
The City of Huntsville, Texas



*ANNUAL BUDGET
FY 2021-2022*

City of Huntsville, Texas

Annual Operating Budget for Fiscal Year 2021-2022

This budget will raise more total revenue from property taxes than last year's budget by \$504,750 (7.36%), and of that amount \$216,110 (3.15%) is property tax revenue to be raised from new property added to the tax roll this year.

Record vote on adopting the FY 21-22 Budget:

<u>Councilmember Name</u>	<u>Position</u>	<u>Vote (Yes/No)</u>
Andy Brauninger	Mayor	Yes
Daiquiri Beebe	Ward 1	Yes
Russell Humphrey	Ward 2	Yes
Blake Irving	Ward 3	Yes
Joe P. Rodriguez	Ward 4	Yes
Bert Lyle	Position 1 at Large	Yes
Dee Howard Mullins	Position 2 at Large	No
Vicki McKenzie	Position 3 at Large	Yes
Pat Graham	Position 4 at Large	Yes

Property Tax Rate Information:

	<u>Fiscal Yr 21-22</u>	<u>Fiscal Yr 20-21</u>
Tax Rate adopted	\$0.3075	\$0.3062
No-New-Revenue Tax Rate	\$0.2975	\$0.3062
No-New-Revenue M&O Tax Rate	\$0.2382	\$0.2319
Debt Rate	\$0.0593	\$0.0663
Voter-Approval Tax Rate	\$0.3392	\$0.3342
City Debt Obligations secured by property taxes		\$44,620,000

Huntsville, Texas City Council



Andy Brauning, Mayor



Daiquiri Beebe, Ward 1



Russell Humphrey, Ward 2



Blake Irving, Ward 3



Joe Rodriguez, Ward 4



Bert Lyle,
Position 1 at Large



Dee Howard Mullins,
Position 2 at Large



Vicki McKenzie,
Position 3 at Large



Pat Graham,
Position 4 at Large

Leadership Team

Aron Kulhavy	City Manager
Leonard Schneider	City Attorney
Kristy Doll	City Secretary
John Gaines	City Judge
Kevin Lunsford	Public Safety Director
Brent Sherrod	Public Works Director
Kevin Byal	Development Services Director
Penny Joiner	Parks and Leisure Director
Julie O'Connell	Human Resources Director
Bill Wavra	Information Technology Director
Vacant	City Engineer
Steve Ritter	Finance Director
Tamara Gann	Special Projects, Economic Development & Tourism Director

Budget Document Preparation

Laurie O'Brien

Budget Manager



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

City of Huntsville

Texas

For the Fiscal Year Beginning

October 1, 2020

Christopher P. Morrill

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Huntsville, Texas for its annual budget for the fiscal year beginning October 1, 2020. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operational guide, as a financial plan, and as a communication device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements and we are submitting it to GFOA to determine its eligibility for another award.

