	\$ 60
TOTAL - Wastewater CIP	\$ 2,081	\$ 19,958	\$ 2,098	\$ 4,680	\$ 768	\$ 29,585	\$ 14,585	\$ -	\$ 15,000	\$ -	\$ 29,585

Note: Values are in \$1,000s

City of Huntsville
Five Year CIP Plan 2023 - 2027

<i>Note: values are in \$1,000s</i>	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	TOTAL	City Funds	Grants/ Reimburs	Revenue Bonds	GO Bonds	TOTAL
CIP - General											
Additional Skate Park Improvements		\$ -	\$ 75	\$ -	\$ -	\$ 75	\$ -	\$ 75	\$ -	\$ -	\$ 75
Fiber - MLK Jr. Community Ctr Facility (additional funds needed for survey & fiber along MLK	\$ 55	\$ -	\$ -	\$ -	\$ -	\$ 55	\$ 37	\$ -	\$ -	\$ -	\$ 37
Aerial Mapping-Imagery,LiDAR, Planimetric & Topo		\$ -	\$ 150	\$ -	\$ -	\$ 150	\$ 150	\$ -	\$ -	\$ -	\$ 150
Fiber - NB Davidson WWTP, Elkins Lake Dam LS & Elkins Lake LS #3		\$ -		\$ -	\$ 396	\$ 396	\$ 396	\$ -	\$ -	\$ -	\$ 396
Fiber - Robinson Creek WWTP, Spring Lake WTP, McDonald Creek Lift Station		\$ -		\$ -	\$ 475	\$ 475	\$ 475	\$ -	\$ -	\$ -	\$ 475
Emancipation Park Improvements	\$ -	\$ 750	\$ -	\$ -	\$ -	\$ 750	\$ -	\$ 750	\$ -	\$ -	\$ 750
New Lights for KBR 4-Plex	\$ -	\$ 550	\$ -	\$ -	\$ -	\$ 550	\$ 550	\$ -	\$ -	\$ -	\$ 550
Trail Improvements Phase I	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Fiber - Fire Stat #4, Tanyard Creek Lift Station, Simmons St Lift Station and McDonald Creek Lift Station	\$ -	\$ 475	\$ -	\$ -	\$ -	\$ 475	\$ 475	\$ -	\$ -	\$ -	\$ 475
Fiber - Statue Visitor Center and Lift Stations at Park Rd 40, Bayes, McCoy's and Sterlingbrook	\$ -	\$ 430	\$ -		\$ -	\$ 430	\$ 430	\$ -	\$ -	\$ -	\$ 430
Trail Improvements Phase II	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Fiber - Airport and Lift Stations at Hitching Post airport, McGary Creek, TxDOT #1 and TxDOT #2	\$ -	\$ -	\$ 450	\$ -		\$ 450	\$ 450	\$ -	\$ -	\$ -	\$ 450
Eastham Thomason Park Improvements	\$ 75	\$ -	\$ -	\$ 500	\$ -	\$ 575	\$ 500	\$ -	\$ -	\$ -	\$ 500
KBR Fields 9 and 10 Parking Lot/Fencing	\$ 150	\$ -	\$ -	\$ -	\$ -	\$ 150	\$ 150	\$ -	\$ -	\$ -	\$ 150
Bleacher Covers KBR Field #6 & 9		\$ -	\$ -	\$ -	\$ -	\$ 60	\$ 60	\$ -	\$ -	\$ -	\$ 60
Skate Park Expansion		\$ -	\$ 100	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100

Note: Values are in \$1,000s

City of Huntsville
Five Year CIP Plan 2023 - 2027

<i>Note: values are in \$1,000s</i>	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	TOTAL	City Funds	Grants/ Reimburs	Revenue Bonds	GO Bonds	TOTAL
Disc Golf Expansion		\$ -	\$ 25	\$ -	\$ -	\$ 25	\$ 25	\$ -	\$ -	\$ -	\$ 25
Additional Lighting at Skatepark		\$ -	\$ 40	\$ -	\$ -	\$ 40	\$ 40	\$ -	\$ -	\$ -	\$ 40
Fiber - Lift Stations at Huntsville State Park, Elkins Lk Equestrian, Elkins Lake Post Office, Water' Edge, Brook Hollow and Elkins Lake #1	\$ -	\$ -	\$ -	\$ 440		\$ 440	\$ 440	\$ -	\$ -	\$ -	\$ 440
Martin Luther King Center Parking Area Reconstruction/or Mill & Overlay		\$ -	\$ -	\$ 134	\$ -	\$ 134	\$ 134	\$ -	\$ -	\$ -	\$ 134
Total - General CIP	\$ 280	\$ 2,305	\$ 940	\$ 1,074	\$ 871	\$ 5,530	\$ 4,612	\$ 825	\$ -	\$ -	\$ 5,437
Airport CIP											
Runway Reconstruction / Extension	\$ 20	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,020	\$ 1,000	\$ 9,000	\$ -	\$ -	\$ 10,000
Total - Airport CIP	\$ 20	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,020	\$ 1,000	\$ 9,000	\$ -	\$ -	\$ 10,000
CIP - Sidewalk											
Miscellaneous Sidewalk Improvements	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 250	\$ 250	\$ -	\$ -	\$ -	\$ 250
Sidewalk / Bike Lane along MLK Jr. Drive		\$ 1,725	\$ -	\$ -	\$ -	\$ 1,725	\$ -	\$ 1,725	\$ -	\$ -	\$ 1,725
Sidewalk / Bike Lane along 7th Street		\$ 1,400	\$ -	\$ -	\$ -	\$ 1,400	\$ -	\$ 1,400	\$ -	\$ -	\$ 1,400
Sidewalk / Bike Lane along University Ave		\$ 2,540	\$ -	\$ -	\$ -	\$ 2,540	\$ -	\$ 2,540	\$ -	\$ -	\$ 2,540
Total - Sidewalk CIP	\$ 50	\$ 5,715	\$ 50	\$ 50	\$ 50	\$ 5,915	\$ 250	\$ 5,665	\$ -	\$ -	\$ 5,915

Note: Values are in \$1,000s

City of Huntsville
Five Year CIP Plan 2023 - 2027

<i>Note: values are in \$1,000s</i>	FY 22-23	FY 23-24	FY 24-25	FY 25-26	FY 26-27	TOTAL	City Funds	Grants/ Reimburs	Revenue Bonds	GO Bonds	TOTAL
CIP - Streets											
Windridge Drive Street Widening		\$ 300	\$ -	\$ -	\$ -	\$ 300	\$ 300	\$ -	\$ -	\$ -	\$ 300
Ravenwood Village Drive Extension		\$ 2,600	\$ -	\$ -	\$ -	\$ 2,600	\$ -	\$ -	\$ -	\$ 2,600	\$ 2,600
Financial Plaza Extension		\$ 1,400	\$ -	\$ -	\$ -	\$ 1,400	\$ -	\$ -	\$ -	\$ 1,400	\$ 1,400
Oakwood Cemetery-Mayes Addition Sec 3 Street Ext.		\$ 125	\$ -	\$ -	\$ -	\$ 125	\$ 125	\$ -	\$ -	\$ -	\$ 125
Veterans Memorial Pkwy Widening (FM 1374 to IH-45)		\$ 14,000	\$ -	\$ -	\$ -	\$ 14,000	\$ -	\$ -	\$ -	\$ 14,000	\$ 14,000
FM 1374 Widening (IH-45 to City Limits at south end)		\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
25th St Extension (IH-45 to Old Houston Rd)	\$ -	\$ -	\$ 9,000	\$ -	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000
Pineshadows Dr Ext to IH-45	\$ -	\$ -	\$ -	\$ 2,500	\$ -	\$ 2,500	\$ -	\$ -	\$ -	\$ 2,500	\$ 2,500
16th St Extension to IH-45	\$ -	\$ -	\$ -	\$ 3,000	\$ -	\$ 3,000	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000
Sycamore Ave Widening to 5-Lanes w/ Sidewalks	\$ -	\$ -	\$ -	\$ 19,600	\$ -	\$ 19,600	\$ -	\$ -	\$ -	\$ 19,600	\$ 19,600
Total - Streets CIP	\$ -	\$ 28,425	\$ 9,000	\$ 25,100	\$ -	\$ 62,525	\$ 425	\$ 10,000	\$ -	\$ 52,100	\$ 62,525



Capital Equipment Purchases

What is Capital Equipment?

The City of Huntsville considers equipment valued at \$5,000 or more and with a useful life of at least one year to be capital equipment. Most capital equipment purchases are of a recurring nature and are made out of the operating budget.

How are Capital Equipment Purchases Funded?

Capital equipment purchases made by the City of Huntsville typically falls into one of two categories: fleet and machinery inventory or technology equipment. Capital fleet and machinery is replaced based on a capital equipment replacement schedule. The City of Huntsville's capital equipment replacement schedule is prepared by dividing the cost of replacement for each piece of equipment by the equipment's expected useful life span. Each operating fund pays this calculated annual amount for their equipment into the Capital Equipment Replacement Fund. Based on the replacement schedule, purchases of replacement equipment are budgeted in the Capital Equipment Replacement Fund.

The replacement budget is reviewed and adopted annually by the City Council as part of the operating budget. For new fleet or equipment purchases, the operating fund typically transfers the entire cost of the purchase to the Capital Equipment Replacement Fund the first year. The equipment is then added to the replacement schedule and the operating fund pays only the calculated annual amount in each subsequent year. Capital technology equipment purchases are usually budgeted directly from the operating fund or in the Computer Equipment Replacement Internal Service Fund through a transfer from the operating fund purchasing the equipment.

Fund reservations for the General and Enterprise Funds are divided by contribution amounts. Purchase prices in the replacement schedule are reviewed each year.

How do Capital Equipment Purchases Impact the Operating Budget?

The City of Huntsville's capital equipment purchases affect the operating budget in several ways. Capital equipment purchases are made out of the operating budget. Often a piece of equipment is purchased in order to increase the efficiency of operations. For fleet and machinery purchases, the use of the capital equipment replacement schedule is designed to help stabilize the impact of the cost of capital equipment purchases from year-to-year and minimize erratic annual spending patterns.

Because the replacement schedule divides the total replacement cost by the estimated useful life span of the equipment, the operating funds are able to spread the cost of replacement out over the entire life of the equipment instead of having to absorb the full cost of replacement in a single year. This level of planning and management by City Council and staff helps to ensure that Huntsville's fleet and equipment inventory are maintained in a fiscally responsible manner that gives City staff the equipment they need to provide the citizens of Huntsville with excellent services. Maintaining a high-quality fleet and equipment inventory reduces inefficiency and employee down time due to equipment that is in disrepair. Aging equipment is often accompanied by excessive maintenance costs. Regular replacement of capital equipment helps to ensure increased efficiency and minimized maintenance costs.

What is Included in this Year's Capital Equipment Budget?

The City Council approved a total budget for the purchase of capital equipment in FY 2022-23 of \$1,357,824. This includes \$977,553 for fleet equipment and \$380,271 for technology equipment. The table on the following pages shows the budget and fund for each FY 2022-23 equipment addition:

City of Huntsville
FY 2022-23
Capital Equipment Budget

Equipment		Fund					
		General Fund	Utility Fund	Hotel / Motel Fund	Capital Equipment	Computer Equipment	Total All Funds
Fleet/Motor Vehicles	Mini Excavator	R			-	53,842	
	Mower	R			-	16,500	
	Sand Pro	R				30,200	
	Crew Cab Truck w/ work bed	R				60,000	
	3/4 ton Truck regular cab w/ service bed	R				54,000	
	1/2 ton Crew Cab	R				33,000	
	1/2 ton Crew Cab	R				33,000	
	CID SUV	R				33,174	
	Marked Patrol Unit (Police) (6)	R				225,000	
	SCBA Units - Fire Dept.	R				50,000	
	Accessories for police units (7)	N	177,435				
	Marked Patrol Unit (Police) (1)	N	38,000				
	Accessories for police units (1)	N	35,000				
	1/2 ton Crew Cab (2)	N	72,402				
	Mower	N		16,500			
	1/2 ton Crew Cab (2)	N			33,000		
	Mower	N			16,500		
Subtotal Fleet / Motor Vehicles		322,837	16,500	49,500	588,716		977,553
Computer Servers -Information Technology	R					336,556	336,556
Computer/Phone/Camera Replacements (City-wide)	R					43,715	43,715
Subtotal Technology						380,271	380,271
Total		322,837	16,500	49,500	588,716	380,271	1,357,824

Description of Debt

The City's total outstanding debt at October 1, 2022, is \$103,035,000. The below tables show total municipal debt by use:

**City of Huntsville
Summary of Total Municipal Debt by Use**

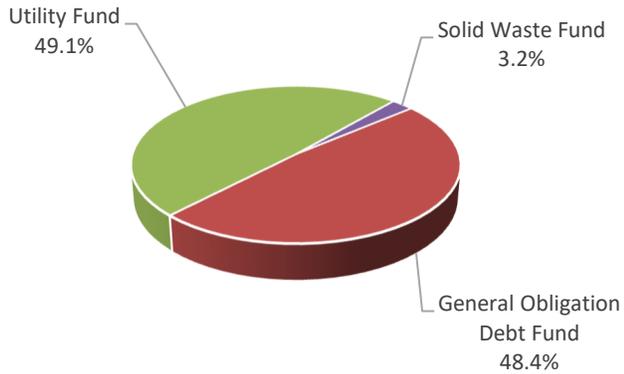
	General Obligation	Utility Fund	Solid Waste	Total
Series 2020, MLK / Animal Shelter	3,075,000			3,075,000
Series 2020, City Hall / Service Center	18,220,000			18,220,000
Series 2019, Police / Fire	18,570,000			18,570,000
Library Bonds	845,000			845,000
Enterprise Infrastructure 2018		41,365,000		41,365,000
Enterprise Infrastructure 2022		18,870,000		18,870,000
Solid Waste			2,090,000	2,090,000
Total Municipal Debt	40,710,000	60,235,000	2,090,000	103,035,000

The below tables show total municipal debt service requirements for FY 22-23 by fund:

**City of Huntsville
Summary of FY 22-23 Debt Service Requirements**

	Current Outstanding Balance	Debt Service Requirement FY 2022-23		
		Principal	Interest	Total
General Obligation Fund	\$ 40,710,000	1,255,000	1,108,704	2,363,704
Utility Fund	\$ 60,235,000	1,645,000	2,213,413	3,858,413
Solid Waste Fund	\$ 2,090,000	130,000	81,625	211,625
Total Municipal Debt	\$ 103,035,000	3,030,000	3,403,742	6,433,742

**City of Huntsville
Summary of Total Municipal Debt Fund**



General Obligation Debt Service Fund

Debt Payable from Ad Valorem (Property) Taxes

The City's total outstanding General Obligation Debt, payable from ad valorem (property) taxes at October 1, 2022, is \$40,710,000. The below table shows the use of those funds:

**City of Huntsville
Outstanding General Obligation Debt**

Series 2020, City Hall / Service Center	\$18,220,000	Series 2010, Library	\$845 ,000
Series 2019, Police / Fire	\$18,570,000	Series 2020, MLK/Animal Shelter	3,075,000

Future Outlook and Impact

The City's legal debt limit for property tax supported debt is 10% of Huntsville's assessed value. Based on current assessed value of \$2,751,109,444 the legal debt limit is \$275,110,945. Council expects to be able to meet current outstanding debt payments with the adopted property tax rate .2926¢ per \$100 assessed tax rate. The debt portion of the property tax rate for FY 2022-23 is 5.41¢ and constitutes 18.49% of the total tax rate. The debt portion of the property tax rate for the prior fiscal year was 5.93¢.

In the November 2009 election, the voters approved bond financing for library expansion/renovation up to \$3,500,000 and bonds were issued for \$3,500,000 in fiscal year 2009-2010. Construction was completed in 2011.

In the November 2016 election, the voters approved Bond Proposition 1 for new Public Safety Facilities and Bond Proposition 2 for renovations to City Hall and the Service Center. The debt for the Public Safety Facilities was issued in August of 2019 in the amount of \$19,890,000. The 2019 Bond issue projects listed for both Public Safety facilities have a scheduled completion date in 2021. The debt for renovations to City Hall and the Service Center were issued in September of 2020 for \$19,115,000, a scheduled completion date in 2025. Also in 2020, the City issued Certificates of Obligation in the amount of \$3,285,000 to fund renovations to the City community center and to build an Animal Shelter.

Utility Fund

Revenue bond covenants require that net revenues of the combined water and wastewater utilities equal to at least one and one-fourth times the average annual requirements for the payment of principal and interest on the City revenue bonds. The City has at all times met this requirement. Contract debt with the Trinity River Authority (TRA) is considered an operating expense.

Water Operations

Debt payments, comprising 12.25% of the total Utility Fund budget, consists of revenue bonds for water and wastewater capital projects.

In the November 2016 election, the voters approved Bond Proposition 3 for the issuance of waterworks and sewer system revenue bonds in an amount not to exceed \$73,000,000 for city waterworks and sewer system facilities. In May 2018 the City issued the debt on Proposition 3 in the amount of \$45,840,000. The City received a premium of \$1,545,000 on the issuance. Approximately \$700,000 of the bond proceeds were used to cover costs of issuing the bonds. Estimated project costs were \$22,270,000 for Water projects and \$24,415,000 for Sewer projects

Bond Proposition 3 / 2018 Revenue Bonds - Water Projects are:

- Elevated Storage Tank -\$4,144,000
- Pump Stations and Ground Storage Tank -\$7,945,600
- Waterlines - \$10,180,400

These projects have been completed and will improve control of water system pressure and fire flow; improve efficiency and decrease repair and maintenance needs, allow for continues superior treatment with expected growth and provide safe and efficient treatment process and increase treatment capacity.

Wastewater/Sewer Operations

As discussed previously the City issued debt in May 2018 in the amount of \$45,840,000 with approximately \$24,415,000 designated for Sewer projects.

Bond Proposition 3 / 2018 Revenue Bonds - Sewer Projects are:

- Elkins Lake Dam Lift Station - \$3,626,800
- AJ Brown Wastewater Treatment Plant - \$20,788,200

The 2018 Revenue Bond Issue projects listed above for both water and wastewater were completed in FY 20-21.

Solid Waste Fund

In September 2015, the City Council approved authorizing issuing \$2,900,000 of combination Tax and Revenue certificates of obligation to be used to construct a transfer station. Debt payments on these certificates of obligation comprise about 3.1% of the Solid Waste Fund budget for FY 21-22.

Computation of Legal Debt Margin (property tax supported debt)

	October 1, 2022
Assessed Value less Exemptions:	\$ 2,751,109,444
Debt Limit 10 Percent of Assessed Value	\$ 275,110,945
Amount of Debt Applicable to Debt Limit:	
General Obligation Debt:	
2010 Library Bonds	845,000
2019 Series	18,570,000
2020 Series	18,220,000
2020 Series	3,075,000
Net General Obligation Debt Payable from Ad Valorem Taxes	\$ 40,710,000
Interest & Sinking Fund Balance as of September 30	(514,732)
Total Net General Obligation Debt Payable from Ad Valorem Taxes	\$ 40,195,268
Ratio of Net General Obligation Debt to Taxable Assessed Valuation per \$100	14.7%

Financial Stewardship

The establishment and maintenance of appropriate reserves within the General Fund is critical to prudent financial management. The City's financial policies and strong financial management have been recognized by the two major rating agencies through a strong credit profile.

City of Huntsville's General Obligation Bond Rating -	
Standard & Poor's	AA-
Fitch	AA
City of Huntsville WW and SS Revenue Bonds Rating -	
Standard & Poor's	AA-
Fitch	AA

Summary of General Obligation Debt

<i>General Obligation Debt</i>	Current Outstanding Balance	Debt Service Requirement FY 2022-23		
		Principal	Interest	Total
Library Bonds, Series 2010	\$ 845,000	270,000	28,572	298,572
General Obligation Bonds Police & Fire Station, Series 2019	\$ 18,570,000	455,000	557,100	1,012,450
General Obligation Bonds City Hall and Service Center, Series 2020	\$ 18,220,000	435,000	446,663	881,663
Tax and Revenue MLK / Animal Shelter CO Series 2020, \$3,285,000	\$ 3,075,000	95,000	76,369	171,369
Total General Obligation Debt	\$ 40,710,000	1,255,000	1,108,704	2,363,704

Summary of Utility Fund Debt

<i>Utility Fund Debt</i>	Current Outstanding Balance	Debt Service Requirement FY 2022-23		
		Principal	Interest	Total
Water & Wastewater System revenue Bonds, 2018, \$45,840,000	\$ 41,365,000	1,265,000	1,595,863	2,860,863
Water & Wastewater System revenue Bonds, 2022, \$19,575,000	\$ 18,870,000	380,000	617,550	997,550
Total Utility Fund Debt	\$ 60,235,000	1,645,000	2,213,413	3,858,413

Summary of Solid Waste Fund Debt

<i>Solid Waste Debt</i>	Current Outstanding Balance	Debt Service Requirement FY 2022-23		
		Principal	Interest	Total
Tax and Revenue Transfer Station CO, Series 2015	\$ 2,090,000	130,000	81,625	211,625
Total Solid Waste Fund Debt	\$ 2,090,000	130,000	81,625	211,625

Debt Summary By Type

	City Debt	Contract Debt	Total
General Obligation	\$ 40,710,000	\$	40,710,000
Utility Fund	\$ 60,235,000	\$	60,235,000
Solid Waste	\$ 2,090,000	\$	2,090,000
Total Debt	\$ 103,035,000	\$	103,035,000

General Obligation Debt Service Fund Debt Service Requirements to Maturity

Fiscal Year	Outstanding Beginning	Maturities		
		Principal	Interest	Total
2022-2023	40,710,000.00	1,255,000.00	1,108,703.78	2,363,703.78
2023-2024	39,455,000.00	1,295,000.00	1,068,423.78	2,363,423.78
2024-2025	38,160,000.00	1,340,000.00	1,026,152.53	2,366,152.53
2025-2026	36,820,000.00	1,080,000.00	988,781.28	2,068,781.28
2026-2027	35,740,000.00	1,120,000.00	950,581.28	2,070,581.28
2027-2028	34,620,000.00	1,160,000.00	910,931.28	2,070,931.28
2028-2029	33,460,000.00	1,200,000.00	869,831.28	2,069,831.28
2029-2030	32,260,000.00	1,245,000.00	827,281.28	2,072,281.28
2030-2031	31,015,000.00	1,275,000.00	788,681.28	2,063,681.28
2031-2032	29,740,000.00	1,315,000.00	751,681.28	2,066,681.28
2032-2033	28,425,000.00	1,355,000.00	713,531.28	2,068,531.28
2033-2034	27,070,000.00	1,390,000.00	674,231.28	2,064,231.28
2034-2035	25,680,000.00	1,430,000.00	640,131.28	2,070,131.28
2035-2036	24,250,000.00	1,460,000.00	605,031.28	2,065,031.28
2036-2037	22,790,000.00	1,500,000.00	569,131.28	2,069,131.28
2037-2038	21,290,000.00	1,535,000.00	532,231.28	2,067,231.28
2038-2039	19,755,000.00	1,570,000.00	494,431.28	2,064,431.28
2039-2040	18,185,000.00	1,610,000.00	455,731.28	2,065,731.28
2040-2041	16,575,000.00	1,650,000.00	415,981.28	2,065,981.28
2041-2042	14,925,000.00	1,695,000.00	375,231.28	2,070,231.28
2042-2043	13,230,000.00	1,730,000.00	333,331.28	2,063,331.28
2043-2044	11,500,000.00	1,780,000.00	290,481.28	2,070,481.28
2044-2045	9,720,000.00	1,825,000.00	246,175.02	2,071,175.02
2045-2046	7,895,000.00	1,690,000.00	200,712.52	1,890,712.52
2046-2047	6,205,000.00	1,735,000.00	156,925.00	1,891,925.00
2047-2048	4,470,000.00	1,780,000.00	111,962.50	1,891,962.50
2048-2049	2,690,000.00	1,830,000.00	65,781.26	1,895,781.26
2049-2050	860,000.00	860,000.00	18,275.02	878,275.02
Total		40,710,000.00	16,190,355.73	56,900,355.73

**City of Huntsville General Obligation
Library Bonds, Series 2010, \$3,500,000**

Issue Date: 2/15/2010

Maturity Date: 2/15/2025

Payment Date	Principal	Interest	Total	Annual Total
2/15/2023	270,000.00	16,851.25	286,851.25	
8/15/2023	-	11,721.25	11,721.25	298,572.50
2/15/2024	280,000.00	11,721.25	291,721.25	
8/15/2024	-	6,121.25	6,121.25	297,842.50
2/15/2025	295,000.00	6,121.25	301,121.25	301,121.25
Total	\$ 845,000.00	\$ 52,536.25	\$ 897,536.25	\$ 897,536.25

**City of Huntsville General Obligation
Bonds, Series 2019, \$19,800,000**

Issue Date: 9/6/2019

Maturity Date: 8/15/2049

Payment Date	Principal	Interest	Total	Annual Total
2/15/2023		278,550.00	278,550.00	
8/15/2023	455,000.00	278,550.00	733,550.00	1,012,100.00
2/15/2024		271,725.00	271,725.00	
8/15/2024	470,000.00	271,725.00	741,725.00	1,013,450.00
2/15/2025		264,675.00	264,675.00	
8/15/2025	485,000.00	264,675.00	749,675.00	1,014,250.00
2/15/2026		257,400.00	257,400.00	
8/15/2026	500,000.00	257,400.00	757,400.00	1,014,800.00
2/15/2027		249,900.00	249,900.00	
8/15/2027	515,000.00	249,900.00	764,900.00	1,014,800.00
2/15/2028		242,175.00	242,175.00	
8/15/2028	530,000.00	242,175.00	772,175.00	1,014,350.00
2/15/2029		234,225.00	234,225.00	
8/15/2029	545,000.00	234,225.00	779,225.00	1,013,450.00
2/15/2030		226,050.00	226,050.00	
8/15/2030	560,000.00	226,050.00	786,050.00	1,012,100.00
2/15/2031		217,650.00	217,650.00	
8/15/2031	575,000.00	217,650.00	792,650.00	1,010,300.00
2/15/2032		209,025.00	209,025.00	
8/15/2032	595,000.00	209,025.00	804,025.00	1,013,050.00
2/15/2033		200,100.00	200,100.00	
8/15/2033	615,000.00	200,100.00	815,100.00	1,015,200.00
2/15/2034		190,875.00	190,875.00	
8/15/2034	630,000.00	190,875.00	820,875.00	1,011,750.00
2/15/2035		181,425.00	181,425.00	
8/15/2035	650,000.00	181,425.00	831,425.00	1,012,850.00
2/15/2036		171,675.00	171,675.00	
8/15/2036	670,000.00	171,675.00	841,675.00	1,013,350.00
2/15/2037		161,625.00	161,625.00	
8/15/2037	690,000.00	161,625.00	851,625.00	1,013,250.00
2/15/2038		151,275.00	151,275.00	
8/15/2038	710,000.00	151,275.00	861,275.00	1,012,550.00
2/15/2039		140,625.00	140,625.00	
8/15/2039	730,000.00	140,625.00	870,625.00	1,011,250.00
2/15/2040		129,675.00	129,675.00	
8/15/2040	755,000.00	129,675.00	884,675.00	1,014,350.00
2/15/2041		118,350.00	118,350.00	
8/15/2041	775,000.00	118,350.00	893,350.00	1,011,700.00
2/15/2042		106,725.00	106,725.00	
8/15/2042	800,000.00	106,725.00	906,725.00	1,013,450.00
2/15/2043		94,725.00	94,725.00	
8/15/2043	825,000.00	94,725.00	919,725.00	1,014,450.00
2/15/2044		82,350.00	82,350.00	
8/15/2044	850,000.00	82,350.00	932,350.00	1,014,700.00
2/15/2045		69,600.00	69,600.00	
8/15/2045	875,000.00	69,600.00	944,600.00	1,014,200.00
2/15/2046		56,475.00	56,475.00	
8/15/2046	900,000.00	56,475.00	956,475.00	1,012,950.00
2/15/2047		42,975.00	42,975.00	
8/15/2047	925,000.00	42,975.00	967,975.00	1,010,950.00
2/15/2048		29,100.00	29,100.00	
8/15/2048	955,000.00	29,100.00	984,100.00	1,013,200.00
2/15/2049		14,775.00	14,775.00	
8/15/2049	985,000.00	14,775.00	999,775.00	1,014,550.00
Total	\$ 18,570,000.00	\$ 8,787,350.00	\$ 27,357,350.00	\$ 27,357,350.00

**City of Huntsville General Obligation
Bonds, Series 2020, \$19,115,000**

Issue Date: 9/15/2020

Maturity Date: 9/30/2050

Payment Date	Principal	Interest	Total
9/30/2023	435,000.00	446,662.52	881,662.52
9/30/2024	445,000.00	433,612.52	878,612.52
9/30/2025	460,000.00	420,262.52	880,262.52
9/30/2026	475,000.00	406,462.52	881,462.52
9/30/2027	495,000.00	387,462.52	882,462.52
9/30/2028	515,000.00	367,662.52	882,662.52
9/30/2029	535,000.00	347,062.52	882,062.52
9/30/2030	560,000.00	325,662.52	885,662.52
9/30/2031	575,000.00	308,862.52	883,862.52
9/30/2032	590,000.00	291,612.52	881,612.52
9/30/2033	605,000.00	273,912.52	878,912.52
9/30/2034	625,000.00	255,762.52	880,762.52
9/30/2035	640,000.00	243,262.52	883,262.52
9/30/2036	650,000.00	230,462.52	880,462.52
9/30/2037	665,000.00	217,462.52	882,462.52
9/30/2038	680,000.00	204,162.52	884,162.52
9/30/2039	690,000.00	190,562.52	880,562.52
9/30/2040	705,000.00	176,762.52	881,762.52
9/30/2041	720,000.00	162,662.52	882,662.52
9/30/2042	735,000.00	148,262.52	883,262.52
9/30/2043	745,000.00	133,562.52	878,562.52
9/30/2044	765,000.00	118,662.52	883,662.52
9/30/2045	780,000.00	103,362.52	883,362.52
9/30/2046	790,000.00	87,762.52	877,762.52
9/30/2047	810,000.00	70,975.00	880,975.00
9/30/2048	825,000.00	53,762.50	878,762.50
9/30/2049	845,000.00	36,231.26	881,231.26
9/30/2050	860,000.00	18,275.02	878,275.02
Total	\$ 18,220,000.00	\$ 6,461,194.26	\$ 24,681,194.26

**City of Huntsville General Obligation
MLK Center and Animal Shelter C/O Series 2020, \$3,285,000**

Issue Date: 9/15/2020

Maturity Date: 9/30/2045

Payment Date	Principal	Interest	Total
9/30/2023	95,000.00	76,368.76	171,368.76
9/30/2024	100,000.00	73,518.76	173,518.76
9/30/2025	100,000.00	70,518.76	170,518.76
9/30/2026	105,000.00	67,518.76	172,518.76
9/30/2027	110,000.00	63,318.76	173,318.76
9/30/2028	115,000.00	58,918.76	173,918.76
9/30/2029	120,000.00	54,318.76	174,318.76
9/30/2030	125,000.00	49,518.76	174,518.76
9/30/2031	125,000.00	44,518.76	169,518.76
9/30/2032	130,000.00	42,018.76	172,018.76
9/30/2033	135,000.00	39,418.76	174,418.76
9/30/2034	135,000.00	36,718.76	171,718.76
9/30/2035	140,000.00	34,018.76	174,018.76
9/30/2036	140,000.00	31,218.76	171,218.76
9/30/2037	145,000.00	28,418.76	173,418.76
9/30/2038	145,000.00	25,518.76	170,518.76
9/30/2039	150,000.00	22,618.76	172,618.76
9/30/2040	150,000.00	19,618.76	169,618.76
9/30/2041	155,000.00	16,618.76	171,618.76
9/30/2042	160,000.00	13,518.76	173,518.76
9/30/2043	160,000.00	10,318.76	170,318.76
9/30/2044	165,000.00	7,118.76	172,118.76
9/30/2045	170,000.00	3,612.50	173,612.50
Total	\$ 3,075,000.00	\$ 889,275.22	\$ 3,964,275.22

Utility Fund - Debt Service Requirements to Maturity

Fiscal Year	Outstanding Beginning	Maturities		
		Principal	Interest	Total
2022-2023	60,235,000.00	1,645,000.00	2,213,412.50	3,858,412.50
2023-2024	58,590,000.00	1,720,000.00	2,134,962.50	3,854,962.50
2024-2025	56,870,000.00	1,805,000.00	2,052,912.50	3,857,912.50
2025-2026	55,065,000.00	1,890,000.00	1,966,812.50	3,856,812.50
2026-2027	53,175,000.00	1,980,000.00	1,876,612.50	3,856,612.50
2027-2028	51,195,000.00	2,075,000.00	1,782,062.50	3,857,062.50
2028-2029	49,120,000.00	2,175,000.00	1,682,962.50	3,857,962.50
2029-2030	46,945,000.00	2,260,000.00	1,595,962.50	3,855,962.50
2030-2031	44,685,000.00	2,350,000.00	1,505,562.50	3,855,562.50
2031-2032	42,335,000.00	2,430,000.00	1,427,575.00	3,857,575.00
2032-2033	39,905,000.00	2,515,000.00	1,344,512.50	3,859,512.50
2033-2034	37,390,000.00	2,600,000.00	1,256,100.00	3,856,100.00
2034-2035	34,790,000.00	2,690,000.00	1,168,025.00	3,858,025.00
2035-2036	32,100,000.00	2,780,000.00	1,076,900.00	3,856,900.00
2036-2037	29,320,000.00	2,875,000.00	982,700.00	3,857,700.00
2037-2038	26,445,000.00	2,970,000.00	885,275.00	3,855,275.00
2038-2039	23,475,000.00	3,070,000.00	784,625.00	3,854,625.00
2039-2040	20,405,000.00	3,180,000.00	677,587.50	3,857,587.50
2040-2041	17,225,000.00	3,290,000.00	566,687.50	3,856,687.50
2041-2042	13,935,000.00	3,405,000.00	451,925.00	3,856,925.00
2042-2043	10,530,000.00	3,525,000.00	333,150.00	3,858,150.00
2043-2044	7,005,000.00	790,000.00	210,150.00	1,000,150.00
2044-2045	6,215,000.00	810,000.00	186,450.00	996,450.00
2045-2046	5,405,000.00	835,000.00	162,150.00	997,150.00
2046-2047	4,570,000.00	860,000.00	137,100.00	997,100.00

Utility Fund - Debt Service Requirements to Maturity

Fiscal Year	Outstanding Beginning	Maturities		
		Principal	Interest	Total
2047-2048	3,710,000.00	885,000.00	111,300.00	996,300.00
2048-2049	2,825,000.00	915,000.00	84,750.00	999,750.00
2049-2050	1,910,000.00	940,000.00	57,300.00	997,300.00
2050-2051	970,000.00	970,000.00	29,100.00	999,100.00
Total		60,235,000.00	28,744,625.00	88,979,625.00

Bond Debt Service Schedule

City of Huntsville Waterworks & Sewer System

Wastewater Portion, Series 2012 GO Refunding Bonds, \$4,273,694

Issue Date: July 2012**Maturity Date:** 8/15/2022

Payment Date	Principal	Interest	Total	Annual Total
2/15/2022	-	6,361.00	6,361.00	
8/15/2022	449,779.00	6,361.00	456,140.00	462,501.00
Total	\$ 449,779.00	\$ 12,722.00	\$ 462,501.00	\$ 462,501.00

Bond Debt Service Schedule

City of Huntsville Water & Wastewater System Revenue Bonds

Water & Wastewater Systems Revenue Bonds, Series 2018 , \$45,840,000

Issue Date: May 1,2018**Maturity Date:** 9/30/2043

Payment Date	Principal	Interest	Total	Annual Total
9/30/2023	1,265,000.00	1,595,862.50	2,860,862.50	2,860,862.50
9/30/2024	1,325,000.00	1,532,612.50	2,857,612.50	2,857,612.50
9/30/2025	1,390,000.00	1,466,362.50	2,856,362.50	2,856,362.50
9/30/2026	1,460,000.00	1,396,862.50	2,856,862.50	2,856,862.50
9/30/2027	1,535,000.00	1,323,862.50	2,858,862.50	2,858,862.50
9/30/2028	1,610,000.00	1,247,112.50	2,857,112.50	2,857,112.50
9/30/2029	1,690,000.00	1,166,612.50	2,856,612.50	2,856,612.50
9/30/2030	1,760,000.00	1,099,012.50	2,859,012.50	2,859,012.50
9/30/2031	1,830,000.00	1,028,612.50	2,858,612.50	2,858,612.50
9/30/2032	1,885,000.00	971,425.00	2,856,425.00	2,856,425.00
9/30/2033	1,950,000.00	910,162.50	2,860,162.50	2,860,162.50
9/30/2034	2,015,000.00	844,350.00	2,859,350.00	2,859,350.00
9/30/2035	2,085,000.00	773,825.00	2,858,825.00	2,858,825.00
9/30/2036	2,160,000.00	700,850.00	2,860,850.00	2,860,850.00
9/30/2037	2,235,000.00	625,250.00	2,860,250.00	2,860,250.00
9/30/2038	2,310,000.00	547,025.00	2,857,025.00	2,857,025.00
9/30/2039	2,390,000.00	466,175.00	2,856,175.00	2,856,175.00
9/30/2040	2,480,000.00	379,537.50	2,859,537.50	2,859,537.50
9/30/2041	2,570,000.00	289,637.50	2,859,637.50	2,859,637.50
9/30/2042	2,660,000.00	196,475.00	2,856,475.00	2,856,475.00
9/30/2043	2,760,000.00	100,050.00	2,860,050.00	2,860,050.00
Total	\$ 41,365,000.00	\$ 18,661,675.00	\$ 60,026,675.00	\$ 60,026,675.00

Bond Debt Service Schedule
City of Huntsville Water & Wastewater System Revenue Bonds
Water & Wastewater Systems Revenue Bonds, Series 2022 , \$19,575,000

Issue Date: February 1,2022

Maturity Date: 9/30/2051

Payment Date	Principal	Interest	Total	Annual Total
2/15/2023	-	308,775.00	308,775.00	308,775.00
8/15/2023	380,000.00	308,775.00	688,775.00	688,775.00
2/15/2024		301,175.00	301,175.00	301,175.00
8/15/2024	395,000.00	301,175.00	696,175.00	696,175.00
2/15/2025		293,275.00	293,275.00	293,275.00
8/15/2025	415,000.00	293,275.00	708,275.00	708,275.00
2/15/2026		284,975.00	284,975.00	284,975.00
8/15/2026	430,000.00	284,975.00	714,975.00	714,975.00
2/15/2027		276,375.00	276,375.00	276,375.00
8/15/2027	445,000.00	276,375.00	721,375.00	721,375.00
2/15/2028		267,475.00	267,475.00	267,475.00
8/15/2028	465,000.00	267,475.00	732,475.00	732,475.00
2/15/2029		258,175.00	258,175.00	258,175.00
8/15/2029	485,000.00	258,175.00	743,175.00	743,175.00
2/15/2030		248,475.00	248,475.00	248,475.00
8/15/2030	500,000.00	248,475.00	748,475.00	748,475.00
2/15/2031		238,475.00	238,475.00	238,475.00
8/15/2031	520,000.00	238,475.00	758,475.00	758,475.00
2/15/2032		228,075.00	228,075.00	228,075.00
8/15/2032	545,000.00	228,075.00	773,075.00	773,075.00
2/15/2033		217,175.00	217,175.00	217,175.00
8/15/2033	565,000.00	217,175.00	782,175.00	782,175.00
2/15/2034		205,875.00	205,875.00	205,875.00
8/15/2034	585,000.00	205,875.00	790,875.00	790,875.00
2/15/2035		197,100.00	197,100.00	197,100.00
8/15/2035	605,000.00	197,100.00	802,100.00	802,100.00
2/15/2036		188,025.00	188,025.00	188,025.00
8/15/2036	620,000.00	188,025.00	808,025.00	808,025.00
2/15/2037		178,725.00	178,725.00	178,725.00
8/15/2037	640,000.00	178,725.00	818,725.00	818,725.00
2/15/2038		169,125.00	169,125.00	169,125.00
8/15/2038	660,000.00	169,125.00	829,125.00	829,125.00
2/15/2039		159,225.00	159,225.00	159,225.00
8/15/2039	680,000.00	159,225.00	839,225.00	839,225.00
2/15/2040		149,025.00	149,025.00	149,025.00
8/15/2040	700,000.00	149,025.00	849,025.00	849,025.00
2/15/2041		138,525.00	138,525.00	138,525.00
8/15/2041	720,000.00	138,525.00	858,525.00	858,525.00
2/15/2042		127,725.00	127,725.00	127,725.00
8/15/2042	745,000.00	127,725.00	872,725.00	872,725.00
2/15/2043		116,550.00	116,550.00	116,550.00
8/15/2043	765,000.00	116,550.00	881,550.00	881,550.00
2/15/2044		105,075.00	105,075.00	105,075.00
8/15/2044	790,000.00	105,075.00	895,075.00	895,075.00
2/15/2045		93,225.00	93,225.00	93,225.00
8/15/2045	810,000.00	93,225.00	903,225.00	903,225.00
2/15/2046		81,075.00	81,075.00	81,075.00
8/15/2046	835,000.00	81,075.00	916,075.00	916,075.00
2/15/2047		68,550.00	68,550.00	68,550.00
8/15/2047	860,000.00	68,550.00	928,550.00	928,550.00
2/15/2048		55,650.00	55,650.00	55,650.00
8/15/2048	885,000.00	55,650.00	940,650.00	940,650.00
2/15/2049		42,375.00	42,375.00	42,375.00
8/15/2049	915,000.00	42,375.00	957,375.00	957,375.00
2/15/2050		28,650.00	28,650.00	28,650.00
8/15/2050	940,000.00	28,650.00	968,650.00	968,650.00
2/15/2051		14,550.00	14,550.00	14,550.00
8/15/2051	970,000.00	14,550.00	984,550.00	984,550.00
Total	\$ 18,870,000.00	\$ 10,082,950.00	\$ 28,952,950.00	\$ 28,952,950.00

Solid Waste Fund - Debt Service Requirements to Maturity

Fiscal Year	Outstanding Beginning	Maturities		
		Principal	Interest	Annual Total
2022-2023	2,090,000.00	130,000.00	81,625.00	211,625.00
2023-2024	1,960,000.00	130,000.00	77,075.00	207,075.00
2024-2025	1,830,000.00	135,000.00	72,525.00	207,525.00
2025-2026	1,695,000.00	140,000.00	67,800.00	207,800.00
2026-2027	1,555,000.00	145,000.00	62,200.00	207,200.00
2027-2028	1,410,000.00	155,000.00	56,400.00	211,400.00
2028-2029	1,255,000.00	160,000.00	50,200.00	210,200.00
2029-2030	1,095,000.00	165,000.00	43,800.00	208,800.00
2030-2031	930,000.00	170,000.00	37,200.00	207,200.00
2031-2032	760,000.00	180,000.00	30,400.00	210,400.00
2032-2033	580,000.00	185,000.00	23,200.00	208,200.00
2033-2034	395,000.00	195,000.00	15,800.00	210,800.00
2034-2035	200,000.00	200,000.00	8,000.00	208,000.00
Total		2,215,000.00	712,225.00	2,927,225.00

Bond Debt Service Schedule

City of Huntsville Solid Waste

Combination Tax & Revenue Certificates of Obligation, Series 2015

Issue Date: 9/15/2015

Maturity Date: 8/15/2035

Payment Date	Principal	Interest	Total
2/15/2023	-	40,812.50	40,812.50
8/15/2023	130,000	40,812.50	170,812.50
2/15/2024	-	38,537.50	38,537.50
8/15/2024	130,000	38,537.50	168,537.50
2/15/2025	-	36,262.50	36,262.50
8/15/2025	135,000	36,262.50	171,262.50
2/15/2026	-	33,900.00	33,900.00
8/15/2026	140,000	33,900.00	173,900.00
2/15/2027	-	31,100.00	31,100.00
8/15/2027	145,000	31,100.00	176,100.00
2/15/2028	-	28,200.00	28,200.00
8/15/2028	155,000	28,200.00	183,200.00
2/15/2029	-	25,100.00	25,100.00
8/15/2029	160,000	25,100.00	185,100.00
2/15/2030	-	21,900.00	21,900.00
8/15/2030	165,000	21,900.00	186,900.00
2/15/2031	-	18,600.00	18,600.00
8/15/2031	170,000	18,600.00	188,600.00
2/15/2032	-	15,200.00	15,200.00
8/15/2032	180,000	15,200.00	195,200.00
2/15/2033	-	11,600.00	11,600.00
8/15/2033	185,000	11,600.00	196,600.00
2/15/2034	-	7,900.00	7,900.00
8/15/2034	195,000	7,900.00	202,900.00
2/15/2035	-	4,000.00	4,000.00
8/15/2035	200,000	4,000.00	204,000.00
Total	\$ 2,215,000.00	\$ 712,225.00	\$ 2,927,225.00

ORDINANCE NO. 2022-24

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF HUNTSVILLE, TEXAS, FINDING THAT ALL THINGS REQUISITE AND NECESSARY HAVE BEEN DONE IN PREPARATION AND PRESENTMENT OF AN ANNUAL BUDGET; APPROVING AND ADOPTING THE OPERATING AND CAPITAL IMPROVEMENTS BUDGET FOR THE CITY OF HUNTSVILLE, TEXAS, FOR THE PERIOD OCTOBER 1, 2022, THROUGH SEPTEMBER 30, 2023; RATIFYING AND APPROVING FISCAL AND BUDGETARY POLICIES; RATIFYING AND APPROVING THE INVESTMENT AND BANKING POLICIES; RATIFYING AND APPROVING VARIOUS FEES, RATES AND CHARGES; AND PROVIDING FOR AN EFFECTIVE DATE HEREOF.

WHEREAS more than thirty days before the end of the City's fiscal year and more than thirty days before the adoption of this ordinance, the City Manager of the City Huntsville, Texas, submitted a proposed budget for the ensuing fiscal year according to Section 11.05 of the Charter of the City of Huntsville, Texas, and Texas Local Government Code Section 102.005; and

WHEREAS the City Manager filed a copy of the proposed budget with the City Secretary and the budget was available for public inspection at least fifteen days before the budget hearing and tax levy for the fiscal year 2022-2023 [Texas Local Government Code § 102.006]; and

WHEREAS the itemized budget shows a comparison of expenditures between the proposed budget and the actual expenditures for the same or similar purposes for the preceding year and the estimated amount of money carried for each [Texas Local Government Code § 102.003(a)]; and

WHEREAS the budget contains financial information of the municipality that shows the outstanding obligations of the City, the available funds on hand to the credit of each fund, the funds received from all sources during the preceding year; the funds available from all sources during the ensuing year; the estimated revenue available to cover the proposed budget; and the estimated tax rate required to cover the proposed budget [Texas Local Government Code § 102.003(b)]; and

WHEREAS notification has been provided to the public concerning the public hearing for the fiscal year 2022 - 2023 budget [Texas Local Government Code § 102.0065]; and

WHEREAS the budget for the year October 1, 2022, through September 30, 2023, has been presented to the City Council, and the City Council has held a public hearing with all notice as required by law, and all comments and objections have been considered; and

WHEREAS the fees, rates and charges set out herein are reasonable and necessary and are established and set in the best interests of the City.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HUNTSVILLE, TEXAS, that:

SECTION 1: City Council adopts the budget for the City of Huntsville, Texas, now before the City Council for consideration and attached, as the budget for the City for the period of October 1, 2022, through September 30, 2023.

SECTION 2: The appropriation for the ensuing fiscal year for operating expenses, debt service and capital outlay budgets shall be fixed and determined as shown in Exhibit A and by reference to the Fund Summaries with account classification totals in the City Secretary's office.

SECTION 3: New projects described for fiscal year 2022-2023 in the Capital Improvements budget portion of the 2022-2023 budget are approved at the cost level indicated, subject to the availability of funding of project costs (Exhibit A1).

SECTION 4: City Council approves the monthly payment for an eligible employee to the City's Medical Insurance Internal Service Fund of \$850.00 per month (\$10,200.00 annually), per employee electing coverage.

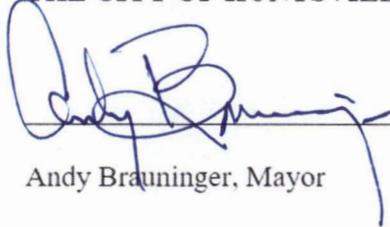
SECTION 5: City Council approves a budgeted TMRS rate established according to TMRS rates for the benefit levels elected by the City.

- SECTION 6:** City Council approves a transfer of an amount equal to four (4.0%) percent of the gross revenues received during Fiscal Year 2022-2023 from all water, wastewater, and solid waste customers, as a transfer to the General Fund to compensate the City for the use of streets and rights-of-way by the Water, Wastewater, and Solid Waste Funds.
- SECTION 7:** City Council hereby has reviewed and approves the Fiscal and Budgetary, and Purchasing Policies (Exhibit B).
- SECTION 8:** City Council approves fees, rates, charges and their associated revenue, which is incorporated into the budget; Exhibit D. Exhibit D authorizes water, wastewater, and solid waste rate increases as noted.
- SECTION 9:** City Council has reviewed and approves the investment policies, strategies, and the Investment and Banking Policies and Investment Policy Statement for the Post-Employment Benefit Plan (Exhibit C).
- SECTION 10:** The City Secretary is directed to maintain a copy of the adopted budget, to file a copy of it with the City Library and the County Clerk, and to publish a notice saying the budget is available for public inspection [Texas Local Government Code §§ 102.008 and 102.009(d)].
- SECTION 11:** Council may amend this budget from time to time as provided by law for the purposes of authorizing emergency expenditures or for municipal purposes, provided, however, no obligation shall be incurred or any expenditure made except in conformity with the budget [Texas Local Government Code §§ 102.009-102.011; Huntsville City Charter §§ 11.06-11.07].
- SECTION 12:** The City Manager may, within the policies adopted within this budget, authorize transfers between budget line items; City Council may transfer any unencumbered appropriated balance or portion of it from one office, department, or agency to another at any time, or any appropriation balance from one expenditure account to another within a single office, department, or agency of the City [Huntsville City Charter §11.06.].
- SECTION 13:** City Council expressly repeals all previous budget ordinances and appropriations if in conflict with the provisions of this ordinance. If a court of competent jurisdiction declares any part, portion, or section of this ordinance invalid, inoperative, or void for any reason, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, or sections, or parts of a section of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.
- SECTION 14:** This ordinance shall take effect immediately after its passage.

PASSED AND APPROVED on this, the 20th day of September 2022.



THE CITY OF HUNTSVILLE, TEXAS


 Andy Brauninger, Mayor

ATTEST:


 Kristy Doll, City Secretary

APPROVED AS TO FORM:


 Leonard Schneider, City Attorney

ORDINANCE NO. 2022-25

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING TAXES FOR THE CITY OF HUNTSVILLE FOR THE 2022-2023 FISCAL YEAR UPON ALL TAXABLE PROPERTY LOCATED WITHIN AND SUBJECT TO TAXATION IN THE CITY; AND PROVIDING FOR THE EFFECTIVE DATE HEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HUNTSVILLE, TEXAS, THAT:

SECTION 1: There is levied and assessed and shall be collected for the 2022-2023 fiscal year ending September 30, 2023, an ad valorem tax of NO AND 29.26/100 (\$0.2926) DOLLARS for each ONE HUNDRED (\$100.00) DOLLARS of assessed value of property located within the city limits of Huntsville, Texas on January 1, 2022, made taxable by law, which when collected, shall be apportioned among funds and departments of the city government of the City of Huntsville for these purposes:

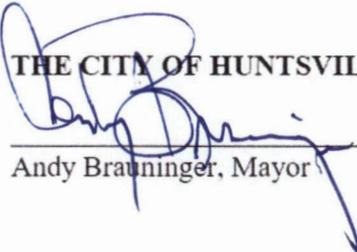
General Fund Operations	\$0.2385
Debt Service for Payment of General Obligations Indebtedness	<u>\$0.0541</u>
	\$0.2926

SECTION 2: All property upon which tax is levied shall be assessed on the basis of 100 percent of its appraised value [Property Tax Code § 26.02].

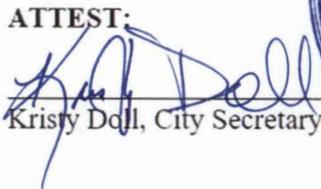
SECTION 3: This ordinance shall take effect from and after its passage by City Council.

PASSED AND APPROVED on this 20th day of September 2022.

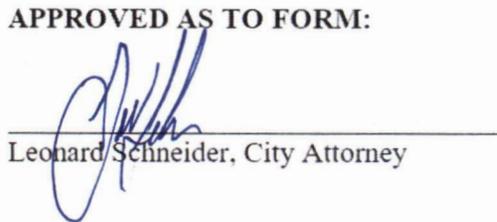


THE CITY OF HUNTSVILLE, TEXAS


Andy Brauninger, Mayor

ATTEST:


Kristy Doll, City Secretary

APPROVED AS TO FORM:


Leonard Schneider, City Attorney

Fiscal and Budgetary Policies

I. STATEMENT OF PURPOSE

The purpose of the Fiscal and Budgetary Policies is to identify and present an overview of policies dictated by state law, the City Charter, City ordinances, and administrative policies. The aim of these policies is to achieve long-term stability and a positive financial condition. These policies provide guidelines to the administration and finance staff in planning and directing the City's day-to-day financial affairs and in developing financial recommendations to the City Council. These policies set forth the basic framework for the overall fiscal management of the City. Operating independently of changing circumstances and conditions, these policies assist in the decision-making process. These policies provide guidelines for evaluating both current activities and proposals for future programs.

These policies represent long-standing principles, traditions and practices which have guided the City in the past and have helped maintain financial stability. An important aspect of the policies is the application of budget and fiscal policies in the context of a long-term financial approach. The scope of these policies span accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management and debt management.

The City Council and/or Finance Committee annually review and approve the Fiscal and Budgetary Policies as part of the budget process.

II. BASIS OF ACCOUNTING

A. **Accounting in Accordance With GAAP.** The City's finances shall be accounted for in accordance with generally accepted accounting principles as established by the Governmental Accounting Standards Board.

1. **Organization of Accounts.** The accounts of the City shall be organized and operated on the basis of funds. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions
2. **Fund Structure.** The City of Huntsville uses the following fund groups:

Governmental Funds:

- General Fund
- General Obligation Debt Service Fund
- Capital Projects Funds

Special Revenue Funds:

- Municipal Court Special Revenues
- Library Special Revenues
- Airport Special Revenues
- Police Special Revenues
- Hotel/Motel Tax & Arts

Proprietary Funds:**Enterprise Funds:**

Utility Fund (Water & Wastewater operations)
Solid Waste

Internal Service Funds:

Medical Insurance
Equipment Replacement
Computer Replacement

Permanent Funds:

Library Endowment
Oakwood Cemetery Endowment

Trust Funds:

Retiree PEB Trust –Medical
Scholarship Fund
Employee Assistance Fund

3. **Governmental Fund Types.** Governmental funds are used to account for the government's general government activities and include the General, Special Revenue, General Obligation Debt Service and Capital Project funds. Governmental fund types shall use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized when the related fund liability is incurred, if measurable, except for principal and interest on general long-term debt, which are recorded when due, and compensated absences, which are recorded when payable from currently available financial resources.
4. **Proprietary Fund Types.** Proprietary fund types are used to account for the City's business type activities (e.g., activities that receive a significant portion of their funding through user charges). The City has two types of proprietary funds: Enterprise Funds and Internal Service Funds. The City's Proprietary fund types are accounted for on a flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Enterprise funds receive their revenues primarily through user charges for service. Internal Service funds receive their revenues primarily from the other funds of the City.
5. **Permanent Funds.** The Library Endowment Fund and Oakwood Cemetery Endowment Fund are used to account for endowments received by the City. Money available for expenditures in these funds are the accumulated interest earnings.
6. **Trust Funds.** The PEB Trust for retirees is used to account for funds designated for use for retiree Health Insurance costs if needed. Monies in this Fund help to lessen the City's Unfunded Accrued Actuarial Liability (UAAL) that is the result of the City providing a health insurance benefit to certain retirees. The Employee Assistance Fund is funded by contributions from City employees and monies are used to assist

employees encountering catastrophic illness (examples – cancer, vehicle accidents, etc.) medical costs. The Scholarship Fund is also funded by contributions from employee. The monies are used to provide scholarships to graduating seniors of employees who will be continuing their education at a university, junior/community college, or a technical school.

7. **Encumbrance Accounting.** The City shall utilize encumbrance accounting under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

III. OPERATING BUDGET

A. BUDGET PROCESS.

1. **Proposed Budget.** Section 11.05 of the City Charter requires that the City Manager submit to the City Council a proposed budget at least 30 days prior to the end of the fiscal year that presents a complete financial plan for the ensuing year. Public hearings shall be held in the manner prescribed by the laws of the State of Texas relating to budgets in cities and towns. The Charter requires that no budget be adopted or appropriations made unless the total of estimated revenues, income and funds available shall be equal to or in excess of such budget or appropriations. Past practice has been to present a draft budget to City Council at least six weeks prior to fiscal year end.
 - a. The budget shall include four basic segments for review and evaluation: (1) personnel costs, (2) base budget (same level of service) for operations and maintenance costs, (3) decision packages for capital and other (non-capital) project costs, and (4) revenues.
 - b. The budget review process shall include City Council participation in the development of each of the four segments of the proposed budget.
 - c. The budget process will allow the opportunity for the City Council to address policy and fiscal issues.
 - d. A copy of the proposed budget shall be posted on the City's website when it is submitted to the City Council.
2. **Modified Incremental Approach.** The operating budget less prior year supplemental requests, shall serve as the starting point for budget estimates.
3. **Adoption.** Upon the presentation of a proposed budget document to the City Council, the City Council shall call and publicize a public hearing. The City Council shall subsequently adopt by Ordinance such budget, as it may have been amended, as the City's Annual Budget, effective for the fiscal year beginning October 1.

As required by Section 11.05 of the Charter, if the City Council takes no action to adopt a budget on or prior to September 27th, the budget as submitted by the City Manager, is deemed to have been finally adopted by the City Council.

4. **Government Finance Officers Association.** The annual budget shall be submitted to the Government Finance Officers Association (GFOA) for evaluation and consideration for the Distinguished Budget Presentation Award.
 5. **Truth in Taxation.** Budget development procedures will be in conformance with State law, outlined in the Truth in Taxation process. In the event of a tax increase, at least two notices will be given and public hearings held.
- B. **PLANNING.** Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The budget planning process is for a five year period recognizing that budgets are influenced by decisions made in prior year budgets and that decisions made in the current year budgets serve a precursor to future budget requirements. The City shall recognize both short-term needs and objectives in relation to the long-term goals of the City.
- C. **PREPARATION.** The operating budget is the City's annual financial operating plan. The budget includes all of the operating departments of the City, the debt service fund, all capital projects funds, internal service funds, and all special revenue funds of the City. An annual budget shall be prepared for all funds of the City, with the exception that capital projects will be budgeted on a project length basis, rather than an annual basis.
1. **Basis of Budget.** Operating budgets are adopted on a basis consistent with generally accepted accounting principles as promulgated by the Governmental Accounting Standards Board, with exceptions, including that depreciation is not included in the budget, capital purchases are budgeted in the year of purchase, unmatured interest on long-term debt is recognized when due, and debt principal is budgeted in the year it is to be paid.
 - a. Governmental Fund Types are budgeted on a modified accrual basis, with exceptions as noted above. Revenues are included in the budget in the year they are expected to become measurable and available. Expenditures are included in the budget when they are measurable, a liability is incurred, and the liability will be liquidated with resources included in the budget.
 - b. Capital project budgets are project length budgets and are budgeted on a modified accrual basis.
 - c. Proprietary fund types are budgeted generally on an accrual basis with exceptions as noted above. Revenues are budgeted in the year they are expected to be earned and expenses are budgeted in the year the liability is expected to be incurred. The emphasis is on cash transactions in lieu of non-cash transactions, such as depreciation. The focus is on the net change in working capital.
 2. **Legal Level of Control.** The budget shall be adopted at the "legal level of control," which is, by Division, within individual funds. The level at which management, without prior council approval, loses the ability to reapply budgeted resources from one use to another is known as the budgets' "legal level of control." The City has a number of levels of detail in the operating budgets - the fund, the department, the division, the object and the line item.

Example:

Fund - General Fund
 Department - Public Safety
 Division - Police
 Object - Salaries, Other Pay and Benefits
 Line Item - Regular Salaries

In the above example, the legal level of control is the budget total for the Police Division. Department Heads may not exceed budget allocations at the object code level in controllable account without City Manager approval.

3. **Identify Available Funds.** The budget shall be sufficiently detailed to identify all available funds. The format will include estimated beginning funds, sources of funds, uses of funds, and estimated remaining funds at budget year-end. An actual prior year, estimated current year and proposed budget shall be presented.
 4. **Interfund Transfers/Charges.** A summary showing transfers and charges between funds will be provided during the budget process to explain the "double counting" of revenues and expenditures.
 5. **Periodic Reports.** In compliance with Section 11.02(e) of the Charter, the City will maintain a budgetary control system to ensure adherence to the budget and will prepare periodic reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.
 6. **Self Sufficient Enterprise Funds.** Enterprise operations, Utility Fund, Solid Waste, are intended to be self-sufficient.
 7. **Administrative Cost Reimbursement.** Enterprise fund budgets shall include a reimbursement to the General Fund to pay a proportionate share of administrative costs. Documentation to support the transfer shall be presented to City Council during the budget process.
 8. **Charges to Other Funds by Internal Service Funds.** Charges by internal service funds to user divisions and funds shall be documented as part of the budget process.
 9. **Appropriations Lapse.** Pursuant with Section 11.06 of the Charter, annual appropriations lapse at year end. Items purchased through the formal purchase order system (i.e., the encumbered portions), and not received by fiscal year end, are presented to City Council for re-appropriation in the subsequent fiscal year. To be eligible for automatic re-appropriation in a subsequent year, the goods or services must have been ordered in good faith and appropriated in the year encumbered.. The original budget is amended to include the re-appropriations. Capital projects budgets do not lapse at year-end.
 10. **Performance Indicators and Productivity Indicators.** The annual budget, where possible, will utilize performance measures and productivity indicators.
- D. **BALANCED BUDGET.** The budget shall be balanced using a combination of current revenues and available funds. Current year operating expenses shall be funded with current year generated revenues. No budget shall be adopted unless the total of estimated revenues, income, and funds available is equal to or in excess of such budget.

- E. REPORTING. Periodic financial reports shall be prepared to enable the Department Heads to manage their budgets and to enable monitoring and control of the budget.
- F. CONTROL. Operating Expenditure Control is addressed in Section V of these Policies.
- G. CONTINGENT APPROPRIATION. The General Fund, Utility Fund and Solid Waste Fund may have an adequate contingent appropriation. This contingent appropriation, titled "Reserve for Future Allocation", shall be disbursed only by transfer to another departmental appropriation. Transfers from this item shall be controlled as outlined in Section VI, D of these policies.
- H. EMPLOYEE BENEFITS. The City budget process shall include a review of employee benefits.
 - 1. Medical Insurance Fund - The Finance Committee shall review rates to be charged for employee and dependent coverage.
 - 2. Retirement Plan - The City is a member of the Texas Municipal Retirement System (TMRS). Employees working at least 1,000 hours per year shall contribute 7% to the TMRS plan. The City's match will be established according to TMRS rates for the benefit levels elected by the City. Any budgeted funds not spent can be deposited with TMRS to reduce the City's unfunded liability with Council's approval or will revert back to the unallocated monies in the appropriate fund.
 - 3. Workers Compensation Insurance - The City shall participate in the Texas Municipal League (TML) Workers Compensation Risk Pool. Rates for required coverage will be established by the Pool, adjusted for experience on an annual basis. Refunds that may be granted through the pool will be prorated between the City funds. Unspent monies will revert back to the appropriate fund.
 - 4. Social Security/Medicare - The City does not pay Social Security for employees. Medicare is paid for employees hired after March 31, 1986 or for those employees otherwise having access through the City.
 - 5. Recommendations for adjustments to the pay and classification system will be made annually in order to maintain external parity and internal equity. Recommendations will be built into the proposed basic budget.

IV. RESERVES/UNALLOCATED FUNDS

- A. OPERATING RESERVES/FUND BALANCES. The City shall maintain unallocated reserves in operating funds to pay expenditures caused by unforeseen emergencies or for shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes. Generally, unallocated reserves for all operating funds excluding, Internal Service Funds, Capital Projects, and Special Revenue Funds shall be maintained at a minimum amount of 25% of the annual budget (less transfers to capital projects) for each fund unless specifically identified in this section. Unallocated reserves shall not be used to support on-going operating expenditures. This reserve is defined as unreserved current assets less inventory and on-going receivables (ex. utility billing, sales tax) minus current liabilities payable from these assets.

B. FUND BALANCES USED FOR CAPITAL EXPENDITURES. Reserves shall be used for one time capital expenditures only if:

1. there are surplus balances remaining after all reserve and fund allocations are made; or
2. the City has made a rational analysis with justifying evidence that it has an adequate level of short and long-term resources.

C. SPECIFIC APPROPRIATION BY CITY COUNCIL. If fund balances are used to support one time capital and onetime non-operating expenditures, the funds must be specifically appropriated by the City Council.

D. CITY MANAGER'S AUTHORITY TO ASSIGN FUND BALANCE/UNALLOCATED RESERVES.

At times, the City may be in various planning stages of projects. Each project will undoubtedly have its own funding considerations and challenges. As a means of planning for projects and ensuring (when necessary and appropriate) the availability of Unallocated Reserves to pay for projects, the City Manager is hereby authorized to place certain Unallocated Reserves in each of the City's funds in "Assigned" status. The definition of the term Assigned is as follows: Assigned Unallocated Reserves includes amounts that are constrained by the City's intent to be used for a specific purpose but are neither restricted nor committed (as defined by GASB 54). When Unallocated Reserves are placed in the "Assigned" status, they are to be noted and reduced as part of the balance of Unallocated Reserves as calculated in the Fiscal and Budgetary Policies , Section IV, A. The City Manager may assign Unallocated Reserves under the following circumstances if the amount exceeds \$50,000:

1. Matching funds for grants applied for with approval from the City Council.
2. When the City Manager is presented with documentation illustrating an adopted Capital Improvement Project is expected to be in excess of budgeted funds.
3. When the City Manager has documented reason to believe that claims will exceed budgeted revenues in the City's Medical Insurance Fund.
4. When the City is engaged in litigation for which there is not expected to be third party insurance coverage.
5. For Economic Development Incentive Agreements and/or Developers Agreements approved by Council.
6. When the City Manager has documented reason to believe an amendment to the budget will be necessary for which Unallocated Reserves will be the most likely source of funds.
7. When the Council has approved a project and directed staff to proceed and the next sequential step in the project (feasibility study, programming, rate study, conceptual design, full design or construction) has not yet been identified for funding.

The City Manager and/or his designee shall update the Assigned Unallocated Reserve three times annually as follows:

1. As soon as practical after the Council has adopted the Budget.
2. As soon as practical after the Comprehensive Annual Financial Report is complete.
3. In conjunction with the annual budget adoption.

The updates described above will be reviewed, discussed and adopted by the Council Finance Committee.

- E. SPECIAL REVENUE FUNDS. Monies in the Special Revenue Funds shall be expended for their intended purposes, in accordance with an approved budget. There is no reserve requirement.
 - F. CAPITAL PROJECT FUNDS. Monies in the Capital Projects Funds shall be expended in accordance with an approved budget. There is no reserve requirement.
 - G. INTERNAL SERVICE FUNDS. Working capital in equipment replacement funds will vary to meet annual fluctuations in expenditures. Monies in the Internal Service Funds shall be expended for their intended purpose in conformance with the approved budget and approved replacement schedules. Additions to the Fleet or additional computer equipment will not be funded from replacement funds without council approval.
 - H. GENERAL OBLIGATION DEBT SERVICE FUND AND INTEREST ACCOUNTS. Reserves in the General Obligation Debt Service Fund and Utility Fund's Interest and Sinking accounts shall be maintained as required by outstanding bond indentures. Reduction of reserves for debt shall be done only with City Council approval after Council has conferred with the City's financial advisor to insure there is no violation of bond covenants.
 - I. DEBT COVERAGE RATIOS. Debt Coverage Ratios shall be maintained as specified by the bond covenants.
 - J. MEDICAL INSURANCE FUND RESERVE. A reserve shall be established in the City's Health Insurance Fund to avoid potential shortages. The reserve amount shall be 6 months of budgeted claims for Medical and Dental claims. Such reserve shall be used for no purpose other than for financing losses under the insurance program.
 - K. The City shall contract for an actuarial review once every two years related to its OPEB liability for retiree medical insurance benefit, in accordance with Government Accounting Standard Board pronouncements.
- V. REVENUE MANAGEMENT
- A. CHARACTERISTICS OF THE REVENUE SYSTEM. The City strives for the following optimum characteristics in its revenue system:
 1. **Simplicity and Certainty.** The City shall strive to keep the revenue classification system simple to promote understanding of the revenue sources. The City shall describe its revenue sources and enact consistent collection policies to provide assurances that the revenues are collected according to budgets and plans.

2. **Equity.** The City shall make every effort to maintain equity in its revenue system structure. The City shall minimize all forms of subsidization between entities, funds, services, utilities, and customers.
 3. **Realistic and Conservative Estimates.** Revenues are to be estimated realistically. Revenues of volatile nature shall be budgeted conservatively.
 4. **Centralized Reporting.** Receipts will be submitted daily to the Finance Department for deposit and investment. Daily transaction reports and supporting documentation will be prepared.
 5. **Review of Fees and Charges.** The City shall review all fees and charges annually in order to match fees and charges with the cost of providing that service.
 6. **Aggressive Collection Policy.** The City shall follow an aggressive policy of collecting revenues. Utility services will be discontinued (i.e. turned off) for non-payment in accordance with established policies and ordinances. The attorney responsible for delinquent tax collection, through the central collection agency, shall be encouraged to collect delinquent property taxes using an established tax suit policy and sale of real and personal property to satisfy non-payment of property taxes. A warrant officer will aggressively pursue outstanding warrants, and the Court will use a collection agency to pursue delinquent fines.
- B. **NON-RECURRING REVENUES.** One-time or non-recurring revenues will not be used to finance current ongoing operations. Non-recurring revenues will be used only for one-time expenditures such as capital needs.
- C. **PROPERTY TAX REVENUES.** All real and business personal property located within the City shall be valued at 100% of the fair market value based on the appraisal supplied by the Walker County Appraisal District. Reappraisal and reassessment is as provided by the Appraisal District. Property tax rates shall be maintained at a rate adequate to fund an acceptable service level. Based upon taxable values, rates may be adjusted to fund this service level. Collection services shall be contracted out with a central collection agency, currently the Walker County Appraisal District.
- D. **INTEREST INCOME.** Interest earned from investment of available monies, whether pooled or not, shall be distributed to the funds in accordance with the equity balance of the fund from which monies were invested.
- E. **USER-BASED FEES AND SERVICE CHARGES.** For services associated with a user fee or charge, the direct and indirect costs of that service shall be offset wholly or partially by a fee where possible. There shall be an annual review of fees and charges to ensure that the fees provide adequate coverage of costs of services. Full fee support for operations and debt service costs shall be required in the Proprietary Funds. Partial fee support shall be generated by charges for miscellaneous licenses and fines, sports programs, and from other parks, recreational, cultural activities, and youth programs.
- F. **UTILITY RATES.** The City shall review and adopt utility rates annually that generate revenues required to cover operating expenditures, meet the legal requirements of applicable bond covenants, and provide for an adequate level of working capital.

- G. **COST REIMBURSEMENTS TO THE GENERAL FUND.** The General Fund shall be reimbursed by other funds for a proportionate share of administrative costs. Documentation to support the transfer shall be presented to City Council as part of the budget process.
- H. **INTERGOVERNMENTAL REVENUES/GRANTS/SPECIAL REVENUES.** Grant revenues and other special revenues shall be spent for the purpose(s) intended. The City shall review grant match requirements and include in the budget all grant revenues and expenditures.
- I. **REVENUE MONITORING.** Revenues actually received are to be regularly compared to budgeted revenues.
- J. **REVENUE PROJECTIONS.** Each existing and potential revenue source shall be re-examined annually.

VI. EXPENDITURE CONTROL

- A. **APPROPRIATIONS.** The responsibility for budgetary control lies with the Department Head. Department Heads may not approve expenditures that exceed monies available at the object code level. Capital expenditures are approved by the City Council on a per project basis.
- B. **AMENDMENTS TO THE BUDGET.** In accordance with the City Charter, the City Council may transfer any unencumbered appropriated balance or portion thereof from any office, department, or agency to another at any time.
- C. **CITY MANAGER'S AUTHORITY TO AMEND BUDGET.**
 - 1. **Reserve for Future Allocation.** The City Manager may authorize transfers of \$50,000 or less from the budgeted Reserve for Future Allocation. For authorizations of \$25,000 or less, the City Manager will report the use of Reserve for Future Allocation as an informational item. For authorizations between \$25,001 and \$50,000, the City Manager shall provide written notice to the Council of his/her intent to authorize a transfer of Reserve for Future Allocation in excess of \$25,000 (but not more than \$50,000), and allow seven (7) business days to pass without a request by a Councilmember to place the proposed expenditure on a City Council meeting agenda for full City Council consideration.
 - 2. **Transfer Between Line Items.** The City Manager may, without prior City Council approval, authorize transfers between budget line items within a Fund with the exception that:
 - a) Transfers from Salary and Benefit accounts shall stay within the Salary and Benefits account classification/object code.
 - b) Savings from City Council approved capital purchases may not be spent for other than their intended purpose;
 - c) Additions to the Fleet and additional computer equipment may not be purchased from equipment replacement funds

3. **Capital Project Budgets.** The City Manager shall have the authority to transfer amounts between line items of a capital project budget and to transfer monies from a project's Contingency Reserve to fund change orders on the project. The City Manager, without prior Council approval, may approve a change order to a construction or engineering contract in an amount not to exceed \$50,000, as long as the cumulative total of all change orders to the project do not exceed the State allowed maximum of 25% of the original contract price.

D. **PURCHASING.** All purchases shall be made in accordance with the Purchasing Procurement and Disposition Policies approved by the Finance Committee. Purchasing will review all bids before posting. The sealed bid requirement is \$50,000 if the anticipated bid is \$50,000 or greater. Purchases of \$50,000 and more in any one fiscal year from any one vendor whether a single purchase or separate or sequential purchases require city council approval. Purchases of less than \$50,000 from a single vendor added to purchases of less than \$50,000 from another vendor creating an asset of \$50,000 or more do not require Council approval. The following shows a summary of approval requirements for purchases.

APPROVAL REQUIREMENTS FOR PURCHASES

Dollar Figure	Supervisor Or Director Designee	Department Director	Purchasing Agent	City Manager	City Council
Less than \$1,000	✓				
\$1,000 to less than \$8,000 (Quotation Form and Purchase Order)	✓	✓	✓		
\$8,000 to less than \$50,000 (Purchase Order)	✓	✓	✓	✓	
\$50,000 or more		✓	✓	✓	✓

✓ Denotes signature approval

E. **CONTRACTS.** The City Manager, or Mayor as authorized by Council, shall be the signature authority on contracts above \$8,000 pursuant to the approval requirement for purchases as outlines after review by the City Attorney and Finance Director.

F. **PROMPT PAYMENT.** All invoices approved for payment by the proper City authorities shall be paid by the Finance Department within thirty (30) calendar days of receipt, in accordance with the provisions of state law. Proper procedures shall be established that enables the City to take advantage of all purchase discounts, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

VII. CAPITAL IMPROVEMENTS PROGRAM AND THE CAPITAL BUDGET.

- A. PROGRAM PLANNING. The City shall develop and maintain a multi-year plan for capital improvements and make capital improvements in accordance with the approved plan. The Capital Improvements Program will be updated annually. The Capital Improvements Program (CIP) is a planning document and does not authorize or fund projects. The planning time frame for the capital improvements program will normally be five to ten years.
- B. BUDGET PREPARATION. The capital budget shall evolve from the Capital Improvements Program. Capital project expenditures must be appropriated in the capital budget. A funding source and resource availability shall be presented to the City Council at the time a project is presented for funding. The City's Capital Budget is to be prepared annually in conjunction with the operating budget on a fiscal year basis to ensure that capital and operating needs are balanced against each other. Projects approved for funding from the Capital Improvements Program will be included in the Capital Budget.
- C. PROJECT LENGTH BUDGET. A budget for a capital project shall be a project length budget. At the end of the fiscal year, the unspent budget of an approved capital project shall automatically carry forward to the subsequent fiscal year until the project is completed. At project end, funds shall be available for project reallocation or returned to the originating fund.
- D. BUDGET AMENDMENT. All budget amendments shall be in accordance with State law. City Manager authority to amend the budget is identified in Section VI - D.
- E. FINANCING PROGRAMS. Alternative financing sources will be explored. The term of the debt issue may not exceed the expected useful life of the asset.
- F. REPORTING. Periodic financial reports shall be prepared to enable the Department Heads to manage their capital budgets and to enable the Finance Department to monitor, report, and provide information about the capital budget.
- G. EVALUATION CRITERIA. Capital investments shall foster goals of economic vitality, neighborhood vitality, infrastructure preservation, provide service to areas lacking service and improve services in areas with deficient services. Evaluation criteria for selecting which capital assets and projects to include for funding shall include the following:
 - mandatory projects
 - efficiency improvement
 - policy area projects
 - project's expected useful life
 - availability of state/federal grants
 - prior commitments
 - maintenance projects
 - project provides a new service
 - extent of usage
 - effect of project on operation and maintenance costs
 - elimination of hazards

VIII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

- A. ACCOUNTING. The Finance Director is responsible for establishing the Chart of Accounts and for recording financial transactions.

B. AUDITING.

1. **Qualifications of the Auditor.** Section 11.16 of the City's Charter requires the City to be audited annually by independent accountants ("auditor"). The CPA firm must demonstrate that it has staff to conduct the City's audit in accordance with generally accepted auditing standards and contractual requirements. The auditor must be licensed by the State of Texas.
2. **Responsibility of Auditor to City Council and Finance Committee.** The auditor is retained by and is accountable to the City Council. The auditor shall communicate directly with the Finance Committee as necessary to fulfill its legal and professional responsibilities. The auditor's report on the City's financial statements shall be completed within 120 days of the City's fiscal year end.
3. **Selection of Auditor.** The City shall request proposals for audit services at least once every three years. The City shall select the auditor by May 31, of each year. As required in Section 11.16 of the City Charter, the Auditor is appointed by the Mayor, with approval of the Council. The Certified Public Accountant shall have no personal interest, directly or indirectly, in the financial affairs of the City or any of its officers.
4. **Contract with Auditor.** The agreement between the independent auditor and the City shall be in form of a written contract. A time schedule for completion of the audit shall be included.
5. **Scope of Audit.** All general purpose statements, combining statements and individual fund and account group statements and schedules shall be subject to a full scope audit.
6. **Publication of Results of Audit.** As required by Section 11.16 of the City Charter, notice of the completion of the audit shall be published in a newspaper and copies placed in the office of the Director of Finance and the Huntsville Public Library. A copy will also be available in the office of the City Secretary.

C. FINANCIAL REPORTING.

1. **External Reporting.** As a part of the audit, the auditor shall assist with preparation of a written Annual Comprehensive Financial Report (ACFR) to be presented to the City Council. The ACFR shall be prepared in accordance with generally accepted accounting principles (GAAP) and shall be presented annually to the Government Finance Officers Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting.
2. **Availability of Reports.** The annual comprehensive financial report shall be made available to the elected officials, bond rating agencies, creditors and citizens.
3. **Internal Reporting.** The Finance Department shall prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs.

IX. INVESTMENTS AND CASH MANAGEMENT

- A. DEPOSITORY BANK. A Depository Bank shall be selected by the City Council for a two-year period, and may be renewed in accordance with the Public Funds Investment Act. A request for proposal shall be used as the means of selecting a Depository Bank. The Depository Bank shall specifically outline safekeeping requirements.
- B. DEPOSITING OF FUNDS. The Finance Director shall promptly deposit all City funds with the Depository Bank in accordance with the provisions of the current Bank Depository Agreement and the City Council approved Investment Policies. Investments and reporting shall strictly adhere to the City Council approved Investment Policies.
- C. INVESTMENT POLICY. All funds shall be invested in accordance with the approved investment policy. Investment of City funds emphasizes preservation of principal. Objectives are, in order, safety, liquidity and yield. A procedures manual shall be approved by the Finance Committee.
- D. MONTHLY REPORT. A monthly cash and investment report shall be prepared.

X. ASSET MANAGEMENT

- A. FIXED ASSETS AND INVENTORY. A fixed asset of the City is defined as a purchased or otherwise acquired piece of equipment, vehicle, furniture, fixture, capital improvement, infrastructure addition, or addition to existing land, buildings, etc. A fixed asset's cost or value is \$5,000 or more, with an expected useful life greater than one year. Improvements and infrastructure values are \$25,000 or more in cost with a useful life or extension of five years.
- B. MAINTENANCE OF PHYSICAL ASSETS. The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of fixed assets.
- C. OPERATIONAL PROCEDURES MANUAL. Records shall be purged that do not meet the capitalization criteria and operational procedures shall be in accordance with a fixed asset records procedure manual.
- D. SAFEGUARDING OF ASSETS. The City's fixed assets will be reasonably safeguarded and properly accounted for. Responsibility for the safeguarding of the City's fixed assets lies with the Department Head in whose department the fixed asset is assigned.
- F. MAINTENANCE OF RECORDS. The Finance Department shall maintain the records of the City's fixed assets including description, cost, department of responsibility, date of acquisition and depreciation where applicable. Records of land and rights-of-way shall be maintained in the Planning & Development Department.

- G. ANNUAL INVENTORY. An annual inventory of assets shall be performed and accounted for by each department using guidelines established by the Finance Department. Such inventory shall be performed by the Department Head or the designated agent. The Department Head shall use a detailed listing and shall be responsible for a complete review of assigned fixed assets. A signed inventory list shall be returned to the Finance Department.
- G. INFRASTRUCTURE MAINTENANCE. The City recognizes that deferred maintenance increases future capital costs. Funds shall be included in the budget each year to maintain the quality of the City's infrastructure. Replacement schedules should be developed in order to anticipate this inevitable ongoing and obsolescence of infrastructure.
- H. SCHEDULED REPLACEMENT OF ASSETS. As part of the ongoing replacement of assets, the City has established Equipment Replacement Funds. These funds charge the user funds, based on the estimated replacement cost and estimated life of the equipment. The City maintains fleet and computer replacement funds.

XI. DEBT MANAGEMENT

- A. DEBT ISSUANCE. The City shall issue debt when the use of debt is appropriate and specifically approved by the City Council and expenditure of such monies shall be in strict accordance with the designated purpose.
- B. ISSUANCE OF LONG-TERM DEBT. The issuance of long-term debt is limited to use for capital improvements or projects that cannot be financed from current revenues or resources and future citizens will receive a benefit from the improvement. Debt may be issued for the purposes of purchasing land or rights-of-way and/or improvements to land, street improvements, or construction projects to provide for the general good. For purposes of this policy, current resources are defined as that portion of fund balance in excess of the required reserves. The payback period of the debt will be limited to the estimated useful life of the capital projects or improvements.
- C. The City shall strive to schedule debt issues to take advantage of the small issuer status designation in regard to Federal Arbitrage laws.
- D. PAYMENT OF DEBT. When the City utilizes long-term debt financing it will ensure that the debt is financed soundly by realistically projecting the revenue sources that will be used to pay the debt; and financing the improvement over a period not greater than the useful life of the improvement.
- E. TYPES OF DEBT.
 1. **General Obligation Bonds (G.O.'s).** General obligation bonds shall be used only to fund capital assets of the general government, and not used to fund operating needs of the City. General obligation bonds are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City. The term of a bond issue shall not exceed the useful life of the asset(s) funded by the bond issue. General obligation bonds must be authorized by a vote of the citizens of the City of Huntsville.
 2. **Revenue Bonds (R.B.'s).** Revenue bonds shall be issued as determined by City Council to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces revenue and

- for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the bond issue.
3. **Certificates of Obligation (C.O.'s).** Certificates of obligation may be used in order to fund capital assets. Debt service for C.O.'s may be either from general revenues or backed by a specific revenue stream or streams or by a combination of both. C.O.'s may be used to fund capital assets where full bond issues are not warranted as a result of the cost of the asset(s) to be funded through the instrument. Infrastructure and building needs may also be financed with Certificates of Obligation, after evaluation of financing alternatives by the City's Financial Advisor. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue.
 4. **Tax Anticipation Notes.** Tax Anticipation Notes may be used to fund capital assets of the general government or to fund operating needs of the City. Tax Anticipation Notes are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City. The term of a note issue shall not exceed the useful life of the asset(s) funded by the debt issued or seven years whichever is less.
 5. **Capital Lease.** Capital leases may be used to fund capital assets with shorter lives (generally less than 10 years) for vehicles, equipment and software. The term shall not exceed the useful life of the assets.
- F. **METHOD OF SALE.** The City shall use a competitive bidding process in the sale of bonds and certificates of obligation unless some other method is specifically agreed to by City Council.
 - G. **FINANCIAL ADVISOR.** The Finance Committee will recommend to the City Council a financial advisor to oversee all aspects of any bond issue.
 - H. **ANALYSIS OF FINANCING ALTERNATIVES.** Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but not be limited to, 1) grants in aid, 2) use of reserves, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.
 - I. **DISCLOSURE.** Full disclosure of operations shall be made to the bond rating agencies and other users of financial information. The City staff, with the assistance of financial advisors and bond counsel, shall prepare the necessary materials for presentation to the rating agencies, and shall aid in the production of Offering Statements.
 - J. **DEBT STRUCTURING.** The City will generally issue debt for a term not to exceed 20 years. The City will exceed a 20-year term only upon recommendation of the City's Financial Advisor and in no case shall the term of the debt issue exceed the life of the asset acquired. The repayment schedule shall approximate level debt service unless operational matters dictate otherwise or if market conditions indicate a potential savings could result from modifying the level payment stream. Consideration of market factors, including tax-exempt qualification, and minimum tax alternatives will be given during the structuring of long-term debt instruments.
 - K. **FEDERAL REQUIREMENTS.** The City will maintain procedures to comply with arbitrage rebate and other Federal requirements.

- L. **BIDDING PARAMETERS.** The notice of the sale of bonds will be carefully constructed so as to ensure the best possible bid for the City, in light of the existing market conditions and other prevailing factors. Parameters to be examined include:
- Limits between lowest and highest coupons
 - Coupon requirements relative to the yield curve
 - Method of underwriter compensation, discount or premium coupons
 - Use of bond insurance
 - Call provisions

XII. INTERNAL CONTROLS

- A. **WRITTEN PROCEDURES.** Wherever possible, written procedures shall be established and maintained by the Finance Department for all functions involving cash handling and/or accounting throughout the City. These procedures shall embrace the general concepts of fiscal responsibility set forth in this policy statement.
- B. **DEPARTMENT HEAD RESPONSIBILITIES.** Each Department Head is responsible to ensure that good internal controls are followed throughout the Department, that all Finance Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed.
- C. **COMPUTER SYSTEM/DATA SECURITY.** The City shall provide security of its computer system and data files through physical security and appropriate backup procedures. A disaster recovery plan shall be developed by the Information Services Department. Computer systems shall be accessible only to authorized personnel.

XIII. RISK MANAGEMENT

- A. **RESPONSIBILITY.** A risk manager is responsible for the general risk liability insurance risk management function of the City. Recommendations for deductibles, limits of coverage, etc. shall be presented to the Finance Committee for review.
- B. **EMPLOYEE SAFETY.** The City will aggressively pursue opportunities to provide for employee safety. The goal will be to minimize the risk of loss, with an emphasis on regularly scheduled safety programs.
- C. **SELF INSURED HEALTH INSURANCE.** A detailed annual report shall be given to the Finance Committee that includes available funds, expected payouts in the plan, reinsurance costs and a rate recommendation. The presentation shall include a proposed budget for a period coinciding with the City's fiscal year.