Organizational Chart



FY 21 - 2022

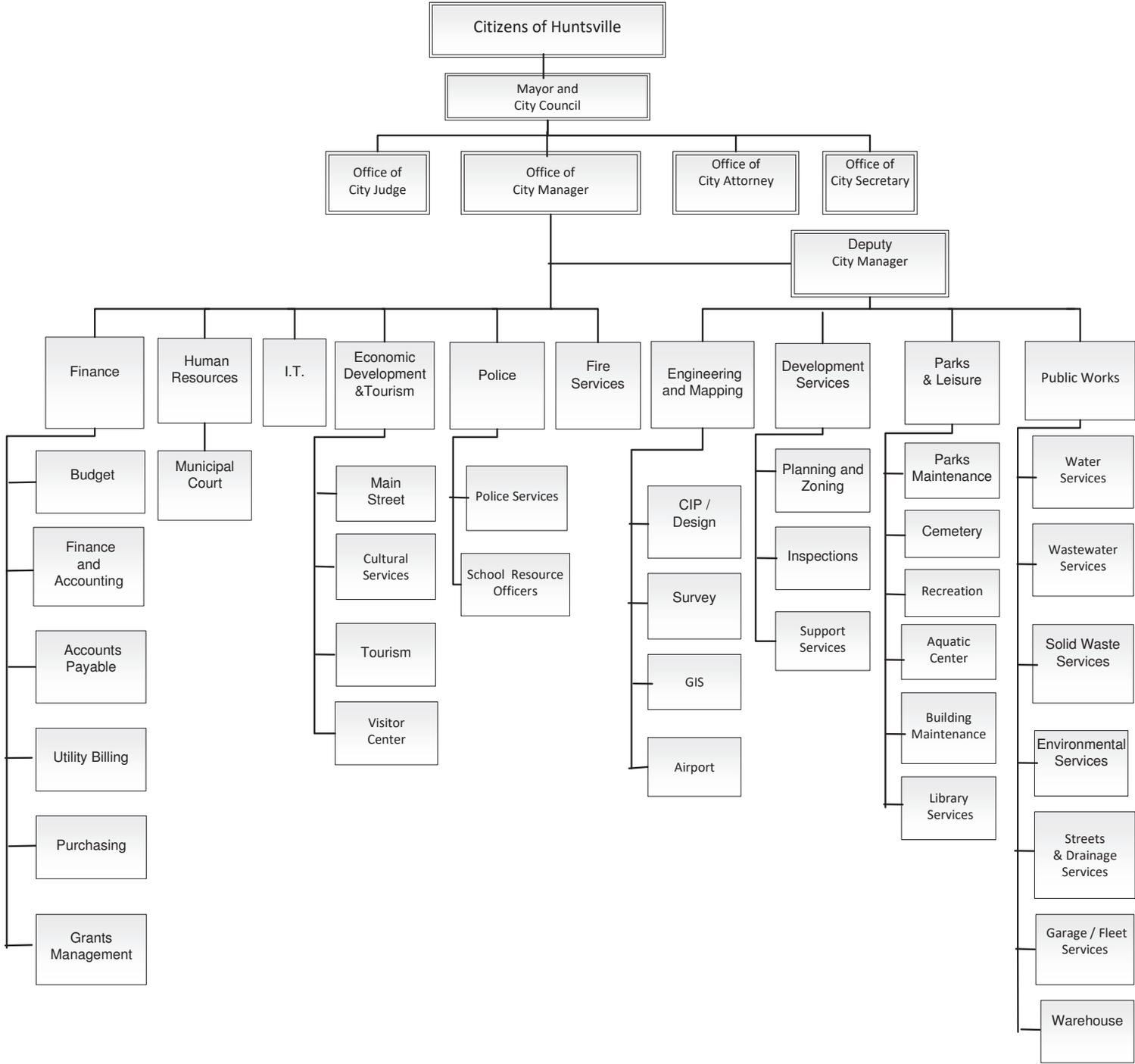


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VISION

The City of Huntsville is a community that is beautiful, historic, culturally diverse, affordable, safe, and well-planned, with great opportunity for our citizens.

MISSION

In order to maintain and enhance the quality of life and the achievement of our vision, the City of Huntsville provides, facilitates and regulates services, facilities and infrastructure for citizens, customers, visitors, businesses and state agencies, in a friendly, efficient, fair, honest and competent manner with quality and forethought.

VALUES STATEMENT

Public service is our business and our goal. We believe in commitment - not just to our job, but to our faith, our beliefs, and our family. Our pride in our work and the organization compels us to a high degree of professionalism.

Honesty in all our actions;

United in our commitment to ensure a safe work environment, fair wages and benefits, and opportunities for advancement;

Nurture an environment of cooperation between the City and its citizens,

Teamwork depending on one another to improve the quality of life;

Service excellence provided at every level in an efficient and economical manner;

Vision of an enriched future enhanced by encouraging skills, talents, and potential of our employees through training, opportunity, and recognition;

Integrity demonstrated in the treatment of our coworkers and those we serve and protect;

Leadership through communication in a responsive manner while maintaining a high degree of professionalism;

Loyalty to our faith, our beliefs and our families;

Embrace the diversity of our employees as a strength of our organization

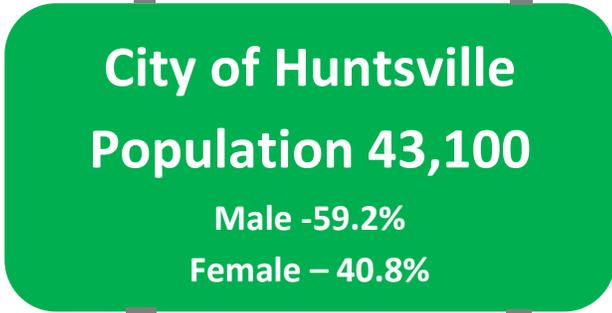


About the City of Huntsville

Community Profile

Form of Government Council/Manager
 Date of Incorporation January 30, 1845
 Total Square Miles... 36
 Public Safety-Certified Police officers.....59
 Fire and Rescue-Fulltime Fire Fighters.....19