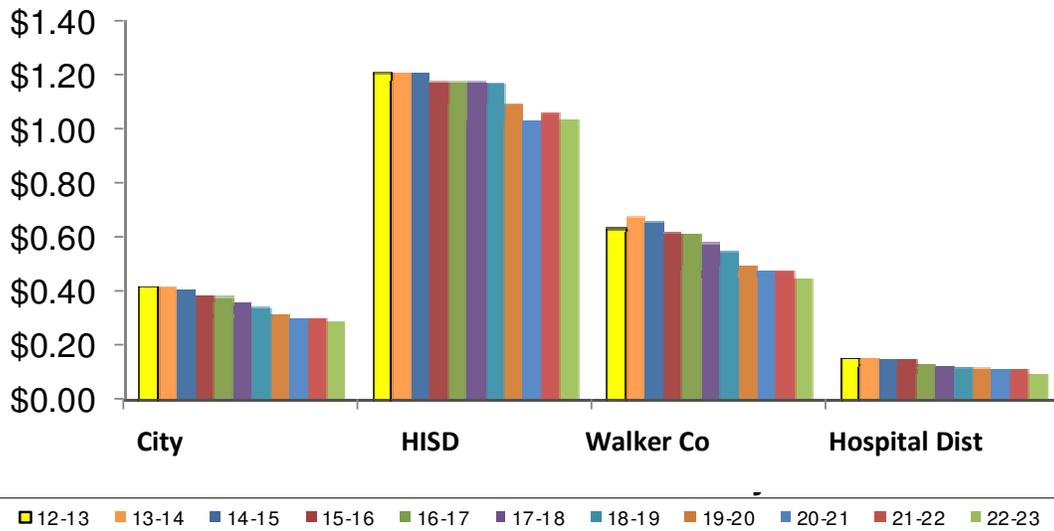
XIV. ROLE OF THE FINANCE COMMITTEE OF CITY COUNCIL

The finance committee appointed by City Council upon recommendation of the Mayor shall have responsibilities including:

- A. Monitoring and recommending changes to the Investment Policy;
- B. Managing the audit;
- C. Review of liability insurance coverage's.
- D. Oversight of budget and finances

Property Tax Rates
All Overlapping Governments
Ten Year Period and FY 22-23

Fiscal Year	City			Huntsville ISD	Walker County	Hospital District	Total
	General	Debt Service	Total				
2012-13	.26390	.15670	.4206	1.21	.6355	.1554	2.4215
2013-14	.2920	.1286	.4206	1.21	.6778	.159	2.4674
2014-15	.2862	.1244	.4106	1.21	.6589	.1537	2.4332
2015-16	.2833	.1005	.3838	1.18	.6206	.1537	2.3381
2016-17	.2838	.0971	.3809	1.18	.6157	.1346	2.3112
2017-18	.2745	.0921	.3666	1.18	.5815	.1254	2.2535
2018-19	.2620	.0802	.3422	1.175	.5494	.1187	2.1853
2019-20	.2516	.0629	.3148	1.0980	.5018	.1162	2.0308
2020-21	.2399	.0663	.3062	1.0378	.4808	.1136	1.9384
2021-22	.2482	.0593	.3075	1.0599	.4799	.1136	1.9609
2022-23	.2385	.0541	.2926	1.0425	.4490	.1027	1.8868



City of Huntsville
Summary of Budgeted Personnel (FTEs) by Fund and Department

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>	<u>FY 22-23</u>
General Fund					
<u>Charter Offices/General Administration</u>					
City Manager	2.00	2.00	2.00	3.00	3.00
City Secretary	2.00	2.00	2.00	2.00	2.50
City Attorney	-	-	-	-	-
City Judge	1.00	1.00	1.00	1.00	1.00
Total	5.00	5.00	5.00	6.00	6.50
<u>Human Resources Department</u>					
Human Resources	4.00	4.00	4.00	4.00	4.00
Municipal Court	5.50	5.50	5.50	5.50	5.50
Total	9.50	9.50	9.50	9.50	9.50
<u>Information Technology Department</u>					
Information Technology	5.00	5.00	5.00	6.00	6.00
Total	5.00	5.00	5.00	6.00	6.00
<u>Finance Department</u>					
Finance	7.00	6.00	6.00	7.00	7.00
Purchasing	1.00	1.00	1.00	1.00	1.00
Municipal Court	-	-	-	-	-
Grants Management	1.00	1.00	1.00	1.00	1.50
Total	9.00	8.00	8.00	9.00	9.50
<u>Public Works Department</u>					
Public Works Administration	3.00	3.00	3.00	3.00	3.00
Street Department*	11.00	12.00	12.00	13.00	13.00
Garage Operations	7.50	7.50	7.50	7.50	7.50
Warehouse	1.00	1.00	1.00	1.00	1.00
Total	22.50	23.50	23.50	24.50	24.50
<u>Development Services</u>					
Planning	2.50	2.50	2.50	3.00	3.00
Customer Service - Service Center	3.50	3.00	3.00	3.00	3.00
Central Inspection	5.50	6.50	6.50	7.50	8.50
Health	2.00	2.00	2.00	2.00	2.00
Main Street	1.00	1.00	1.00	1.00	1.00
Total	14.50	15.00	15.00	16.50	17.50
<u>Municipal Court moved from the Finance department to Human Resources in FY 19</u>					
<u>Engineering</u>					
Engineering	8.00	8.00	8.00	8.00	11.00
GIS	3.00	3.00	3.00	3.00	3.00
Survey	3.00	3.00	3.00	3.00	3.00
Total	14.00	14.00	14.00	14.00	17.00

Parks & Leisure Department

Parks & Leisure Administration	2.00	2.00	2.00	2.00	2.00
Recreation	-	-	-	-	-
Parks Maintenance	10.75	10.75	10.75	12.75	12.75
Aquatic Center	2.50	2.50	2.50	2.50	2.50
Cemetery	1.00	1.00	1.00	1.00	1.00
Building Services	2.00	4.00	4.50	5.50	6.00
Library	9.66	9.16	9.16	9.16	9.16
Total	27.91	29.41	29.91	32.91	33.41

Economic Development & Tourism Department

Community & Economic Development Admin.	-	-	-	-	-
Economic Development	1.00	1.00	1.00	1.00	2.00
Visitors Center Gift Shop	1.00	-	-	-	-
Total	2.00	1.00	1.00	1.00	2.00

Public Safety Department

Public Safety Administration	2.00	2.00	2.00	2.00	2.00
Police	59.00	61.00	61.00	62.00	65.00
Fire	17.00	18.00	19.00	23.00	25.00
Total	78.00	81.00	82.00	87.00	92.00

Total General Fund **187.41** **191.41** **192.91** **206.41** **217.91**

School Resource Officer Fund

Public Safety Department

School Resource Officer	6.00	6.00	6.00	6.00	6.00
Total	6.00	6.00	6.00	6.00	6.00

Total School Resource Officer Fund **6.00** **6.00** **6.00** **6.00** **6.00**

Utility Fund

****Public Works Department-Water**

Water Production	3.00	3.00	3.00	3.00	3.00
Water Distribution	13.00	13.00	13.00	16.00	16.00
Meter Reading	3.00	3.00	3.00	3.00	3.00
Total	19.00	19.00	19.00	22.00	22.00

****Finance Department -Water**

Utility Billing	5.50	5.50	5.50	5.50	5.50
Total	5.50	5.50	5.50	5.50	5.50

*****Public Works Department -Wastewater**

Wastewater Collection	9.00	10.00	10.00	10.00	10.00
AJ Brown WWTP	5.00	5.00	5.00	5.00	5.00
NB Davidson WWTP	4.00	4.00	4.00	4.00	4.00
Robinson Creek WWTP	4.00	4.00	4.00	4.00	4.00
Environmental Services	3.00	3.00	3.00	3.00	3.00
Street Sweeping	1.00	1.00	2.00	2.00	2.00
Drainage	3.00	3.00	3.00	3.00	3.00
Total	29.00	30.00	31.00	31.00	31.00

Total Utility Fund **53.50** **54.50** **55.50** **58.50** **58.50**

*The Water Fund and the Wastewater Fund were combined to form the Utility Fund in FY 2018

**Water Fund prior to FY 2018

***Wastewater Fund Prior to FY 2018

Solid Waste Fund

Public Works Department

Commercial Collection	6.00	6.00	6.00	7.00	8.00
Solid Waste Disposal	4.50	4.50	4.50	4.50	4.50
Residential Collection	7.00	7.00	7.00	7.00	7.00
Recycling	1.00	1.00	1.00	1.00	1.00
Total	18.50	18.50	18.50	19.50	20.50

<u>Total Solid Waste Fund</u>	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>	<u>19.50</u>	<u>20.50</u>
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H/M Tax - Tourism & Visitors Center

Tourism & Cultural Services Department

Arts & Visitor Center	1.75	1.50	1.50	1.50	1.50
Tourism	2.00	1.00	1.00	1.00	1.00
Visitors Center	2.50	4.00	4.00	4.00	5.50
Total	6.25	6.50	6.50	6.50	8.00

<u>Total H/M Tax - Tourism & Visitors Center</u>	<u>6.25</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>
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Total Full Time Equivalents	271.66	276.91	279.41	296.91	309.41
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Current actual number of full-time positions	262.00	264.00	264.00	264.00	264.00
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Current actual number of part-time positions	19.00	22.00	22.00	22.00	22.00
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Budgeted number of interns	5.00	5.00	5.00	5.00	5.00
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Budgeted number of volunteer firefighters	41.00	41.00	41.00	41.00	41.00
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Summary of Personnel Changes for FY 2023

General Fund

City Secretary Department

City Secretary Department - Added 1/2 position 0.50

Police Department

Police Department - Added three position 3.00

Fire Department

Fire Department - Added two positions 2.00

Central Inspections Department

Central Inspections Department - Added one position 1.00

Engineering Department

Engineering Department - Added one position 1.00

Economic Development Department

Economic Development Department - Added one position 1.00

Net Position Additions/Deletions General Fund 8.50

Solid Waste Fund

Commerical Collections Department - Added one position 1.00

Net Position Additions/Deletions Solid Waste Fund 1.00

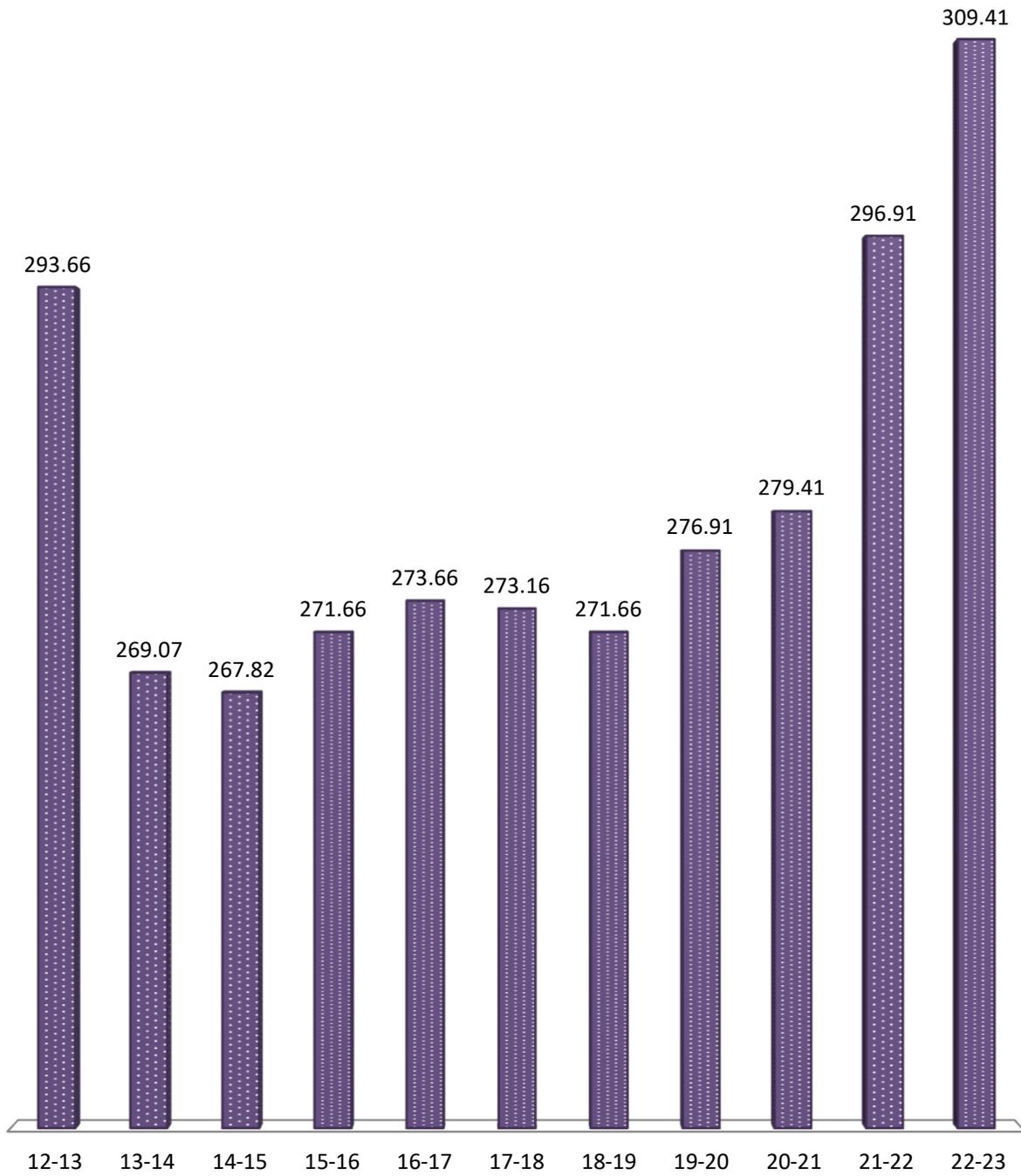
Hotel/Motel Fund

Visitor Center Department - Added 1/2 position 0.50

Net Position Additions/Deletions Hotel/Motel Fund 0.50

Net Position Additions/Deletions All Funds 10.00

City of Huntsville
Full Time Equivalents Count per Fiscal Year



Summary of Transfers and Internal Charges

Summary of Transfers

T O		General Fund	General Fund - ROW Maint.	Debt Service	Police SRO SRF	Capital Equipment	Computer Equipment	Arts & Visitor Center SRF	Airport SRF	CIP Projects	Total Out
F	General Fund	-	-	288,250	160,677	595,265	248,791	82,230	46,750	350,000	1,771,963
R	Debt Service Fund	-	-	-	-	-	-	-	-	-	-
O	Utility Fund - Water	5,215	741,738	593,413	-	187,704	33,970	-	-	-	1,562,040
M	Utility Fund - Wastewater	7,542	400,000	-	-	313,549	52,617	-	-	3,750,000	4,523,708
	Solid Waste Fund	12,624	257,620	-	-	707,344	29,055	-	-	-	1,006,643
	SRO Fund	-	-	-	-	31,027	-	-	-	-	31,027
	Arts Center SRF	-	-	-	-	-	-	-	-	-	-
	Tourism & Visitors Cntr	-	-	-	-	2,716	15,838	-	-	-	18,554
	Court Security SRF	27,391	-	-	-	-	-	-	-	-	27,391
	Cemetery Endowment	-	-	-	-	-	-	-	-	-	-
	Total In	52,772	1,399,358	881,663	160,677	1,837,605	380,271	82,230	46,750	4,100,000	8,941,326

Summary of Administrative Reimbursements

T O		General Fund	Utility Fund	Total Out
F	Utility Fund -Water	2,955,467	-	2,955,467
R	Utility Fund - Wastewater	2,500,739	-	2,500,739
O	Solid Waste Fund	1,001,109	54,668	1,055,777
M	Street SRF	-	-	-
	Tourism & Visitors Cntr	65,260	-	65,260
	Court Security SRF	-	-	-
	Total In	6,522,575	54,668	6,577,243

Summary of Payments to Medical Insurance Fund

T O		Medical Insurance Fund	Total Out
F	General Fund	1,979,333	1,979,333
R	Utility Fund	561,176	561,176
O	Solid Waste Fund	152,761	152,761
M	SRO Fund	61,457	61,457
	Tourism & Visitors Center	30,603	30,603
	Arts & Visitors Center SRF	10,201	10,201
	Total In	2,795,531	2,795,531



City of Huntsville
Transfers / Charges between Funds



			<u>Transfers In</u>	<u>Transfers Out</u>
101	General Fund			
	41305	Utility Fund - Use of Right of Way	\$1,141,738	
	41307	Solid Waste-Use of Right of Way	\$257,620	
	42401	Administrative Reimbursement	\$2,783,896	
	42402	AdminCost Reimb - Fleet	\$473,603	
	42403	AdminCost Reimb-Planning&Develop	\$2,348,159	
	42404	AdminCost Reimb - Info Svcs	\$916,917	
	43503	Transfer from Utility Fund	\$12,757	
	43505	Transfer from Solid Waste Fund	\$12,624	
	43532	Transfer - Court Security Fund	\$27,391	
	43560	Transfer from Cemetery Endow		
	101 91260	Transfer to Debt Service		\$288,250
	1101 94306	Transfer - Equip Replace Fund		\$545,265
	101 94307	Transfer - Fire Equipment		\$50,000
	1101 94309	Transfer - Computer Replace Fd		\$248,791
	1101 95609	Transfer to Airport SRF		\$46,750
	1101 95612	Transfer to Police SRO Fund		\$160,677
	1101 95618	Transfer to Arts Center SRF		\$82,230
			<hr/>	
			\$7,974,705	\$1,421,963
116	Debt Service Fund			
	43501	Transfer from General Fund	\$288,250	
	43505	Transfer from Utility Fund	\$593,413	
			<hr/>	
			\$881,663	
220	Utility Fund			
	43405	Charge to Solid Waste	\$54,668	
	1220 89603	Franchise Fee for use of Streets		\$741,738
	1220 91240	Transfer to General Fund		\$5,215
	1220 91260	Transfer to Debt Service		\$593,413
	1220 93170	Admin Cost Reimburse - General		\$1,262,087
	1220 93388	Admin Costs Fleet		\$103,315
	1220 93640	Admin Costs IT Operations		\$415,985
	1220 93720	Admin Costs Plan/Develop		\$1,174,080
	1220 94306	Transfer - Equip Replace Fund		\$187,704
	1220 94309	Transfer - Computer Replace Fd		\$33,970
			<hr/>	
			\$54,668	\$4,517,507
	1221 89603	Franchise Fee for use of Streets		\$400,000
	1221 91240	Transfer to General Fund		\$7,542
	1221 93170	Admin Cost Reimburse - General		\$932,955
	1221 93388	Admin Costs Fleet		\$57,944
	1221 93640	Admin Costs IT Operations		\$335,760
	1221 93720	Admin Costs Plan/Develop		\$1,174,080
	1221 94306	Transfer - Equip Replace Fund		\$313,549
	1221 94309	Transfer - Computer Replace Fd		\$52,617
				<hr/>
				\$3,274,447
224	Solid Waste Fund			
	1224 89603	Franchise Fee for use of Streets		\$257,620
	1224 91240	Transfer to General Fund		\$12,624
	1224 93170	Admin Cost Reimburse - General		\$543,602
	1224 93230	Admin Costs Wtr Fd(Util Bill)		\$54,668
	1224 93388	Admin Costs Fleet		\$312,343
	1224 93640	Admin Costs IT Operations		\$145,164
	1224 94306	Transfer - Equip Replace Fund		\$707,344
	1224 94309	Transfer - Computer Replace Fd		\$29,055
				<hr/>
				\$2,062,420

City of Huntsville Operating Budget

10 Year Period and FY 22-23

Fiscal Year	GENERAL FUND	Debt Service Fund	SPECIAL REVENUE FUNDS	UTILITY FUND	WATER FUND	WASTE-WATER FUND	SOLID WASTE FUND
	-4		-1	-4 & -5	-4	-4	-4
2012-13	17,425,616	2,049,502	5,045,563		14,058,765	7,474,598	4,362,709
2013-14	19,657,967	2,072,663	7,356,270		13,780,757	6,931,098	4,500,844
2014-15	17,749,739	2,022,708	5,741,887		13,926,682	7,552,206	5,416,307
2015-16	19,608,113	1,828,788	5,685,361		13,848,359	7,223,036	5,308,870
2016-17	24,723,979	1,838,740	2,184,566		14,125,254	6,848,468	5,415,752
2017-18	24,218,064	1,838,059	2,284,147	21,393,201	0	0	5,553,403
2018-19	25,014,048	1,840,120	2,369,469	25,046,232	0	0	5,974,170
2019-20	26,324,890	2,126,160	2,246,894	25,344,149	0	0	6,078,315
2020-21	26,226,743	2,549,342	2,251,025	25,728,008	0	0	6,048,208
2021-22	29,575,653	2,393,113	2,220,206	25,085,910			6,868,223
2022-23	32,312,632	2,363,705	2,432,329	31,518,250			7,764,766

Notes:

- 1 Includes Court Security, Court Technology, Airport, Library, Police Forfeiture, School Resource Officers, Police Safety Grants, Visitor & Arts Center, Huntsville Beautification, TIRZ, Hotel/Motel Tax – Tourism & Visitor Center and Statue Pavers. In the FY 2016 the Street fund moved to the General Fund.
- 2 Includes the Medical Insurance Fund and Equipment Replacement Funds.
- 3 Includes Library Endowment, Oakwood Cemetery Endowment Funds and PEB Trust-Medical.
- 4 Includes one time equity expenses -not meant to be an ongoing operating expense
- 5 FY 18 Combined Water and Wastewater Fund to create the "Utility Fund" for the FY 17-18 and going forward

City of Huntsville Operating Budget

10 Year Period and FY 22-23

INTERNAL SERVICE FUNDS	PERMANENT FUNDS	TOTAL	INTERFUND	NET BUDGET
-2	-3			
5,099,086	9,000	55,524,839	7,921,367	47,603,472
4,511,508	5,000	58,816,107	8,647,504	50,168,603
5,102,540	5,000	57,517,069	8,564,946	48,952,123
4,288,664	39,427	57,830,618	9,851,000	47,979,618
5,877,466	17,100	61,031,325	9,761,419	51,269,906
4,922,346	300	60,209,520	8,143,836	52,065,684
4,973,976	21,000	65,239,015	8,609,393	56,629,622
5,756,321	23,000	67,899,729	9,350,187	58,549,542
6,693,829	22,000	69,519,155	9,150,384	60,368,771
5,965,920	22,000	72,131,025	10,432,914	61,698,111
5,263,744	20,000	81,675,426	11,418,569	70,256,857

City of Huntsville
Budget Detail History
FY 2022-23



Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
101 General Fund					
41101 Current Property Taxes	\$ 5,155,204	\$ 5,333,506	\$ 5,750,000	\$ 5,898,719	\$ 6,404,500
41102 Delinquent Property Taxes	\$ 56,065	\$ 92,881	\$ 60,000	\$ 10,646	\$ 60,000
41103 Tax Penalty & Interest	\$ 45,053	\$ 64,034	\$ 35,000	\$ 38,221	\$ 35,000
41201 Sales Tax Revenue	\$ 9,655,816	\$ 11,021,419	\$ 10,500,000	\$ 11,629,980	\$ 11,350,000
41301 Franchise - Electrical	\$ 1,454,501	\$ 1,445,837	\$ 1,500,000	\$ 1,954,769	\$ 1,500,000
41302 Franchise - Telephone	\$ 165,298	\$ 156,225	\$ 180,000	\$ 106,954	\$ 180,000
41303 Franchise - Gas	\$ 172,247	\$ 186,985	\$ 180,000	\$ 204,008	\$ 180,000
41304 Franchise - Telecable	\$ 246,359	\$ 225,626	\$ 265,000	\$ 157,250	\$ 265,000
41305 Utility Fund - Use of Right of Way	\$ 1,135,746	\$ 1,134,260	\$ 1,148,325	\$ 1,148,325	\$ 1,141,738
41307 Solid Waste-Use of Right of Way	\$ 242,405	\$ 245,643	\$ 260,020	\$ 260,020	\$ 257,620
41501 Tax on Sale of Mixed Drinks	\$ 94,963	\$ 118,862	\$ 110,000	\$ 115,778	\$ 120,000
41503 Payment if Lieu of Taxes	\$ 3,589	\$ 3,652	\$ 4,000	\$ 7,076	\$ 4,000
41611 CoC - City Limits	\$ 10,115	\$ 14,440	\$ 8,000	\$ 14,780	\$ 12,500
41621 CoC - ETJ	\$ 6,755	\$ 10,360	\$ 7,000	\$ 10,585	\$ 10,000
41624 NonConform/Conditnl Use Permits	\$ -	\$ -	\$ 100	\$ -	\$ -
41631 Plats	\$ 13,800	\$ 15,700	\$ 9,000	\$ 12,100	\$ 10,000
41651 Variances	\$ 2,400	\$ 4,500	\$ 1,500	\$ 2,400	\$ 1,500
41661 Zoning Changes	\$ 270	\$ 950	\$ 300	\$ 965	\$ 300
41703 Beer, Liquor, Wine License	\$ 14,700	\$ 20,148	\$ 15,000	\$ 7,077	\$ 15,000
41704 Building Permits	\$ 309,801	\$ 618,788	\$ 292,538	\$ 844,249	\$ 480,000
41705 Electrical Permits	\$ 54,798	\$ 53,420	\$ 45,000	\$ 94,203	\$ 60,000
41706 Refrigeration Permits	\$ 38,564	\$ 33,470	\$ 28,000	\$ 66,836	\$ 45,000
41707 Plumbing Permits	\$ 51,669	\$ 58,637	\$ 45,000	\$ 73,585	\$ 55,000
41708 Miscellaneous Permits	\$ 269,128	\$ 470,023	\$ 325,000	\$ 290,849	\$ 325,000
41709 Wrecker/Taxi/Chauffer Permits	\$ 2,604	\$ 519	\$ 1,000	\$ 3,030	\$ 1,500
41710 Food Establishment Permits	\$ 64,560	\$ 65,580	\$ 70,000	\$ 71,956	\$ 75,000
41711 Construct Trade Registr Permits	\$ 16,320	\$ 16,500	\$ 14,000	\$ 13,200	\$ 9,000
41801 Municipal Court Fines	\$ 722,062	\$ 779,962	\$ 952,100	\$ 994,283	\$ 1,000,000
41804 Municipal Court Extension Fee	\$ 3,960	\$ 981	\$ 3,000	\$ 451	\$ 3,000
41805 Juvenile Case Coordinator Fees	\$ 11,912	\$ 2,337	\$ 5,000	\$ 1,086	\$ 5,000
41808 Judicial Efficiency Fees	\$ 6,488	\$ 6,629	\$ 6,500	\$ 10,225	\$ 6,500
41809 TXSBLT Fees	\$ 49	\$ 636	\$ 500	\$ 874	\$ 500
41810 Omnibase F t A - City Revenue	\$ -	\$ 1,117	\$ -	\$ 1,310	\$ -
41811 Truancy Prevention & Diversion Fee	\$ 15,114	\$ 26,548	\$ 20,000	\$ 37,590	\$ 30,000
41813 Municipal Jury Fees	\$ 255	\$ 522	\$ -	\$ 747	\$ -
41903 Library Card Fees	\$ 338	\$ 522	\$ -	\$ 645	\$ -
41905 Miscellaneous Fees	\$ 2,289	\$ 2,147	\$ 1,500	\$ 1,892	\$ 1,500
41907 Copier Fees	\$ 3,487	\$ 3,189	\$ 3,500	\$ 4,872	\$ 3,500
41908 Returned Check Fees	\$ 185	\$ 70	\$ 300	\$ 70	\$ 300
41909 Library Fines/Misc Fees	\$ 3,381	\$ 2,519	\$ 4,000	\$ 4,179	\$ 4,000
41910 Program Fees	\$ 13,332	\$ 12,255	\$ 10,000	\$ 18,081	\$ 10,000

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
41914	Alarm Revenue - Police	\$ 19,166	\$ 10,378	\$ 20,000	\$ 19,662	\$ 20,000
41915	Driveway & Culvert	\$ 3,426	\$ 6,374	\$ 5,000	\$ 3,518	\$ 5,000
41916	Use of City Equipment or Labor	\$ 93,042	\$ 67,136	\$ 50,000	\$ 69,658	\$ 50,000
41917	Building/Park Rentals	\$ 5,725	\$ 10,271	\$ 8,000	\$ 8,744	\$ 8,000
41924	Accident/Offense Reports	\$ 4,965	\$ 4,129	\$ 4,000	\$ 3,476	\$ 4,000
41925	Lease of City Property	\$ 31,789	\$ 28,909	\$ 25,000	\$ 34,828	\$ 25,000
41926	Health Reinspection	\$ 4,200	\$ 1,285	\$ 5,000	\$ 2,460	\$ 5,000
41927	Fingerprint Fees	\$ 1,188	\$ 1,045	\$ 1,000	\$ 845	\$ 1,000
41929	FD Svcs-Veh Extr, Haz Mat, etc.	\$ 9,371	\$ -	\$ 10,000	\$ 9,793	\$ 5,000
41931	Inspection - Use City Labor	\$ 70	\$ 385	\$ 400	\$ 1,820	\$ 400
41935	Paid Parking Fees	\$ 179,429	\$ 122,888	\$ 175,000	\$ 223,992	\$ 200,000
41937	Swimming Fees & Passes	\$ 5,666	\$ 33,825	\$ 30,000	\$ 32,648	\$ 25,000
41938	Swimming Pool Rental	\$ 700	\$ 1,432	\$ 1,000	\$ 105	\$ 1,000
41939	Swim Pool Concessions & Vending	\$ 2,123	\$ 5,591	\$ 4,000	\$ 6,007	\$ 4,000
41945	Church BB Tourn. Fees&Concessns	\$ -	\$ -	\$ -	\$ -	\$ -
41948	Library Room Rental	\$ 1,155	\$ 2,433	\$ 500	\$ 2,318	\$ 1,000
41949	Tour Fees - "Adventure Guides"	\$ 39	\$ 93	\$ 300	\$ 58	\$ 300
41950	Gift Shop Sales	\$ 91	\$ -	\$ -	\$ -	\$ -
41960	Sales - Cemetery Space	\$ 30,030	\$ 34,000	\$ 20,000	\$ 31,030	\$ 20,000
41961	Cemetery Filing Fees	\$ 46	\$ 64	\$ -	\$ 100	\$ -
41980	Card Processing Fees	\$ 20,250	\$ 25,398	\$ 25,000	\$ 30,499	\$ 25,000
42201	County (Fire Service)	\$ 246,492	\$ 246,492	\$ 246,492	\$ 246,492	\$ 246,492
42401	Administrative Reimbursement	\$ 2,353,864	\$ 2,374,220	\$ 2,608,075	\$ 2,608,075	\$ 2,783,896
42402	AdminCost Reimb - Fleet	\$ 301,262	\$ 302,641	\$ 377,629	\$ 377,629	\$ 473,603
42403	AdminCost Reimb-Planning&Develop	\$ 2,025,972	\$ 1,854,084	\$ 2,050,177	\$ 2,050,177	\$ 2,348,159
42404	AdminCost Reimb - Info Svcs	\$ 863,764	\$ 692,131	\$ 834,677	\$ 834,677	\$ 916,917
42601	Interest - Checking	\$ -	\$ -	\$ -	\$ 557	\$ -
42602	Interest Income	\$ 347,690	\$ 141,508	\$ 100,000	\$ 144,961	\$ 100,000
42801	Grants	\$ 1,974,915	\$ 660,249	\$ 70,000	\$ 170,814	\$ 70,000
42804	Disaster Relief - Fed Govt	\$ 6,227	\$ -	\$ -	\$ -	\$ -
42905	Contributions	\$ -	\$ 22,000	\$ -	\$ 20	\$ -
42918	Visitors Center - Donations	\$ 1,984	\$ 131	\$ 1,500	\$ 1,598	\$ 1,000
43201	Miscellaneous Revenues	\$ 89,134	\$ 261,639	\$ 75,000	\$ 16,923	\$ 40,000
43202	Over/Short	\$ 94	\$ 375	\$ -	\$ 200	\$ -
43205	Mainstreet Fundraiser Revenues	\$ 4,334	\$ 1,770	\$ 13,500	\$ 4,980	\$ 13,500
43302	Bond/CO Premium Proceeds	\$ 270,102	\$ -	\$ -	\$ -	\$ -
43503	Transfer from Utility Fund	\$ 10,370	\$ 24,620	\$ 11,940	\$ 46,940	\$ 12,757
43505	Transfer from Solid Waste Fund	\$ 12,720	\$ 11,470	\$ 12,720	\$ 12,720	\$ 12,624
43532	Transfer - Court Security Fund	\$ 17,249	\$ 26,110	\$ 26,617	\$ 26,617	\$ 27,391
43536	Transfer from PEB Trust - Medical Fund	\$ 24,037	\$ 39,508	\$ -	\$ -	\$ -
43560	Transfer from Cemetery Endow	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
Total Revenues		\$ 29,028,762	\$ 29,267,721	\$ 28,674,710	\$ 30,828,993	\$ 31,107,997

1101 Nondepartmental General Fund

51140	Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 677,730	\$ -	\$ 675,284
55070	Purchased Services/Contracts	\$ -	\$ -	\$ 10,000	\$ -	\$ -
55074	Paid Parking Adm Exps - MobileNOW	\$ 35,630	\$ 26,064	\$ 44,000	\$ 43,252	\$ 44,000
56010	Insurance Policies - other than Auto	\$ 72,311	\$ 100,194	\$ 157,527	\$ 146,206	\$ 164,027
56012	Insurance Policies - Auto	\$ 76,185	\$ 89,057	\$ 92,159	\$ 83,366	\$ 94,000

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
56060	Retiree Health Insur Premiums	\$ 398,250	\$ 423,000	\$ 432,900	\$ 432,900	\$ 417,150
56120	Miscellaneous Expense	\$ -	\$ 48,016	\$ 62,000	\$ 133,001	\$ 407,000
67010	Land Acquisition	\$ -	\$ 740,365	\$ -	\$ 33,864	\$ -
88200	Debt Issue Costs	\$ 270,102	\$ -	\$ -	\$ -	\$ -
91230	Transfer to CIP Program	\$ 1,275,000	\$ 4,960,000	\$ 475,000	\$ 3,181,292	\$ 350,000
91260	Transfer to Debt Service	\$ 607,009	\$ 288,250	\$ 288,250	\$ 288,250	\$ 288,250
94306	Transfer - Equip Replace Fund	\$ 796,920	\$ 432,485	\$ 548,285	\$ 548,285	\$ 545,265
94307	Transfer - Fire Equipment	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
94309	Transfer - Computer Replace Fd	\$ 139,492	\$ 170,011	\$ 200,735	\$ 200,735	\$ 248,791
95609	Transfer to Airport SRF	\$ 39,050	\$ -	\$ 39,900	\$ 39,900	\$ 46,750
95612	Transfer to Police SRO Fund	\$ 128,338	\$ 152,000	\$ 147,709	\$ 147,709	\$ 160,677
95618	Transfer to Arts & Visitor Center SRF	\$ 92,264	\$ 94,954	\$ 85,954	\$ 85,954	\$ 82,230
95619	Transfer to LEOSE SRF	\$ -	\$ -	\$ -	\$ 3,550	\$ -
97173	Transfer to Police Grant SRF	\$ 46,975	\$ -	\$ -	\$ -	\$ -
99100	Future Appropriations	\$ -	\$ -	\$ 128,220	\$ -	\$ 105,653
Total		\$ 4,027,526	\$ 7,574,397	\$ 3,440,369	\$ 5,418,265	\$ 3,679,077

112 City Council

51111	Salaries - Full Time	\$ 2,215	\$ 2,285	\$ 2,520	\$ 2,325	\$ 2,520
51201	TMRS Retirement	\$ -	\$ -	\$ -	\$ 12	\$ -
51204	Workers Comp Insur	\$ 4	\$ 4	\$ 9	\$ 4	\$ 9
51205	Medicare Tax	\$ 32	\$ 33	\$ 41	\$ 34	\$ 41
51206	Unemployment Comp Insur	\$ 16	\$ 58	\$ 42	\$ 32	\$ 9
52120	Reproduction & Printing	\$ 93	\$ 45	\$ 250	\$ -	\$ 350
52129	Reception Expenses	\$ 2,349	\$ 288	\$ 2,100	\$ 735	\$ 2,100
52130	Other Supplies	\$ 1,071	\$ 817	\$ 800	\$ 909	\$ 800
52134	City Council Expenses	\$ 3,244	\$ 5,019	\$ 3,500	\$ 5,036	\$ 5,000
55040	Electric	\$ 1,238	\$ 1,368	\$ 1,500	\$ 1,590	\$ 1,500
55070	Purchased Services/Contracts	\$ 81,791	\$ 111,709	\$ 124,500	\$ 101,293	\$ 108,250
55080	Travel & Training	\$ 8,232	\$ 5,095	\$ 13,000	\$ 18,404	\$ 14,000
55085	Community Relations	\$ 106,235	\$ 1,169	\$ 2,500	\$ 2,027	\$ 3,000
55090	Memberships/Subscriptions	\$ 1,557	\$ 2,484	\$ 6,585	\$ 7,012	\$ 11,585
55091	ARP - funding to other Organizations	\$ -	\$ -	\$ -	\$ 364,000	\$ -
55092	ARP - Administration & Contingency	\$ -	\$ -	\$ -	\$ 8,036	\$ -
55236	Public Communications/City Connection	\$ 114	\$ -	\$ 150	\$ 261	\$ 150
62251	Land/Easement Acquisition	\$ 110,805	\$ -	\$ -	\$ -	\$ -
Total		\$ 318,996	\$ 130,374	\$ 157,497	\$ 511,710	\$ 149,314

113 Office of City Manager

51111	Salaries - Full Time	\$ 233,757	\$ 321,423	\$ 386,372	\$ 410,543	\$ 411,358
51121	Longevity	\$ 1,123	\$ 1,215	\$ 1,300	\$ 1,337	\$ 1,488
51124	Allowances-Clothing/Cell Phone	\$ 1,936	\$ 1,928	\$ 1,920	\$ 1,928	\$ 1,920
51125	Auto Allowance	\$ 6,050	\$ 8,815	\$ 11,400	\$ 11,448	\$ 11,400
51130	Overtime	\$ 57	\$ 21	\$ 500	\$ 485	\$ 500
51200	MissionSquare FKA ICMA Retirement Expense	\$ 7,846	\$ 6,952	\$ 7,500	\$ 7,529	\$ 7,500
51201	TMRS Retirement	\$ 45,527	\$ 61,978	\$ 74,198	\$ 82,983	\$ 84,271
51202	Health Insurance	\$ 20,400	\$ 25,520	\$ 30,603	\$ 30,657	\$ 30,651
51203	Disability Insurance	\$ 189	\$ 188	\$ 188	\$ 188	\$ 188
51204	Workers Comp Insur	\$ 466	\$ 565	\$ 606	\$ 639	\$ 642
51205	Medicare Tax	\$ 3,440	\$ 4,664	\$ 5,805	\$ 5,916	\$ 6,189

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51206	Unemployment Comp Insur	\$ 288	\$ 432	\$ 440	\$ 27	\$ 30
52010	Office Supplies	\$ 4,207	\$ 6,610	\$ 2,500	\$ 6,627	\$ 4,000
52130	Other Supplies	\$ -	\$ 3,271	\$ 4,000	\$ -	\$ 4,000
52610	Office Furnishings/Equip	\$ -	\$ -	\$ 500	\$ -	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 131	\$ 135	\$ 130	\$ 134	\$ -
55070	Purchased Services/Contracts	\$ 46,344	\$ 92,155	\$ 140,000	\$ 116,124	\$ 130,955
55080	Travel & Training	\$ 4,951	\$ 17,767	\$ 9,000	\$ 9,785	\$ 9,000
55085	Community Relations	\$ -	\$ -	\$ 2,250	\$ -	\$ 2,250
55088	COVID-19 specific related	\$ 150,621	\$ 66,126	\$ -	\$ 180	\$ -
55090	Memberships/Subscriptions	\$ 5,790	\$ 10,582	\$ 7,045	\$ 8,516	\$ 7,045
55195	Cellular Phone Charges	\$ -	\$ 226	\$ 540	\$ 453	\$ 540
Total		\$ 533,123	\$ 630,571	\$ 686,797	\$ 695,498	\$ 714,427

114 Office of City Secretary						
51111	Salaries - Full Time	\$ 71,205	\$ 120,742	\$ 132,564	\$ 132,481	\$ 143,990
51121	Longevity	\$ 217	\$ 231	\$ 204	\$ 47	\$ 144
51124	Allowances-Clothing/Cell Phone	\$ -	\$ 234	\$ 720	\$ 243	\$ -
51125	Auto Allowance	\$ 3,630	\$ 2,970	\$ 4,800	\$ 4,790	\$ 4,800
51201	TMRS Retirement	\$ 14,052	\$ 20,425	\$ 25,601	\$ 26,841	\$ 29,475
51202	Health Insurance	\$ 13,609	\$ 16,149	\$ 20,402	\$ 12,750	\$ 10,201
51204	Workers Comp Insur	\$ 144	\$ 210	\$ 209	\$ 206	\$ 225
51205	Medicare Tax	\$ 986	\$ 1,706	\$ 2,003	\$ 1,870	\$ 2,162
51206	Unemployment Comp Insur	\$ 222	\$ 432	\$ 288	\$ 18	\$ 19
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 20,840
52010	Office Supplies	\$ 253	\$ 689	\$ 500	\$ 1,777	\$ 1,650
52120	Reproduction & Printing	\$ 8	\$ 18	\$ 150	\$ 281	\$ 350
52130	Other Supplies	\$ 252	\$ 161	\$ 200	\$ 367	\$ 300
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 35	\$ 18	\$ 100	\$ 91	\$ 100
55070	Purchased Services/Contracts	\$ 9,195	\$ 22,126	\$ 11,450	\$ 6,694	\$ 11,450
55080	Travel & Training	\$ 7,909	\$ 3,734	\$ 6,500	\$ 4,591	\$ 6,550
55090	Memberships/Subscriptions	\$ 720	\$ 1,277	\$ 2,675	\$ 1,489	\$ 2,675
55195	Cellular Phone Charges	\$ 1,075	\$ 1,078	\$ 495	\$ 1,010	\$ 1,640
56020	Elections	\$ 13,904	\$ 34,416	\$ 27,000	\$ 21,905	\$ 27,000
56030	Legal Advertising	\$ 3,053	\$ 2,474	\$ 4,000	\$ 501	\$ 4,000
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 1,820
Total		\$ 140,471	\$ 229,091	\$ 239,861	\$ 217,950	\$ 269,391

115 Office of City Attorney						
55030	Long Distance/Circuit Ch	\$ 14	\$ -	\$ -	\$ -	\$ -
55070	Purchased Services/Contracts	\$ 462,232	\$ 205,807	\$ 215,000	\$ 315,620	\$ 260,000
Total		\$ 462,246	\$ 205,807	\$ 215,000	\$ 315,620	\$ 260,000

117 Office of City Judge						
51111	Salaries - Full Time	\$ 65,110	\$ 66,073	\$ 66,229	\$ 68,081	\$ 67,884
51204	Workers Comp Insur	\$ 137	\$ 112	\$ 100	\$ 102	\$ 102
51205	Medicare Tax	\$ 944	\$ 958	\$ 961	\$ 987	\$ 985
51206	Unemployment Comp Insur	\$ 144	\$ 144	\$ 144	\$ 9	\$ 9
55060	Attorney Fees/Court Costs	\$ -	\$ -	\$ 150	\$ -	\$ 500
55070	Purchased Services/Contracts	\$ 341	\$ 139	\$ 100	\$ -	\$ 100

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55080	Travel & Training	\$ 522	\$ 200	\$ 850	\$ 1,218	\$ 850
55090	Memberships/Subscriptions	\$ 145	\$ 75	\$ 155	\$ 150	\$ 155
Total		\$ 67,343	\$ 67,701	\$ 68,689	\$ 70,548	\$ 70,585
150 Human Resources						
51111	Salaries - Full Time	\$ 290,743	\$ 308,293	\$ 308,278	\$ 332,765	\$ 292,344
51117	SHSU Intern/Student	\$ 15,356	\$ 22,737	\$ 20,300	\$ 30,560	\$ 24,360
51121	Longevity	\$ 1,161	\$ 1,350	\$ 1,428	\$ 1,091	\$ 1,104
51124	Allowances-Clothing/Cell Phone	\$ 1,452	\$ 1,446	\$ 1,440	\$ 1,686	\$ 2,160
51125	Auto Allowance	\$ 6,655	\$ 6,628	\$ 6,600	\$ 5,505	\$ 6,600
51126	License Pay (Certification/Bilingual)	\$ 1,210	\$ 1,205	\$ 1,200	\$ 1,205	\$ 1,200
51130	Overtime	\$ 345	\$ 90	\$ 350	\$ 331	\$ 350
51201	TMRS Retirement	\$ 56,503	\$ 59,305	\$ 58,934	\$ 66,212	\$ 60,116
51202	Health Insurance	\$ 40,860	\$ 40,854	\$ 40,874	\$ 38,343	\$ 40,837
51203	Disability Insurance	\$ 921	\$ 1,011	\$ 1,035	\$ 744	\$ 531
51204	Workers Comp Insur	\$ 609	\$ 582	\$ 514	\$ 560	\$ 496
51205	Medicare Tax	\$ 4,298	\$ 4,662	\$ 4,612	\$ 4,801	\$ 4,762
51206	Unemployment Comp Insur	\$ 707	\$ 1,033	\$ 582	\$ 328	\$ 48
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 2,195
52010	Office Supplies	\$ 1,375	\$ 1,423	\$ 1,820	\$ 2,487	\$ 1,900
52031	Clothing - Safety Gear	\$ 20,350	\$ 19,487	\$ 20,800	\$ 21,141	\$ 24,000
52120	Reproduction & Printing	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000
52130	Other Supplies	\$ 1,654	\$ 2,092	\$ 1,500	\$ 730	\$ 1,800
52132	Safety Program Expenses	\$ 3,276	\$ 4,039	\$ 4,000	\$ 3,754	\$ 11,000
52600	Employee Recognition	\$ 9,805	\$ 5,968	\$ 10,000	\$ 9,886	\$ 16,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 208	\$ 205	\$ 200	\$ 161	\$ 200
55070	Purchased Services/Contracts	\$ 12,029	\$ 22,224	\$ 15,000	\$ 15,201	\$ 27,500
55080	Travel & Training	\$ 2,031	\$ 2,003	\$ 3,000	\$ 2,946	\$ 3,200
55081	Organization Training	\$ 4,622	\$ 3,502	\$ 6,000	\$ 6,609	\$ 6,000
55090	Memberships/Subscriptions	\$ 906	\$ 569	\$ 1,000	\$ 880	\$ 1,000
55130	Service Awards	\$ 3,281	\$ 4,175	\$ 4,000	\$ -	\$ 4,250
55195	Cellular Phone Charges	\$ 611	\$ 443	\$ 600	\$ 118	\$ 600
55720	Employee Physicals/Testing	\$ 8,074	\$ 11,333	\$ 13,000	\$ 22,727	\$ 13,000
56015	Insurance Deductibles	\$ 1,631	\$ 10,999	\$ 25,000	\$ 2,590	\$ 25,000
56030	Legal Advertising	\$ 1,256	\$ 3,977	\$ 2,000	\$ 694	\$ 2,000
56050	Liability Claims Pd by City	\$ 967	\$ 26,465	\$ 5,000	\$ 6,452	\$ 5,000
56070	Tuition Reimbursement	\$ 2,500	\$ 2,000	\$ 6,000	\$ 2,000	\$ 6,000
Total		\$ 495,396	\$ 570,101	\$ 566,067	\$ 582,506	\$ 586,553
210 Finance						
51111	Salaries - Full Time	\$ 453,132	\$ 432,434	\$ 431,196	\$ 485,906	\$ 495,547
51121	Longevity	\$ 3,077	\$ 2,813	\$ 2,960	\$ 2,831	\$ 3,264
51130	Overtime	\$ 49	\$ 177	\$ 150	\$ 1,158	\$ 150
51201	TMRS Retirement	\$ 85,537	\$ 80,993	\$ 79,974	\$ 95,607	\$ 98,748
51202	Health Insurance	\$ 59,527	\$ 59,418	\$ 60,960	\$ 67,240	\$ 71,444
51203	Disability Insurance	\$ 1,454	\$ 1,518	\$ 1,512	\$ 1,518	\$ 1,512
51204	Workers Comp Insur	\$ 958	\$ 738	\$ 655	\$ 735	\$ 753
51205	Medicare Tax	\$ 6,332	\$ 5,952	\$ 6,258	\$ 6,605	\$ 7,240
51206	Unemployment Comp Insur	\$ 864	\$ 2,753	\$ 867	\$ 262	\$ 68
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 72,022	\$ -	\$ -

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
52010	Office Supplies	\$ 3,618	\$ 4,619	\$ 5,000	\$ 4,718	\$ 5,150
52120	Reproduction & Printing	\$ 2,165	\$ 2,613	\$ 4,400	\$ 2,453	\$ 5,800
52200	Non Capital Equipment Purchases	\$ 1,922	\$ 155	\$ 4,550	\$ 4,790	\$ 4,550
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ 150	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 49	\$ 254	\$ -	\$ 79	\$ 50
55070	Purchased Services/Contracts	\$ 34,765	\$ 8,386	\$ 9,660	\$ 5,675	\$ 9,660
55080	Travel & Training	\$ 11,036	\$ 2,916	\$ 10,700	\$ 3,209	\$ 11,900
55090	Memberships/Subscriptions	\$ 2,744	\$ 2,257	\$ 2,000	\$ 2,875	\$ 2,000
55195	Cellular Phone Charges	\$ 611	\$ 443	\$ 600	\$ 483	\$ 600
55510	Bank/Paying Agent Fees	\$ 3,550	\$ 2,306	\$ 2,000	\$ 1,895	\$ 2,000
55520	Appraisal/Collection Contract	\$ 175,449	\$ 186,204	\$ 196,530	\$ 196,753	\$ 196,530
55575	Software - Support Services	\$ -	\$ 195	\$ 2,417	\$ 437	\$ 2,417
55620	Annual Audit Contract	\$ 46,650	\$ 47,600	\$ 48,000	\$ 48,500	\$ 48,000
55770	Financial Services	\$ 20,600	\$ 14,360	\$ 17,210	\$ 14,195	\$ 17,210
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 1,200	\$ -	\$ 50,000
Total		\$ 914,090	\$ 859,104	\$ 960,971	\$ 947,924	\$ 1,034,593

216 Office Services

52010	Office Supplies	\$ 2,876	\$ 1,551	\$ 4,020	\$ 4,365	\$ 4,200
52020	Postage	\$ 19,980	\$ 13,985	\$ 25,000	\$ 26,443	\$ 25,000
52120	Reproduction & Printing	\$ -	\$ 800	\$ 1,000	\$ -	\$ 1,000
52200	Non Capital Equipment Purchases	\$ 300	\$ 245	\$ -	\$ -	\$ -
52610	Office Furnishings/Equip	\$ 3,950	\$ 1,141	\$ 4,000	\$ 12,035	\$ 8,000
55011	Postage Meter	\$ 11,777	\$ 5,917	\$ 8,000	\$ 4,925	\$ 8,500
55170	Contract Printing	\$ 3,859	\$ 2,931	\$ 7,000	\$ 5,190	\$ 5,000
55562	Copier Contracts	\$ 32,439	\$ 33,278	\$ 49,934	\$ 27,806	\$ 30,000
55630	Rug Rental	\$ 5,696	\$ 5,953	\$ 9,340	\$ 14,897	\$ 15,000
Total		\$ 80,878	\$ 65,802	\$ 108,294	\$ 95,660	\$ 96,700

231 Municipal Court

51111	Salaries - Full Time	\$ 221,362	\$ 236,730	\$ 238,761	\$ 236,460	\$ 251,391
51118	Salaries - Part Time	\$ 13,127	\$ 15,222	\$ 16,568	\$ 17,784	\$ 20,880
51121	Longevity	\$ 2,596	\$ 2,708	\$ 2,809	\$ 2,793	\$ 3,025
51126	License Pay (Certification/Bilingual)	\$ 3,063	\$ 2,876	\$ 3,000	\$ 3,443	\$ 4,200
51130	Overtime	\$ 1,558	\$ 831	\$ 2,000	\$ 3,781	\$ 3,900
51201	TMRS Retirement	\$ 42,220	\$ 45,231	\$ 45,250	\$ 48,035	\$ 51,954
51202	Health Insurance	\$ 45,047	\$ 43,252	\$ 50,718	\$ 46,749	\$ 51,005
51203	Disability Insurance	\$ 501	\$ 429	\$ 428	\$ 429	\$ 428
51204	Workers Comp Insur	\$ 508	\$ 438	\$ 398	\$ 396	\$ 423
51205	Medicare Tax	\$ 3,308	\$ 3,530	\$ 3,782	\$ 3,627	\$ 4,062
51206	Unemployment Comp Insur	\$ 887	\$ 1,280	\$ 896	\$ 54	\$ 61
52010	Office Supplies	\$ 6,723	\$ 5,586	\$ 7,000	\$ 6,921	\$ 7,000
52080	Educational	\$ 265	\$ -	\$ 300	\$ 284	\$ 300
52120	Reproduction & Printing	\$ 1,368	\$ 901	\$ 1,500	\$ 1,680	\$ 1,500
52130	Other Supplies	\$ 414	\$ -	\$ -	\$ -	\$ -
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 146	\$ 157	\$ 150	\$ 181	\$ 150
55034	Communication & Data Services	\$ 494	\$ 418	\$ 456	\$ 418	\$ 456
55045	Bldg Overhead Justice Center	\$ 5,990	\$ 2,968	\$ 5,000	\$ 11,334	\$ 6,600
55060	Attorney Fees/Court Costs	\$ 108	\$ 108	\$ 1,500	\$ 36	\$ 1,500

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55061	Jury Costs	\$ -	\$ -	\$ 632	\$ 108	\$ 632
55070	Purchased Services/Contracts	\$ 621	\$ 556	\$ 904	\$ 1,173	\$ 1,251
55080	Travel & Training	\$ 1,001	\$ 689	\$ 3,150	\$ 1,937	\$ 3,400
55090	Memberships/Subscriptions	\$ 265	\$ 295	\$ 375	\$ 295	\$ 375
55510	Bank/Paying Agent Fees	\$ 12,446	\$ 14,098	\$ 15,500	\$ 20,337	\$ 15,500
Total		\$ 363,189	\$ 378,303	\$ 401,077	\$ 408,254	\$ 429,993

234 Purchasing		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 78,269	\$ 52,233	\$ 63,297	\$ 63,291	\$ 66,501
51121	Longevity	\$ 63	\$ 19	\$ 48	\$ 26	\$ 96
51124	Allowances-Clothing/Cell Phone	\$ 344	\$ 465	\$ 720	\$ 723	\$ 720
51201	TMRS Retirement	\$ 14,749	\$ 9,822	\$ 11,869	\$ 12,486	\$ 13,322
51202	Health Insurance	\$ 10,200	\$ 7,650	\$ 10,201	\$ 10,200	\$ 10,201
51203	Disability Insurance	\$ -	\$ 21	\$ -	\$ 551	\$ 550
51204	Workers Comp Insur	\$ 165	\$ 89	\$ 98	\$ 96	\$ 102
51205	Medicare Tax	\$ 1,104	\$ 736	\$ 929	\$ 872	\$ 977
51206	Unemployment Comp Insur	\$ 144	\$ 144	\$ 144	\$ 9	\$ 10
52010	Office Supplies	\$ 196	\$ 547	\$ 400	\$ 385	\$ 400
55030	Long Distance/Circuit Ch	\$ 32	\$ 36	\$ 50	\$ 12	\$ 50
55070	Purchased Services/Contracts	\$ -	\$ 23,333	\$ -	\$ -	\$ -
55080	Travel & Training	\$ -	\$ -	\$ 1,600	\$ 599	\$ 1,500
55090	Memberships/Subscriptions	\$ 1,805	\$ 1,524	\$ 400	\$ 2,311	\$ 1,100
56030	Legal Advertising	\$ 1,298	\$ 4,088	\$ 4,000	\$ 3,236	\$ 2,500
Total		\$ 108,369	\$ 100,706	\$ 93,756	\$ 94,797	\$ 98,029

320 Public Works Administration		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 263,630	\$ 274,827	\$ 275,479	\$ 289,321	\$ 289,420
51121	Longevity	\$ 1,412	\$ 1,551	\$ 1,608	\$ 1,697	\$ 1,824
51124	Allowances-Clothing/Cell Phone	\$ 1,694	\$ 1,687	\$ 1,680	\$ 1,687	\$ 1,680
51125	Auto Allowance	\$ 8,470	\$ 8,435	\$ 8,400	\$ 8,435	\$ 8,400
51126	License Pay (Certification/Bilingual)	\$ 1,513	\$ 1,506	\$ 1,500	\$ 1,506	\$ 1,500
51130	Overtime	\$ 218	\$ 663	\$ 500	\$ -	\$ 500
51201	TMRS Retirement	\$ 51,856	\$ 53,691	\$ 53,315	\$ 59,044	\$ 60,029
51202	Health Insurance	\$ 30,648	\$ 30,648	\$ 30,651	\$ 30,616	\$ 30,603
51203	Disability Insurance	\$ 363	\$ 362	\$ 361	\$ 362	\$ 361
51204	Workers Comp Insur	\$ 532	\$ 490	\$ 436	\$ 454	\$ 458
51205	Medicare Tax	\$ 3,605	\$ 3,772	\$ 4,172	\$ 3,990	\$ 4,401
51206	Unemployment Comp Insur	\$ 432	\$ 432	\$ 440	\$ 27	\$ 30
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 3,267
52010	Office Supplies	\$ 1,917	\$ 2,290	\$ 1,920	\$ 1,215	\$ 3,672
52030	Clothing	\$ -	\$ -	\$ 1,015	\$ 561	\$ 955
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 122	\$ 75	\$ 100	\$ 56	\$ 100
55070	Purchased Services/Contracts	\$ 3,044	\$ 4,171	\$ 5,500	\$ 5,421	\$ 14,315
55080	Travel & Training	\$ 2,435	\$ 4,320	\$ 8,350	\$ 7,913	\$ 8,150
55090	Memberships/Subscriptions	\$ 2,124	\$ 1,937	\$ 2,096	\$ 2,214	\$ 2,156
Total		\$ 374,014	\$ 390,858	\$ 397,523	\$ 414,519	\$ 431,821

323 Streets		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 496,805	\$ 515,823	\$ 536,487	\$ 543,780	\$ 584,308
51115	Seasonal	\$ 24,853	\$ 21,315	\$ 36,000	\$ 16,605	\$ 49,104

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51121	Longevity	\$ 5,367	\$ 5,098	\$ 5,336	\$ 5,268	\$ 5,760
51124	Allowances-Clothing/Cell Phone	\$ 1,607	\$ 3,150	\$ 3,120	\$ 3,495	\$ 3,480
51126	License Pay (Certification/Bilingual)	\$ 908	\$ 904	\$ 900	\$ 904	\$ 8,700
51130	Overtime	\$ 7,070	\$ 8,236	\$ 9,000	\$ 6,451	\$ 11,000
51201	TMRS Retirement	\$ 96,581	\$ 99,022	\$ 101,887	\$ 109,791	\$ 121,365
51202	Health Insurance	\$ 108,724	\$ 111,756	\$ 112,002	\$ 117,792	\$ 132,047
51203	Disability Insurance	\$ 1,495	\$ 1,140	\$ 1,138	\$ 973	\$ 850
51204	Workers Comp Insur	\$ 16,218	\$ 13,123	\$ 13,264	\$ 12,622	\$ 15,098
51205	Medicare Tax	\$ 7,261	\$ 7,587	\$ 7,974	\$ 7,881	\$ 9,611
51206	Unemployment Comp Insur	\$ 2,039	\$ 2,479	\$ 1,872	\$ 1,618	\$ 141
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 48,979	\$ -	\$ -
52010	Office Supplies	\$ 223	\$ 157	\$ 350	\$ 249	\$ 350
52030	Clothing	\$ 6,885	\$ 7,223	\$ 7,500	\$ 7,166	\$ 8,689
52031	Clothing - Safety Gear	\$ 4,984	\$ 4,460	\$ 4,750	\$ 3,771	\$ 5,220
52040	Fuel	\$ 28,852	\$ 36,101	\$ 37,518	\$ 52,820	\$ 75,091
52050	Minor Tools/Instruments	\$ 22,378	\$ 1,645	\$ 1,600	\$ 605	\$ 1,600
52060	Cleaning Supplies	\$ 1,971	\$ 1,918	\$ 1,900	\$ 1,758	\$ 1,900
52070	Chemical Supplies	\$ 1,113	\$ 609	\$ 1,200	\$ 1,244	\$ 1,800
52100	Traffic Supplies	\$ 17,308	\$ 17,273	\$ 20,000	\$ 18,242	\$ 20,000
52130	Other Supplies	\$ 482	\$ 544	\$ 500	\$ 374	\$ 500
52200	Non Capital Equipment Purchases	\$ 4,724	\$ 62,662	\$ 6,550	\$ 6,256	\$ 7,154
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53050	Maint-Street/Curbs/Gutters	\$ 129,493	\$ 111,498	\$ 140,000	\$ 134,504	\$ 140,000
53051	Street Infrastructure Project	\$ 1,306,916	\$ 437,190	\$ 1,685,000	\$ 2,459,212	\$ 1,750,000
53053	Street Lighting	\$ 1,106	\$ 169	\$ 4,000	\$ 3,526	\$ 4,000
53160	Sidewalks Maintenance	\$ 2,925	\$ 1,249	\$ 3,000	\$ 666	\$ 3,000
53170	Street Sign Replacement	\$ 14,103	\$ 12,372	\$ 15,000	\$ 15,180	\$ 15,000
53999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 106,043
54040	Vehicle and Equipment Maintenance	\$ 73,379	\$ 68,416	\$ 70,000	\$ 66,039	\$ 75,950
55010	Rental of Equipment	\$ 115	\$ -	\$ 300	\$ 225	\$ 300
55030	Long Distance/Circuit Ch	\$ 29	\$ 31	\$ 50	\$ 35	\$ 50
55034	Communication & Data Services	\$ 171	\$ -	\$ 7,500	\$ -	\$ 7,500
55040	Electric	\$ 250,152	\$ 266,610	\$ 300,000	\$ 271,810	\$ 300,000
55070	Purchased Services/Contracts	\$ 115,487	\$ 90,358	\$ 91,456	\$ 74,454	\$ 92,018
55080	Travel & Training	\$ 2,391	\$ 91	\$ 3,040	\$ 2,813	\$ 5,080
55090	Memberships/Subscriptions	\$ 277	\$ 1,081	\$ 275	\$ 287	\$ 400
55195	Cellular Phone Charges	\$ 435	\$ 558	\$ 384	\$ 612	\$ 480
57100	Street Light Installation	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
69040	Motor Vehicles	\$ -	\$ -	\$ 2,800	\$ -	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 20,000

Total	\$ 2,754,824	\$ 1,911,844	\$ 3,292,632	\$ 3,949,029	\$ 3,593,589
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388 Warehouse

51111	Salaries - Full Time	\$ 37,523	\$ 39,447	\$ 38,626	\$ 41,336	\$ 41,621
51121	Longevity	\$ 257	\$ 305	\$ 324	\$ 353	\$ 384
51130	Overtime	\$ 381	\$ 1,232	\$ 500	\$ 1,361	\$ 700
51201	TMRS Retirement	\$ 7,154	\$ 7,622	\$ 7,255	\$ 8,399	\$ 8,452
51202	Health Insurance	\$ 10,200	\$ 10,200	\$ 10,201	\$ 10,200	\$ 10,201
51204	Workers Comp Insur	\$ 1,221	\$ 1,242	\$ 1,102	\$ 1,201	\$ 1,193
51205	Medicare Tax	\$ 454	\$ 485	\$ 569	\$ 517	\$ 621

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51206	Unemployment Comp Insur	\$ 144	\$ 144	\$ 152	\$ 9	\$ 11
52010	Office Supplies	\$ 635	\$ 631	\$ 650	\$ 503	\$ 650
52030	Clothing	\$ 507	\$ 520	\$ 784	\$ 563	\$ 792
52031	Clothing - Safety Gear	\$ 86	\$ 88	\$ 100	\$ 42	\$ 100
52200	Non Capital Equipment Purchases	\$ -	\$ -	\$ 1,000	\$ 832	\$ -
55030	Long Distance/Circuit Ch	\$ 54	\$ 33	\$ 61	\$ 73	\$ 61
55080	Travel & Training	\$ -	\$ 67	\$ 150	\$ 90	\$ 150
Total		\$ 58,616	\$ 62,017	\$ 61,474	\$ 65,479	\$ 64,936

389 Garage/Fleet Services		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 273,413	\$ 304,176	\$ 302,632	\$ 288,017	\$ 311,276
51118	Salaries - Part Time	\$ 20,052	\$ 23,845	\$ 24,711	\$ 22,329	\$ 30,389
51121	Longevity	\$ 920	\$ 1,231	\$ 1,372	\$ 1,283	\$ 1,392
51124	Allowances-Clothing/Cell Phone	\$ 726	\$ 723	\$ 720	\$ 723	\$ 720
51126	License Pay (Certification/Bilingual)	\$ -	\$ -	\$ -	\$ -	\$ 3,000
51127	Tool Allowance	\$ 4,400	\$ 4,820	\$ 4,800	\$ 4,660	\$ 4,800
51130	Overtime	\$ 8,947	\$ 9,057	\$ 10,000	\$ 9,534	\$ 10,000
51201	TMRS Retirement	\$ 54,017	\$ 59,511	\$ 58,988	\$ 59,215	\$ 65,547
51202	Health Insurance	\$ 56,983	\$ 61,168	\$ 60,997	\$ 59,574	\$ 71,477
51203	Disability Insurance	\$ 963	\$ 959	\$ 956	\$ 959	\$ 956
51204	Workers Comp Insur	\$ 8,479	\$ 9,061	\$ 8,381	\$ 7,806	\$ 8,654
51205	Medicare Tax	\$ 4,205	\$ 4,709	\$ 4,977	\$ 4,445	\$ 5,173
51206	Unemployment Comp Insur	\$ 1,057	\$ 1,152	\$ 1,296	\$ 139	\$ 83
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 10,069	\$ -	\$ -
52010	Office Supplies	\$ 1,284	\$ 1,145	\$ 1,400	\$ 1,469	\$ 1,500
52030	Clothing	\$ 4,280	\$ 4,658	\$ 5,475	\$ 3,776	\$ 5,539
52031	Clothing - Safety Gear	\$ 1,580	\$ 1,718	\$ 2,075	\$ 2,105	\$ 2,500
52040	Fuel	\$ 6,536	\$ 7,727	\$ 9,490	\$ 10,719	\$ 16,073
52050	Minor Tools/Instruments	\$ 2,680	\$ 3,116	\$ 3,740	\$ 2,413	\$ 4,015
52060	Cleaning Supplies	\$ 3,979	\$ 3,879	\$ 5,000	\$ 4,167	\$ 5,000
52130	Other Supplies	\$ 489	\$ 66	\$ -	\$ -	\$ -
52200	Non Capital Equipment Purchases	\$ 12,642	\$ 1,946	\$ 5,000	\$ 4,122	\$ 5,550
52250	Garage Supplies	\$ 12,171	\$ 12,134	\$ 11,750	\$ 11,552	\$ 12,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 12,000
53010	Building Maintenance	\$ -	\$ 28,500	\$ -	\$ 115,184	\$ -
53999	Decision Packages for Discussion	\$ -	\$ -	\$ 93,000	\$ -	\$ 165,000
54040	Vehicle and Equipment Maintenance	\$ 28,151	\$ 19,578	\$ 25,000	\$ 25,568	\$ 27,125
54080	Maintenance of Pumps/Motors	\$ -	\$ 1,688	\$ 1,500	\$ 739	\$ 1,500
55030	Long Distance/Circuit Ch	\$ 114	\$ 96	\$ 150	\$ 91	\$ 150
55070	Purchased Services/Contracts	\$ 960	\$ 1,070	\$ 1,824	\$ 960	\$ 984
55080	Travel & Training	\$ 634	\$ 15	\$ 2,000	\$ 801	\$ 2,500
55090	Memberships/Subscriptions	\$ 1,428	\$ 2,198	\$ 2,270	\$ 2,198	\$ 2,270
55195	Cellular Phone Charges	\$ 811	\$ 697	\$ 1,008	\$ 324	\$ 480
Total		\$ 511,903	\$ 570,643	\$ 660,581	\$ 644,873	\$ 777,653

420 Parks & Leisure Administration		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 119,501	\$ 142,576	\$ 140,711	\$ 147,806	\$ 147,817
51115	Seasonal	\$ 7,211	\$ -	\$ -	\$ -	\$ -
51121	Longevity	\$ 944	\$ 1,166	\$ 1,208	\$ 1,263	\$ 1,344
51124	Allowances-Clothing/Cell Phone	\$ 1,230	\$ 1,085	\$ 1,080	\$ 1,085	\$ 1,080

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51125	Auto Allowance	\$ 4,235	\$ 4,218	\$ 4,200	\$ 4,218	\$ 4,200
51126	License Pay (Certification/Bilingual)	\$ 445	\$ 603	\$ 600	\$ 603	\$ 600
51130	Overtime	\$ 2,996	\$ 5,614	\$ 6,000	\$ 6,118	\$ 6,000
51201	TMRS Retirement	\$ 24,143	\$ 28,880	\$ 28,292	\$ 31,409	\$ 31,872
51202	Health Insurance	\$ 17,000	\$ 20,400	\$ 20,402	\$ 20,445	\$ 20,450
51203	Disability Insurance	\$ 817	\$ 928	\$ 925	\$ 928	\$ 925
51204	Workers Comp Insur	\$ 376	\$ 263	\$ 232	\$ 242	\$ 244
51205	Medicare Tax	\$ 1,761	\$ 2,000	\$ 2,214	\$ 2,103	\$ 2,336
51206	Unemployment Comp Insur	\$ 326	\$ 288	\$ 384	\$ 18	\$ 26
52010	Office Supplies	\$ 593	\$ 458	\$ 600	\$ 929	\$ 750
52130	Other Supplies	\$ 1,917	\$ 1,630	\$ 2,350	\$ 3,506	\$ 3,000
52610	Office Furnishings/Equip	\$ 1,467	\$ 1,137	\$ 1,200	\$ 13	\$ 1,800
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55020	Lease of Land	\$ 3,500	\$ 4,400	\$ 4,532	\$ 4,554	\$ 4,714
55030	Long Distance/Circuit Ch	\$ 45	\$ 60	\$ -	\$ 66	\$ 50
55070	Purchased Services/Contracts	\$ -	\$ 359	\$ 1,600	\$ -	\$ -
55080	Travel & Training	\$ 1,697	\$ 415	\$ 5,900	\$ 1,830	\$ 5,900
55090	Memberships/Subscriptions	\$ 410	\$ 570	\$ 890	\$ 763	\$ 1,796
55195	Cellular Phone Charges	\$ 390	\$ 265	\$ 456	\$ 276	\$ -
55240	HEAP/Youth Contract	\$ 1,000	\$ 22,800	\$ 29,000	\$ 27,600	\$ 29,000
Total		\$ 192,006	\$ 240,114	\$ 252,776	\$ 255,773	\$ 263,904
421 Recreation						
52010	Office Supplies	\$ 195	\$ 9	\$ -	\$ -	\$ -
52120	Reproduction & Printing	\$ -	\$ 601	\$ 2,000	\$ 713	\$ 2,500
52130	Other Supplies	\$ 1,043	\$ 2,026	\$ 3,950	\$ 3,939	\$ 4,950
53999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 15,000
55070	Purchased Services/Contracts	\$ 2,445	\$ 3,930	\$ 7,110	\$ 6,505	\$ 6,535
55080	Travel & Training	\$ 35	\$ -	\$ -	\$ -	\$ -
55090	Memberships/Subscriptions	\$ 629	\$ 768	\$ 990	\$ 427	\$ -
55890	Fireworks Contract	\$ 22,000	\$ 22,500	\$ 25,000	\$ 25,000	\$ 25,000
57375	Youth and Recreation Programs	\$ 14,383	\$ 17,944	\$ 25,000	\$ 23,861	\$ 22,500
Total		\$ 40,730	\$ 47,779	\$ 64,050	\$ 60,444	\$ 76,485
422 Parks Maintenance						
51111	Salaries - Full Time	\$ 372,373	\$ 407,564	\$ 386,941	\$ 402,270	\$ 434,812
51115	Seasonal	\$ 27,117	\$ 23,463	\$ -	\$ 188	\$ -
51118	Salaries - Part Time	\$ 38,541	\$ 33,674	\$ 34,632	\$ 39,345	\$ 42,588
51121	Longevity	\$ 3,434	\$ 3,548	\$ 3,867	\$ 3,225	\$ 3,888
51124	Allowances-Clothing/Cell Phone	\$ 366	\$ 1,239	\$ 720	\$ 1,446	\$ 1,440
51126	License Pay (Certification/Bilingual)	\$ 908	\$ 758	\$ 900	\$ -	\$ 7,200
51130	Overtime	\$ 30,063	\$ 37,169	\$ 45,000	\$ 46,691	\$ 45,000
51201	TMRS Retirement	\$ 83,411	\$ 89,868	\$ 86,807	\$ 96,178	\$ 104,463
51202	Health Insurance	\$ 85,132	\$ 81,215	\$ 82,083	\$ 101,434	\$ 112,634
51203	Disability Insurance	\$ 538	\$ 331	\$ 394	\$ -	\$ -
51204	Workers Comp Insur	\$ 7,069	\$ 6,207	\$ 5,543	\$ 6,012	\$ 6,440
51205	Medicare Tax	\$ 6,554	\$ 6,831	\$ 6,796	\$ 6,840	\$ 7,659
51206	Unemployment Comp Insur	\$ 1,801	\$ 2,146	\$ 1,728	\$ 390	\$ 130
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 99,182	\$ -	\$ -
52010	Office Supplies	\$ 2,070	\$ 100	\$ 200	\$ 205	\$ 300
52030	Clothing	\$ 5,725	\$ 4,973	\$ 6,929	\$ 6,102	\$ 8,182

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
52031	Clothing - Safety Gear	\$ 2,856	\$ 4,110	\$ 3,500	\$ 3,423	\$ 3,500
52040	Fuel	\$ 17,227	\$ 18,998	\$ 20,000	\$ 32,424	\$ 39,516
52050	Minor Tools/Instruments	\$ 1,675	\$ 1,848	\$ 2,500	\$ 2,290	\$ 2,500
52060	Cleaning Supplies	\$ 6,881	\$ 9,145	\$ 6,000	\$ 7,078	\$ 7,500
52070	Chemical Supplies	\$ 1,739	\$ 1,625	\$ 2,500	\$ 915	\$ 2,500
52090	Botanical/Agricultural	\$ 7,160	\$ 3,253	\$ 7,500	\$ 6,342	\$ 7,500
52130	Other Supplies	\$ 2,678	\$ 1,756	\$ 2,000	\$ 2,470	\$ 2,000
52200	Non Capital Equipment Purchases	\$ 2,450	\$ 11,113	\$ 9,725	\$ 3,938	\$ 12,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ 19,759	\$ -	\$ -
53080	Parks Maintenance	\$ 70,884	\$ 50,079	\$ 53,000	\$ 65,167	\$ 54,400
53999	Decision Packages for Discussion	\$ -	\$ -	\$ 15,000	\$ -	\$ 25,000
54020	Maint - Mach/Tools/Instruments	\$ 2,410	\$ 2,111	\$ 2,200	\$ 1,075	\$ 2,200
54040	Vehicle and Equipment Maintenance	\$ 27,615	\$ 13,941	\$ 17,000	\$ 15,021	\$ 17,000
54100	Recreation Equipment Maintenance	\$ 7,874	\$ 8,959	\$ 10,000	\$ -	\$ 10,000
54150	Maint - Fence/Netting@Parks	\$ 1,644	\$ 2,362	\$ 7,000	\$ 2,084	\$ 7,000
55010	Rental of Equipment	\$ 3,325	\$ 4,110	\$ 4,000	\$ 1,265	\$ 4,000
55030	Long Distance/Circuit Ch	\$ 22	\$ 13	\$ 20	\$ -	\$ -
55040	Electric	\$ 75,809	\$ 93,409	\$ 85,000	\$ 101,221	\$ 105,000
55070	Purchased Services/Contracts	\$ -	\$ -	\$ 30,000	\$ 36,099	\$ -
55080	Travel & Training	\$ 2,514	\$ -	\$ 6,404	\$ 501	\$ 5,904
55090	Memberships/Subscriptions	\$ -	\$ -	\$ 385	\$ 3,025	\$ 405
55180	Alarm Monitoring	\$ 336	\$ 336	\$ 536	\$ 252	\$ 536
55195	Cellular Phone Charges	\$ 1,643	\$ 1,186	\$ 984	\$ 1,437	\$ 1,440
69020	Cap. Mach/Tools/Equip	\$ 12,783	\$ 65,773	\$ 10,000	\$ 19,142	\$ -
90300	New Vehicle & Equipment Purchases	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ 914,628	\$ 993,208	\$ 1,076,735	\$ 1,015,494	\$ 1,084,637

424 Aquatic Center Operations

51111	Salaries - Full Time	\$ 27,172	\$ 1,136	\$ 37,898	\$ 37,332	\$ 38,834
51115	Seasonal	\$ 43,357	\$ 71,102	\$ 70,000	\$ 43,553	\$ 84,000
51118	Salaries - Part Time	\$ 27,941	\$ 38,010	\$ 42,714	\$ 31,474	\$ 46,665
51121	Longevity	\$ 243	\$ -	\$ -	\$ -	\$ 96
51130	Overtime	\$ 2,668	\$ 1,630	\$ 5,000	\$ 4,025	\$ 5,000
51201	TMRS Retirement	\$ 5,491	\$ 113	\$ 7,954	\$ 8,154	\$ 8,695
51202	Health Insurance	\$ 6,800	\$ -	\$ 10,201	\$ 10,200	\$ 10,201
51203	Disability Insurance	\$ 155	\$ -	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 1,749	\$ 1,643	\$ 2,102	\$ 1,571	\$ 2,255
51205	Medicare Tax	\$ 1,449	\$ 1,620	\$ 2,259	\$ 1,621	\$ 2,422
51206	Unemployment Comp Insur	\$ 1,238	\$ 2,305	\$ 800	\$ 270	\$ 51
52010	Office Supplies	\$ 278	\$ 225	\$ 300	\$ 256	\$ 300
52030	Clothing	\$ 1,117	\$ 979	\$ 2,030	\$ 717	\$ 1,965
52031	Clothing - Safety Gear	\$ 773	\$ 345	\$ 1,000	\$ 109	\$ 1,000
52060	Cleaning Supplies	\$ 928	\$ 736	\$ 800	\$ 726	\$ 800
52070	Chemical Supplies	\$ 9,874	\$ 10,914	\$ 12,000	\$ 15,777	\$ 13,500
52130	Other Supplies	\$ 153	\$ 57	\$ 150	\$ 110	\$ 150
52139	Concession Supplies	\$ 2,626	\$ 3,898	\$ 7,000	\$ 8,163	\$ 7,000
52200	Non Capital Equipment Purchases	\$ 6,136	\$ 1,562	\$ 2,500	\$ 1,048	\$ 7,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ 18,488	\$ 2,118	\$ 5,000	\$ 2,142	\$ 5,000

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
53090	Special Maintenance Projects	\$ 4,850	\$ 12,769	\$ 15,000	\$ 15,965	\$ 15,000
54020	Maint - Mach/Tools/Instruments	\$ 764	\$ 498	\$ 2,500	\$ 64	\$ 2,500
55030	Long Distance/Circuit Ch	\$ -	\$ 6	\$ -	\$ 8	\$ -
55040	Electric	\$ 13,828	\$ 14,272	\$ 18,000	\$ 18,904	\$ 18,000
55051	Gas Heating	\$ 1,362	\$ 792	\$ 6,000	\$ 160	\$ 6,000
55080	Travel & Training	\$ 1,470	\$ 1,416	\$ 3,606	\$ 593	\$ 3,606
55090	Memberships/Subscriptions	\$ 135	\$ -	\$ 480	\$ -	\$ 480
55195	Cellular Phone Charges	\$ 488	\$ 443	\$ 624	\$ 483	\$ 624
57375	Youth and Recreation Programs	\$ -	\$ 625	\$ 200	\$ -	\$ 200
69020	Cap. Mach/Tools/Equip	\$ -	\$ 17,650	\$ -	\$ -	\$ -
Total		\$ 181,533	\$ 186,863	\$ 256,118	\$ 203,423	\$ 281,844
430 Community Service Asst. Groups						
52031	Clothing - Safety Gear	\$ 1,261	\$ 341	\$ 2,000	\$ 2,223	\$ 2,000
52040	Fuel	\$ 820	\$ 378	\$ 3,200	\$ 442	\$ 786
52130	Other Supplies	\$ 11,364	\$ 10,830	\$ 29,000	\$ 10,788	\$ 29,000
52200	Non Capital Equipment Purchases	\$ 5,045	\$ 1,290	\$ 2,000	\$ -	\$ 2,000
54040	Vehicle and Equipment Maintenance	\$ 1,208	\$ 205	\$ 2,000	\$ 767	\$ 2,000
Total		\$ 19,699	\$ 13,043	\$ 38,200	\$ 14,220	\$ 35,786
444 Building Maintenance						
51111	Salaries - Full Time	\$ 145,026	\$ 165,905	\$ 160,952	\$ 200,776	\$ 225,579
51118	Salaries - Part Time	\$ -	\$ 8,147	\$ 14,238	\$ 2,936	\$ -
51121	Longevity	\$ 1,880	\$ 2,259	\$ 2,336	\$ 2,316	\$ 2,592
51124	Allowances-Clothing/Cell Phone	\$ 56	\$ -	\$ -	\$ -	\$ -
51125	Auto Allowance	\$ -	\$ 1,148	\$ -	\$ 1,808	\$ 1,800
51130	Overtime	\$ 11,210	\$ 8,877	\$ 17,000	\$ 13,836	\$ 17,000
51201	TMRS Retirement	\$ 29,636	\$ 33,291	\$ 32,994	\$ 42,611	\$ 48,879
51202	Health Insurance	\$ 37,963	\$ 40,744	\$ 40,804	\$ 40,606	\$ 50,759
51203	Disability Insurance	\$ 188	\$ 192	\$ 241	\$ -	\$ -
51204	Workers Comp Insur	\$ 3,732	\$ 4,189	\$ 4,030	\$ 4,590	\$ 5,116
51205	Medicare Tax	\$ 2,184	\$ 2,588	\$ 2,790	\$ 3,120	\$ 3,585
51206	Unemployment Comp Insur	\$ 556	\$ 894	\$ 864	\$ 225	\$ 66
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 49,824	\$ -	\$ 3,213
52030	Clothing	\$ 2,925	\$ 2,305	\$ 2,481	\$ 2,328	\$ 3,043
52031	Clothing - Safety Gear	\$ 468	\$ 728	\$ 400	\$ 1,911	\$ 1,000
52040	Fuel	\$ 3,321	\$ 4,507	\$ 3,500	\$ 6,502	\$ 9,374
52050	Minor Tools/Instruments	\$ 1,765	\$ 756	\$ 700	\$ 535	\$ 5,700
52060	Cleaning Supplies	\$ 10,394	\$ 5,196	\$ 8,500	\$ 4,407	\$ 8,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 135
53010	Building Maintenance	\$ 38,138	\$ 30,203	\$ 37,000	\$ 47,855	\$ 37,000
53090	Special Maintenance Projects	\$ 12,525	\$ 1,282	\$ 25,000	\$ 21,760	\$ -
54040	Vehicle and Equipment Maintenance	\$ 2,440	\$ 2,159	\$ 2,500	\$ 693	\$ 2,500
54060	Heat/AC Maintenance	\$ 32,814	\$ 30,968	\$ 35,000	\$ 32,636	\$ 37,500
54140	Ice Machine Maintenance	\$ 3,952	\$ 2,336	\$ 4,000	\$ 982	\$ 11,500
55034	Communication & Data Services	\$ 494	\$ 374	\$ 456	\$ -	\$ 456
55040	Electric	\$ 85,923	\$ 159,739	\$ 140,000	\$ 225,146	\$ 190,000
55051	Gas Heating	\$ 12,081	\$ 15,476	\$ 25,000	\$ 17,837	\$ 25,000
55070	Purchased Services/Contracts	\$ -	\$ 40	\$ 6,000	\$ 380	\$ 6,000
55080	Travel & Training	\$ -	\$ 1,940	\$ 2,000	\$ -	\$ 2,000

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55160	Pest Control Services	\$ 3,190	\$ 3,090	\$ 6,000	\$ 5,740	\$ 6,000
55195	Cellular Phone Charges	\$ 1,177	\$ 923	\$ 1,540	\$ 932	\$ 1,780
55500	Janitorial Services	\$ 12,603	\$ 9,436	\$ 15,000	\$ 13,751	\$ 19,420
90300	New Vehicle & Equipment Purchases	\$ 25,500	\$ -	\$ -	\$ -	\$ -
Total		\$ 482,032	\$ 539,691	\$ 641,150	\$ 696,217	\$ 725,497

460 Cemetery		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 41,212	\$ 46,381	\$ 46,800	\$ 48,854	\$ 47,986
51121	Longevity	\$ 836	\$ 881	\$ 900	\$ 929	\$ 960
51130	Overtime	\$ 1,158	\$ 3,640	\$ 2,500	\$ 2,276	\$ 3,000
51201	TMRS Retirement	\$ 8,942	\$ 9,470	\$ 9,141	\$ 10,140	\$ 10,281
51202	Health Insurance	\$ 10,200	\$ 10,200	\$ 10,201	\$ 10,200	\$ 10,201
51203	Disability Insurance	\$ 605	\$ 603	\$ 600	\$ 603	\$ 600
51204	Workers Comp Insur	\$ 820	\$ 747	\$ 679	\$ 703	\$ 702
51205	Medicare Tax	\$ 655	\$ 698	\$ 716	\$ 715	\$ 754
51206	Unemployment Comp Insur	\$ 144	\$ 144	\$ 184	\$ 9	\$ 13
52030	Clothing	\$ 616	\$ 530	\$ 631	\$ 555	\$ 631
52031	Clothing - Safety Gear	\$ 90	\$ 98	\$ 150	\$ 77	\$ 150
52040	Fuel	\$ 1,898	\$ 2,956	\$ 3,000	\$ 3,130	\$ 6,148
52050	Minor Tools/Instruments	\$ 45	\$ -	\$ 300	\$ 71	\$ 300
52070	Chemical Supplies	\$ 68	\$ 111	\$ 150	\$ 10	\$ 150
52090	Botanical/Agricultural	\$ 1,550	\$ 1,700	\$ 1,500	\$ -	\$ 1,500
52130	Other Supplies	\$ 326	\$ 38	\$ 130	\$ 380	\$ 250
52200	Non Capital Equipment Purchases	\$ 2,156	\$ -	\$ 1,700	\$ -	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53080	Parks Maintenance	\$ 2,150	\$ 2,351	\$ 2,500	\$ 2,685	\$ 5,000
54020	Maint - Mach/Tools/Instruments	\$ 240	\$ 141	\$ 200	\$ 49	\$ 200
54040	Vehicle and Equipment Maintenance	\$ 2,546	\$ 1,282	\$ 2,500	\$ 1,003	\$ 2,500
54150	Maint - Fence/Netting@Parks	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000
55010	Rental of Equipment	\$ -	\$ -	\$ 600	\$ -	\$ 600
55034	Communication & Data Services	\$ -	\$ 251	\$ -	\$ 418	\$ 456
55070	Purchased Services/Contracts	\$ -	\$ -	\$ -	\$ 22,389	\$ 15,000
55195	Cellular Phone Charges	\$ 347	\$ 377	\$ 384	\$ 297	\$ 480
57022	Improvements	\$ -	\$ 800	\$ 2,500	\$ -	\$ 2,500
57110	Historical Markers	\$ 4,800	\$ 4,090	\$ 5,000	\$ -	\$ 5,000
90300	New Vehicle & Equipment Purchases	\$ 18,380	\$ -	\$ -	\$ -	\$ -
Total		\$ 99,785	\$ 87,488	\$ 94,966	\$ 105,493	\$ 117,862