Population



County – 75,949

Cultural Diversity

White46.0%
 Black or African American26.9%
 Hispanic or Latino.....23.7%
 Asian.....2.1%
 Some Other Race.....0.70%
 American Indian & Alaska Native0.6%

Taxes

City Property Tax..... .3075
 Walker County Property Tax..... .4799
 Huntsville ISD Property Tax 1.0599
 Hospital District Property Tax1136
 Total Property Tax Rate 1.9609

Labor Force

Civilian labor force24,961
 Employed.....24,035
 Unemployed.....926
 Unemployment Rate 3.7%

Income and Benefits

Total households12,729
 Less than \$10,0002,485
 \$10,000 to \$24,999.....2,281
 \$25,000 to \$49,999.....3,432
 \$50,000 to \$99,999.....3,346
 \$100,000 to \$199,999.....1,045
 \$200,000 or more 140
 Per capita income (\$)26,840
 Median household income (\$)32,137

Estimated Mean Housing Prices

All housing units\$117,448
 Detached homes\$162,500
 Townhomes/other attached units\$109,526

Sporting and Cultural Amenities

Historic Sites and Museums

- Wynne Home Arts Center
- Gibbs- Powell House Museum
- Sam Houston Memorial Museum
- Texas Prison Museum
- Veterans Museum of Texas
- Sam Houston's Gravesite

Sports Sites

- Kate Barr Ross
- Thomas Henry Ballpark

Recreation

Acres of Open Space 13
 Public and Private Golf Courses.....2
 Parks.....20
 Trail Miles2.73



About the City of Huntsville

Education

No. of Schools

Pre-K	4
Elementary Schools	4
Intermediate Schools.....	4
Middle Schools	4
High Schools	4
Total Enrollment	6,276

Higher Education Institutions

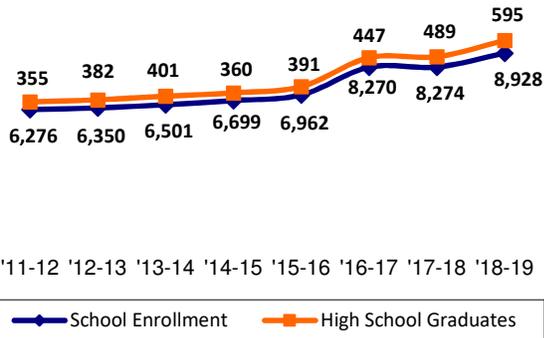
Enrollment

Sam Houston State University	21,917
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Educational Attainment

High school graduates (age 25+)	77.4%
Bachelor's degree or higher (age 25+).....	15.6%
Graduate or professional degree (age 25+)	7.0%

High School Graduates and School Enrollment



Top Ten Employers

	# of Employees
Texas Department of Criminal Justice	6,061
Sam Houston State University	3,941
Huntsville ISD	1,486
Huntsville Memorial Hospital	623
Wal-Mart.....	485
Windham School District.....	480
HEB.....	350
Walker County.....	296
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Weatherford Completion Service	262

Top Ten Taxpayers

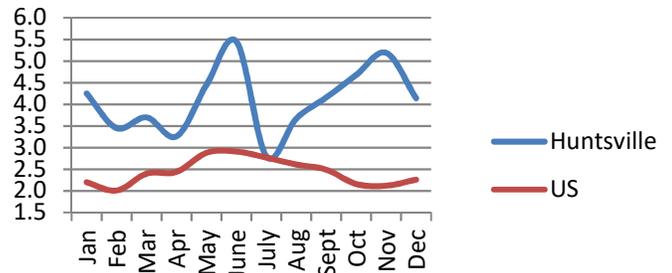
2021 Taxable Assessed Valuation

Sterling – Huntsville LLC	\$39,165,170
PEP – SHSU LLC.....	\$37,093,010
(DBA The Exchange)	
Entergy Texas INC	\$35,780,660
C150 1300 Smither Drive LLC	\$32,846,980
(DBA Republic at Sam Houston)	
Breckenridge Group Huntsville TX LP....	\$31,285,380
(DBA Aspen Heights)	
American Campus Community.....	\$30,565,160
(DBA Villas on Sycamore)	
SFG Huntsville LLC.....	\$26,813,040
(DBA The Armory)	
THP The Forum LLC	\$26,344,320
(DBA Forum at Sam Houston)	
WayPoint Sam Houston Owner LLC.....	\$25,847,380
(DBA 1879)	
Haven at M LLC.....	\$22,875,450