550 Police Administration		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 190,966	\$ 203,481	\$ 198,738	\$ 282,900	\$ 207,312
51121	Longevity	\$ 2,133	\$ 2,173	\$ 2,184	\$ 1,979	\$ 2,256
51123	Incentive Pay (Degree/OIC)	\$ 1,815	\$ 1,808	\$ 1,800	\$ 1,470	\$ 1,800
51124	Allowances-Clothing/Cell Phone	\$ 726	\$ 723	\$ 720	\$ 588	\$ 720
51125	Auto Allowance	\$ 4,840	\$ 4,820	\$ 4,800	\$ 3,920	\$ 4,800
51126	License Pay (Certification/Bilingual)	\$ 1,815	\$ 1,808	\$ 1,800	\$ 1,470	\$ 1,800
51130	Overtime	\$ -	\$ 83	\$ 150	\$ -	\$ 150
51201	TMRS Retirement	\$ 37,817	\$ 39,978	\$ 38,629	\$ 57,238	\$ 43,309
51202	Health Insurance	\$ 20,436	\$ 20,459	\$ 20,439	\$ 18,781	\$ 20,439
51203	Disability Insurance	\$ 330	\$ 329	\$ 328	\$ 329	\$ 328
51204	Workers Comp Insur	\$ 389	\$ 365	\$ 318	\$ 439	\$ 331
51205	Medicare Tax	\$ 759	\$ 808	\$ 835	\$ 894	\$ 883

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51206	Unemployment Comp Insur	\$ 288	\$ 288	\$ 291	\$ 18	\$ 21
55030	Long Distance/Circuit Ch	\$ 55	\$ 26	\$ 35	\$ 36	\$ -
55070	Purchased Services/Contracts	\$ 7,926	\$ 7,926	\$ 9,926	\$ 8,865	\$ 9,926
55540	Animal Control Facility	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 275,000
55905	WCPSCC-Dispatcher Contract	\$ 686,958	\$ 819,788	\$ 701,958	\$ 701,958	\$ 761,000
Total		\$ 1,157,253	\$ 1,304,861	\$ 1,182,951	\$ 1,280,885	\$ 1,330,075
551 Police Services						
51111	Salaries - Full Time	\$ 3,776,062	\$ 3,918,803	\$ 3,992,958	\$ 4,019,418	\$ 4,124,145
51121	Longevity	\$ 25,958	\$ 25,747	\$ 27,179	\$ 25,667	\$ 28,512
51123	Incentive Pay (Degree/OIC)	\$ 49,700	\$ 54,663	\$ 45,600	\$ 52,245	\$ 48,000
51124	Allowances-Clothing/Cell Phone	\$ 11,351	\$ 11,389	\$ 11,354	\$ 11,389	\$ 11,354
51125	Auto Allowance	\$ 12,705	\$ 12,653	\$ 12,600	\$ 12,653	\$ 12,600
51126	License Pay (Certification/Bilingual)	\$ 71,360	\$ 67,698	\$ 67,800	\$ 67,740	\$ 69,300
51130	Overtime	\$ 87,177	\$ 123,255	\$ 126,580	\$ 104,294	\$ 132,910
51201	TMRS Retirement	\$ 755,259	\$ 787,261	\$ 789,253	\$ 841,977	\$ 876,086
51202	Health Insurance	\$ 577,806	\$ 566,577	\$ 592,392	\$ 561,092	\$ 592,159
51203	Disability Insurance	\$ 5,149	\$ 4,539	\$ 4,489	\$ 4,016	\$ 4,128
51204	Workers Comp Insur	\$ 69,421	\$ 68,774	\$ 65,675	\$ 65,459	\$ 67,320
51205	Medicare Tax	\$ 55,090	\$ 57,620	\$ 61,755	\$ 58,571	\$ 64,221
51206	Unemployment Comp Insur	\$ 8,528	\$ 10,019	\$ 8,784	\$ 6,433	\$ 567
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 50,244	\$ -	\$ 314,431
52010	Office Supplies	\$ 6,216	\$ 6,278	\$ 7,000	\$ 6,868	\$ 7,000
52020	Postage	\$ 422	\$ 1,659	\$ 3,540	\$ 688	\$ 3,540
52030	Clothing	\$ 46,525	\$ 37,760	\$ 50,584	\$ 46,636	\$ 50,584
52040	Fuel	\$ 105,581	\$ 125,354	\$ 160,000	\$ 189,729	\$ 260,736
52050	Minor Tools/Instruments	\$ 17,694	\$ 16,650	\$ 18,400	\$ 15,214	\$ 18,400
52051	Ammunition and Supplies	\$ 23,060	\$ 22,587	\$ 28,750	\$ 33,493	\$ 51,848
52100	Traffic Supplies	\$ 21	\$ 33	\$ 500	\$ -	\$ 500
52120	Reproduction & Printing	\$ 10,714	\$ 12,409	\$ 15,500	\$ 10,475	\$ 15,500
52130	Other Supplies	\$ 7,527	\$ 8,594	\$ 8,800	\$ 8,184	\$ 8,800
52200	Non Capital Equipment Purchases	\$ 21,496	\$ 22,988	\$ 20,560	\$ 18,592	\$ 20,560
52400	K-9 Program	\$ 2,064	\$ 1,915	\$ 2,000	\$ 2,155	\$ 2,000
52415	Animal Control Supplies	\$ 964	\$ 470	\$ 1,000	\$ 734	\$ 1,000
52420	Community Services Programs	\$ 2,979	\$ 3,318	\$ 3,500	\$ 1,718	\$ 3,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 6,000
53010	Building Maintenance	\$ -	\$ -	\$ -	\$ 2,930	\$ 5,000
54020	Maint - Mach/Tools/Instruments	\$ 481	\$ 250	\$ 5,990	\$ 3	\$ 5,990
54030	Radio Maintenance	\$ 4,559	\$ 3,311	\$ 5,000	\$ 5,092	\$ 5,000
54040	Vehicle and Equipment Maintenance	\$ 44,365	\$ 45,536	\$ 55,000	\$ 55,905	\$ 55,000
55030	Long Distance/Circuit Ch	\$ 968	\$ 932	\$ 1,000	\$ 1,160	\$ 1,000
55034	Communication & Data Services	\$ 23,638	\$ 24,377	\$ 20,670	\$ 24,522	\$ 22,733
55070	Purchased Services/Contracts	\$ 3,552	\$ 4,755	\$ 6,232	\$ 6,224	\$ 21,552
55080	Travel & Training	\$ 40,789	\$ 37,267	\$ 40,000	\$ 38,348	\$ 41,000
55085	Community Relations	\$ 2,243	\$ 2,177	\$ 3,000	\$ 2,952	\$ 3,000
55090	Memberships/Subscriptions	\$ 1,556	\$ 1,613	\$ 1,975	\$ 1,691	\$ 1,975
55180	Alarm Monitoring	\$ 672	\$ 855	\$ 2,500	\$ 540	\$ 2,500
55195	Cellular Phone Charges	\$ 1,636	\$ 1,348	\$ 2,500	\$ 1,289	\$ 2,500
55570	Software Annual Maint Agreemnts	\$ 12,541	\$ 13,962	\$ 22,510	\$ 4,274	\$ 23,160

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55720	Employee Physicals/Testing	\$ 2,826	\$ 7,401	\$ 10,000	\$ 10,465	\$ 13,800
55730	Investigation Testing Fees	\$ 10,411	\$ 8,348	\$ 10,150	\$ 4,619	\$ 10,150
55790	Parking Contracts	\$ 3,600	\$ 3,600	\$ -	\$ -	\$ -
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 1,000	\$ -	\$ 6,000
57510	Police Reserve Program	\$ 99	\$ -	\$ 500	\$ -	\$ 500
69040	Motor Vehicles	\$ 1,042	\$ -	\$ 228,055	\$ 267,748	\$ 177,435
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 1,820	\$ -	\$ 77,120
Total		\$ 5,905,805	\$ 6,124,741	\$ 6,594,699	\$ 6,587,342	\$ 7,271,116

552 Fire Services

51111	Salaries - Full Time	\$ 959,965	\$ 982,771	\$ 1,029,554	\$ 1,230,655	\$ 1,248,216
51112	Firefighters Pay	\$ 93,201	\$ 88,462	\$ 134,150	\$ 56,823	\$ 124,200
51121	Longevity	\$ 6,754	\$ 6,377	\$ 6,732	\$ 6,113	\$ 6,960
51123	Incentive Pay (Degree/OIC)	\$ 9,365	\$ 8,065	\$ 8,400	\$ 9,485	\$ 14,400
51124	Allowances-Clothing/Cell Phone	\$ 3,047	\$ 3,133	\$ 3,120	\$ 3,269	\$ 3,360
51125	Auto Allowance	\$ 8,470	\$ 8,435	\$ 8,400	\$ 8,400	\$ 8,400
51126	License Pay (Certification/Bilingual)	\$ 13,870	\$ 12,938	\$ 13,200	\$ 11,671	\$ 24,300
51130	Overtime	\$ 56,712	\$ 67,259	\$ 85,000	\$ 71,408	\$ 93,000
51201	TMRS Retirement	\$ 199,546	\$ 202,114	\$ 212,793	\$ 263,214	\$ 276,800
51202	Health Insurance	\$ 180,730	\$ 164,775	\$ 183,092	\$ 208,469	\$ 234,851
51203	Disability Insurance	\$ 2,253	\$ 2,352	\$ 2,357	\$ 1,988	\$ 1,670
51204	Workers Comp Insur	\$ 21,292	\$ 21,766	\$ 22,549	\$ 24,086	\$ 26,102
51205	Medicare Tax	\$ 15,497	\$ 15,793	\$ 18,600	\$ 18,485	\$ 22,090
51206	Unemployment Comp Insur	\$ 3,209	\$ 5,149	\$ 3,024	\$ 3,613	\$ 232
51210	Retirement-Parttime Firefighters	\$ 12,312	\$ 11,088	\$ 14,000	\$ 10,044	\$ 14,000
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 253,151	\$ -	\$ 152,072
52010	Office Supplies	\$ 1,562	\$ 3,112	\$ 3,250	\$ 4,056	\$ 4,750
52030	Clothing	\$ 18,947	\$ 19,181	\$ 16,400	\$ 13,299	\$ 28,085
52040	Fuel	\$ 22,086	\$ 25,496	\$ 30,000	\$ 36,668	\$ 53,032
52050	Minor Tools/Instruments	\$ 5,484	\$ 4,157	\$ 6,000	\$ 5,095	\$ 6,000
52060	Cleaning Supplies	\$ 2,833	\$ 3,353	\$ 3,000	\$ 2,007	\$ 3,000
52070	Chemical Supplies	\$ 4,947	\$ 2,467	\$ 5,000	\$ 4,647	\$ 5,000
52080	Educational	\$ 5,391	\$ 4,857	\$ 4,800	\$ 5,196	\$ 4,800
52130	Other Supplies	\$ 394	\$ 2,233	\$ 1,700	\$ 1,700	\$ 1,700
52200	Non Capital Equipment Purchases	\$ 211,963	\$ 23,832	\$ 24,900	\$ 93,489	\$ 52,100
52240	Fire Gear / P.A.S.S.	\$ 31,110	\$ 28,428	\$ 33,580	\$ 13,995	\$ 47,447
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ 81,252	\$ -	\$ 12,000
53010	Building Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 10,000
54020	Maint - Mach/Tools/Instruments	\$ 5,177	\$ 6,294	\$ 13,390	\$ 11,966	\$ 13,390
54030	Radio Maintenance	\$ 8,461	\$ 4,064	\$ 8,212	\$ 6,142	\$ 8,212
54040	Vehicle and Equipment Maintenance	\$ 82,412	\$ 45,140	\$ 62,000	\$ 58,262	\$ 62,000
54052	Air Pack Bottle Replacement	\$ -	\$ 5,381	\$ 12,800	\$ -	\$ 12,800
54999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 22,000
55030	Long Distance/Circuit Ch	\$ 98	\$ 63	\$ 60	\$ 51	\$ 60
55034	Communication & Data Services	\$ 5,003	\$ 4,268	\$ 5,302	\$ 5,998	\$ 5,302
55050	Gas Heating	\$ 514	\$ -	\$ 1,250	\$ 120	\$ 1,250
55065	State Mandated Testing	\$ 11,802	\$ 12,266	\$ 24,446	\$ 7,960	\$ 38,746
55070	Purchased Services/Contracts	\$ 2,329	\$ -	\$ 2,428	\$ -	\$ 17,427
55080	Travel & Training	\$ 56,652	\$ 33,058	\$ 37,667	\$ 40,280	\$ 33,167

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55090	Memberships/Subscriptions	\$ 5,085	\$ 6,136	\$ 6,050	\$ 3,272	\$ 6,050
55180	Alarm Monitoring	\$ 302	\$ 530	\$ 1,200	\$ 842	\$ 1,200
55195	Cellular Phone Charges	\$ 663	\$ 443	\$ 1,440	\$ 483	\$ 1,440
55570	Software Annual Maint Agreemnts	\$ 3,492	\$ 6,338	\$ 5,800	\$ 5,119	\$ 6,000
55720	Employee Physicals/Testing	\$ 472	\$ 819	\$ 1,000	\$ -	\$ 1,000
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 3,000	\$ -	\$ 3,000
57151	FEMA - WMD Exercise	\$ 1,517	\$ 727	\$ 3,400	\$ 3,046	\$ 3,400
57475	Grant Expenses	\$ -	\$ 10,845	\$ -	\$ -	\$ -
69020	Cap. Mach/Tools/Equip	\$ -	\$ 17,300	\$ -	\$ 1,820	\$ -
69041	Fire Vehicles	\$ 81,347	\$ 636,875	\$ -	\$ 47,530	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 748,820	\$ -	\$ 42,350
90300	New Vehicle & Equipment Purchases	\$ -	\$ 29,700	\$ -	\$ -	\$ -

Total		\$ 2,156,265	\$ 2,537,841	\$ 3,146,269	\$ 2,300,765	\$ 2,757,361
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556 Victim Services						
51111	Salaries - Full Time	\$ 41,816	\$ 43,330	\$ 44,076	\$ 44,505	\$ 46,322
51121	Longevity	\$ 96	\$ 144	\$ 164	\$ 192	\$ 240
51130	Overtime	\$ 525	\$ 615	\$ -	\$ 1,679	\$ 1,200
51201	TMRS Retirement	\$ 7,955	\$ 8,201	\$ 8,172	\$ 9,045	\$ 9,454
51202	Health Insurance	\$ 10,197	\$ 10,198	\$ 10,197	\$ 10,200	\$ 10,201
51203	Disability Insurance	\$ 360	\$ 77	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 81	\$ 75	\$ 68	\$ 70	\$ 73
51205	Medicare Tax	\$ 527	\$ 550	\$ 640	\$ 582	\$ 694
51206	Unemployment Comp Insur	\$ 144	\$ 144	\$ 144	\$ 9	\$ 12
52010	Office Supplies	\$ 4,532	\$ 2,058	\$ 3,500	\$ 3,356	\$ 3,500
52200	Non Capital Equipment Purchases	\$ -	\$ -	\$ -	\$ 8,302	\$ 4,498
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55034	Communication & Data Services	\$ 252	\$ -	\$ 912	\$ -	\$ 912
55080	Travel & Training	\$ 4,624	\$ 959	\$ 5,000	\$ 7,088	\$ 5,000
55085	Community Relations	\$ 2,096	\$ 642	\$ 4,000	\$ 2,372	\$ 4,000
55195	Cellular Phone Charges	\$ 1,347	\$ 1,279	\$ 600	\$ 1,394	\$ 716

Total		\$ 74,553	\$ 68,270	\$ 77,473	\$ 88,795	\$ 86,822
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640 Information Technology						
51111	Salaries - Full Time	\$ 307,512	\$ 311,235	\$ 321,215	\$ 360,013	\$ 387,192
51121	Longevity	\$ 1,633	\$ 1,832	\$ 1,968	\$ 1,988	\$ 2,280
51124	Allowances-Clothing/Cell Phone	\$ 4,840	\$ 4,448	\$ 4,800	\$ 5,196	\$ 5,760
51130	Overtime	\$ 3,366	\$ 2,663	\$ 3,000	\$ 1,845	\$ 3,000
51201	TMRS Retirement	\$ 59,470	\$ 59,562	\$ 61,002	\$ 72,027	\$ 78,814
51202	Health Insurance	\$ 51,047	\$ 48,486	\$ 51,053	\$ 51,103	\$ 51,101
51203	Disability Insurance	\$ 354	\$ 353	\$ 352	\$ 353	\$ 352
51204	Workers Comp Insur	\$ 609	\$ 543	\$ 499	\$ 554	\$ 602
51205	Medicare Tax	\$ 4,135	\$ 4,154	\$ 4,774	\$ 4,797	\$ 5,779
51206	Unemployment Comp Insur	\$ 720	\$ 836	\$ 768	\$ 190	\$ 60
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 75,147	\$ -	\$ -
52010	Office Supplies	\$ 1,714	\$ 842	\$ 1,500	\$ 3,469	\$ 1,500
52080	Educational	\$ -	\$ -	\$ 500	\$ -	\$ 500
52130	Other Supplies	\$ 16	\$ -	\$ -	\$ -	\$ -
52140	Computer Supplies	\$ 20,932	\$ 24,053	\$ 33,000	\$ 67,713	\$ 38,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54040	Vehicle and Equipment Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55030	Long Distance/Circuit Ch	\$ 158	\$ 52	\$ 200	\$ 91	\$ 200
55034	Communication & Data Services	\$ 80,073	\$ 81,924	\$ 94,580	\$ 85,932	\$ 104,200
55053	Microsoft Licenses	\$ 66,317	\$ 47,309	\$ 97,000	\$ 73,077	\$ 73,500
55070	Purchased Services/Contracts	\$ 22,887	\$ 7,359	\$ 26,500	\$ 12,403	\$ 26,500
55080	Travel & Training	\$ 9,052	\$ 14,234	\$ 15,300	\$ 18,130	\$ 15,300
55090	Memberships/Subscriptions	\$ 1,390	\$ -	\$ 350	\$ 375	\$ 350
55120	Mileage & Miscellaneous Meals	\$ 568	\$ 516	\$ 1,400	\$ 839	\$ 1,400
55195	Cellular Phone Charges	\$ 82	\$ 653	\$ 500	\$ 27	\$ -
55570	Software Annual Maint Agreements	\$ 497,228	\$ 487,650	\$ 550,589	\$ 525,154	\$ 603,990
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 3,480	\$ -	\$ 19,000
69020	Cap. Mach/Tools/Equip	\$ -	\$ -	\$ -	\$ 3,596	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 4,100	\$ -	\$ -
Total		\$ 1,134,103	\$ 1,098,702	\$ 1,353,577	\$ 1,288,870	\$ 1,419,380

642 GIS

51111	Salaries - Full Time	\$ 164,846	\$ 173,753	\$ 171,029	\$ 180,160	\$ 178,295
51121	Longevity	\$ 1,100	\$ 1,240	\$ 1,300	\$ 1,384	\$ 1,488
51130	Overtime	\$ 153	\$ -	\$ 500	\$ -	\$ 500
51201	TMRS Retirement	\$ 30,984	\$ 32,553	\$ 31,803	\$ 35,369	\$ 35,679
51202	Health Insurance	\$ 30,647	\$ 30,648	\$ 30,651	\$ 30,612	\$ 30,603
51203	Disability Insurance	\$ 254	\$ 282	\$ 282	\$ 282	\$ 282
51204	Workers Comp Insur	\$ 318	\$ 297	\$ 261	\$ 272	\$ 273
51205	Medicare Tax	\$ 2,061	\$ 2,176	\$ 2,489	\$ 2,277	\$ 2,617
51206	Unemployment Comp Insur	\$ 432	\$ 432	\$ 440	\$ 270	\$ 30
52010	Office Supplies	\$ 1,211	\$ 1,904	\$ 2,500	\$ 1,807	\$ 2,500
52080	Educational	\$ -	\$ -	\$ 750	\$ -	\$ 750
52120	Reproduction & Printing	\$ 3,063	\$ 6,408	\$ 8,500	\$ 6,530	\$ 7,500
52200	Non Capital Equipment Purchases	\$ 538	\$ 500	\$ 500	\$ 540	\$ 1,500
55030	Long Distance/Circuit Ch	\$ 26	\$ 64	\$ 50	\$ 48	\$ 60
55080	Travel & Training	\$ 1,675	\$ 6,353	\$ 6,990	\$ 3,787	\$ 7,100
55090	Memberships/Subscriptions	\$ 779	\$ 128	\$ 770	\$ 159	\$ 770
55570	Software Annual Maint Agreements	\$ 2,292	\$ 2,292	\$ 2,292	\$ 2,292	\$ 2,337
55590	Easements/Filing Fees	\$ 240	\$ 388	\$ 1,200	\$ 254	\$ 2,000
Total		\$ 240,312	\$ 259,415	\$ 262,307	\$ 266,043	\$ 274,284

647 Library Services

51111	Salaries - Full Time	\$ 184,738	\$ 220,242	\$ 235,066	\$ 241,363	\$ 252,077
51118	Salaries - Part Time	\$ 93,212	\$ 77,831	\$ 112,406	\$ 97,081	\$ 139,859
51121	Longevity	\$ 591	\$ 590	\$ 708	\$ 766	\$ 1,008
51126	License Pay (Certification/Bilingual)	\$ 585	\$ -	\$ -	\$ -	\$ -
51130	Overtime	\$ 279	\$ 1,247	\$ 5,000	\$ 2,432	\$ 5,700
51201	TMRS Retirement	\$ 36,150	\$ 44,342	\$ 48,815	\$ 51,847	\$ 56,044
51202	Health Insurance	\$ 36,526	\$ 54,330	\$ 60,960	\$ 68,066	\$ 71,444
51203	Disability Insurance	\$ 192	\$ 398	\$ 454	\$ 588	\$ 622
51204	Workers Comp Insur	\$ 696	\$ 660	\$ 748	\$ 718	\$ 796
51205	Medicare Tax	\$ 3,993	\$ 4,202	\$ 5,119	\$ 4,775	\$ 5,449
51206	Unemployment Comp Insur	\$ 1,443	\$ 2,365	\$ 1,952	\$ 332	\$ 125
52010	Office Supplies	\$ 643	\$ 929	\$ 1,800	\$ 1,139	\$ 1,800
52120	Reproduction & Printing	\$ 1,408	\$ 2,230	\$ 4,800	\$ 4,002	\$ 4,800
52128	Library Program Expenses	\$ 1,864	\$ 5,353	\$ 5,840	\$ 5,845	\$ 5,840
52129	Reception Expenses	\$ -	\$ -	\$ 150	\$ -	\$ 300

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
52130	Other Supplies	\$ 895	\$ 961	\$ 3,325	\$ 1,245	\$ 2,000
52200	Non Capital Equipment Purchases	\$ 2,883	\$ 2,624	\$ 8,050	\$ 7,238	\$ 7,800
52440	Library Process/Marc Rec	\$ 4,916	\$ 5,510	\$ 6,100	\$ 5,989	\$ 10,000
52610	Office Furnishings/Equip	\$ -	\$ -	\$ -	\$ 1,129	\$ 2,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54010	Office Equipment Maintenance	\$ -	\$ -	\$ 4,000	\$ -	\$ 4,000
54040	Vehicle and Equipment Maintenance	\$ 468	\$ 615	\$ 1,000	\$ 692	\$ 1,000
54110	Book Replacement	\$ 2,239	\$ 2,861	\$ 4,000	\$ 3,582	\$ 4,000
55030	Long Distance/Circuit Ch	\$ 117	\$ 110	\$ 120	\$ 167	\$ 150
55040	Electric	\$ 46,564	\$ 55,666	\$ 50,000	\$ 77,697	\$ 60,000
55051	Gas Heating	\$ 624	\$ 637	\$ 1,000	\$ 578	\$ 1,000
55070	Purchased Services/Contracts	\$ 640	\$ 2,373	\$ 4,586	\$ 3,403	\$ 8,386
55080	Travel & Training	\$ -	\$ 455	\$ 2,500	\$ 655	\$ 3,000
55084	City Promotional Items	\$ 500	\$ 1,195	\$ 1,500	\$ 239	\$ 1,500
55085	Community Relations	\$ 206	\$ 495	\$ 1,000	\$ 987	\$ 4,500
55090	Memberships/Subscriptions	\$ 3,572	\$ 5,897	\$ 6,807	\$ 5,960	\$ 9,365
55195	Cellular Phone Charges	\$ 632	\$ 443	\$ 624	\$ 483	\$ 1,440
57647	Literacy Project	\$ -	\$ 396	\$ 750	\$ 385	\$ 750
69110	Reference Books	\$ 25,734	\$ 40,352	\$ 45,050	\$ 40,470	\$ 45,050

Total	\$ 452,312	\$ 535,310	\$ 624,230	\$ 629,848	\$ 711,805
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715 Support Services

51111	Salaries - Full Time	\$ 106,487	\$ 104,684	\$ 114,713	\$ 110,582	\$ 124,302
51118	Salaries - Part Time	\$ 954	\$ -	\$ -	\$ -	\$ -
51121	Longevity	\$ 682	\$ 818	\$ 880	\$ 872	\$ 1,008
51126	License Pay (Certification/Bilingual)	\$ 1,210	\$ 1,085	\$ 1,200	\$ -	\$ -
51130	Overtime	\$ 1,387	\$ 4,933	\$ 1,500	\$ 4,620	\$ 2,149
51201	TMRS Retirement	\$ 20,567	\$ 20,745	\$ 21,771	\$ 22,706	\$ 25,227
51202	Health Insurance	\$ 29,491	\$ 29,704	\$ 30,640	\$ 27,150	\$ 30,566
51203	Disability Insurance	\$ 732	\$ 758	\$ 771	\$ 573	\$ 571
51204	Workers Comp Insur	\$ 212	\$ 189	\$ 180	\$ 174	\$ 194
51205	Medicare Tax	\$ 1,421	\$ 1,450	\$ 1,704	\$ 1,517	\$ 1,851
51206	Unemployment Comp Insur	\$ 432	\$ 432	\$ 456	\$ 26	\$ 32
52010	Office Supplies	\$ 865	\$ 734	\$ 1,000	\$ 856	\$ 1,200
52120	Reproduction & Printing	\$ 1,053	\$ 186	\$ 750	\$ -	\$ 750
52130	Other Supplies	\$ -	\$ 37	\$ 1,100	\$ 294	\$ 1,100
52200	Non Capital Equipment Purchases	\$ 841	\$ 219	\$ 3,000	\$ 2,352	\$ 3,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ 1	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 210	\$ 154	\$ 200	\$ 183	\$ 200
55070	Purchased Services/Contracts	\$ -	\$ 302	\$ 325	\$ 302	\$ 325
55080	Travel & Training	\$ 940	\$ 531	\$ 3,500	\$ 2,769	\$ 3,250
55090	Memberships/Subscriptions	\$ 115	\$ -	\$ 185	\$ 218	\$ 185

Total	\$ 167,599	\$ 166,963	\$ 183,875	\$ 175,193	\$ 195,910
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716 Planning

51111	Salaries - Full Time	\$ 131,749	\$ 145,159	\$ 128,554	\$ 152,491	\$ 169,027
51118	Salaries - Part Time	\$ 9,218	\$ 7,457	\$ 13,177	\$ -	\$ -
51121	Longevity	\$ 528	\$ 164	\$ 60	\$ 63	\$ 240
51124	Allowances-Clothing/Cell Phone	\$ -	\$ 567	\$ 720	\$ 723	\$ 720
51130	Overtime	\$ -	\$ -	\$ -	\$ 108	\$ -
51201	TMRS Retirement	\$ 24,679	\$ 27,108	\$ 23,968	\$ 29,909	\$ 33,643

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51202	Health Insurance	\$ 20,473	\$ 18,751	\$ 20,402	\$ 20,400	\$ 30,640
51204	Workers Comp Insur	\$ 272	\$ 260	\$ 216	\$ 230	\$ 257
51205	Medicare Tax	\$ 1,965	\$ 2,152	\$ 2,067	\$ 2,150	\$ 2,466
51206	Unemployment Comp Insur	\$ 399	\$ 729	\$ 432	\$ 29	\$ 28
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 37,380	\$ -	\$ -
52010	Office Supplies	\$ 513	\$ 324	\$ 600	\$ 345	\$ 600
52080	Educational	\$ -	\$ -	\$ 300	\$ 166	\$ 300
52120	Reproduction & Printing	\$ 1,592	\$ 332	\$ 1,500	\$ -	\$ 1,500
52130	Other Supplies	\$ 1,246	\$ 2,217	\$ 2,000	\$ 1,869	\$ 2,000
52200	Non Capital Equipment Purchases	\$ 3,248	\$ 341	\$ 800	\$ 400	\$ 800
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 92	\$ 118	\$ 200	\$ 130	\$ 200
55080	Travel & Training	\$ 2,581	\$ 1,649	\$ 5,367	\$ 1,764	\$ 5,367
55085	Community Relations	\$ 86	\$ 1,932	\$ 1,500	\$ -	\$ 1,500
55090	Memberships/Subscriptions	\$ 833	\$ 802	\$ 965	\$ 858	\$ 965
55195	Cellular Phone Charges	\$ -	\$ -	\$ 720	\$ -	\$ 720
55590	Easements/Filing Fees	\$ 5,464	\$ 2,098	\$ 2,000	\$ 1,893	\$ 2,000
56030	Legal Advertising	\$ 332	\$ 717	\$ 1,500	\$ 1,989	\$ 1,500
Total		\$ 205,270	\$ 212,879	\$ 244,428	\$ 215,517	\$ 254,473

717 Engineering and Mapping

51111	Salaries - Full Time	\$ 565,843	\$ 628,523	\$ 612,622	\$ 541,958	\$ 701,048
51121	Longevity	\$ 3,312	\$ 3,568	\$ 3,836	\$ 3,301	\$ 3,792
51124	Allowances-Clothing/Cell Phone	\$ 3,035	\$ 2,880	\$ 3,120	\$ 1,131	\$ 720
51125	Auto Allowance	\$ 6,655	\$ 5,770	\$ 6,600	\$ 5,875	\$ 6,600
51126	License Pay (Certification/Bilingual)	\$ 1,361	\$ 1,356	\$ 1,350	\$ 1,356	\$ 1,350
51130	Overtime	\$ 2,250	\$ 1,268	\$ 4,000	\$ 1,093	\$ 4,000
51201	TMRS Retirement	\$ 109,205	\$ 119,649	\$ 116,376	\$ 108,500	\$ 142,000
51202	Health Insurance	\$ 79,948	\$ 79,106	\$ 81,645	\$ 69,790	\$ 102,158
51203	Disability Insurance	\$ 605	\$ 603	\$ 600	\$ 603	\$ 600
51204	Workers Comp Insur	\$ 2,021	\$ 2,085	\$ 1,922	\$ 1,659	\$ 2,137
51205	Medicare Tax	\$ 7,892	\$ 8,517	\$ 9,106	\$ 7,669	\$ 10,409
51206	Unemployment Comp Insur	\$ 1,152	\$ 1,152	\$ 1,216	\$ 189	\$ 98
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 82,672
52010	Office Supplies	\$ 618	\$ 789	\$ 1,200	\$ 1,314	\$ 2,000
52030	Clothing	\$ 128	\$ 733	\$ 1,000	\$ 950	\$ 1,200
52040	Fuel	\$ 5,070	\$ 6,077	\$ 7,500	\$ 9,159	\$ 12,639
52050	Minor Tools/Instruments	\$ 60	\$ 13	\$ 500	\$ 231	\$ 500
52120	Reproduction & Printing	\$ 1,231	\$ 41	\$ 3,500	\$ 629	\$ 3,500
52130	Other Supplies	\$ 1,678	\$ 1,243	\$ 2,000	\$ 1,630	\$ 2,600
52160	Surveying Supplies	\$ 31	\$ 34	\$ 100	\$ 66	\$ 100
52200	Non Capital Equipment Purchases	\$ 5,341	\$ 2,170	\$ 3,500	\$ 9,345	\$ 3,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 600
54040	Vehicle and Equipment Maintenance	\$ 3,232	\$ 1,221	\$ 4,375	\$ 1,156	\$ 4,800
55030	Long Distance/Circuit Ch	\$ 612	\$ 447	\$ 600	\$ 99	\$ 600
55034	Communication & Data Services	\$ 1,585	\$ 1,254	\$ 1,500	\$ 1,710	\$ 3,000
55070	Purchased Services/Contracts	\$ 12,583	\$ 42,032	\$ 75,000	\$ 96,991	\$ 75,000
55080	Travel & Training	\$ 4,186	\$ 1,482	\$ 13,600	\$ 10,077	\$ 17,000
55090	Memberships/Subscriptions	\$ 2,486	\$ 1,175	\$ 4,838	\$ 1,728	\$ 4,999

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55195	Cellular Phone Charges	\$ 2,450	\$ 1,722	\$ 2,500	\$ 3,032	\$ 3,000
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 1,500
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 40,651
Total		\$ 824,571	\$ 914,909	\$ 964,106	\$ 881,242	\$ 1,234,773

718 Grants Management		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 67,540	\$ 69,089	\$ 71,253	\$ 65,706	\$ 74,862
51121	Longevity	\$ 26	\$ 74	\$ 96	\$ 86	\$ 144
51201	TMRS Retirement	\$ 12,667	\$ 12,865	\$ 13,211	\$ 12,826	\$ 14,845
51202	Health Insurance	\$ 10,221	\$ 10,220	\$ 10,201	\$ 9,362	\$ 10,201
51203	Disability Insurance	\$ 323	\$ 414	\$ 412	\$ 311	\$ 412
51204	Workers Comp Insur	\$ 142	\$ 117	\$ 108	\$ 99	\$ 114
51205	Medicare Tax	\$ 882	\$ 868	\$ 1,034	\$ 846	\$ 1,089
51206	Unemployment Comp Insur	\$ 144	\$ 144	\$ 144	\$ 18	\$ 10
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 50,000
52010	Office Supplies	\$ 622	\$ 971	\$ 1,200	\$ 306	\$ 750
52020	Postage	\$ 47	\$ 103	\$ 250	\$ -	\$ 200
55030	Long Distance/Circuit Ch	\$ 35	\$ 35	\$ 300	\$ 29	\$ 100
55080	Travel & Training	\$ 1,093	\$ 1,174	\$ 2,000	\$ -	\$ 1,500
55085	Community Relations	\$ -	\$ -	\$ 2,500	\$ -	\$ 1,000
55090	Memberships/Subscriptions	\$ 3,000	\$ 3,174	\$ 3,500	\$ 3,000	\$ 3,500
55120	Mileage & Miscellaneous Meals	\$ 732	\$ -	\$ 1,500	\$ -	\$ 500
56030	Legal Advertising	\$ 879	\$ 4,021	\$ 1,500	\$ 6,340	\$ 3,500
Total		\$ 98,352	\$ 103,267	\$ 109,209	\$ 98,928	\$ 162,727

719 Survey		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 174,785	\$ 178,623	\$ 174,477	\$ 184,230	\$ 181,137
51121	Longevity	\$ 1,832	\$ 1,971	\$ 2,028	\$ 2,116	\$ 2,208
51124	Allowances-Clothing/Cell Phone	\$ 726	\$ 723	\$ 720	\$ 723	\$ 720
51126	License Pay (Certification/Bilingual)	\$ 605	\$ 603	\$ 600	\$ 603	\$ 600
51130	Overtime	\$ 23	\$ 9	\$ 1,000	\$ -	\$ 1,000
51201	TMRS Retirement	\$ 33,363	\$ 33,840	\$ 32,780	\$ 36,603	\$ 36,744
51202	Health Insurance	\$ 30,388	\$ 30,529	\$ 30,603	\$ 30,404	\$ 30,320
51204	Workers Comp Insur	\$ 649	\$ 619	\$ 575	\$ 601	\$ 597
51205	Medicare Tax	\$ 2,384	\$ 2,427	\$ 2,565	\$ 2,526	\$ 2,695
51206	Unemployment Comp Insur	\$ 432	\$ 432	\$ 448	\$ 27	\$ 31
52010	Office Supplies	\$ 177	\$ 204	\$ 300	\$ 130	\$ 300
52030	Clothing	\$ 394	\$ 286	\$ 800	\$ 289	\$ 800
52031	Clothing - Safety Gear	\$ 101	\$ 154	\$ 250	\$ 85	\$ 250
52040	Fuel	\$ 2,700	\$ 3,201	\$ 3,200	\$ 5,091	\$ 6,658
52120	Reproduction & Printing	\$ 7	\$ 150	\$ 500	\$ 503	\$ 500
52160	Surveying Supplies	\$ 276	\$ 308	\$ 1,300	\$ 89	\$ 1,300
52190	Minor Tools/Instruments/Survey	\$ 201	\$ 3,005	\$ 3,000	\$ 1,717	\$ 3,000
52200	Non Capital Equipment Purchases	\$ 295	\$ 2,377	\$ 3,000	\$ 963	\$ 3,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54020	Maint - Mach/Tools/Instruments	\$ -	\$ 27	\$ 1,200	\$ -	\$ 1,200
54040	Vehicle and Equipment Maintenance	\$ 1,420	\$ 457	\$ 2,000	\$ 511	\$ 2,000
55030	Long Distance/Circuit Ch	\$ 12	\$ 23	\$ 50	\$ 19	\$ 50
55034	Communication & Data Services	\$ 1,967	\$ 1,753	\$ 2,112	\$ 1,368	\$ 2,400
55080	Travel & Training	\$ 2,515	\$ 1,691	\$ 6,400	\$ 1,551	\$ 6,400
55090	Memberships/Subscriptions	\$ 577	\$ 460	\$ 975	\$ 500	\$ 975

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55195	Cellular Phone Charges	\$ 958	\$ 744	\$ 1,100	\$ 807	\$ 1,200
69020	Cap. Mach/Tools/Equip	\$ 11,981	\$ -	\$ -	\$ -	\$ -
Total		\$ 268,766	\$ 264,616	\$ 271,983	\$ 271,454	\$ 286,085

724 Inspections		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 390,211	\$ 404,835	\$ 403,618	\$ 415,994	\$ 488,102
51118	Salaries - Part Time	\$ 25,917	\$ 25,693	\$ 28,663	\$ 15,022	\$ -
51121	Longevity	\$ 2,482	\$ 2,589	\$ 2,876	\$ 1,979	\$ 2,208
51124	Allowances-Clothing/Cell Phone	\$ 2,850	\$ 2,385	\$ 2,160	\$ 2,511	\$ 2,880
51125	Auto Allowance	\$ 4,235	\$ 4,218	\$ 4,200	\$ 4,218	\$ 4,200
51126	License Pay (Certification/Bilingual)	\$ 3,025	\$ 2,890	\$ 3,000	\$ 1,685	\$ 1,200
51130	Overtime	\$ 1,433	\$ 2,019	\$ 2,000	\$ 1,899	\$ 2,000
51201	TMRS Retirement	\$ 75,743	\$ 77,814	\$ 76,829	\$ 83,439	\$ 99,071
51202	Health Insurance	\$ 61,246	\$ 60,407	\$ 61,280	\$ 64,122	\$ 81,730
51203	Disability Insurance	\$ 1,104	\$ 1,227	\$ 1,223	\$ 1,032	\$ 977
51204	Workers Comp Insur	\$ 1,599	\$ 1,348	\$ 1,269	\$ 1,244	\$ 1,437
51205	Medicare Tax	\$ 6,089	\$ 6,251	\$ 6,437	\$ 6,005	\$ 7,263
51206	Unemployment Comp Insur	\$ 976	\$ 1,182	\$ 1,040	\$ 244	\$ 77
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 63,512	\$ -	\$ 63,071
52010	Office Supplies	\$ 666	\$ 650	\$ 600	\$ 878	\$ 1,200
52030	Clothing	\$ 415	\$ 695	\$ 700	\$ 476	\$ 1,100
52040	Fuel	\$ 5,654	\$ 6,476	\$ 6,201	\$ 8,453	\$ 13,469
52050	Minor Tools/Instruments	\$ 551	\$ 433	\$ 500	\$ 236	\$ 500
52080	Educational	\$ 1,769	\$ 2,149	\$ 2,150	\$ 2,041	\$ 2,150
52200	Non Capital Equipment Purchases	\$ 1,356	\$ 623	\$ 2,800	\$ 1,599	\$ 2,800
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ 220	\$ -	\$ 220
54020	Maint - Mach/Tools/Instruments	\$ -	\$ -	\$ 76	\$ -	\$ 76
54040	Vehicle and Equipment Maintenance	\$ 2,902	\$ 1,612	\$ 3,034	\$ 2,830	\$ 3,034
55030	Long Distance/Circuit Ch	\$ 101	\$ 102	\$ 150	\$ 139	\$ 150
55034	Communication & Data Services	\$ 4,913	\$ 4,102	\$ 3,592	\$ 3,964	\$ 3,893
55070	Purchased Services/Contracts	\$ 5,125	\$ 7,745	\$ 15,000	\$ 50,179	\$ 15,000
55080	Travel & Training	\$ 5,590	\$ 4,751	\$ 10,960	\$ 17,598	\$ 10,960
55090	Memberships/Subscriptions	\$ 3,790	\$ 2,488	\$ 3,708	\$ 3,025	\$ 3,653
55195	Cellular Phone Charges	\$ 724	\$ 1,023	\$ 1,920	\$ 1,558	\$ 1,440
55600	Condemnation Costs	\$ -	\$ -	\$ 750	\$ 554	\$ 750
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 1,578	\$ -	\$ 1,578
57280	Demolition Program	\$ 43,970	\$ 72,520	\$ 40,000	\$ 39,200	\$ 40,000
69020	Cap. Mach/Tools/Equip	\$ -	\$ -	\$ -	\$ 1,702	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 38,669	\$ -	\$ 39,491
90300	New Vehicle & Equipment Purchases	\$ -	\$ -	\$ -	\$ 35,379	\$ -
Total		\$ 654,436	\$ 698,227	\$ 790,715	\$ 769,206	\$ 895,680

725 Health		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51111	Salaries - Full Time	\$ 77,177	\$ 83,123	\$ 83,160	\$ 79,523	\$ 85,260
51121	Longevity	\$ 287	\$ 235	\$ 276	\$ 267	\$ 336
51124	Allowances-Clothing/Cell Phone	\$ 822	\$ 90	\$ -	\$ -	\$ -
51126	License Pay (Certification/Bilingual)	\$ 160	\$ -	\$ -	\$ 580	\$ 1,200
51130	Overtime	\$ 785	\$ 339	\$ 1,000	\$ 797	\$ 1,000
51201	TMRS Retirement	\$ 14,768	\$ 15,584	\$ 15,604	\$ 15,793	\$ 17,377
51202	Health Insurance	\$ 19,578	\$ 20,426	\$ 20,402	\$ 19,891	\$ 20,082

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51203	Disability Insurance	\$ 466	\$ 376	\$ 375	\$ 376	\$ 375
51204	Workers Comp Insur	\$ 345	\$ 293	\$ 281	\$ 268	\$ 293
51205	Medicare Tax	\$ 1,038	\$ 1,069	\$ 1,221	\$ 1,081	\$ 1,275
51206	Unemployment Comp Insur	\$ 239	\$ 288	\$ 304	\$ 90	\$ 20
52010	Office Supplies	\$ 1,127	\$ 505	\$ 1,200	\$ 755	\$ 1,200
52030	Clothing	\$ 325	\$ 115	\$ 400	\$ 361	\$ 400
52040	Fuel	\$ 1,058	\$ 1,487	\$ 1,094	\$ 2,834	\$ 3,092
52050	Minor Tools/Instruments	\$ 249	\$ 158	\$ 600	\$ 355	\$ 600
52060	Cleaning Supplies	\$ 151	\$ -	\$ 200	\$ 172	\$ 200
52080	Educational	\$ -	\$ -	\$ 600	\$ -	\$ 600
52200	Non Capital Equipment Purchases	\$ -	\$ -	\$ 2,800	\$ 318	\$ 2,800
54040	Vehicle and Equipment Maintenance	\$ 50	\$ 66	\$ 1,200	\$ 234	\$ 1,000
55030	Long Distance/Circuit Ch	\$ 54	\$ 25	\$ 100	\$ 41	\$ 50
55080	Travel & Training	\$ 437	\$ 1,481	\$ 3,938	\$ 3,045	\$ 3,938
55090	Memberships/Subscriptions	\$ 280	\$ 200	\$ 755	\$ 699	\$ 755
55195	Cellular Phone Charges	\$ 243	\$ 447	\$ -	\$ 703	\$ 80
Total		\$ 119,640	\$ 126,306	\$ 135,510	\$ 128,183	\$ 141,933

830 Economic Development						
51111	Salaries - Full Time	\$ 78,535	\$ 83,866	\$ 84,576	\$ 88,112	\$ 93,300
51121	Longevity	\$ 1,596	\$ 1,590	\$ 1,584	\$ 1,590	\$ 1,584
51124	Allowances-Clothing/Cell Phone	\$ 726	\$ 723	\$ 720	\$ 723	\$ 720
51125	Auto Allowance	\$ 3,630	\$ 3,615	\$ 3,600	\$ 3,615	\$ 3,600
51201	TMRS Retirement	\$ 15,842	\$ 16,701	\$ 16,553	\$ 18,346	\$ 19,633
51202	Health Insurance	\$ 10,200	\$ 10,200	\$ 10,201	\$ 10,200	\$ 10,201
51203	Disability Insurance	\$ 605	\$ 603	\$ 600	\$ 603	\$ 600
51204	Workers Comp Insur	\$ 162	\$ 152	\$ 136	\$ 141	\$ 149
51205	Medicare Tax	\$ 1,167	\$ 1,240	\$ 1,295	\$ 1,302	\$ 1,440
51206	Unemployment Comp Insur	\$ 144	\$ 144	\$ 144	\$ 9	\$ 11
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 81,311
52010	Office Supplies	\$ 438	\$ 547	\$ 250	\$ 331	\$ 350
52120	Reproduction & Printing	\$ 524	\$ 660	\$ 1,500	\$ 438	\$ 1,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54830	Economic Development	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ -	\$ 4	\$ 25	\$ -	\$ 25
55070	Purchased Services/Contracts	\$ 7,300	\$ -	\$ 15,000	\$ -	\$ 12,000
55080	Travel & Training	\$ 2,510	\$ 2,332	\$ 6,000	\$ 3,680	\$ 6,000
55085	Community Relations	\$ 162	\$ 822	\$ 2,000	\$ 1,792	\$ 2,000
55089	COVID-19 TDEM CFR	\$ 362,347	\$ 1,031,866	\$ -	\$ -	\$ -
55090	Memberships/Subscriptions	\$ 4,500	\$ 13,465	\$ 16,000	\$ 15,986	\$ 15,985
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 2,000
56031	Advertising	\$ -	\$ 3,334	\$ 10,000	\$ 11,626	\$ 15,000
56100	Tourism Promotion	\$ -	\$ 486	\$ 2,000	\$ 729	\$ 2,000
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 4,100
Total		\$ 490,388	\$ 1,172,349	\$ 172,184	\$ 159,222	\$ 273,509

839 Main Street						
51111	Salaries - Full Time	\$ 38,762	\$ 43,558	\$ 53,692	\$ 51,192	\$ 56,409
51115	Seasonal	\$ -	\$ -	\$ -	\$ 325	\$ -
51121	Longevity	\$ 33	\$ 36	\$ 16	\$ 18	\$ 96
51124	Allowances-Clothing/Cell Phone	\$ 726	\$ 648	\$ 720	\$ 663	\$ 720

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51201	TMRS Retirement	\$ 7,408	\$ 8,233	\$ 10,088	\$ 10,160	\$ 11,325
51202	Health Insurance	\$ 10,200	\$ 8,500	\$ 10,201	\$ 10,200	\$ 10,201
51203	Disability Insurance	\$ -	\$ -	\$ -	\$ 333	\$ 501
51204	Workers Comp Insur	\$ 76	\$ 75	\$ 83	\$ 78	\$ 87
51205	Medicare Tax	\$ 552	\$ 581	\$ 789	\$ 592	\$ 831
51206	Unemployment Comp Insur	\$ 144	\$ 396	\$ 144	\$ 18	\$ 10
52010	Office Supplies	\$ 1,259	\$ 510	\$ 1,000	\$ 1,304	\$ 1,000
52120	Reproduction & Printing	\$ 2,246	\$ 776	\$ 4,000	\$ 2,418	\$ 3,000
52130	Other Supplies	\$ 782	\$ 711	\$ 1,000	\$ 937	\$ 1,000
52135	Mainstreet Promo Expenses	\$ 5,403	\$ 2,312	\$ 5,000	\$ 3,911	\$ 4,000
52136	Main Street Meeting Expenses	\$ 789	\$ 1,323	\$ 2,000	\$ 1,232	\$ 1,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55021	Lease of Buildings	\$ 3,700	\$ 4,200	\$ 4,200	\$ 4,200	\$ 4,200
55030	Long Distance/Circuit Ch	\$ -	\$ 1	\$ -	\$ 21	\$ 25
55070	Purchased Services/Contracts	\$ -	\$ 675	\$ 1,000	\$ 257	\$ 1,000
55080	Travel & Training	\$ 411	\$ 1,817	\$ 3,500	\$ 3,652	\$ 3,500
55090	Memberships/Subscriptions	\$ 2,214	\$ 2,019	\$ 1,816	\$ 1,545	\$ 1,901
55180	Alarm Monitoring	\$ 302	\$ 302	\$ 305	\$ 302	\$ 305
56031	Advertising	\$ 5,749	\$ 5,420	\$ 8,000	\$ 9,357	\$ 9,412
56110	Event Funding	\$ 7,668	\$ 20,716	\$ 30,000	\$ 28,544	\$ 35,000
57839	Main St. Signage Grants	\$ -	\$ -	\$ 10,000	\$ 8,500	\$ 8,000
57900	Downtown Maint/Improvement	\$ 24,956	\$ 10,000	\$ 15,000	\$ 17,178	\$ 20,000
69020	Cap. Mach/Tools/Equip	\$ 64,499	\$ -	\$ -	\$ -	\$ -
Total		\$ 177,880	\$ 112,808	\$ 162,554	\$ 156,938	\$ 174,023

883 Gift Shop @ Visitors Center

51111	Salaries - Full Time	\$ 355	\$ -	\$ -	\$ -	\$ -
51118	Salaries - Part Time	\$ 196	\$ -	\$ -	\$ -	\$ -
51121	Longevity	\$ 2	\$ -	\$ -	\$ -	\$ -
51124	Allowances-Clothing/Cell Phone	\$ 12	\$ -	\$ -	\$ -	\$ -
51201	TMRS Retirement	\$ 69	\$ -	\$ -	\$ -	\$ -
51203	Disability Insurance	\$ 2	\$ -	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 1	\$ -	\$ -	\$ -	\$ -
51205	Medicare Tax	\$ 8	\$ -	\$ -	\$ -	\$ -
51206	Unemployment Comp Insur	\$ -	\$ -	\$ -	\$ -	\$ -
Total		\$ 645	\$ 0	\$ 0	\$ 0	\$ 0

Total Expenses General Fund	\$ 27,269,550	\$ 31,556,971	\$ 30,050,653	\$ 1,253,135	\$ 63,420,629
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116 Debt Service Fund

41101	Current Property Taxes	\$ 1,324,103	\$ 1,510,908	\$ 1,441,600	\$ 1,444,932	\$ 1,449,200
41102	Delinquent Property Taxes	\$ 20,018	\$ 31,521	\$ 15,000	\$ 1,849	\$ 15,000
41103	Tax Penalty & Interest	\$ 15,435	\$ 24,998	\$ 15,000	\$ 11,261	\$ 15,000
42602	Interest Income	\$ 8,603	\$ 610	\$ 1,000	\$ 3,273	\$ -
43201	Miscellaneous Revenues	\$ 2,705,000	\$ -	\$ -	\$ -	\$ -
43210	Golf Course Lease	\$ 330,502	\$ -	\$ -	\$ -	\$ -
43501	Transfer from General Fund	\$ 607,009	\$ 288,250	\$ 288,250	\$ 288,250	\$ 288,250
43503	Transfer from Utility Fund	\$ -	\$ 791,000	\$ 663,300	\$ 663,300	\$ 593,413

Total Revenues	\$ 5,010,670	\$ 2,647,287	\$ 2,424,150	\$ 2,409,166	\$ 2,360,863
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Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
1161 Debt Payments-Debt Service					
81010 Bond Principal Payments	\$ 1,128,351	\$ 1,290,556	\$ 1,245,221	\$ 1,245,221	\$ 1,255,000
81020 Bond Interest Payments	\$ 629,362	\$ 1,140,693	\$ 1,147,892	\$ 1,147,891	\$ 1,108,705
82055 '01 Golf - Principal	\$ 3,180,000	\$ -	\$ -	\$ -	\$ -
82065 01' Golf - Interest	\$ 176,564	\$ -	\$ -	\$ -	\$ -
Total	\$ 5,114,278	\$ 2,431,249	\$ 2,393,113	\$ 2,393,112	\$ 2,363,705
Total Expenses Debt Service Fund	\$ 5,114,278	\$ 2,431,249	\$ 2,393,113	\$ 16,055	\$ 4,724,568

220 Utility Fund

40101 Water Revenue	\$ 13,008,194	\$ 12,677,245	\$ 13,500,000	\$ 14,117,684	\$ 14,743,275
40102 Water Sales - Tenaska	\$ 683,389	\$ 950,713	\$ 700,000	\$ 1,160,611	\$ 1,100,000
40103 Water - Tenaska Raw Water Charge	\$ 306,600	\$ 638,481	\$ 670,400	\$ 638,481	\$ 670,400
40104 Water - Tenaska Fixed Payment	\$ 450,000	\$ 645,750	\$ 642,375	\$ 711,000	\$ 642,500
40105 Water - Tenaska Debt Payment	\$ 726,804	\$ -	\$ -	\$ -	\$ -
40142 Water Sales - Ellis/Estell	\$ 3,184,373	\$ 2,100,683	\$ 2,400,000	\$ 1,987,130	\$ 2,299,000
40201 Wastewater Revenue	\$ 9,363,254	\$ 9,749,785	\$ 9,840,000	\$ 9,515,628	\$ 10,238,200
40202 SHSU reimbursements - WW reclamation plant	\$ 2,070	\$ -	\$ -	\$ -	\$ -
40301 Water Taps	\$ 161,206	\$ 233,559	\$ 175,000	\$ 263,660	\$ 266,600
40302 Wastewater Taps	\$ 70,478	\$ 120,189	\$ 90,000	\$ 113,783	\$ 130,000
40801 Penalties - Water	\$ 29,783	\$ 13,893	\$ 50,000	\$ 79,669	\$ 76,000
40802 Penalties - Wastewater	\$ 24,517	\$ 10,572	\$ 50,000	\$ 62,168	\$ 53,000
41708 Miscellaneous Permits	\$ -	\$ -	\$ -	\$ 600	\$ -
41901 Reconnect Fees	\$ 21,650	\$ 15,300	\$ 50,000	\$ 57,600	\$ 60,000
41902 Service Connect Fees	\$ 44,865	\$ 44,935	\$ 40,000	\$ 55,720	\$ 48,000
41908 Returned Check Fees	\$ 1,925	\$ 1,645	\$ 2,000	\$ 2,975	\$ 2,000
41916 Use of City Equipment or Labor	\$ 4,671	\$ 5,053	\$ 4,000	\$ 10,087	\$ 4,000
41980 Card Processing Fees	\$ 83,915	\$ 103,070	\$ 90,000	\$ 122,858	\$ 110,000
41990 Portal Service	\$ 2,895	\$ 3,659	\$ 3,000	\$ 4,462	\$ 3,000
42602 Interest Income	\$ 242,280	\$ 10,558	\$ 50,000	\$ 102,648	\$ 50,000
42645 Interest - Nov '02 I&S	\$ 12,224	\$ 1,012	\$ 1,000	\$ 8,323	\$ 1,000
42647 Interest - Wtr 2007 I & S	\$ 4,922	\$ 407	\$ 500	\$ 3,351	\$ 500
42648 Interest - Wtr 2007 Reserve	\$ 692	\$ 57	\$ 500	\$ 471	\$ 500
42801 Grants	\$ -	\$ -	\$ -	\$ 5,243,706	\$ -
42809 Tenaska Line Maintenance Reimb	\$ -	\$ -	\$ 31,000	\$ 4,939	\$ 30,000
43201 Miscellaneous Revenues	\$ 2,133,393	\$ 2,372,283	\$ 100,000	\$ 311,189	\$ 100,000
43202 Over/Short	\$ 80	\$ 9	\$ -	\$ 86	\$ -
43405 Charge to Solid Waste	\$ 52,648	\$ 45,982	\$ 48,358	\$ 48,358	\$ 54,668
Total Revenues	\$ 30,616,828	\$ 29,723,724	\$ 28,538,133	\$ 34,421,891	\$ 30,682,643

1220 Nondepartmental Water

51140 Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 55,500	\$ -	\$ 67,589
55070 Purchased Services/Contracts	\$ -	\$ -	\$ -	\$ 9,500	\$ -
56010 Insurance Policies - other than Auto	\$ 40,797	\$ 63,128	\$ 65,399	\$ 65,399	\$ 65,399
56012 Insurance Policies - Auto	\$ 7,643	\$ 8,640	\$ 13,542	\$ 13,542	\$ 10,000
56060 Retiree Health Insur Premiums	\$ 35,250	\$ 40,200	\$ 40,200	\$ 40,200	\$ 40,200
56120 Miscellaneous Expense	\$ 2	\$ -	\$ -	\$ -	\$ -
89603 Franchise Fee for use of Streets	\$ 762,246	\$ 742,676	\$ 748,325	\$ 748,325	\$ 741,738

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
91230	Transfer to CIP Program	\$ 1,713,200	\$ 2,793,200	\$ 650,000	\$ 650,000	\$ 750,000
91240	Transfer to General Fund	\$ 4,370	\$ 11,420	\$ 5,240	\$ 15,240	\$ 5,215
91260	Transfer to Debt Service	\$ -	\$ 791,000	\$ 663,300	\$ 663,300	\$ 593,413
91400	Depreciation Expense	\$ 1,836,405	\$ 1,956,173	\$ -	\$ -	\$ -
93170	Admin Cost Reimburse - General	\$ 1,143,177	\$ 1,102,684	\$ 1,177,879	\$ 1,177,879	\$ 1,262,087
93388	Admin Costs Fleet	\$ 71,256	\$ 78,143	\$ 110,124	\$ 110,124	\$ 103,315
93640	Admin Costs IT Operations	\$ 422,109	\$ 339,407	\$ 366,033	\$ 366,033	\$ 415,985
93720	Admin Costs Plan/Develop	\$ 1,012,986	\$ 927,042	\$ 1,025,088	\$ 1,025,088	\$ 1,174,080
94306	Transfer - Equip Replace Fund	\$ 130,268	\$ 44,366	\$ 107,816	\$ 107,816	\$ 187,704
94309	Transfer - Computer Replace Fd	\$ 23,303	\$ 26,015	\$ 28,885	\$ 28,885	\$ 33,970
99100	Future Appropriations	\$ -	\$ -	\$ 50,000	\$ -	\$ 87,635
Total		\$ 7,203,007	\$ 8,924,094	\$ 5,107,331	\$ 5,021,331	\$ 5,538,330

1221 Nondepartmental Wastewater						
51140	Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 83,437	\$ -	\$ 72,962
56010	Insurance Policies - other than Auto	\$ 42,874	\$ 49,864	\$ 59,481	\$ 59,481	\$ 59,481
56012	Insurance Policies - Auto	\$ 8,627	\$ 9,630	\$ 17,190	\$ 17,190	\$ 10,000
56060	Retiree Health Insur Premiums	\$ 25,350	\$ 25,050	\$ 19,800	\$ 19,800	\$ 19,800
89603	Franchise Fee for use of Streets	\$ 373,500	\$ 391,580	\$ 400,000	\$ 400,000	\$ 400,000
91230	Transfer to CIP Program	\$ 3,351,064	\$ 4,121,064	\$ 3,144,870	\$ 2,144,870	\$ 3,000,000
91240	Transfer to General Fund	\$ 6,000	\$ 13,200	\$ 6,700	\$ 31,700	\$ 7,542
91400	Depreciation Expense	\$ 1,745,504	\$ 1,744,376	\$ -	\$ -	\$ -
93170	Admin Cost Reimburse - General	\$ 733,643	\$ 803,041	\$ 909,473	\$ 909,473	\$ 932,955
93388	Admin Costs Fleet	\$ 35,022	\$ 35,608	\$ 66,891	\$ 66,891	\$ 57,944
93640	Admin Costs IT Operations	\$ 287,314	\$ 227,490	\$ 297,112	\$ 297,112	\$ 335,760
93720	Admin Costs Plan/Develop	\$ 1,012,986	\$ 927,042	\$ 1,025,088	\$ 1,025,088	\$ 1,174,080
94306	Transfer - Equip Replace Fund	\$ 221,249	\$ 183,852	\$ 246,654	\$ 246,654	\$ 313,549
94309	Transfer - Computer Replace Fd	\$ 23,042	\$ 30,515	\$ 22,143	\$ 22,143	\$ 52,617
99100	Future Appropriations	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Total		\$ 7,866,175	\$ 8,562,313	\$ 6,348,839	\$ 5,240,402	\$ 6,486,690

212 Utility Billing						
51111	Salaries - Full Time	\$ 230,674	\$ 206,898	\$ 217,253	\$ 225,100	\$ 228,225
51118	Salaries - Part Time	\$ 9,271	\$ 13,978	\$ 18,377	\$ 14,655	\$ 22,415
51121	Longevity	\$ 2,427	\$ 2,198	\$ 2,292	\$ 2,439	\$ 2,688
51126	License Pay (Certification/Bilingual)	\$ 425	\$ 1,205	\$ 1,200	\$ 1,205	\$ 1,200
51130	Overtime	\$ 337	\$ 121	\$ 1,600	\$ 146	\$ 1,000
51201	TMRS Retirement	\$ 61,883	\$ 235,339	\$ 40,800	\$ 44,644	\$ 46,134
51202	Health Insurance	\$ 28,848	\$ 98,686	\$ 51,042	\$ 51,082	\$ 51,042
51203	Disability Insurance	\$ 76	\$ 45	\$ -	\$ 105	\$ 315
51204	Workers Comp Insur	\$ 511	\$ 393	\$ 366	\$ 365	\$ 382
51205	Medicare Tax	\$ 3,342	\$ 3,148	\$ 3,461	\$ 3,265	\$ 3,655
51206	Unemployment Comp Insur	\$ 838	\$ 998	\$ 890	\$ 54	\$ 55
52010	Office Supplies	\$ 2,274	\$ 4,014	\$ 2,800	\$ 1,335	\$ 3,800
52020	Postage	\$ 45,820	\$ 45,907	\$ 50,000	\$ 56,559	\$ 50,000
52200	Non Capital Equipment Purchases	\$ 1,344	\$ 1,210	\$ 2,000	\$ 2,690	\$ 2,000
52410	Customer Education Supplies	\$ -	\$ -	\$ 1,200	\$ -	\$ 1,200
54180	Maint - Drive Thru Pymnt Window	\$ -	\$ -	\$ 500	\$ -	\$ 500
55030	Long Distance/Circuit Ch	\$ 36	\$ 14	\$ 100	\$ 15	\$ 100
55070	Purchased Services/Contracts	\$ 878	\$ -	\$ 2,100	\$ -	\$ 2,100

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55080	Travel & Training	\$ -	\$ -	\$ 1,000	\$ -	\$ 2,500
55172	Bill Services Supp/Mail	\$ 11,768	\$ 11,604	\$ 17,000	\$ 14,516	\$ 17,000
55236	Public Communications/City Connection	\$ 5,422	\$ 5,033	\$ 11,600	\$ 2,324	\$ 11,600
55510	Bank/Paying Agent Fees	\$ 71,265	\$ 89,518	\$ 70,000	\$ 117,929	\$ 100,000
55575	Software - Support Services	\$ -	\$ -	\$ 4,000	\$ 1,132	\$ 4,000
Total		\$ 419,742	\$ 249,631	\$ 499,581	\$ 539,560	\$ 551,911
2201 Debt Payments-Water						
80010	Series 2018 Principal	\$ 1,090,000	\$ 1,145,000	\$ 1,200,000	\$ 1,200,000	\$ 1,265,000
80044	2010C Rfndg (orig '99 /Tenaska issue) - Principal	\$ 730,000	\$ -	\$ -	\$ -	\$ -
80050	2012 TRA Contr Rev Bonds - Principal	\$ 2,435,000	\$ 1,920,000	\$ -	\$ -	\$ -
80110	Series 2018 Interest	\$ 1,679,570	\$ 1,426,034	\$ 1,655,863	\$ 1,655,863	\$ 1,595,863
80140	2010C Rfndg (orig '99/Tenaska issue) - Interest	\$ 60,288	\$ 25,317	\$ -	\$ -	\$ -
80150	2012 TRA Contr Rev Bonds - Interest	\$ 24,644	\$ 57,600	\$ -	\$ -	\$ -
Total		\$ 5,970,214	\$ 4,573,951	\$ 2,855,863	\$ 2,855,863	\$ 2,860,863
2211 Debt Payments-Wastewater						
80060	Rev Bonds, 2022 Series Wastewater - Principal	\$ -	\$ -	\$ -	\$ 705,000	\$ 380,000
80160	Rev Bonds, 2022 Series Wastewater - Interest	\$ -	\$ -	\$ -	\$ 294,175	\$ 617,550
81014	Share of '12 GO Ref (ref '02) - Principal	\$ 456,649	\$ 434,444	\$ 449,779	\$ 449,779	\$ -
81024	Share of '12 GO Ref (ref 02) - Interest	\$ 12,819	\$ 25,840	\$ 12,722	\$ 12,723	\$ -
Total		\$ 469,468	\$ 460,284	\$ 462,501	\$ 1,461,677	\$ 997,550
360 Surface Water Plant						
79010	Plant Operations	\$ 3,810,863	\$ 4,082,908	\$ 4,216,425	\$ 4,200,082	\$ 4,734,477
79020	Raw Water Purchase	\$ 384,893	\$ 1,444,782	\$ 1,576,126	\$ 1,576,126	\$ 1,576,126
Total		\$ 4,195,756	\$ 5,527,690	\$ 5,792,551	\$ 5,776,208	\$ 6,310,603
361 Water Production						
51111	Salaries - Full Time	\$ 131,959	\$ 152,320	\$ 148,077	\$ 154,659	\$ 153,713
51121	Longevity	\$ 1,175	\$ 1,294	\$ 1,352	\$ 1,428	\$ 1,488
51124	Allowances-Clothing/Cell Phone	\$ 1,818	\$ 2,169	\$ 2,160	\$ 2,169	\$ 2,160
51126	License Pay (Certification/Bilingual)	\$ 2,126	\$ 2,069	\$ 1,950	\$ 1,958	\$ 1,950
51130	Overtime	\$ 30,344	\$ 28,815	\$ 20,000	\$ 24,700	\$ 25,000
51201	TMRS Retirement	\$ 32,632	\$ 34,703	\$ 31,924	\$ 36,047	\$ 36,477
51202	Health Insurance	\$ 28,096	\$ 30,539	\$ 30,331	\$ 30,660	\$ 30,647
51203	Disability Insurance	\$ 110	\$ 141	\$ 141	\$ 406	\$ 477
51204	Workers Comp Insur	\$ 3,826	\$ 3,514	\$ 2,934	\$ 3,463	\$ 3,467
51205	Medicare Tax	\$ 2,348	\$ 2,515	\$ 2,498	\$ 2,477	\$ 2,675
51206	Unemployment Comp Insur	\$ 386	\$ 432	\$ 576	\$ 27	\$ 38
52010	Office Supplies	\$ 868	\$ 1,023	\$ 1,200	\$ 641	\$ 1,200
52020	Postage	\$ -	\$ 75	\$ 100	\$ 60	\$ 100
52030	Clothing	\$ 1,482	\$ 2,081	\$ 1,998	\$ 2,154	\$ 2,072
52031	Clothing - Safety Gear	\$ 813	\$ 726	\$ 1,425	\$ 573	\$ 1,430
52040	Fuel	\$ 8,775	\$ 13,586	\$ 8,125	\$ 10,998	\$ 28,259
52050	Minor Tools/Instruments	\$ 3,136	\$ 2,558	\$ 3,500	\$ 1,313	\$ 3,000
52060	Cleaning Supplies	\$ 636	\$ 652	\$ 750	\$ 457	\$ 750
52070	Chemical Supplies	\$ 66,692	\$ 69,268	\$ 83,122	\$ 74,353	\$ 137,980
52090	Botanical/Agricultural	\$ -	\$ -	\$ 500	\$ 189	\$ 500
52130	Other Supplies	\$ 63	\$ 40	\$ 250	\$ -	\$ 250

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
52200	Non Capital Equipment Purchases	\$ 2,495	\$ 2,554	\$ 3,000	\$ 1,920	\$ 3,000
52410	Customer Education Supplies	\$ -	\$ 67	\$ 2,500	\$ 780	\$ 2,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ 210	\$ 1,500	\$ 1,000	\$ -	\$ 1,000
53060	Maint.-Wells/Tank/Booster	\$ 217,019	\$ 193,090	\$ 222,000	\$ 414,994	\$ 240,000
53070	Maint-Sewer Plant/Lift Station	\$ -	\$ 204	\$ -	\$ -	\$ -
54020	Maint - Mach/Tools/Instruments	\$ -	\$ 942	\$ 2,000	\$ 1,428	\$ 2,000
54040	Vehicle and Equipment Maintenance	\$ 6,354	\$ 4,512	\$ 5,500	\$ 7,100	\$ 5,968
54130	SCADA Maintenance	\$ 8,094	\$ 5,099	\$ 10,000	\$ -	\$ 22,000
55030	Long Distance/Circuit Ch	\$ 36	\$ 19	\$ 50	\$ 19	\$ 50
55034	Communication & Data Services	\$ 1,310	\$ 1,355	\$ 2,300	\$ 769	\$ 2,300
55040	Electric	\$ 299,222	\$ 334,029	\$ 350,000	\$ 414,730	\$ 350,000
55050	Gas Heating	\$ 1,496	\$ 1,762	\$ 2,000	\$ 1,633	\$ 2,000
55070	Purchased Services/Contracts	\$ 150	\$ 12,337	\$ -	\$ 21,224	\$ -
55080	Travel & Training	\$ 537	\$ 1,170	\$ 2,575	\$ 1,065	\$ 2,375
55090	Memberships/Subscriptions	\$ 210	\$ 210	\$ 610	\$ 210	\$ 640
55137	Bluebonnet Water Conserv. Dist	\$ 14,529	\$ 15,692	\$ 20,000	\$ 13,478	\$ 18,840
55195	Cellular Phone Charges	\$ 883	\$ 717	\$ 384	\$ 281	\$ 480
55700	Testing - TCEQ Fees	\$ 63,832	\$ 56,600	\$ 64,500	\$ 58,350	\$ 70,500
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 37,500	\$ -	\$ -
69020	Cap. Mach/Tools/Equip	\$ 116,790	\$ 24,356	\$ -	\$ -	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 426,500
Total		\$ 1,050,453	\$ 1,004,327	\$ 1,068,832	\$ 1,286,716	\$ 1,583,786

362 Water Distribution

51111	Salaries - Full Time	\$ 520,526	\$ 515,282	\$ 542,089	\$ 547,310	\$ 681,755
51121	Longevity	\$ 2,531	\$ 2,628	\$ 3,060	\$ 2,780	\$ 3,696
51124	Allowances-Clothing/Cell Phone	\$ 1,452	\$ 1,812	\$ 2,160	\$ 2,781	\$ 2,880
51126	License Pay (Certification/Bilingual)	\$ 5,771	\$ 5,379	\$ 5,100	\$ 5,819	\$ 13,500
51130	Overtime	\$ 48,404	\$ 56,769	\$ 55,000	\$ 55,077	\$ 60,000
51201	TMRS Retirement	\$ 108,493	\$ 108,005	\$ 112,054	\$ 119,736	\$ 150,764
51202	Health Insurance	\$ 107,133	\$ 107,056	\$ 122,445	\$ 104,606	\$ 143,032
51203	Disability Insurance	\$ 1,199	\$ 1,186	\$ 1,056	\$ 1,207	\$ 1,134
51204	Workers Comp Insur	\$ 10,323	\$ 8,774	\$ 8,328	\$ 9,163	\$ 12,051
51205	Medicare Tax	\$ 7,908	\$ 8,006	\$ 8,769	\$ 8,406	\$ 11,053
51206	Unemployment Comp Insur	\$ 1,874	\$ 2,335	\$ 2,016	\$ 1,517	\$ 157
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 170,229	\$ -	\$ -
52010	Office Supplies	\$ 2,168	\$ 3,227	\$ 2,500	\$ 1,172	\$ 2,000
52020	Postage	\$ 9	\$ -	\$ -	\$ -	\$ -
52030	Clothing	\$ 9,022	\$ 7,876	\$ 8,336	\$ 10,889	\$ 10,518
52031	Clothing - Safety Gear	\$ 5,643	\$ 6,418	\$ 6,370	\$ 6,267	\$ 7,440
52040	Fuel	\$ 23,815	\$ 25,765	\$ 37,500	\$ 45,125	\$ 53,591
52050	Minor Tools/Instruments	\$ 12,119	\$ 9,435	\$ 10,000	\$ 10,597	\$ 10,000
52060	Cleaning Supplies	\$ 1,460	\$ 2,542	\$ 1,500	\$ 1,997	\$ 1,500
52100	Traffic Supplies	\$ 2,895	\$ 2,916	\$ 5,000	\$ 2,274	\$ 3,500
52130	Other Supplies	\$ 222	\$ -	\$ -	\$ 19	\$ 20
52150	Water Tap Supplies	\$ 98,838	\$ 117,966	\$ 120,000	\$ 203,253	\$ 180,000
52200	Non Capital Equipment Purchases	\$ 10,993	\$ 13,082	\$ 15,990	\$ 8,052	\$ 16,380
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ 3,222	\$ -	\$ -

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
53020	Water Line Maintenance	\$ 232,762	\$ 226,629	\$ 297,000	\$ 196,410	\$ 297,000
53025	Tenaska Water Line Maintenance	\$ 61	\$ 4,939	\$ 32,298	\$ -	\$ 43,160
53050	Maint-Street/Curbs/Gutters	\$ 110,668	\$ 90,215	\$ 110,000	\$ 90,315	\$ 110,000
54020	Maint - Mach/Tools/Instruments	\$ 1,609	\$ 3,572	\$ 5,000	\$ 4,591	\$ 5,000
54040	Vehicle and Equipment Maintenance	\$ 32,336	\$ 32,056	\$ 42,000	\$ 32,026	\$ 45,570
54042	Meters - Change Out Program	\$ 41,054	\$ 41,219	\$ 40,000	\$ 19,932	\$ -
54050	Maintenance of Meters	\$ 27,247	\$ 31,960	\$ 30,000	\$ 15,596	\$ 50,000
54070	Maintenance of Fire Hydrants	\$ 10,785	\$ 15,099	\$ 17,000	\$ 20,223	\$ 17,000
55030	Long Distance/Circuit Ch	\$ 41	\$ 13	\$ 20	\$ 17	\$ 20
55034	Communication & Data Services	\$ 1,975	\$ 1,900	\$ 2,280	\$ 2,279	\$ 3,192
55080	Travel & Training	\$ 2,649	\$ 4,584	\$ 8,997	\$ 6,644	\$ 12,905
55090	Memberships/Subscriptions	\$ 2,835	\$ 5,401	\$ 7,320	\$ 6,221	\$ 8,420
55195	Cellular Phone Charges	\$ 3,407	\$ 2,509	\$ 2,256	\$ 2,312	\$ 1,920
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 1,884	\$ -	\$ -
69020	Cap. Mach/Tools/Equip	\$ 20,123	\$ -	\$ -	\$ 7,733	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 86,000	\$ -	\$ -
90300	New Vehicle & Equipment Purchases	\$ 31,875	\$ -	\$ -	\$ 86,000	\$ -
Total		\$ 1,502,225	\$ 1,466,556	\$ 1,924,779	\$ 1,638,346	\$ 1,959,158

363 Wastewater Collection

51111	Salaries - Full Time	\$ 454,231	\$ 473,205	\$ 475,963	\$ 491,490	\$ 490,504
51121	Longevity	\$ 2,837	\$ 2,945	\$ 3,168	\$ 3,197	\$ 3,792
51124	Allowances-Clothing/Cell Phone	\$ 2,822	\$ 2,864	\$ 2,880	\$ 2,501	\$ 2,520
51126	License Pay (Certification/Bilingual)	\$ 1,815	\$ 1,808	\$ 1,800	\$ 1,808	\$ 6,600
51130	Overtime	\$ 32,999	\$ 19,027	\$ 30,000	\$ 19,117	\$ 25,000
51201	TMRS Retirement	\$ 92,619	\$ 92,988	\$ 94,677	\$ 101,009	\$ 104,579
51202	Health Insurance	\$ 76,452	\$ 77,518	\$ 81,976	\$ 87,701	\$ 91,894
51203	Disability Insurance	\$ 1,190	\$ 1,185	\$ 1,181	\$ 1,185	\$ 1,181
51204	Workers Comp Insur	\$ 6,796	\$ 6,572	\$ 6,733	\$ 6,725	\$ 6,994
51205	Medicare Tax	\$ 6,827	\$ 6,835	\$ 7,409	\$ 7,089	\$ 7,667
51206	Unemployment Comp Insur	\$ 1,668	\$ 1,588	\$ 1,584	\$ 1,031	\$ 103
52010	Office Supplies	\$ 398	\$ 422	\$ 600	\$ 197	\$ 500
52030	Clothing	\$ 6,440	\$ 5,653	\$ 6,183	\$ 6,535	\$ 6,219
52031	Clothing - Safety Gear	\$ 2,971	\$ 2,584	\$ 3,800	\$ 3,651	\$ 3,720
52040	Fuel	\$ 32,191	\$ 36,514	\$ 62,500	\$ 56,232	\$ 75,949
52050	Minor Tools/Instruments	\$ 3,915	\$ 2,397	\$ 3,500	\$ 3,346	\$ 3,000
52060	Cleaning Supplies	\$ 863	\$ 1,164	\$ 1,000	\$ 1,349	\$ 1,200
52070	Chemical Supplies	\$ 9,153	\$ 8,611	\$ 15,801	\$ 3,163	\$ 22,305
52100	Traffic Supplies	\$ 462	\$ 150	\$ 400	\$ 118	\$ 400
52170	Sewer Tap Supplies	\$ 6,145	\$ 22,645	\$ 30,000	\$ 16,544	\$ 30,000
52200	Non Capital Equipment Purchases	\$ 1,889	\$ 3,210	\$ 3,000	\$ 1,010	\$ 3,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53030	Sewer Line Maintenance	\$ 282,272	\$ 105,339	\$ 250,000	\$ 271,606	\$ 250,000
53070	Maint-Sewer Plant/Lift Station	\$ 117,083	\$ 90,332	\$ 150,000	\$ 118,070	\$ 175,000
54020	Maint - Mach/Tools/Instruments	\$ 3,739	\$ 5,086	\$ 5,000	\$ 5,535	\$ 7,000
54040	Vehicle and Equipment Maintenance	\$ 35,665	\$ 42,854	\$ 40,000	\$ 46,257	\$ 43,400
54130	SCADA Maintenance	\$ 6,996	\$ 9,192	\$ 12,000	\$ 9,897	\$ 20,000
54999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 81,000
55010	Rental of Equipment	\$ -	\$ 409	\$ 500	\$ -	\$ 500
55020	Lease of Land	\$ -	\$ -	\$ -	\$ -	\$ -

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55030	Long Distance/Circuit Ch	\$ -	\$ -	\$ 30	\$ -	\$ 30
55034	Communication & Data Services	\$ 2,896	\$ 2,152	\$ 4,152	\$ 2,315	\$ 3,288
55040	Electric	\$ 80,507	\$ 102,521	\$ 90,000	\$ 105,827	\$ 105,000
55070	Purchased Services/Contracts	\$ -	\$ -	\$ -	\$ 21,003	\$ -
55080	Travel & Training	\$ 2,486	\$ 2,643	\$ 6,687	\$ 4,159	\$ 8,033
55090	Memberships/Subscriptions	\$ 1,213	\$ 1,157	\$ 890	\$ 868	\$ 1,190
55195	Cellular Phone Charges	\$ 633	\$ 773	\$ 1,560	\$ 929	\$ 1,440
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 37,500	\$ -	\$ -
69020	Cap. Mach/Tools/Equip	\$ 187,310	\$ -	\$ -	\$ -	\$ -
90300	New Vehicle & Equipment Purchases	\$ -	\$ 11,666	\$ -	\$ -	\$ -
Total		\$ 1,465,487	\$ 1,144,006	\$ 1,432,474	\$ 1,401,463	\$ 1,583,008

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
364 A J Brown WW Treatment Plant						
51111	Salaries - Full Time	\$ 172,115	\$ 179,089	\$ 185,184	\$ 179,681	\$ 191,342
51121	Longevity	\$ 678	\$ 810	\$ 867	\$ 806	\$ 1,296
51126	License Pay (Certification/Bilingual)	\$ 690	\$ 2,045	\$ 600	\$ 1,731	\$ 1,500
51130	Overtime	\$ 18,534	\$ 17,631	\$ 20,000	\$ 8,407	\$ 20,000
51201	TMRS Retirement	\$ 35,813	\$ 37,110	\$ 38,155	\$ 37,143	\$ 42,379
51202	Health Insurance	\$ 48,379	\$ 45,035	\$ 51,005	\$ 48,316	\$ 50,722
51203	Disability Insurance	\$ 551	\$ 548	\$ 546	\$ 480	\$ 546
51204	Workers Comp Insur	\$ 2,955	\$ 3,210	\$ 3,496	\$ 3,230	\$ 3,622
51205	Medicare Tax	\$ 2,603	\$ 2,682	\$ 2,985	\$ 2,548	\$ 3,107
51206	Unemployment Comp Insur	\$ 693	\$ 1,257	\$ 864	\$ 414	\$ 56
52010	Office Supplies	\$ 256	\$ 209	\$ 300	\$ 242	\$ 300
52030	Clothing	\$ 2,498	\$ 3,493	\$ 3,522	\$ 3,117	\$ 3,562
52031	Clothing - Safety Gear	\$ 1,459	\$ 1,292	\$ 2,375	\$ 1,542	\$ 2,360
52040	Fuel	\$ 5,579	\$ 4,873	\$ 9,375	\$ 6,798	\$ 10,137
52050	Minor Tools/Instruments	\$ 681	\$ 754	\$ 900	\$ 1,296	\$ 900
52060	Cleaning Supplies	\$ 723	\$ 603	\$ 700	\$ 1,185	\$ 700
52070	Chemical Supplies	\$ 57,737	\$ 92,202	\$ 173,042	\$ 101,947	\$ 160,110
52200	Non Capital Equipment Purchases	\$ 1,460	\$ 563	\$ 1,500	\$ -	\$ 1,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ -	\$ 29	\$ 100	\$ -	\$ 100
53070	Maint-Sewer Plant/Lift Station	\$ 56,356	\$ 72,937	\$ 100,000	\$ 24,498	\$ 73,000
54020	Maint - Mach/Tools/Instruments	\$ 873	\$ 147	\$ 1,000	\$ 124	\$ 1,000
54040	Vehicle and Equipment Maintenance	\$ 9,232	\$ 8,480	\$ 9,000	\$ 10,640	\$ 9,765
54130	SCADA Maintenance	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000
55010	Rental of Equipment	\$ -	\$ -	\$ -	\$ -	\$ 500
55030	Long Distance/Circuit Ch	\$ 43	\$ 29	\$ 40	\$ 57	\$ 40
55034	Communication & Data Services	\$ 494	\$ 418	\$ 457	\$ 456	\$ 480
55040	Electric	\$ 187,413	\$ 271,127	\$ 250,000	\$ 281,632	\$ 250,000
55080	Travel & Training	\$ 1,830	\$ 1,441	\$ 2,552	\$ 1,607	\$ 2,340
55090	Memberships/Subscriptions	\$ 210	\$ 270	\$ 1,350	\$ 1,199	\$ 350
55195	Cellular Phone Charges	\$ 1,094	\$ 1,042	\$ 1,320	\$ 1,289	\$ 1,440
55580	Sludge Removal	\$ 89,280	\$ 147,875	\$ 147,000	\$ 111,737	\$ 122,500
55700	Testing - TCEQ Fees	\$ 27,353	\$ 29,296	\$ 51,650	\$ 28,532	\$ 51,650
Total		\$ 727,583	\$ 926,497	\$ 1,061,885	\$ 860,654	\$ 1,009,304

364.1 Operations of SHSU reclaimed WW						
55070	Purchased Services/Contracts	\$ 3,030	\$ 2,010	\$ -	\$ 720	\$ -

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Total		\$ 3,030	\$ 2,010	\$ 0	\$ 720	\$ 0
365 N B Davidson WW Treatment Plant						
51111	Salaries - Full Time	\$ 136,356	\$ 132,453	\$ 143,543	\$ 135,399	\$ 150,802
51121	Longevity	\$ 327	\$ 366	\$ 459	\$ 451	\$ 672
51124	Allowances-Clothing/Cell Phone	\$ -	\$ -	\$ -	\$ 50	\$ -
51126	License Pay (Certification/Bilingual)	\$ 1,000	\$ 1,456	\$ 1,200	\$ 2,084	\$ 2,100
51130	Overtime	\$ 5,872	\$ 6,703	\$ 10,000	\$ 7,694	\$ 10,000
51201	TMRS Retirement	\$ 26,143	\$ 26,229	\$ 28,691	\$ 28,399	\$ 32,372
51202	Health Insurance	\$ 26,350	\$ 34,886	\$ 40,889	\$ 29,352	\$ 40,926
51203	Disability Insurance	\$ 242	\$ 22	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 2,217	\$ 2,269	\$ 2,627	\$ 2,460	\$ 2,767
51205	Medicare Tax	\$ 1,962	\$ 1,833	\$ 2,246	\$ 1,961	\$ 2,373
51206	Unemployment Comp Insur	\$ 559	\$ 758	\$ 720	\$ 295	\$ 46
52010	Office Supplies	\$ 368	\$ 259	\$ 300	\$ 225	\$ 300
52030	Clothing	\$ 1,792	\$ 1,772	\$ 2,738	\$ 2,689	\$ 2,770
52031	Clothing - Safety Gear	\$ 960	\$ 914	\$ 1,900	\$ 1,213	\$ 1,860
52040	Fuel	\$ 1,996	\$ 5,474	\$ 4,750	\$ 4,184	\$ 11,385
52050	Minor Tools/Instruments	\$ 1,169	\$ 350	\$ 350	\$ 338	\$ 350
52060	Cleaning Supplies	\$ 662	\$ 489	\$ 450	\$ 421	\$ 450
52070	Chemical Supplies	\$ 11,086	\$ 14,618	\$ 16,569	\$ 26,183	\$ 34,046
52200	Non Capital Equipment Purchases	\$ 1,460	\$ 1,490	\$ 1,500	\$ 18,679	\$ 1,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ 93	\$ 588	\$ 400	\$ -	\$ 400
53070	Maint-Sewer Plant/Lift Station	\$ 49,023	\$ 84,449	\$ 120,000	\$ 95,009	\$ 102,700
53999	Decision Packages for Discussion	\$ -	\$ -	\$ 6,000	\$ -	\$ -
54020	Maint - Mach/Tools/Instruments	\$ 314	\$ 312	\$ 400	\$ 106	\$ 400
54040	Vehicle and Equipment Maintenance	\$ 3,976	\$ 2,348	\$ 4,500	\$ 2,161	\$ 4,883
54130	SCADA Maintenance	\$ -	\$ 561	\$ 2,000	\$ 104	\$ 2,000
55010	Rental of Equipment	\$ -	\$ -	\$ -	\$ -	\$ 500
55020	Lease of Land	\$ 1,892	\$ 3,660	\$ 4,000	\$ 1,957	\$ 4,000
55030	Long Distance/Circuit Ch	\$ -	\$ -	\$ 20	\$ 1	\$ 20
55040	Electric	\$ 101,047	\$ 115,028	\$ 100,000	\$ 130,952	\$ 130,000
55050	Gas Heating	\$ 570	\$ 867	\$ 1,400	\$ 1,612	\$ 1,800
55080	Travel & Training	\$ 1,605	\$ 888	\$ 1,600	\$ 1,529	\$ 1,600
55090	Memberships/Subscriptions	\$ 210	\$ 140	\$ 280	\$ 140	\$ 280
55195	Cellular Phone Charges	\$ 1,360	\$ 1,181	\$ 1,392	\$ 1,280	\$ 1,440
55580	Sludge Removal	\$ 21,146	\$ 31,767	\$ 35,280	\$ 24,225	\$ 24,500
55700	Testing - TCEQ Fees	\$ 13,813	\$ 17,235	\$ 23,650	\$ 15,269	\$ 24,150
69020	Cap. Mach/Tools/Equip	\$ 88,272	\$ 48,973	\$ -	\$ 8,132	\$ -
Total		\$ 503,840	\$ 540,337	\$ 559,854	\$ 544,451	\$ 592,892
366 Robinson Creek WW Treatment Plant						
51111	Salaries - Full Time	\$ 152,955	\$ 157,182	\$ 156,314	\$ 156,233	\$ 164,218
51121	Longevity	\$ 1,229	\$ 1,340	\$ 1,468	\$ 1,407	\$ 1,536
51126	License Pay (Certification/Bilingual)	\$ 1,765	\$ 1,816	\$ 1,500	\$ 1,506	\$ 1,500
51130	Overtime	\$ 8,326	\$ 5,906	\$ 9,000	\$ 10,297	\$ 9,000
51201	TMRS Retirement	\$ 30,794	\$ 30,926	\$ 30,929	\$ 33,120	\$ 34,883
51202	Health Insurance	\$ 39,897	\$ 39,012	\$ 40,837	\$ 37,200	\$ 40,517
51203	Disability Insurance	\$ 308	\$ 307	\$ 306	\$ 307	\$ 306
51204	Workers Comp Insur	\$ 2,534	\$ 2,675	\$ 2,848	\$ 2,864	\$ 2,982