Climate

Average Temperature.....	67°F
Average Minimum Temperature	57°F
Average Maximum Temperature	77°F
Highest Recorded Temperature	108°F
Lowest Recorded Temperature	2°F
Average Monthly Precipitation.....	4.1”
Average Number of Rainy Days.....	76.8

Precipitation



Transportation

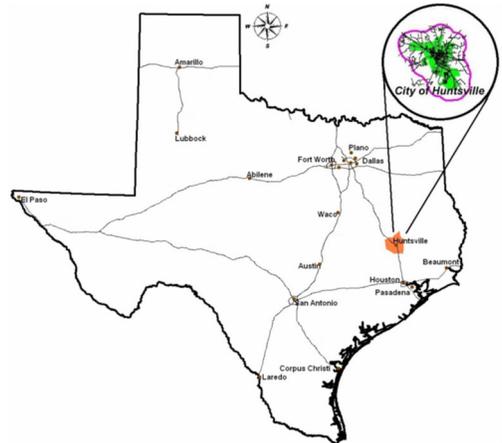
The Bruce Brothers/Huntsville Regional Airport

*Information provided by Texas Workforce Commission, U.S. Census Bureau, Huntsville ISD, and Walker County Appraisal District



Huntsville, Texas Community Profile

The City of Huntsville, the seat of Walker County, is located in the piney woods and rolling hills of East Texas, approximately 70 miles north of Houston and 170 miles south of Dallas on Interstate 45. It is also conveniently located at the intersection of Texas Highway 30 (west to Bryan-College Station) and Highway 190 (east to Livingston). Founded in 1835 by Pleasant and Ephraim Gray as an Indian trading post, the community was named for Huntsville, Alabama, former home of the Gray family.



Home of Sam Houston



Huntsville takes great pride in having been the home of Sam Houston - Congressman and Governor of Tennessee, Commander of the Texas Army that defeated General Santa Anna at the Battle of San Jacinto, twice President of the Republic of Texas, United States Senator and Governor of Texas. Sam Houston’s legacy continues to influence the spirit and enthusiasm of the people of Huntsville.

The Sam Houston Memorial Museum is an education institution dedicated to preserving the memory and ideals of Sam Houston. Located on the grounds of the original Houston Homestead, it offers visitors the opportunity to tour the Memorial Museum, visit Sam Houston’s Woodland Home, his law office, and the Steamboat House where he died.



Oakwood Cemetery, designated as a Historic Texas Cemetery by the Texas Historical Commission, is the final resting place for many people of historical prominence, including General Sam Houston, Henderson Yoakum, Judge James A. Baker, Joshua Houston, and many others important to the history of Huntsville, Walker County, and the State of Texas. Pleasant Gray, the founder of Huntsville, deeded the land for this cemetery to the City of Huntsville in 1847.

The Sam Houston Statue, “A Tribute to Courage,” located on Interstate 45, was designed and constructed by well known artist and sculptor David Adickes. It is the world’s tallest statue of an American Hero at 67 feet tall on a 10 foot sunset granite base. Year round the statue visitor’s center welcomes tourists from all over the world to Huntsville and the many opportunities available in the area.



Headquarters of the Texas Prison System



The Texas Prison System has been headquartered in Huntsville since 1848 and is the only state agency with headquarters outside of Austin. Soon after Texas became a state, the legislature chose Huntsville as the site of the first permanent penitentiary. The Huntsville Unit “The Walls” was the first building. Today, the Texas Department of Criminal Justice is one of the two largest penal systems in the free world. The total system houses approximately 152,000 offenders in 111 units. Five units are in the city of Huntsville.

The Texas Prison Museum, located in Huntsville, features numerous exhibits detailing the history of the Texas prison system, both from the point of view of the inmates as well as the men and women who worked within the prison walls. Among the most popular exhibits is the Capital Punishment exhibit featuring “Old Sparky”, the Texas electric chair.



Sam Houston State University



Since 1879, Huntsville has been home to Sam Houston State University which boasts a beautiful 316 acre main campus. There are seven colleges within the university – Fine Arts and Mass Communications, Sciences, Business Administration, Criminal Justice, Education, Humanities and Social Sciences, and Health Sciences - with 80+ undergraduate degree programs, 50+ masters programs, and 10 doctoral programs. Fall 2015 enrollment reached 21,000.

Historic Downtown Huntsville

In downtown Huntsville, around the Walker County Courthouse, shopping, history, and entertainment combine with over 40 retail shops and restaurants, a restored log cabin visitor center, and over 20 designated historic sites. Gibbs Brothers and Company, established in 1841, is the oldest business under the same ownership in Texas. Huntsville is a registered Texas Main Street City and is committed to the promotion of our historic and vibrant downtown district.



Wynne Home Arts Center



The Wynne Home structure is a nineteenth-century mansion operated by the City of Huntsville as a center for the arts. The Wynne Home Arts Center offers a wide variety of arts and cultural programs, exhibits, and hosts field trips tailored to the interests and needs of our diverse community.

Parks and Recreation

Citizens and visitors to the City of Huntsville enjoy an array of parks and recreational opportunities. The City currently has 23 parks comprised of over 240 acres including community parks, neighborhood parks, “mini” parks, walking trails, natural areas, and beautiful open spaces.



Huntsville’s aquatic center facility features a zero-depth recreational leisure pool with a tube slide and other play elements, an eight-lane competition pool, and a picnic area.

Huntsville State Park is a 2,083-acre recreational area located just outside the Huntsville City Limits. The heavily-wooded park adjoins the Sam Houston National Forest and encloses the 210-acre Lake Raven. The park offers camping, hiking, biking, boating, guided horseback trail rides, fishing, swimming, and nature study.



Huntsville Public Library



The Huntsville Public Library provides a wide variety of services to the citizens of Huntsville and Walker County. The Library promotes the development of independent, self-confident, and literate citizens by providing a balanced collection of educational, recreational and intellectually stimulating information products; programming that encourages reading, learning and cultural enrichment; and exemplary services relevant to our community. The Huntsville Public Library has an extensive genealogy collection which includes local history and archival materials. The Library also offers a literacy program designed to teach adults to read and to aid those who want to learn to speak, read and write English.

Excellent Public Utilities

The City of Huntsville is committed to providing high quality public utilities to the citizens and businesses of Huntsville. The City operates and maintains three public utilities including Water Services, Wastewater Services, and Solid Waste Services. The water distributed by the City of Huntsville exceeds all the standards set by the Texas Commission on Environmental Quality (TCEQ) and has been awarded the Superior Water Systems rating by the TCEQ. The activities of all three utilities are conducted within the guidelines of the TCEQ, the Environmental Protection Agency (EPA), and local ordinances.



Police and Fire Services



The Huntsville Police and Fire Departments provide law enforcement, public safety services, and emergency response services to the citizens of Huntsville. Public Safety is a high priority of the City of Huntsville. The Police Department employs a staff of 70 including 60 certified officers. The Fire Department employs 23 full-time employees and has 40 volunteer firefighters.

Well-Maintained Streets

The City of Huntsville maintains over 138 miles of public streets. Each year the City of Huntsville's Street Services Department targets, on a rotating basis, approximately 14 miles of street for annual maintenance. Streets Services is responsible for the construction of new street infrastructure, sidewalks, and parking lots and for the maintenance of roadway signage, pavement markings, traffic control devices, curbs, gutters, public right-of-ways, and the Municipal Airport.



Inspection Services



The City of Huntsville's Central and Health Inspection Services provide inspections of private and public improvement development as well as food service establishments to protect the safety and health of residents and visitors to Huntsville. Central Inspections ensures that citizens occupy properties and buildings that are constructed and maintained as directed by the codes, laws, and good engineering practices adopted by the State of Texas and the City of Huntsville. Health Inspections ensures that citizens eat and purchase meals and food products that are produced and sold under the State and local laws.