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51205	Medicare Tax	\$ 2,242	\$ 2,256	\$ 2,421	\$ 2,302	\$ 2,559
51206	Unemployment Comp Insur	\$ 532	\$ 828	\$ 720	\$ 35	\$ 47
52010	Office Supplies	\$ 258	\$ 14	\$ 225	\$ -	\$ 200
52030	Clothing	\$ 1,845	\$ 1,721	\$ 2,738	\$ 1,415	\$ 2,770
52031	Clothing - Safety Gear	\$ 759	\$ 1,144	\$ 1,900	\$ 1,416	\$ 1,860
52040	Fuel	\$ 2,483	\$ 2,721	\$ 3,750	\$ 5,246	\$ 5,659
52050	Minor Tools/Instruments	\$ 1,030	\$ 605	\$ 650	\$ 155	\$ 500
52060	Cleaning Supplies	\$ 888	\$ 861	\$ 600	\$ 1,232	\$ 600
52070	Chemical Supplies	\$ 21,439	\$ 16,421	\$ 25,042	\$ 9,163	\$ 20,598
52200	Non Capital Equipment Purchases	\$ -	\$ 846	\$ 1,000	\$ 241	\$ 1,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53070	Maint-Sewer Plant/Lift Station	\$ 192,958	\$ 47,448	\$ 111,000	\$ 231,513	\$ 150,000
53999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 270,000
54020	Maint - Mach/Tools/Instruments	\$ 61	\$ -	\$ 300	\$ 277	\$ 300
54040	Vehicle and Equipment Maintenance	\$ 3,126	\$ 2,132	\$ 3,000	\$ 5,152	\$ 3,255
54130	SCADA Maintenance	\$ 1,170	\$ -	\$ 2,000	\$ 5,384	\$ 10,000
55010	Rental of Equipment	\$ -	\$ -	\$ -	\$ -	\$ 500
55030	Long Distance/Circuit Ch	\$ 24	\$ 11	\$ 20	\$ 12	\$ 20
55040	Electric	\$ 148,959	\$ 156,740	\$ 188,000	\$ 271,542	\$ 188,000
55080	Travel & Training	\$ 773	\$ 670	\$ 1,711	\$ 195	\$ 911
55090	Memberships/Subscriptions	\$ 280	\$ 280	\$ 1,280	\$ 1,199	\$ 280
55195	Cellular Phone Charges	\$ 1,327	\$ 1,328	\$ 1,392	\$ 1,448	\$ 1,440
55580	Sludge Removal	\$ 44,854	\$ 42,840	\$ 58,800	\$ 32,734	\$ 49,000
55700	Testing - TCEQ Fees	\$ 17,347	\$ 17,347	\$ 34,200	\$ 17,449	\$ 34,700
69020	Cap. Mach/Tools/Equip	\$ -	\$ 39,652	\$ -	\$ 110,318	\$ -
Total		\$ 680,164	\$ 575,027	\$ 683,951	\$ 941,360	\$ 999,141
367	Environmental Services					
51111	Salaries - Full Time	\$ 124,571	\$ 132,725	\$ 140,002	\$ 139,382	\$ 148,586
51121	Longevity	\$ 423	\$ 447	\$ 548	\$ 520	\$ 624
51124	Allowances-Clothing/Cell Phone	\$ 726	\$ 667	\$ 720	\$ 723	\$ 720
51126	License Pay (Certification/Bilingual)	\$ 605	\$ 603	\$ 600	\$ 603	\$ 600
51130	Overtime	\$ 1,154	\$ 392	\$ 1,300	\$ 545	\$ 800
51201	TMRS Retirement	\$ 23,896	\$ 25,071	\$ 26,444	\$ 27,645	\$ 29,951
51202	Health Insurance	\$ 28,047	\$ 27,836	\$ 30,316	\$ 28,066	\$ 30,603
51204	Workers Comp Insur	\$ 1,194	\$ 1,302	\$ 1,511	\$ 1,417	\$ 1,583
51205	Medicare Tax	\$ 1,751	\$ 1,842	\$ 2,070	\$ 1,878	\$ 2,197
51206	Unemployment Comp Insur	\$ 576	\$ 520	\$ 453	\$ 26	\$ 29
52010	Office Supplies	\$ 496	\$ 674	\$ 650	\$ 671	\$ 650
52020	Postage	\$ 185	\$ 178	\$ 150	\$ 129	\$ 150
52030	Clothing	\$ 849	\$ 943	\$ 1,302	\$ 918	\$ 1,302
52031	Clothing - Safety Gear	\$ 391	\$ 623	\$ 600	\$ 615	\$ 560
52040	Fuel	\$ 1,415	\$ 1,510	\$ 2,500	\$ 2,125	\$ 3,141
52050	Minor Tools/Instruments	\$ 7,547	\$ 7,688	\$ 8,000	\$ 7,271	\$ 8,000
52060	Cleaning Supplies	\$ 421	\$ 523	\$ 500	\$ 542	\$ 500
52070	Chemical Supplies	\$ 23,209	\$ 24,164	\$ 27,000	\$ 26,117	\$ 31,050
52080	Educational	\$ 385	\$ 297	\$ 500	\$ 510	\$ 500
52130	Other Supplies	\$ 147	\$ 183	\$ 200	\$ 160	\$ 200
52200	Non Capital Equipment Purchases	\$ 3,357	\$ 3,207	\$ 7,000	\$ 7,000	\$ 3,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
53010	Building Maintenance	\$ 189	\$ 237	\$ 300	\$ 114	\$ 300
54020	Maint - Mach/Tools/Instruments	\$ 1,135	\$ 1,236	\$ 1,500	\$ 1,374	\$ 1,500
54040	Vehicle and Equipment Maintenance	\$ 430	\$ 281	\$ 800	\$ 179	\$ 868
55030	Long Distance/Circuit Ch	\$ 5	\$ 13	\$ 100	\$ 23	\$ 100
55070	Purchased Services/Contracts	\$ 5,532	\$ 28,663	\$ 36,300	\$ 13,206	\$ 36,300
55080	Travel & Training	\$ 791	\$ 726	\$ 4,250	\$ 1,498	\$ 4,250
55090	Memberships/Subscriptions	\$ 439	\$ 516	\$ 856	\$ 733	\$ 856
55120	Mileage & Miscellaneous Meals	\$ 352	\$ 366	\$ 1,250	\$ 911	\$ 1,250
55700	Testing - TCEQ Fees	\$ 36,162	\$ 37,518	\$ 45,825	\$ 42,222	\$ 53,000
Total		\$ 266,380	\$ 300,949	\$ 343,547	\$ 307,123	\$ 363,670

368 Meter Reading

51111	Salaries - Full Time	\$ 125,303	\$ 130,394	\$ 125,363	\$ 117,704	\$ 118,125
51115	Seasonal	\$ -	\$ 1,481	\$ -	\$ -	\$ -
51121	Longevity	\$ 1,443	\$ 1,561	\$ 1,640	\$ 944	\$ 1,152
51126	License Pay (Certification/Bilingual)	\$ 605	\$ 603	\$ 600	\$ 603	\$ 600
51130	Overtime	\$ 2,726	\$ 5,515	\$ 6,000	\$ 13,719	\$ 11,000
51201	TMRS Retirement	\$ 24,122	\$ 25,683	\$ 24,467	\$ 25,916	\$ 25,902
51202	Health Insurance	\$ 30,636	\$ 29,786	\$ 30,640	\$ 28,966	\$ 30,640
51203	Disability Insurance	\$ 936	\$ 932	\$ 929	\$ 618	\$ 600
51204	Workers Comp Insur	\$ 2,862	\$ 2,629	\$ 2,261	\$ 2,492	\$ 2,463
51205	Medicare Tax	\$ 1,810	\$ 1,938	\$ 1,914	\$ 1,844	\$ 1,900
51206	Unemployment Comp Insur	\$ 424	\$ 432	\$ 528	\$ 59	\$ 38
52030	Clothing	\$ 1,218	\$ 1,169	\$ 2,195	\$ 1,627	\$ 2,177
52031	Clothing - Safety Gear	\$ 104	\$ 62	\$ 480	\$ 640	\$ 740
52040	Fuel	\$ 2,730	\$ 3,638	\$ 7,500	\$ 9,739	\$ 7,568
52050	Minor Tools/Instruments	\$ 501	\$ 322	\$ 500	\$ 893	\$ 1,200
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54040	Vehicle and Equipment Maintenance	\$ 3,581	\$ 5,704	\$ 6,700	\$ 589	\$ 7,270
55080	Travel & Training	\$ 180	\$ 177	\$ 1,950	\$ 510	\$ 1,550
55090	Memberships/Subscriptions	\$ 70	\$ 140	\$ 210	\$ 70	\$ 140
55195	Cellular Phone Charges	\$ 490	\$ 443	\$ 1,392	\$ 484	\$ 1,440
55571	Software Project - Special	\$ 3,490	\$ 2,454	\$ 3,500	\$ 3,629	\$ 4,500
Total		\$ 203,233	\$ 215,062	\$ 218,769	\$ 211,044	\$ 219,005

382 Street Sweeping

51111	Salaries - Full Time	\$ 33,917	\$ 68,558	\$ 72,115	\$ 75,268	\$ 75,733
51121	Longevity	\$ 626	\$ 158	\$ 200	\$ 214	\$ 336
51130	Overtime	\$ 573	\$ 1,316	\$ 2,000	\$ 1,064	\$ 2,000
51201	TMRS Retirement	\$ 6,579	\$ 13,022	\$ 13,742	\$ 14,932	\$ 15,452
51202	Health Insurance	\$ 10,200	\$ 15,324	\$ 20,439	\$ 20,466	\$ 20,439
51203	Disability Insurance	\$ 569	\$ 28	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 1,358	\$ 2,172	\$ 2,134	\$ 2,197	\$ 2,243
51205	Medicare Tax	\$ 412	\$ 969	\$ 1,076	\$ 1,058	\$ 1,134
51206	Unemployment Comp Insur	\$ 144	\$ 344	\$ 320	\$ 19	\$ 21
52030	Clothing	\$ 606	\$ 1,119	\$ 1,369	\$ 1,743	\$ 1,385
52031	Clothing - Safety Gear	\$ 25	\$ 217	\$ 950	\$ 234	\$ 930
52040	Fuel	\$ 7,018	\$ 16,362	\$ 12,500	\$ 25,393	\$ 34,033
52060	Cleaning Supplies	\$ 25	\$ 121	\$ 94	\$ 184	\$ 129
54040	Vehicle and Equipment Maintenance	\$ 22,840	\$ 35,579	\$ 40,000	\$ 24,121	\$ 43,400
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 64,000	\$ -	\$ -

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
90300	New Vehicle & Equipment Purchases	\$ -	\$ 35,000	\$ -	\$ 64,000	\$ -
Total		\$ 84,892	\$ 190,289	\$ 230,939	\$ 230,893	\$ 197,235
384 Drainage Maintenance						
51111	Salaries - Full Time	\$ 93,885	\$ 82,313	\$ 96,576	\$ 66,145	\$ 95,911
51121	Longevity	\$ 469	\$ 98	\$ 260	\$ 19	\$ 288
51124	Allowances-Clothing/Cell Phone	\$ 56	\$ -	\$ -	\$ -	\$ -
51126	License Pay (Certification/Bilingual)	\$ -	\$ -	\$ -	\$ -	\$ 1,800
51130	Overtime	\$ 1,470	\$ 1,594	\$ 3,000	\$ 1,454	\$ 3,000
51201	TMRS Retirement	\$ 17,957	\$ 15,624	\$ 18,464	\$ 13,177	\$ 19,990
51202	Health Insurance	\$ 22,581	\$ 16,310	\$ 20,435	\$ 20,838	\$ 30,714
51203	Disability Insurance	\$ 280	\$ -	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 3,690	\$ 2,609	\$ 2,866	\$ 1,941	\$ 2,898
51205	Medicare Tax	\$ 1,286	\$ 1,087	\$ 1,445	\$ 943	\$ 1,468
51206	Unemployment Comp Insur	\$ 397	\$ 989	\$ 480	\$ 124	\$ 31
52030	Clothing	\$ 1,405	\$ 1,182	\$ 2,153	\$ 1,971	\$ 2,177
52031	Clothing - Safety Gear	\$ 119	\$ 461	\$ 1,425	\$ 598	\$ 1,430
52040	Fuel	\$ 623	\$ 344	\$ 2,275	\$ 929	\$ 2,366
52050	Minor Tools/Instruments	\$ 76	\$ 192	\$ 200	\$ 22	\$ 200
52060	Cleaning Supplies	\$ 13	\$ 145	\$ 100	\$ 491	\$ 250
52130	Other Supplies	\$ -	\$ 69	\$ 100	\$ 6	\$ 100
52200	Non Capital Equipment Purchases	\$ 663	\$ 136	\$ 950	\$ 553	\$ 4,038
53110	Drainage Maintenance	\$ 51,229	\$ 46,572	\$ 74,000	\$ 37,835	\$ 93,070
54040	Vehicle and Equipment Maintenance	\$ 3,812	\$ 1,047	\$ 3,500	\$ 3,825	\$ 4,473
55080	Travel & Training	\$ -	\$ -	\$ 500	\$ 500	\$ 1,000
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 60,355	\$ -	\$ -
90300	New Vehicle & Equipment Purchases	\$ -	\$ -	\$ -	\$ 60,355	\$ -
Total		\$ 199,898	\$ 170,771	\$ 289,084	\$ 211,477	\$ 265,204
Total Expenses Utility Fund		\$ 32,811,546	\$ 34,833,791	\$ 28,880,780	\$ 5,892,604	\$ 62,200,993

224 Solid Waste Fund

40601	Residential Collection	\$ 1,782,190	\$ 1,998,665	\$ 2,125,000	\$ 2,035,316	\$ 2,560,560
40602	Commercial Collection	\$ 1,985,125	\$ 2,026,736	\$ 2,139,000	\$ 2,090,874	\$ 2,574,560
40701	Solid Waste Disposal	\$ 667,123	\$ 635,496	\$ 650,000	\$ 636,469	\$ 650,000
40702	TDCJ - Waste Disposal	\$ 468,232	\$ 452,738	\$ 450,000	\$ 457,104	\$ 450,000
40703	SHSU - Waste Disposal	\$ 90,705	\$ 97,000	\$ 125,000	\$ 113,788	\$ 125,000
40704	Rolloffs	\$ 934,646	\$ 953,594	\$ 950,000	\$ 1,007,656	\$ 950,000
40803	Penalties - Solid Waste	\$ 28,469	\$ 9,827	\$ 50,000	\$ 55,644	\$ 50,000
41925	Lease of City Property	\$ 1,400	\$ 700	\$ -	\$ 10,732	\$ -
41980	Card Processing Fees	\$ 6,347	\$ 7,097	\$ 6,500	\$ 7,697	\$ 6,500
42602	Interest Income	\$ 72,953	\$ 11,197	\$ 25,000	\$ 35,481	\$ 25,000
43201	Miscellaneous Revenues	\$ 29,742	\$ 108,126	\$ 30,000	\$ 54,318	\$ 45,381
43202	Over/Short	\$ 33	\$ -	\$ -	\$ -	\$ -
43536	Transfer from PEB Trust - Medical Fund	\$ 8,315	\$ 10,948	\$ -	\$ -	\$ -
Total Revenues		\$ 6,075,279	\$ 6,312,124	\$ 6,550,500	\$ 6,434,115	\$ 7,437,001

1224 Nondepartmental Solid Waste Fund

51140	Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 49,515	\$ -	\$ 44,731
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Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
55510	Bank/Paying Agent Fees	\$ -	\$ -	\$ 250	\$ -	\$ -
56010	Insurance Policies - other than Auto	\$ 23,627	\$ 23,562	\$ 19,698	\$ 19,698	\$ 19,698
56012	Insurance Policies - Auto	\$ 44,075	\$ 52,200	\$ 57,182	\$ 52,610	\$ 58,000
56060	Retiree Health Insur Premiums	\$ 75,150	\$ 69,900	\$ 80,100	\$ 80,100	\$ 75,150
89603	Franchise Fee for use of Streets	\$ 242,405	\$ 245,643	\$ 260,020	\$ 260,020	\$ 257,620
91240	Transfer to General Fund	\$ 12,720	\$ 11,470	\$ 12,720	\$ 12,720	\$ 12,624
91400	Depreciation Expense	\$ 241,240	\$ 268,154	\$ -	\$ -	\$ -
93170	Admin Cost Reimburse - General	\$ 428,777	\$ 431,804	\$ 478,056	\$ 478,056	\$ 543,602
93230	Admin Costs Wtr Fd(Util Bill)	\$ 52,648	\$ 45,982	\$ 48,358	\$ 48,358	\$ 54,668
93388	Admin Costs Fleet	\$ 189,681	\$ 188,889	\$ 200,614	\$ 200,614	\$ 312,343
93640	Admin Costs IT Operations	\$ 134,536	\$ 109,926	\$ 146,866	\$ 146,866	\$ 145,164
94306	Transfer - Equip Replace Fund	\$ 540,177	\$ 347,491	\$ 558,939	\$ 558,939	\$ 707,344
94309	Transfer - Computer Replace Fd	\$ 29,657	\$ 20,388	\$ 21,558	\$ 21,558	\$ 29,055
99100	Future Appropriations	\$ -	\$ -	\$ 25,000	\$ -	\$ -
Total		\$ 2,014,693	\$ 1,815,409	\$ 1,958,876	\$ 1,879,539	\$ 2,259,999
2241 Debt Payments-Solid Waste Fund						
82111	'15 SW Trnsfr Stn - Principal	\$ 115,000	\$ 120,000	\$ 125,000	\$ 125,000	\$ 130,000
82121	'15 SW Trnsfr Stn - Interest	\$ 78,507	\$ 74,950	\$ 86,000	\$ 86,000	\$ 81,625
Total		\$ 193,507	\$ 194,950	\$ 211,000	\$ 211,000	\$ 211,625
373 Commercial Collection						
51111	Salaries - Full Time	\$ 252,451	\$ 264,269	\$ 253,658	\$ 296,585	\$ 291,807
51121	Longevity	\$ 3,223	\$ 3,078	\$ 3,221	\$ 2,780	\$ 3,169
51126	License Pay (Certification/Bilingual)	\$ 605	\$ 603	\$ 600	\$ 603	\$ 4,800
51130	Overtime	\$ 9,024	\$ 8,656	\$ 17,000	\$ 3,283	\$ 17,000
51201	TMRS Retirement	\$ 50,269	\$ 54,910	\$ 50,320	\$ 59,147	\$ 62,695
51202	Health Insurance	\$ 7,639	\$ 64,801	\$ 61,082	\$ 67,872	\$ 71,157
51203	Disability Insurance	\$ 869	\$ 845	\$ 863	\$ 603	\$ 600
51204	Workers Comp Insur	\$ 10,252	\$ 9,326	\$ 8,524	\$ 9,411	\$ 9,826
51205	Medicare Tax	\$ 3,633	\$ 3,783	\$ 3,940	\$ 4,096	\$ 5,652
51206	Unemployment Comp Insur	\$ 821	\$ 864	\$ 1,008	\$ 679	\$ 67
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 55,407	\$ -	\$ -
52010	Office Supplies	\$ 516	\$ 345	\$ 500	\$ 492	\$ 500
52030	Clothing	\$ 3,341	\$ 2,721	\$ 4,106	\$ 4,339	\$ 4,747
52031	Clothing - Safety Gear	\$ 3,550	\$ 3,047	\$ 2,850	\$ 2,775	\$ 3,290
52040	Fuel	\$ 58,747	\$ 73,810	\$ 91,000	\$ 127,327	\$ 153,525
52050	Minor Tools/Instruments	\$ 788	\$ 961	\$ 1,000	\$ 814	\$ 1,200
52060	Cleaning Supplies	\$ 1,597	\$ 970	\$ 1,323	\$ 1,253	\$ 1,610
52070	Chemical Supplies	\$ 92	\$ -	\$ -	\$ -	\$ -
52130	Other Supplies	\$ 682	\$ 551	\$ 800	\$ 965	\$ 800
52200	Non Capital Equipment Purchases	\$ 4,220	\$ 3,605	\$ 4,500	\$ 3,886	\$ 4,500
52220	Containers	\$ 74,546	\$ 73,080	\$ 82,445	\$ 81,498	\$ 89,350
54020	Maint - Mach/Tools/Instruments	\$ 490	\$ 444	\$ 500	\$ 163	\$ 500
54040	Vehicle and Equipment Maintenance	\$ 105,719	\$ 103,089	\$ 110,000	\$ 124,158	\$ 119,350
54120	Container Maintenance	\$ 10,273	\$ 13,010	\$ 36,466	\$ 32,692	\$ 48,413
55070	Purchased Services/Contracts	\$ -	\$ 4,211	\$ -	\$ -	\$ -
55080	Travel & Training	\$ 514	\$ -	\$ -	\$ -	\$ 500
55570	Software Annual Maint Agreemnts	\$ 17,783	\$ 21,261	\$ 27,761	\$ 26,936	\$ 30,259
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 166,800	\$ -	\$ -
90300	New Vehicle & Equipment Purchases	\$ -	\$ -	\$ -	\$ 166,800	\$ -

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Total		\$ 621,644	\$ 712,239	\$ 985,674	\$ 1,019,156	\$ 925,317
374 Solid Waste Disposal						
51111	Salaries - Full Time	\$ 169,385	\$ 171,126	\$ 224,570	\$ 179,610	\$ 182,101
51118	Salaries - Part Time	\$ 14,744	\$ 17,753	\$ 14,238	\$ 15,888	\$ 17,947
51121	Longevity	\$ 706	\$ 710	\$ 808	\$ 894	\$ 1,056
51126	License Pay (Certification/Bilingual)	\$ 1,030	\$ 1,445	\$ 1,500	\$ 2,501	\$ 3,900
51130	Overtime	\$ 5,406	\$ 971	\$ 2,000	\$ 320	\$ 2,000
51201	TMRS Retirement	\$ 33,507	\$ 32,674	\$ 42,287	\$ 35,681	\$ 37,416
51202	Health Insurance	\$ 20,400	\$ 17,850	\$ 20,402	\$ 20,404	\$ 20,398
51203	Disability Insurance	\$ 360	\$ 32	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 371	\$ 328	\$ 448	\$ 299	\$ 398
51205	Medicare Tax	\$ 2,710	\$ 2,701	\$ 3,516	\$ 2,771	\$ 2,961
51206	Unemployment Comp Insur	\$ 759	\$ 927	\$ 752	\$ 45	\$ 49
52010	Office Supplies	\$ 1,674	\$ 952	\$ 2,000	\$ 1,568	\$ 2,000
52030	Clothing	\$ 1,052	\$ 696	\$ 1,780	\$ 1,550	\$ 1,804
52031	Clothing - Safety Gear	\$ 611	\$ 310	\$ 715	\$ 541	\$ 640
52040	Fuel	\$ 2,205	\$ 3,948	\$ 6,250	\$ 2,391	\$ 8,212
52050	Minor Tools/Instruments	\$ 1,054	\$ 812	\$ 850	\$ 610	\$ 850
52060	Cleaning Supplies	\$ 1,048	\$ 2,025	\$ 1,883	\$ 1,612	\$ 2,285
52070	Chemical Supplies	\$ 2,812	\$ 3,949	\$ 4,255	\$ 3,066	\$ 4,894
52090	Botanical/Agricultural	\$ 1,919	\$ 1,729	\$ 1,500	\$ 1,410	\$ 1,500
52130	Other Supplies	\$ 631	\$ 526	\$ 650	\$ 361	\$ 650
52200	Non Capital Equipment Purchases	\$ 7,466	\$ 6,365	\$ 7,000	\$ 2,464	\$ 7,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 53,816
53010	Building Maintenance	\$ 4,704	\$ 4,335	\$ 5,000	\$ 4,274	\$ 5,000
53050	Maint-Street/Curbs/Gutters	\$ 805	\$ 166	\$ 1,500	\$ 148	\$ 1,500
53100	Transfer Station Maintenance Costs	\$ 4,917	\$ 3,621	\$ 5,500	\$ 6,663	\$ 5,500
54020	Maint - Mach/Tools/Instruments	\$ 1,840	\$ 1,147	\$ 3,000	\$ 1,552	\$ 3,000
54040	Vehicle and Equipment Maintenance	\$ 5,179	\$ 3,676	\$ 5,250	\$ 7,446	\$ 5,696
55030	Long Distance/Circuit Ch	\$ 131	\$ 90	\$ 120	\$ 94	\$ 120
55040	Electric	\$ 13,661	\$ 14,662	\$ 15,000	\$ 17,773	\$ 20,000
55070	Purchased Services/Contracts	\$ 5,836	\$ 19,580	\$ 16,150	\$ 21,720	\$ 22,900
55080	Travel & Training	\$ 795	\$ 1,340	\$ 1,785	\$ 1,213	\$ 1,950
55090	Memberships/Subscriptions	\$ 899	\$ 943	\$ 1,470	\$ 908	\$ 1,700
55195	Cellular Phone Charges	\$ 1,222	\$ 885	\$ 1,200	\$ 965	\$ 960
55510	Bank/Paying Agent Fees	\$ 10,690	\$ 13,315	\$ 13,000	\$ 15,666	\$ 13,000
55550	Waste Disposal Contract	\$ 1,838,717	\$ 1,942,565	\$ 2,263,993	\$ 2,069,529	\$ 2,676,500
55570	Software Annual Maint Agreemnts	\$ 19,866	\$ 9,902	\$ -	\$ -	\$ -
55650	Yard Waste Contract	\$ 45,014	\$ 49,897	\$ 71,500	\$ 19,500	\$ 71,490
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 75,000
69020	Cap. Mach/Tools/Equip	\$ 41,222	\$ 105,304	\$ -	\$ -	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 32,208
Total		\$ 2,265,346	\$ 2,439,257	\$ 2,741,872	\$ 2,441,435	\$ 3,288,401
375 Residential Collection						
51111	Salaries - Full Time	\$ 314,177	\$ 289,448	\$ 293,615	\$ 299,963	\$ 295,427
51121	Longevity	\$ 5,191	\$ 4,180	\$ 4,668	\$ 3,502	\$ 3,792
51126	License Pay (Certification/Bilingual)	\$ -	\$ -	\$ -	\$ -	\$ 4,200
51130	Overtime	\$ 4,778	\$ 1,621	\$ 10,000	\$ 917	\$ 10,000

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51201	TMRS Retirement	\$ 60,677	\$ 55,489	\$ 56,294	\$ 59,355	\$ 62,027
51202	Health Insurance	\$ 69,673	\$ 64,390	\$ 70,841	\$ 61,200	\$ 61,206
51203	Disability Insurance	\$ 675	\$ 436	\$ 295	\$ 296	\$ 295
51204	Workers Comp Insur	\$ 12,481	\$ 9,871	\$ 9,407	\$ 9,283	\$ 9,563
51205	Medicare Tax	\$ 4,295	\$ 3,921	\$ 4,406	\$ 4,177	\$ 4,548
51206	Unemployment Comp Insur	\$ 1,207	\$ 1,223	\$ 1,152	\$ 382	\$ 76
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 58,036
52010	Office Supplies	\$ 182	\$ 42	\$ 350	\$ 162	\$ 350
52030	Clothing	\$ 4,179	\$ 2,122	\$ 4,691	\$ 2,778	\$ 4,747
52031	Clothing - Safety Gear	\$ 3,771	\$ 3,565	\$ 3,325	\$ 2,926	\$ 3,290
52040	Fuel	\$ 42,614	\$ 53,294	\$ 65,000	\$ 89,072	\$ 110,851
52060	Cleaning Supplies	\$ 958	\$ 1,116	\$ 1,320	\$ 1,241	\$ 805
52120	Reproduction & Printing	\$ 807	\$ 983	\$ 600	\$ 575	\$ 600
52130	Other Supplies	\$ 533	\$ 553	\$ 600	\$ 108	\$ 600
52200	Non Capital Equipment Purchases	\$ 3,250	\$ 2,386	\$ 4,000	\$ 3,165	\$ 4,000
52220	Containers	\$ 24,606	\$ 24,896	\$ 88,425	\$ 88,335	\$ 49,665
53300	Driveway Repairs	\$ -	\$ 226	\$ 1,000	\$ 25	\$ 1,000
54040	Vehicle and Equipment Maintenance	\$ 59,134	\$ 40,368	\$ 75,000	\$ 112,084	\$ 109,446
55070	Purchased Services/Contracts	\$ -	\$ 12,098	\$ -	\$ -	\$ -
55080	Travel & Training	\$ 550	\$ -	\$ -	\$ -	\$ 500
55570	Software Annual Maint Agreemnts	\$ 17,657	\$ 20,781	\$ 27,761	\$ 27,725	\$ 30,259
Total		\$ 631,393	\$ 593,007	\$ 722,750	\$ 767,271	\$ 825,283

377 Recycling

51111	Salaries - Full Time	\$ 36,494	\$ 38,537	\$ 38,314	\$ 40,317	\$ 40,228
51121	Longevity	\$ 190	\$ 237	\$ 256	\$ 285	\$ 336
51126	License Pay (Certification/Bilingual)	\$ -	\$ -	\$ -	\$ -	\$ 600
51130	Overtime	\$ 679	\$ 353	\$ 1,000	\$ 84	\$ 1,000
51201	TMRS Retirement	\$ 54,419	\$ 127,752	\$ 7,290	\$ 7,934	\$ 8,345
51202	Health Insurance	\$ 10,200	\$ 9,988	\$ 9,918	\$ 2,479	\$ -
51203	Disability Insurance	\$ 343	\$ 341	\$ 341	\$ 342	\$ 341
51204	Workers Comp Insur	\$ 1,471	\$ 1,460	\$ 1,361	\$ 1,400	\$ 1,451
51205	Medicare Tax	\$ 533	\$ 562	\$ 571	\$ 585	\$ 612
51206	Unemployment Comp Insur	\$ 144	\$ 144	\$ 160	\$ 9	\$ 11
52010	Office Supplies	\$ 74	\$ 170	\$ 250	\$ 134	\$ 250
52030	Clothing	\$ 800	\$ 537	\$ 784	\$ 280	\$ 793
52031	Clothing - Safety Gear	\$ 218	\$ 68	\$ 475	\$ 136	\$ 500
52060	Cleaning Supplies	\$ 117	\$ 190	\$ 150	\$ 120	\$ 150
52090	Botanical/Agricultural	\$ 909	\$ 804	\$ 1,000	\$ 790	\$ 1,000
52120	Reproduction & Printing	\$ 1,036	\$ 982	\$ 600	\$ 580	\$ 1,404
52130	Other Supplies	\$ 648	\$ 758	\$ 1,768	\$ 1,217	\$ 2,000
52220	Containers	\$ 14,658	\$ 14,564	\$ 47,013	\$ 47,002	\$ 31,170
55070	Purchased Services/Contracts	\$ 110,820	\$ 111,555	\$ 133,500	\$ 121,775	\$ 160,650
55090	Memberships/Subscriptions	\$ 83	\$ -	\$ 300	\$ 40	\$ 300
56030	Legal Advertising	\$ -	\$ -	\$ 1,000	\$ 222	\$ 1,000
57235	Curbside Recycling Pilot	\$ 991	\$ -	\$ -	\$ -	\$ -
57377	Bag Som Litter Project	\$ 100	\$ 441	\$ 500	\$ 214	\$ 500
68010	Building Improvements	\$ 1,246	\$ 1,215	\$ 1,500	\$ 1,463	\$ 1,500
Total		\$ 127,334	\$ 55,153	\$ 248,051	\$ 227,327	\$ 254,141

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Total Expenses Solid Waste Fund	\$ 5,853,916	\$ 5,810,015	\$ 6,868,223	\$ 111,613	\$15,201,767

302 Medical Insurance Fund

42602 Interest Income	\$ 46,307	\$ 9,828	\$ -	\$ 7,007	\$ -
43201 Miscellaneous Revenues	\$ 1,472	\$ -	\$ -	\$ 5,439	\$ -
43215 Tobacco Use Surcharge	\$ 32,275	\$ 34,850	\$ 39,000	\$ 31,700	\$ 39,000
43401 Charge to General Fund	\$ 1,732,430	\$ 1,722,467	\$ 1,815,692	\$ 1,816,850	\$ 1,979,333
43403 Charge to Utility Fund	\$ 463,710	\$ 472,493	\$ 520,335	\$ 487,253	\$ 561,176
43405 Charge to Solid Waste	\$ 160,014	\$ 152,638	\$ 162,243	\$ 151,955	\$ 152,761
43415 Charges-Police SRO Fund	\$ 57,218	\$ 53,940	\$ 51,454	\$ 56,538	\$ 61,457
43418 Charge to Arts & Visitor Center Fund	\$ 10,574	\$ 10,200	\$ 10,201	\$ 10,200	\$ 10,201
43419 Charge to H/M Tax Tourism & Visitors Center	\$ 20,924	\$ 24,698	\$ 30,651	\$ 29,762	\$ 30,603
43632 Retiree - Paid by City	\$ 544,200	\$ 573,300	\$ 588,150	\$ 588,150	\$ 567,450
43633 Employee Health Contribution	\$ 626,643	\$ 687,647	\$ 766,469	\$ 718,447	\$ 716,628
43634 Retiree Health Contribution	\$ 168,176	\$ 184,623	\$ 195,609	\$ 173,300	\$ 175,968
43635 Retiree Dependent Contribution	\$ 4,193	\$ 748	\$ -	\$ -	\$ -

Total Revenues	\$ 3,868,135	\$ 3,927,432	\$ 4,179,804	\$ 4,076,602	\$ 4,294,577
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1302 Nondepartmental Medical Insurance Fund

52602 Wellness Program	\$ 1,956	\$ 7,012	\$ 15,000	\$ 1,802	\$ 15,000
55070 Purchased Services/Contracts	\$ 76,523	\$ 22,524	\$ -	\$ -	\$ -
78980 Dental Claim Disbursements	\$ 189,221	\$ 48,703	\$ -	\$ -	\$ -
78981 Premiums-EAP, Vision & Post 65	\$ 316,116	\$ 376,523	\$ 384,672	\$ 357,358	\$ 385,452
78982 Dental Admin Costs	\$ -	\$ -	\$ -	\$ 206,010	\$ 220,000
78983 Claims Disbursements - Medical	\$ 2,536,123	\$ 2,508,696	\$ 3,400,000	\$ 2,373,184	\$ 3,028,909
78984 Plan Admin Costs Med Stop Loss Rx Admin FSA Admin & Consult Fees	\$ 421,944	\$ 602,815	\$ 488,065	\$ 441,343	\$ 559,516
78985 PEB Trust Admin Costs	\$ 33,985	\$ 28,684	\$ 25,000	\$ 46,351	\$ 40,000
78986 Retirement Health Savings (RHS) Management Fees	\$ 1,128	\$ 1,246	\$ 3,100	\$ 850	\$ 3,100
78987 Health Savings Account	\$ 22,100	\$ 26,100	\$ 28,000	\$ 42,500	\$ 42,600

Total	\$ 3,599,095	\$ 3,622,304	\$ 4,343,837	\$ 3,469,398	\$ 4,294,577
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Total Expenses Medical Insurance Fund	\$ 3,599,095	\$ 3,622,304	\$ 4,343,837	\$ 607,204	\$ 8,589,154
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306 Capital Equipment Fund

41913 Proceeds from Auction	\$ 132,873	\$ 214,100	\$ -	\$ 42,551	\$ -
42602 Interest Income	\$ 88,313	\$ 17,742	\$ -	\$ 61,618	\$ -
43201 Miscellaneous Revenues	\$ 334	\$ 7,504	\$ -	\$ 17,250	\$ -
43401 Charge to General Fund	\$ 592,609	\$ 321,810	\$ 548,285	\$ 548,285	\$ 545,265
43403 Charge to Utility Fund	\$ 351,517	\$ 228,218	\$ 354,470	\$ 354,470	\$ 501,253
43405 Charge to Solid Waste	\$ 540,177	\$ 347,491	\$ 558,939	\$ 558,939	\$ 707,344
43415 Charges-Police SRO Fund	\$ 38,505	\$ 19,331	\$ 30,747	\$ 30,747	\$ 31,027
43419 Charge to H/M Tax Tourism & Visitors Center	\$ 2,716	\$ 1,716	\$ 2,716	\$ 2,716	\$ 2,716
43420 Charge to General Fund - Fire	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
43501 Transfer from General Fund	\$ 229,811	\$ 140,375	\$ -	\$ 35,379	\$ -
43503 Transfer from Utility Fund	\$ 31,875	\$ 46,666	\$ -	\$ 210,355	\$ -
43505 Transfer from Solid Waste Fund	\$ -	\$ -	\$ -	\$ 166,800	\$ -

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
43520	Transfer from Police SRO	\$ -	\$ 13,894	\$ -	\$ -	\$ -
Total Revenues		\$ 2,058,730	\$ 1,408,847	\$ 1,545,157	\$ 1,955,874	\$ 1,837,605
1306 Nondepartmental Capital Equipment Fund						
91400	Depreciation Expense	\$ 1,194,308	\$ 1,367,416	\$ -	\$ -	\$ -
Total		\$ 1,194,308	\$ 1,367,416	\$ 0	\$ 0	\$ 0
379 Fleet/Rolling Stock						
69020	Cap. Mach/Tools/Equip	\$ 144,653	\$ 420,515	\$ 51,000	\$ 151,424	\$ 100,722
69021	Fire Equipment	\$ 32,594	\$ 33,156	\$ -	\$ 33,156	\$ 50,000
69040	Motor Vehicles	\$ 1,625,304	\$ 1,284,686	\$ 1,111,750	\$ 1,390,350	\$ 438,174
Total		\$ 1,802,552	\$ 1,738,356	\$ 1,162,750	\$ 1,574,930	\$ 588,896
Total Expenses Capital Equipment Fund		\$ 2,996,860	\$ 3,105,773	\$ 1,162,750	\$ 380,944	\$ 2,426,501
309 Computer Equip. Replacement Fund						
42602	Interest Income	\$ 4,097	\$ 215	\$ -	\$ 1,735	\$ -
43201	Miscellaneous Revenues	\$ -	\$ -	\$ -	\$ 749	\$ -
43401	Charge to General Fund	\$ 139,492	\$ 170,011	\$ 200,735	\$ 200,735	\$ 248,791
43403	Charge to Utility Fund	\$ 46,345	\$ 56,530	\$ 51,028	\$ 51,028	\$ 86,587
43405	Charge to Solid Waste	\$ 29,657	\$ 20,388	\$ 21,558	\$ 21,558	\$ 29,055
43418	Charge to Arts & Visitor Center Fund	\$ 5,334	\$ -	\$ -	\$ -	\$ -
43419	Charge to H/M Tax Tourism & Visitors Center	\$ 4,182	\$ 5,477	\$ 8,785	\$ 8,785	\$ 15,838
43501	Transfer from General Fund	\$ 18,380	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 247,487	\$ 252,621	\$ 282,106	\$ 284,590	\$ 380,271
1309 Nondepartmental Computer Equipment Replace						
91400	Depreciation Expense	\$ 82,720	\$ 104,148	\$ -	\$ -	\$ -
Total		\$ 82,720	\$ 104,148	\$ 0	\$ 0	\$ 0
655 IT Computer/Software Equipment						
52130	Other Supplies	\$ 32,141	\$ 12,000	\$ 37,027	\$ 30,977	\$ 43,715
52200	Non Capital Equipment Purchases	\$ 20,552	\$ 58,631	\$ 60,622	\$ 62,905	\$ 126,554
69020	Cap. Mach/Tools/Equip	\$ 117,778	\$ 356,866	\$ 361,684	\$ 213,363	\$ 210,002
Total		\$ 170,471	\$ 427,497	\$ 459,333	\$ 307,245	\$ 380,271
Total Expenses Computer Equip. Replacement Fund		\$ 253,191	\$ 531,645	\$ 459,333	\$ 22,655	\$ 760,542
402 PEB Trust - Medical Fund						
42602	Interest Income	\$ 511,060	\$ -	\$ 50,000	\$ -	\$ 50,000
Total Revenues		\$ 511,060	\$ 0	\$ 50,000	\$ 0	\$ 50,000
1402 Nondepartmental PEB Trust						
78991	Payment to RHS	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
95101	Transfer to General Fund	\$ 24,037	\$ 39,508	\$ -	\$ -	\$ -
95224	Transfer to Solid Waste Fund	\$ 8,315	\$ 10,948	\$ -	\$ -	\$ -
Total		\$ 32,351	\$ 50,456	\$ 20,000	\$ 0	\$ 20,000
Total Expenses PEB Trust - Medical Fund		\$ 32,351	\$ 50,456	\$ 20,000	\$ -	\$ 70,000
418 Library Endowment Fund						

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
42602 Interest Income	\$ 1,369	\$ 125	\$ -	\$ 971	\$ -
Total Revenues	\$ 1,369	\$ 125	\$ 0	\$ 971	\$ 0
Total Expenses Library Endowment Fund				\$ 971	\$ -

461 Oakwood Cemetery Endowment Fund

42602 Interest Income	\$ 7,325	\$ 732	\$ 2,000	\$ 1,026	\$ -
Total Revenues	\$ 7,325	\$ 732	\$ 2,000	\$ 1,026	\$ 0

1461 Nondepartmental Cemetery Endowment Fund

95101 Transfer to General Fund	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ -
Total	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 0

Total Expenses Oakwood Cemetery Endowment Fund	\$ 3,000	\$ 2,000	\$ 2,000	\$ 974	\$ -
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601 Court Security SRF

41806 Court Security Fees	\$ 22,250	\$ 27,066	\$ 22,000	\$ 37,303	\$ 30,000
42602 Interest Income	\$ 504	\$ 46	\$ -	\$ 358	\$ -
Total Revenues	\$ 22,754	\$ 27,112	\$ 22,000	\$ 37,660	\$ 30,000

1601 Nondepartmental Court Security

91240 Transfer to General Fund	\$ 17,249	\$ 26,110	\$ 26,617	\$ 26,617	\$ 27,391
Total	\$ 17,249	\$ 26,110	\$ 26,617	\$ 26,617	\$ 27,391