Well-Managed City

The City operates under a Council/Manager form of government, where the Mayor and eight Council members are elected for staggered two-year terms. The City Council formulates operating policy for the City while the City Manager is the chief administrative officer. The City of Huntsville is committed to providing our citizens with a fiscally responsible, efficient organization that provides high quality essential services while maintaining affordable tax and utility rates. The City Council and staff strives every day to manage the City's revenue and rates in an effective manner and provide the citizens of Huntsville with excellent services.



Reader's Guide

The primary purpose of this document is to plan both the operating and capital improvement expenditures in accordance with the policies of the City of Huntsville. By adoption of this budget, the City Council establishes the level of services to be provided, the amount of taxes and utility rates to be charged, and the various programs and activities to be provided.

The Annual Operating Budget serves as a policy document, a financial plan and an operations guide for the City. It is the foundation for the City's allocation of resources toward service delivery plans providing quality services and continued improvements. It addresses service requirements and builds upon initiatives funded in prior years, while establishing new direction for new programs.

The **Budget Overview** section includes the City Manager's budget message with operating expenses of major funds, tax rate information, and updates on various programs within the City. This section also includes the basis of budgeting, budget structure, the budget calendar, and the budget control and amendment process. The operating budget summary provides readers with a broad overview of information regarding revenues and expenses by classification, including governmental and business related activities. Governmental activities include most of the City's basic services (general government, public safety, community services, and public works). Business-type activities include the City's water and sewer systems. Also included in the Budget Overview section is an overview of revenues and expenditures by fund.

Look in **Budget Overview** for information regarding the tax rate, basis of budgeting, and the budget structure.

Additional schedules presented in the **Revenue** section are revenues for property taxes, sales taxes, water and wastewater service charges, as well as other fees and charges. Charts, graphs, and tables are also presented to show prior year revenue comparisons as well as comparisons to other cities of the City's tax rate and valuations.

The **Fund Overview** provides a description of the various funds used by the City and projected ending fund balances of the City's governmental funds, as well as enterprise funds. Governmental funds include the General Fund and General Debt Service Fund. Enterprise funds include the Utility fund and Solid Waste Fund. Additionally, there are 15 special revenue funds, including Court Security and Court Technology Funds, Airport Fund, Library Fund, Police Forfeiture Fund, School Resource Officer Fund, Public Safety Grants Fund, Visitor and Arts Center Fund, and Hotel/Motel Tax Fund. Internal Service Funds are the Medical Insurance Fund and Equipment Replacement and Computer Replacement Funds. The City also has two permanent funds, the Cemetery Endowment Fund and the Library Endowment Fund. This section also includes a summary of revenues by fund, a summary of expenses by fund, and charts with revenue and expense information for each fund.

Department Overview contains each department's purpose, description of services, goals and accomplishments, and additional information regarding expenses and organizational structure.

The next section, **Department Overview**, includes our goals and effectiveness, a summary of expenses by department and a summary of expenses by category. Each department's purpose, description of services, goals and accomplishments, resources, workloads, and measures are also included, along with a summary of their current budgeted expenses and expenses for the three prior years. An organizational chart for each department depicting the department structure is also included.

The **Debt** section contains a description of debt, a summary of total municipal debt by use, debt service requirements, and the computation of the legal debt margin. A summary of general obligation and utility fund debt is also included, as well as the summary schedules and payment schedules for each of these funds.

Capital projects are summarized in the **Capital** section, showing the original budget, remaining budget, any new additions, deletions, and the total budget. Each capital project is outlined with the title of the project, description and status, project impact, and five year budget plan. The City's five-year capital improvement plan is also included.

Information regarding the property tax rates, a ten-year operating budget history, and employee history, pay scale, and schedule of fees and charges can be found in the **Supplemental Section**. Fiscal and budgetary policies, budget and tax ordinances.

Looking for information regarding personnel, policies, and ordinances? Look in the **Supplemental Section**.

The **Glossary** includes budget terminology and acronyms used within the document.



CITY OF Huntsville

Incorporated in 1845 under the Republic of Texas

August 13, 2021

The Honorable Mayor and City Council
City of Huntsville, Texas

Following this letter is the budget for the fiscal year beginning October 1, 2021 and ending September 30, 2022. Although the fund balance was used in a couple of instances, each fund is balanced in this budget per the requirements of the City Charter and the adopted fiscal policies and procedures. This document reflects the hard work of the City staff in assembling a sound financial plan to meet the goal of providing a sustainable, efficient and fiscally sound government through conservative fiscal practices and resource management.