Total Expenses Court Security SRF	\$ 17,249	\$ 26,110	\$ 26,617	\$ 11,043	\$ 57,391
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602 Court Technology SRF

41807 Court Technology Fees	\$ 23,207	\$ 22,866	\$ 22,000	\$ 30,800	\$ 25,000
42602 Interest Income	\$ 1,798	\$ 164	\$ -	\$ 1,274	\$ -
Total Revenues	\$ 25,005	\$ 23,030	\$ 22,000	\$ 32,074	\$ 25,000

1602 Nondepartmental Court Technology Fund

52200 Non Capital Equipment Purchases	\$ 62,865	\$ 1,222	\$ 15,000	\$ 5,755	\$ 13,300
Total	\$ 62,865	\$ 1,222	\$ 15,000	\$ 5,755	\$ 13,300

433 Court Technology Division

55570 Software Annual Maint Agreements	\$ 27,544	\$ 27,539	\$ 35,000	\$ 36,693	\$ 47,700
69020 Cap. Mach/Tools/Equip	\$ -	\$ -	\$ 11,079	\$ 10,389	\$ -
Total	\$ 27,544	\$ 27,539	\$ 46,079	\$ 47,082	\$ 47,700

Total Expenses Court Technology SRF	\$ 90,409	\$ 28,761	\$ 61,079	\$ 20,762	\$ 86,000
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609 Airport SRF

41925 Lease of City Property	\$ 18,150	\$ 18,150	\$ 18,150	\$ 18,150	\$ 18,150
42602 Interest Income	\$ 154	\$ 13	\$ 100	\$ 54	\$ -
42801 Grants	\$ -	\$ 2,514	\$ 25,000	\$ -	\$ 27,500
43501 Transfer from General Fund	\$ 39,050	\$ -	\$ 39,900	\$ 39,900	\$ 46,750
Total Revenues	\$ 57,354	\$ 20,677	\$ 83,150	\$ 58,104	\$ 92,400

395 RAMP Grant

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
53090	Special Maintenance Projects	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
53120	Airport Grounds Maintenance	\$ 3,527	\$ -	\$ -	\$ -	\$ 5,000
55080	Travel & Training	\$ -	\$ -	\$ 2,250	\$ 308	\$ 2,250
Total		\$ 3,527	\$ 0	\$ 52,250	\$ 308	\$ 57,250
399 Airport SRF						
52120	Reproduction & Printing	\$ -	\$ -	\$ -	\$ -	\$ 1,250
52130	Other Supplies	\$ -	\$ -	\$ -	\$ -	\$ 3,000
53120	Airport Grounds Maintenance	\$ 19,414	\$ 8,955	\$ 24,200	\$ 19,747	\$ 24,200
55040	Electric	\$ 5,938	\$ 6,052	\$ 6,700	\$ 6,649	\$ 6,700
Total		\$ 25,352	\$ 15,007	\$ 30,900	\$ 26,396	\$ 35,150
Total Expenses Airport SRF		\$ 28,879	\$ 15,007	\$ 83,150	\$ 31,400	\$ 184,800
610 Library SRF						
41906	Friends of the Library	\$ 21	\$ -	\$ 2,000	\$ 3,409	\$ 6,000
42602	Interest Income	\$ 925	\$ 83	\$ 400	\$ 645	\$ -
42905	Contributions	\$ 800	\$ 1,681	\$ -	\$ 7,571	\$ 5,000
42910	Contributions - Library Dons.	\$ 74,415	\$ 1,966	\$ 1,000	\$ 2,704	\$ 3,000
42911	Contributions - Library Memorial	\$ 220	\$ 225	\$ 300	\$ 397	\$ 500
42912	Contributions - Book Replacement	\$ 1,184	\$ 2,313	\$ 2,000	\$ 2,335	\$ 2,000
43201	Miscellaneous Revenues	\$ 1,676	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 79,241	\$ 6,268	\$ 5,700	\$ 17,061	\$ 16,500
416 Library - Friends						
52200	Non Capital Equipment Purchases	\$ 92	\$ -	\$ -	\$ -	\$ -
Total		\$ 92	\$ 0	\$ 0	\$ 0	\$ 0
440 Library SRF						
54110	Book Replacement	\$ 288	\$ -	\$ 1,751	\$ 346	\$ 7,396
57037	Purchases - Special Monies	\$ -	\$ 22,152	\$ 37,794	\$ 14,590	\$ 45,512
57038	Purchs - RIF & TX Reading Club	\$ 2,047	\$ -	\$ 2,000	\$ 780	\$ 2,500
Total		\$ 2,335	\$ 22,152	\$ 41,545	\$ 15,715	\$ 55,408
Total Expenses Library SRF		\$ 2,427	\$ 22,152	\$ 41,545	\$ 1,346	\$ 71,908
611 Police Seizure & Forfeiture SRF						
41913	Proceeds from Auction	\$ -	\$ -	\$ -	\$ -	\$ -
41922	Forfeiture/Restitution	\$ 76,523	\$ 9,911	\$ -	\$ 10,883	\$ -
42602	Interest Income	\$ 2,376	\$ 210	\$ -	\$ 1,551	\$ -
Total Revenues		\$ 78,898	\$ 10,122	\$ 0	\$ 12,434	\$ 0
554 Police Forfeiture SRF						
52200	Non Capital Equipment Purchases	\$ -	\$ -	\$ 184,254	\$ -	\$ 82,455
55015	Lease of Vehicles	\$ 4,320	\$ 2,880	\$ 5,760	\$ 3,840	\$ 5,760
69020	Cap. Mach/Tools/Equip	\$ -	\$ -	\$ -	\$ 10,750	\$ -
69040	Motor Vehicles	\$ -	\$ -	\$ 51,886	\$ 37,295	\$ 74,728
Total		\$ 4,320	\$ 2,880	\$ 241,900	\$ 51,885	\$ 162,943
Total Expenses Police Seizure & Forfeiture SRF		\$ 4,320	\$ 2,880	\$ 241,900	\$ 39,451	\$ 162,943

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
612 PD School Resource Officer SRF						
42209	HISD Payments - School Officers	\$ 553,354	\$ 575,171	\$ 584,685	\$ 584,685	\$ 611,678
42602	Interest Income	\$ 1,568	\$ 128	\$ -	\$ 1,049	\$ -
43201	Miscellaneous Revenues	\$ 1,450	\$ -	\$ -	\$ -	\$ -
43204	HISD Vehicle Lease Pmt	\$ 38,505	\$ 19,331	\$ 30,747	\$ 30,747	\$ 31,027
43501	Transfer from General Fund	\$ 128,338	\$ 152,000	\$ 147,709	\$ 147,709	\$ 160,677
Total Revenues		\$ 723,215	\$ 746,630	\$ 763,141	\$ 764,190	\$ 803,382
1612 Nondept. PD School Res Offcr SRF						
51140	Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 25,755	\$ -	\$ 26,052
94306	Transfer - Equip Replace Fund	\$ -	\$ 13,894	\$ -	\$ -	\$ -
Total		\$ 0	\$ 13,894	\$ 25,755	\$ 0	\$ 26,052
555 School Resource Officers						
51111	Salaries - Full Time	\$ 417,281	\$ 434,441	\$ 436,781	\$ 455,256	\$ 468,314
51121	Longevity	\$ 4,615	\$ 4,544	\$ 4,620	\$ 4,645	\$ 4,752
51123	Incentive Pay (Degree/OIC)	\$ 7,865	\$ 8,828	\$ 9,000	\$ 8,338	\$ 7,800
51126	License Pay (Certification/Bilingual)	\$ 9,078	\$ 8,148	\$ 7,800	\$ 8,808	\$ 9,600
51130	Overtime	\$ 10,194	\$ 7,213	\$ 14,805	\$ 8,095	\$ 15,545
51201	TMRS Retirement	\$ 84,083	\$ 86,154	\$ 86,849	\$ 94,643	\$ 100,142
51202	Health Insurance	\$ 57,218	\$ 53,940	\$ 51,454	\$ 56,538	\$ 61,457
51203	Disability Insurance	\$ 1,332	\$ 1,326	\$ 1,322	\$ 1,326	\$ 1,322
51204	Workers Comp Insur	\$ 8,413	\$ 8,207	\$ 7,903	\$ 8,167	\$ 8,452
51205	Medicare Tax	\$ 6,170	\$ 6,384	\$ 6,795	\$ 6,713	\$ 7,341
51206	Unemployment Comp Insur	\$ 864	\$ 864	\$ 1,008	\$ 54	\$ 68
52010	Office Supplies	\$ 472	\$ 326	\$ 500	\$ 437	\$ 500
52030	Clothing	\$ 1,467	\$ 1,373	\$ 2,000	\$ 1,432	\$ 2,000
52040	Fuel	\$ 8,332	\$ 9,625	\$ 15,000	\$ 14,100	\$ 20,020
52050	Minor Tools/Instruments	\$ 1,396	\$ 1,846	\$ 2,000	\$ 1,998	\$ 2,000
52080	Educational	\$ -	\$ -	\$ 250	\$ 247	\$ 250
52130	Other Supplies	\$ 259	\$ -	\$ 250	\$ 249	\$ 250
52200	Non Capital Equipment Purchases	\$ 7,314	\$ 6,670	\$ 8,500	\$ 8,647	\$ 8,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54020	Maint - Mach/Tools/Instruments	\$ 618	\$ 506	\$ 700	\$ 695	\$ 700
54030	Radio Maintenance	\$ 357	\$ -	\$ 1,000	\$ -	\$ 1,000
54040	Vehicle and Equipment Maintenance	\$ 8,036	\$ 3,783	\$ 8,500	\$ 3,904	\$ 8,500
55034	Communication & Data Services	\$ 275	\$ 186	\$ 2,880	\$ -	\$ 3,840
55080	Travel & Training	\$ 4,902	\$ 6,831	\$ 8,500	\$ 6,647	\$ 8,500
55090	Memberships/Subscriptions	\$ 145	\$ 155	\$ 480	\$ 75	\$ 480
55195	Cellular Phone Charges	\$ 1,804	\$ 1,898	\$ 1,526	\$ 2,279	\$ 1,780
69040	Motor Vehicles	\$ 29,183	\$ -	\$ 32,365	\$ 46,564	\$ 34,987
94306	Transfer - Equip Replace Fund	\$ 38,505	\$ 19,331	\$ 30,747	\$ 30,747	\$ 31,027
Total		\$ 710,177	\$ 672,576	\$ 743,535	\$ 770,603	\$ 809,127
Total Expenses PD School Resource Officer SRF		\$ 710,177	\$ 686,470	\$ 769,290	\$ 6,413	\$ 1,638,561

613 PD Fed Equitable Sharing Fds SRF

42602	Interest Income	\$ 210	\$ 18	\$ -	\$ 137	\$ -
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Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
Total Revenues	\$ 210	\$ 18	\$ 0	\$ 137	\$ 0
553 PD Fed Equitable Sharing SRF					
52130 Other Supplies	\$ -	\$ -	\$ 64,604	\$ -	\$ 69,465
52200 Non Capital Equipment Purchases	\$ -	\$ 1,131	\$ 8,535	\$ -	\$ 8,535
Total	\$ 0	\$ 1,131	\$ 73,139	\$ 0	\$ 78,000
Total Expenses PD Fed Equitable Sharing Fds SRF	\$ -	\$ 1,131	\$ 73,139	\$ 137	\$ 78,000
614 Police Grants SRF					
42602 Interest Income	\$ 20	\$ 1	\$ -	\$ 12	\$ -
42801 Grants	\$ 59,245	\$ 31,703	\$ -	\$ -	\$ -
43501 Transfer from General Fund	\$ 46,975	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 106,240	\$ 31,703	\$ 0	\$ 12	\$ 0
559 Police Grants					
57475 Grant Expenses	\$ 69,379	\$ 31,703	\$ -	\$ 104,619	\$ -
Total	\$ 69,379	\$ 31,703	\$ 0	\$ 104,619	\$ 0
Total Expenses Police Grants SRF	\$ 69,379	\$ 31,703	\$ -	\$ 104,608	\$ -
616 Library Donations SRF					
42905 Contributions	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenses Library Donations SRF	\$ -	\$ -	\$ -	\$ -	\$ -
618 Arts & Visitor Center SRF					
41401 H/M Tax - Art	\$ 108,670	\$ 106,999	\$ 100,000	\$ 127,401	\$ 125,000
41910 Program Fees	\$ 811	\$ 258	\$ 6,000	\$ 29	\$ 6,000
41917 Building/Park Rentals	\$ -	\$ 80	\$ 1,500	\$ -	\$ 2,983
41980 Card Processing Fees	\$ -	\$ 14	\$ -	\$ 18	\$ -
42602 Interest Income	\$ 1,216	\$ 105	\$ -	\$ 838	\$ -
42905 Contributions	\$ 532	\$ 1,210	\$ 552	\$ 636	\$ 550
43501 Transfer from General Fund	\$ 92,264	\$ 94,954	\$ 85,954	\$ 85,954	\$ 82,230
Total Revenues	\$ 203,493	\$ 203,620	\$ 194,006	\$ 214,877	\$ 216,763
1618 Nondep Wynne Home Operations SRF					
51140 Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 3,830	\$ -	\$ 3,830
56060 Retiree Health Insur Premiums	\$ -	\$ 4,950	\$ 4,950	\$ 4,950	\$ 4,950
94309 Transfer - Computer Replace Fd	\$ 5,334	\$ -	\$ -	\$ -	\$ -
Total	\$ 5,334	\$ 4,950	\$ 8,780	\$ 4,950	\$ 8,780
840 Cultural Services					
51111 Salaries - Full Time	\$ 51,408	\$ 52,296	\$ 52,381	\$ 54,904	\$ 55,033
51115 Seasonal	\$ 333	\$ -	\$ -	\$ -	\$ -
51118 Salaries - Part Time	\$ 13,030	\$ 12,299	\$ 15,767	\$ 11,050	\$ 19,394
51121 Longevity	\$ 50	\$ 70	\$ 92	\$ 118	\$ 144
51201 TMRS Retirement	\$ 9,452	\$ 9,740	\$ 9,712	\$ 10,731	\$ 10,921
51202 Health Insurance	\$ 10,574	\$ 10,200	\$ 10,201	\$ 10,200	\$ 10,201

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51204	Workers Comp Insur	\$ 125	\$ 110	\$ 104	\$ 99	\$ 109
51205	Medicare Tax	\$ 912	\$ 905	\$ 989	\$ 924	\$ 1,036
51206	Unemployment Comp Insur	\$ 269	\$ 411	\$ 288	\$ 66	\$ 19
52010	Office Supplies	\$ 1,721	\$ 1,336	\$ 1,750	\$ 643	\$ 1,750
52120	Reproduction & Printing	\$ 3,486	\$ 1,757	\$ 3,675	\$ 1,204	\$ 3,675
52130	Other Supplies	\$ 1,147	\$ 1,813	\$ 1,200	\$ 1,751	\$ 1,200
52200	Non Capital Equipment Purchases	\$ 1,214	\$ 423	\$ -	\$ -	\$ -
52600	Employee Recognition	\$ 662	\$ 1,497	\$ 500	\$ 674	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ 897	\$ 1,875	\$ 35,000	\$ 34,668	\$ 5,000
54410	Maintenance of Art Pieces	\$ -	\$ 425	\$ 1,000	\$ -	\$ 1,000
55030	Long Distance/Circuit Ch	\$ 24	\$ 7	\$ 110	\$ 8	\$ 25
55034	Communication & Data Services	\$ 494	\$ 418	\$ 456	\$ 456	\$ -
55040	Electric	\$ 10,704	\$ 9,479	\$ 12,000	\$ 11,141	\$ 15,600
55070	Purchased Services/Contracts	\$ 12,172	\$ 7,276	\$ 8,925	\$ 5,178	\$ 16,425
55080	Travel & Training	\$ 1,428	\$ 197	\$ 500	\$ 204	\$ 500
55085	Community Relations	\$ -	\$ -	\$ 2,000	\$ 1,404	\$ 2,500
55090	Memberships/Subscriptions	\$ 1,254	\$ 1,218	\$ 1,100	\$ 729	\$ 1,100
55195	Cellular Phone Charges	\$ -	\$ 682	\$ 500	\$ 483	\$ 600
56031	Advertising	\$ 2,321	\$ 4,779	\$ 3,165	\$ 1,493	\$ 3,500
56110	Event Funding	\$ -	\$ -	\$ -	\$ -	\$ 3,500
57108	Educational	\$ 5,859	\$ 8,089	\$ 6,500	\$ 13,786	\$ 4,000
57110	Historical Markers	\$ -	\$ 1,000	\$ -	\$ -	\$ -
57909	Exhibits	\$ 2,685	\$ 4,986	\$ 5,000	\$ 6,684	\$ 5,000
57910	Performances	\$ 1,403	\$ 1,175	\$ 2,000	\$ 250	\$ 2,000
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 29,832
78040	Arts Commission Contract	\$ 31,367	\$ 20,086	\$ 44,000	\$ 45,535	\$ 45,000
Total		\$ 164,988	\$ 154,549	\$ 218,915	\$ 214,380	\$ 239,564
Total Expenses Arts & Visitor Center SRF		\$ 170,322	\$ 159,499	\$ 227,695	\$ 4,453	\$ 465,107

619 LEOSE SRF

42602	Interest Income	\$ 305	\$ 28	\$ -	\$ 216	\$ -
42801	Grants	\$ 3,908	\$ -	\$ -	\$ 3,080	\$ -
43501	Transfer from General Fund	\$ -	\$ -	\$ -	\$ 3,550	\$ -
Total Revenues		\$ 4,213	\$ 28	\$ 0	\$ 6,847	\$ 0

558 LEOSE

55080	Travel & Training	\$ -	\$ -	\$ 26,000	\$ 1,366	\$ 26,000
Total		\$ 0	\$ 0	\$ 26,000	\$ 1,366	\$ 26,000
Total Expenses LEOSE SRF		\$ -	\$ -	\$ 26,000	\$ 5,481	\$ 26,000

620 HOME & NSP Grants SRF

42602	Interest Income	\$ 707	\$ 65	\$ -	\$ 502	\$ -
Total Revenues		\$ 707	\$ 65	\$ 0	\$ 502	\$ 0
Total Expenses HOME & NSP Grants SRF					\$ 502	\$ -

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
625 Huntsville Beautification/KHB					
42602 Interest Income	\$ 236	\$ 22	\$ -	\$ 167	\$ -
Total Revenues	\$ 236	\$ 22	\$ 0	\$ 167	\$ 0
1625 Nondept.-Huntsvll Beautification					
52130 Other Supplies	\$ 2,195	\$ -	\$ -	\$ -	\$ -
Total	\$ 2,195	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenses Huntsville Beautification/KHB	\$ 2,195	\$ -	\$ -	\$ 167	\$ -
630 TIRZ #1 Fund					
41101 Current Property Taxes	\$ 156,958	\$ 154,469	\$ 172,200	\$ 172,271	\$ 192,000
41104 County - Property Tax Participation	\$ 125,145	\$ 121,320	\$ -	\$ 134,487	\$ 148,000
42602 Interest Income	\$ 461	\$ 42	\$ -	\$ 327	\$ -
Total Revenues	\$ 282,564	\$ 275,831	\$ 172,200	\$ 307,086	\$ 340,000
1630 Nondepartmental - TIRZ #1					
55070 Purchased Services/Contracts	\$ 282,113	\$ -	\$ -	\$ -	\$ -
Total	\$ 282,113	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenses TIRZ #1 Fund	\$ 282,113	\$ -	\$ -	\$ 307,086	\$ 340,000
663 H/M Tax- Tourism & Visitors Cntr					
41402 H/M Tax - Tourism	\$ 326,009	\$ 320,715	\$ 300,000	\$ 374,300	\$ 375,000
41403 H/M Tax - Visitors Center	\$ 326,008	\$ 320,714	\$ 300,000	\$ 371,665	\$ 375,000
41918 Revenue - Visitors Center	\$ 340	\$ 2,585	\$ 2,500	\$ 2,885	\$ 2,000
41950 Gift Shop Sales	\$ 43,907	\$ 64,901	\$ 43,105	\$ 73,436	\$ 65,000
42602 Interest Income	\$ 6,231	\$ 410	\$ -	\$ 3,284	\$ -
42905 Contributions	\$ 130	\$ 2,232	\$ 500	\$ 1,676	\$ 500
43201 Miscellaneous Revenues	\$ -	\$ 3,797	\$ -	\$ 158	\$ -
43202 Over/Short	\$ -	\$ -	\$ -	\$ -	\$ -
Total Revenues	\$ 702,625	\$ 715,354	\$ 646,105	\$ 827,404	\$ 817,500
1663 Nondept-Tourism & Visitors Cntr					
51140 Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 9,346	\$ -	\$ 9,506
56010 Insurance Policies - other than Auto	\$ 19,064	\$ 19,064	\$ 14,466	\$ 14,466	\$ 14,466
56012 Insurance Policies - Auto	\$ 792	\$ 792	\$ 1,062	\$ 1,062	\$ 500
56060 Retiree Health Insur Premiums	\$ 10,200	\$ 10,200	\$ 10,200	\$ 10,200	\$ 10,200
93170 Admin Cost Reimburse - General	\$ 48,267	\$ 36,691	\$ 42,667	\$ 42,667	\$ 45,252
93388 Admin Costs Fleet	\$ 5,303	\$ -	\$ -	\$ -	\$ -
93640 Admin Costs IT Operations	\$ 19,805	\$ 15,308	\$ 24,667	\$ 24,667	\$ 20,008
94306 Transfer - Equip Replace Fund	\$ 2,716	\$ 1,716	\$ 2,716	\$ 2,716	\$ 2,716
94309 Transfer - Computer Replace Fd	\$ 4,182	\$ 5,477	\$ 8,785	\$ 8,785	\$ 15,838
Total	\$ 110,329	\$ 89,248	\$ 113,909	\$ 104,563	\$ 118,486
881 Tourism					
51111 Salaries - Full Time	\$ 100,925	\$ 78,752	\$ 90,365	\$ 96,119	\$ 98,111
51121 Longevity	\$ 706	\$ 421	\$ 392	\$ 191	\$ 240
51124 Allowances-Clothing/Cell Phone	\$ -	\$ 327	\$ 720	\$ 723	\$ 720

Account		19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
51201	TMRS Retirement	\$ 19,058	\$ 14,800	\$ 16,888	\$ 18,899	\$ 19,607
51202	Health Insurance	\$ 20,448	\$ 17,048	\$ 20,450	\$ 19,562	\$ 20,402
51203	Disability Insurance	\$ 362	\$ 78	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 195	\$ 135	\$ 139	\$ 146	\$ 150
51205	Medicare Tax	\$ 1,270	\$ 1,018	\$ 1,322	\$ 1,290	\$ 1,438
51206	Unemployment Comp Insur	\$ 288	\$ 144	\$ 288	\$ 17	\$ 19
52010	Office Supplies	\$ 1,537	\$ 801	\$ 1,000	\$ 921	\$ 1,000
52020	Postage	\$ 886	\$ 65	\$ 1,500	\$ 738	\$ 1,500
52040	Fuel	\$ 45	\$ 85	\$ 500	\$ 175	\$ 176
52120	Reproduction & Printing	\$ 9,657	\$ 12,023	\$ 5,000	\$ 210	\$ 2,500
52130	Other Supplies	\$ 1,570	\$ 777	\$ 1,000	\$ 1,923	\$ 2,500
52131	Printed Material/Brochures	\$ 8,180	\$ 555	\$ 15,000	\$ 8,068	\$ 15,000
52200	Non Capital Equipment Purchases	\$ 5,252	\$ 1,525	\$ 2,500	\$ 368	\$ 2,500
52600	Employee Recognition	\$ 136	\$ 590	\$ 500	\$ -	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54040	Vehicle and Equipment Maintenance	\$ 523	\$ 178	\$ 1,000	\$ 2,223	\$ 1,000
55030	Long Distance/Circuit Ch	\$ 39	\$ 15	\$ 300	\$ 22	\$ 300
55034	Communication & Data Services	\$ 3,192	\$ 3,128	\$ 3,000	\$ 2,614	\$ 3,600
55051	Gas Heating	\$ 437	\$ 140	\$ 500	\$ -	\$ -
55070	Purchased Services/Contracts	\$ 22,419	\$ 29,263	\$ 35,100	\$ 26,706	\$ 40,450
55080	Travel & Training	\$ 745	\$ 2,631	\$ 7,000	\$ 5,715	\$ 9,000
55090	Memberships/Subscriptions	\$ 2,567	\$ 7,376	\$ 11,430	\$ 10,423	\$ 7,149
55195	Cellular Phone Charges	\$ 611	\$ 201	\$ -	\$ -	\$ -
55562	Copier Contracts	\$ -	\$ -	\$ 2,930	\$ -	\$ -
55800	Promotion & Marketing	\$ 109	\$ 751	\$ -	\$ -	\$ -
56031	Advertising	\$ 59,943	\$ 39,460	\$ 62,400	\$ 46,850	\$ 68,876
56100	Tourism Promotion	\$ 8,236	\$ 3,550	\$ 11,000	\$ 8,433	\$ 11,000
56110	Event Funding	\$ 36,867	\$ 100,397	\$ 47,100	\$ 122,780	\$ 50,000
Total		\$ 306,203	\$ 316,234	\$ 339,324	\$ 375,117	\$ 357,738

882 Visitors Center

51111	Salaries - Full Time	\$ 44,859	\$ 44,353	\$ 44,418	\$ 46,700	\$ 46,668
51118	Salaries - Part Time	\$ 47,958	\$ 48,216	\$ 47,966	\$ 41,737	\$ 57,910
51121	Longevity	\$ 183	\$ 232	\$ 252	\$ 281	\$ 336
51124	Allowances-Clothing/Cell Phone	\$ 714	\$ 723	\$ 720	\$ 723	\$ 720
51130	Overtime	\$ 72	\$ -	\$ -	\$ -	\$ -
51201	TMRS Retirement	\$ 8,155	\$ 8,428	\$ 8,369	\$ 9,309	\$ 9,446
51202	Health Insurance	\$ 476	\$ 7,650	\$ 10,201	\$ 10,200	\$ 10,201
51203	Disability Insurance	\$ 159	\$ 160	\$ 160	\$ 160	\$ 160
51204	Workers Comp Insur	\$ 180	\$ 159	\$ 142	\$ 134	\$ 146
51205	Medicare Tax	\$ 1,350	\$ 1,332	\$ 1,353	\$ 1,268	\$ 1,395
51206	Unemployment Comp Insur	\$ 656	\$ 1,023	\$ 720	\$ 81	\$ 46
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 62,690
52010	Office Supplies	\$ 988	\$ 1,453	\$ 2,500	\$ 2,297	\$ 2,500
52020	Postage	\$ 264	\$ 949	\$ 1,000	\$ 1,372	\$ 4,000
52130	Other Supplies	\$ -	\$ -	\$ 500	\$ 3,203	\$ 500
52200	Non Capital Equipment Purchases	\$ 8,827	\$ 2,010	\$ 7,000	\$ 6,465	\$ 7,000
52600	Employee Recognition	\$ -	\$ -	\$ 500	\$ 233	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52945	Gift Shop-Mdse. COGS	\$ 25,389	\$ 38,528	\$ 30,000	\$ 45,454	\$ 50,000

Account	19-20 Actuals	20-21 Actuals	21-22 Budget	21-22 Actuals	22-23 Budget
52999 Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 650
53010 Building Maintenance	\$ 3,988	\$ 2,094	\$ 5,000	\$ 3,070	\$ 7,500
54010 Office Equipment Maintenance	\$ 745	\$ -	\$ 250	\$ 67	\$ 250
55030 Long Distance/Circuit Ch	\$ 44	\$ 23	\$ 100	\$ 38	\$ 100
55034 Communication & Data Services	\$ 3,233	\$ 2,904	\$ 2,700	\$ 1,963	\$ 2,700
55040 Electric	\$ 7,930	\$ 11,045	\$ 9,500	\$ 11,832	\$ 12,350
55051 Gas Heating	\$ 353	\$ 698	\$ 300	\$ 897	\$ 1,572
55070 Purchased Services/Contracts	\$ 8,813	\$ 3,675	\$ 9,850	\$ 1,105	\$ 22,620
55080 Travel & Training	\$ -	\$ -	\$ 3,500	\$ 2,644	\$ 3,000
55180 Alarm Monitoring	\$ 507	\$ 505	\$ 1,000	\$ 263	\$ 1,000
55195 Cellular Phone Charges	\$ 611	\$ 133	\$ -	\$ -	\$ -
55231 Electric - Statue	\$ 1,744	\$ -	\$ 2,200	\$ -	\$ -
55562 Copier Contracts	\$ -	\$ -	\$ 346	\$ -	\$ -
55800 Promotion & Marketing	\$ 6,083	\$ 5,424	\$ 6,000	\$ 4,646	\$ 6,000
55999 Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 480
69020 Cap. Mach/Tools/Equip	\$ -	\$ -	\$ -	\$ 20,011	\$ -
69999 Decision Packages for Discussion	\$ -	\$ -	\$ 20,011	\$ -	\$ 57,000

Total	\$ 174,279	\$ 181,716	\$ 216,558	\$ 215,993	\$ 369,440
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Total Expenses H/M Tax- Tourism & Visitors Cntr	\$ 590,811	\$ 587,198	\$ 669,791	\$ 131,731	\$ 1,663,164
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665 Hotel/Motel Tax - Statue Contrib

42602 Interest Income	\$ 677	\$ 62	\$ -	\$ 480	\$ -
42902 Contributions - Pavers	\$ 1,397	\$ 1,135	\$ -	\$ 1,423	\$ 2,000
Total Revenues	\$ 2,074	\$ 1,197	\$ 0	\$ 1,903	\$ 2,000

884 Statue

57950 Paver Project	\$ 471	\$ 192	\$ -	\$ 677	\$ -
Total	\$ 471	\$ 192	\$ 0	\$ 677	\$ 0

Total Expenses Hotel/Motel Tax - Statue Contrib	\$ 471	\$ 192	\$ -	\$ 1,226	\$ 2,000
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Total Expenses of all Funds	\$ 79,902,538	\$ 83,505,306	\$ 76,400,895	\$ 76,869,852	\$ 81,675,526
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Glossary

Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control

Accounts Receivable - An asset account reflecting amounts owing to open accounts from private persons or organizations for goods and services furnished by government

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Activity Center - The lowest level at which costs for operations are maintained

Ad Valorem - Latin for "value of". Refers to the tax assessed against real (land and buildings) and personal (equipment and furniture) property.

Allocation - A part of a lump-sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or objects.

Amount Available in Debt Service Funds - An "other debit" account in the General Long-Term Debt Account Group which designates the amount of assets available in Debt Service Funds for the retirement of general obligation debt.

Annual Budget - A budget applicable to a single fiscal year

Annual Comprehensive Financial Report (ACFR) - The published results of the City's annual audit

Appraisal - (1) The act of appraising; (2) the estimated value resulting from such action

Appraise - To make an estimate of value, particularly of the value of property. If the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for this term.

Appropriation - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Arbitrage - The interest earnings derived from invested bond proceeds or debt service fund balances

Assess - To value property officially for the purpose of taxation

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes

Assessment - (1) The process of making the official valuation of property for purposes of taxation. (2) The valuation placed upon property as a result of this process.

Assets - Resources owned or held by governments which have monetary value

Balanced Budget - A budget in which the total of estimated revenues, income, and funds available is equal to or in excess of appropriations

Balance Sheet - The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with GAAP

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

Bond Fund - A fund formerly used to account for the proceeds of general obligation bond issues. Such proceeds are now accounted for in a Capital Projects Fund.

Brazos Valley Solid Waste Management Agency - The City has signed a contract for solid waste disposal at the landfill site operated by this agency. The Cities of Bryan and College Station appoint members to the Board of this agency.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body. See [Annual Budget](#), [Capital Budget](#), and [Capital Program](#).

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates.

Budget Message - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the government's experience during the past period and its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Budgetary Comparisons - Governmental GAAP financial reports must include comparisons of approved budgeted amounts with actual results of operations. Such reports should be subjected to an independent audit, so that all parties involved in the annual operating budget/legal appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by noncurrent liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Improvement Project (CIP) - A multi-year project that addresses repair and replacement of existing infrastructure as well as the development of new facilities to accommodate future growth.

Capital/Major Project Expenditure/Expense - An expenditure/expense which results in the acquisition or addition of a fixed asset or the improvement to an existing fixed asset.

Capital Outlays - Expenditures which result in the acquisition of or addition to fixed assets.

Capital Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Projects Fund - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

Cash - An asset account reflecting currency, coin, checks, postal and express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits. All cash must be accounted for as a part of the fund to which it belongs. Any restrictions or limitations as to its availability must be indicated in the records and statements. It is not necessary, however, to have a separate bank account for each fund unless required by law.

Cash Basis - A basis of accounting under which transactions are recognized only when cash changes hands.

Certificates of Obligations (CO's) - Similar to general obligation bonds except the certificates require no voter approval. One difference is that an entity must give voters a "notice of intent" to issue the debt, The voters have a right to stop the issue by filing a petition.

City Council - The current elected official of the City as set forth in the City's Charter.

City Manager - The individual appointed by the City Council who is responsible for the administration of City affairs.

Competitive Bidding Process - The process following State law requiring that for the purchases of \$25,000 or more, a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Contract Obligation Bonds - Long-term debt which places the assets purchased or constructed as a part of the security for the issue

Cost - The amount of money or other considerations exchanged for property or services. Costs may be incurred even before money is paid; that is, as soon as liability is incurred. Ultimately, however, money or other consideration must be given in exchange.

Coverage - The ratio of net revenue available for debt service to the average annual debt service requirements of an issue of revenue bonds. See [Net Revenue Available for Debt Service](#).

Current - A term which, applied to budgeting and accounting, designates the operations of the present fiscal period as opposed to past or future periods. It usually connotes items likely to be used up or converted into cash within one year.

Current Assets - Assets which are available or can be made readily available to finance current operations or to pay current liabilities. Assets which will be used up or converted into cash within one year. Examples are cash, temporary investments, and taxes receivable which will be collected within one year.

Current Expense - An obligation of a City as a result of an incurred expenditure/expense that is due for payment within a twelve (12) month period.

Current Liabilities - Debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed, or refunded within one year.

Current Revenue - The revenues or resources of a City convertible to cash within a twelve (12) month period.

Current Taxes - Taxes levied and becoming due within one year.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

Debt Limit - The maximum amount of gross or net debt which is legally permitted

Debt Service - The annual amount of money necessary to pay the interest and principal (or sinking fund contribution) on outstanding debt

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of,

general long-term debt principal and interest

Debt Service Fund Requirement - The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Debt Service Requirement - The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds, and required contributions to accumulate monies for future retirement of term bonds.

Delinquent Taxes - Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Even though the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes.

Department - Separate branch of operation in the organization structure

Division - Unit of a department

Depreciation - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

Encumbrances - Commitments related to unperformed contracts for goods or services used in budgeting. Encumbrances are not expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

Enterprise Fund - A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Examples of Enterprise Funds are those for water, gas, and electric utilities; swimming pools; airports; parking garages; and transit systems.

Expenditure/Expense - Decreases in net financial resources for the purpose of acquiring goods or services. The General Fund recognizes expenditures and the Proprietary Funds recognize expenses.

Finance Director - The person appointed by the City Manager who is responsible for recording and reporting city financial activities and making recommendations regarding fiscal policies.

Fiscal Period - Any period at the end of which a government determines its financial position and the results of its operations

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Huntsville's fiscal year begins each October 1st and ends the following September 30th.

Fixed Assets - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

Franchise - A special privilege granted by a government permitting the continuing use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The fund equity of governmental funds and Trust Funds. The difference between governmental fund assets and liabilities; also referred to as fund equity.

Fund Type - In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

General and Administrative Costs - Costs associated with the administration of City services.

General Fund - The fund used to account for all financial resources except those required to be accounted for in another fund.

General Ledger - A book, file, or device which contains the accounts needed to reflect the financial position and the results of operations of an entity. In double entry bookkeeping, the debits and credits in the general ledger are equal; therefore, the debit balances equal the credit balances.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments is NCGA Statement 1. Every government should prepare and publish financial statements in conformity with GAAP. The objectives of governmental GAAP financial reports are different from and much broader than the objectives of business enterprise GAAP financial reports.

General Long-Term Debt - Long-term debt (other than special assessment bonds) expected to be repaid from governmental funds.

General Obligation Bonds - Bonds for the payment of which the full faith and credit of the issuing government are pledged. In issuing its general obligation bonds, the City pledges to levy whatever property tax is needed to repay the bonds for any particular year. Bonds cannot be issued without voter approval and are usually issued with maturities of between 15 and 30 years.

General Revenue - The revenues of a government other than those derived from and retained in an enterprise. If a portion of the net income in an Enterprise Fund is contributed to another non-enterprise fund, such as the General Fund, the amounts transferred constitute general revenue of the government.

Governmental Accounting - The composite activity of analyzing, recording summarizing, reporting, and interpreting the financial transactions of governments

Governmental Accounting Standards Board (GASB) - The authoritative accounting and financial reporting standard-setting body of governmental agencies.

Governmental Funds - Funds through which most governmental functions typically are financed. The acquisition, use, and financial resources and the related current liabilities are accounted for through governmental funds (General, Special Revenue, Capital Projects, and Debt Service Funds).

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility

Gross Bonded Debt - The total amount of direct debt of a government represented by outstanding bonds before deduction of any assets available and earmarked for their retirement

Improvements - Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers. Sidewalks, curbing, sewers, and highways are sometimes referred to as "betterments," but the term "improvements" is preferred.

Implementation Plan - The specific means of implementing a strategy; outline of the organization's response to fundamental policy choices.

Income - A term used in proprietary fund type accounting to represent (1) revenues or (2) the excess of revenues over expenses.

Internal Control A plan of organization under which employees' duties are so arranged and records and procedures so designed as to make it possible to exercise effective accounting control over assets, liabilities, revenues, and expenditures. Under such a system, the work of employees is subdivided so that no single employee performs a complete cycle of operations. Thus, for example, an employee handling cash would not post the accounts receivable records. Moreover, under such a system, the procedures to be followed are definitely laid down and require proper authorizations by designated officials for all actions to be taken.

Internal Service Fund - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

Investments - Securities held for the production of income, generally in the form of interest.

Levy - (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments or service charges imposed by a government

Liabilities - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Line Item Budget - The presentation of the City's adopted budget in a format presenting each department's approved expenditure/expense by specific account.

Long-Term Debt - Obligation of the City with a remaining maturity term of more than one (1) year.

Machinery and Equipment - Tangible property of a more or less permanent nature, other than land or buildings and improvements thereon. Examples are machinery, tools, trucks, cars, furniture, and furnishings.

Maintenance - The upkeep of physical properties in condition for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.

Mission Statement - The purpose of the organization; why the organization exists. Ultimate answer to, "What benefit?" and "To whom?"

Municipal - In its broadest sense, an adjective which denotes the state and all subordinate units of government. In a more restricted sense, an adjective which denotes a city or village as opposed to other local governments.

Net Bonded Debt - Gross bonded debt less any cash or other assets available and earmarked for its retirement.

Net Revenues Available for Debt Service - Proprietary fund gross operating revenues less operating and maintenance expenses but exclusive of depreciation and bond interest. "Net revenue available for debt service" as thus defined is used to compute "coverage" on revenue bond issues. See [Coverage](#). Under the laws of some states and the provisions of some revenue bond indentures, "net revenues available for debt service" for computation of revenue bond coverage must be computed on a cash basis rather than in conformity with GAAP.

Net Working Capital - Current Assets less Current Liabilities in an enterprise or internal service fund.

Non-Recurring Revenues - Resources recognized by the City that are unique and occur only one time or without pattern.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Object Total - Expenditure classification according to the types of items purchased or services obtained; for example, personal services, materials, supplies, and equipment.

Obligations - Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also un-liquidated encumbrances.

Official Budget - The budget as adopted by the Council

One-Time Revenues - See [Non-Recurring Revenues](#)

Operating Budget - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Even where not required by law, however, annual operating budgets are essential to sound financial management and should be adopted by every government.

Ordinance - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. See [Resolution](#).

Outlays - Synonymous with [Expenditures](#)

Performance Measure - Tools to determine what levels of service are being provided by the organization

Prior Years' Tax Levies - Taxes levied for fiscal periods preceding the current one

Proprietary Funds - Funds that focus on the determination of operating, income, changes in net assets (or cost recovery), financial position and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

Purchase Order - A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them

Reimbursements - (1) Repayments of amounts remitted on behalf of another party. (2) Inter-fund transactions which constitute reimbursements of a fund for expenditures or expenses initially made from it which are properly applicable to another fund--e.g., an expenditure properly chargeable to a Special Revenue Fund was initially made from the General Fund, which is subsequently reimbursed. They are recorded as expenditures or expenses (as appropriate) in the reimbursing fund and as reductions of the expenditure or expense in the fund that is reimbursed.

Reserve - (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute. See [Ordinance](#).

Retained Earnings - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an Enterprise Fund. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund's property.

Revenues - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA

Statement 1, operating transfers-in are classified separately from revenues.

Risk - The liability, either realized or potential, related to the City's daily operations

Self-Supporting or Liquidating Debt - Debt obligations whose principal and interest are payable solely from the earnings of the enterprise for the construction or improvement of which they were originally issued.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes

Statistical Tables - Financial presentations included in the Statistical Section of the ACFR which provide detailed data on the physical, economic, social, and political characteristics of the reporting government. They are intended to provide ACFR users with a broader and more complete understanding of the government and its financial affairs than is possible from the basic financial statements and supporting schedules included in the Financial Section. Statistical tables usually cover more than two fiscal years and often present data from outside the accounting records. In contrast to Financial Section information, therefore, Statistical Section data are not usually susceptible to independent audit.

Strategy - A fundamental policy choice that affects the organization's Missions, Visions, mandates, values, service levels, and costs

Supplies - A cost category for minor items (individually priced at less than \$1,000) required by departments to conduct their operations

Tax Freeze - A "cap" placed on certain property taxable value for citizens over 65 years of age

Tax Levy Ordinance - An ordinance by means of which taxes are levied

Tax Rate - The amount of tax stated in terms of a unit of the tax base; for example, 25 cents per \$100 of assessed valuation of taxable property

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Unallotted Balance of Appropriation - An appropriation balance available for allotment

User Based Fee/Charge - A monetary fee or charge placed upon the user of services of the City

Vision Statements - The set of values by which the Council directs the staff about the intended impact the organization should have on the City as a whole - Provide answers to the preamble, "As a result of our efforts, citizens will..."

Acronyms

ADA	Americans with Disabilities Act
BVSWMA	Brazos Valley Solid Waste Management Agency
CCN	Certificate of Convenience and Necessity
CIP	Capital Improvements Program
CO	Certificate of Obligation
COPS	Community Oriented Problem Solving
ELMUD	Elkins Lake Municipal Utility District and Elkins area
EPA	Environmental Protection Agency
ETJ	Extraterritorial Jurisdiction
FAA	Federal Aviation Administration
FEMA	The Federal Emergency Management Agency of the federal government
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information System
HGAC	Houston-Galveston Area Council
HRWSS	Huntsville Rural Water Supply System
HUD	Housing and Urban Development
HWCEMS	Huntsville-Walker County Emergency Medical Service
IH	Interstate Highway
ISF	Internal Service Fund
IT	Information Technology
NPDES	Natural Pollutant Discharge Elimination System
SCADA	Supervisory Control and Data Acquisition
SHSU	Sam Houston State University
SRF	Special Revenue Fund
TCA	Texas Commission on the Arts
TCEQ	Texas Commission on Environmental Quality
TDCJ	Texas Department of Criminal Justice
TEA-21	Transportation Efficiency Act (formerly ISTEA - Intermodal Surface Transportation Efficiency Act)
TMRS	Texas Municipal Retirement System
TRA	Trinity River Authority
TWDB	Texas Water Development Board
TXDOT	Texas Department of Transportation
TX TF1	Texas Task Force 1
USEPA	United States Environmental Protection Agency
WCAD	Walker County Appraisal District
WCPSCC	Walker County Public Safety Communication Center
WWTP	Wastewater Treatment Plant - as used in this document, referring to one of the three plants: N.B. Davidson, A.J. Brown, or Robinson Creek
YMCA	Young Men's Christian Association