As we all know, 2021 was quite a different year. Not only did we continue to deal with a global pandemic, but we also had a very damaging winter storm. The one constant through all of this was the uninterrupted service delivery provided by our employees. We found new ways of providing services to our residents and customers, all the while maintaining the high level of customer service expected by our citizens. COVID-19 appears to be under control but it still carries with it uncertainty as the new Delta variant is wreaking havoc throughout much of the United States. Administration will continue to monitor the effects of COVID-19 and will make adjustments to the budget as necessary. If fiscal conditions warrant doing so, we are prepared to delay expenditures.

This year's budget shows total revenues of \$74,154,862 and total expenditures of \$76,400,895. When compared with last year's adopted budget, the revenues are up by 2.47%, and expenses, including one time use of unallocated reserves, are up by 1.5%. The fund balances remain healthy and above the 25% minimum as required per policy in the general, utility, and solid waste funds. The projected balance in the general fund at the end of the 20-21 fiscal year (FY) is approximately \$10.2 million, \$1.7 million more than the 25% reserve requirement. This healthy fund balance has proven beneficial in the issuance of debt for the completion of our 2016 bond proposition projects and allowed to the City to provide additional funding to some of our capital projects. The utility fund is projected to have a \$7.8 million balance, \$330,800 over the \$7.4 million required reserve. The solid waste fund is expected to end the year with a reserve fund of \$2.4 million which is in excess of the policy minimum requirement of \$1.6 million by \$495,800.

There are a couple of underlying themes which helped guide the staff in preparation of this year's budget. The first is to continue to fund and address the objectives outlined in the Council's adopted 2021 Strategic Plan. The second is to continue to provide the best level of service to Huntsville's citizens and guests in a fiscally sound manner.

There are a couple of underlying themes which helped guide the staff in preparation of this year's budget. The first is to continue to fund and address the objectives outlined in the Council's adopted 2021 Strategic Plan. The second is to continue to provide the best level of service to Huntsville's citizens and guests in a fiscally sound manner.

First and foremost, this budget addresses several items outlined in the 2021 Strategic Plan as adopted by Council. Items identified in the strategic plan that are covered in additional detail later in this letter include the continuation of design and construction for the 2016 Bond Projects, maintaining competitive pay and compensation, continued improvements to infrastructure, and new programs and policies to meet the needs of Huntsville as we continue to grow. With the completion of Proposition 1 projects, staff has now shifted their focus to Proposition 2 projects with construction of the Service Center to begin early in the fiscal year and progress with the design of City Hall. As we continue with aggressive street maintenance, almost \$1.7 million is allocated in this budget, and significant funding is allocated to ongoing sanitary sewer repairs to reduce inflow and infiltration (I&I) thereby reducing the possibility of sewer overflows. Finally, there are funds allocated to water line repairs to replace many of the older lines that leaked after completion of the water pressure improvements in the Prop 3 projects.

The Council outlined additional capital needs during the strategic planning process. The total capital budget for 2021-2022 is \$4.2 million from City funds. The American Rescue Plan (ARP) is providing the city with additional funding opportunities to invest, build and improve the city's water and wastewater infrastructure with the planned use of more than \$6.6 million from grants or reimbursements. The Capital Improvement Plan (CIP) not only identifies projects for funding in FY 21-22, but it also serves as a planning tool for future capital needs for infrastructure to include everything from water and sewer to parks and roadways.

Finally, in order to provide the expected level of service, this budget adds several projects, replaces or adds equipment, and includes additional employees. The projects and equipment are discussed in more detail in the appropriate section, and I want to briefly describe the new positions here. This budget includes funding for two (2) additional fire fighters should the City not be successful for the SAFER grant application approved by the Council for the four (4) additional firefighters. In addition to these two positions, the general fund budget includes ten (10.5) additional positions. These include one (1) accountant, one (1) street maintenance worker, two (2) parks maintenance workers, one (1) facility service maintenance worker, one (1) administrative coordinator for Criminal Investigations and one (1) administrative coordinator for the Fire department, one (1) System Analyst position, one (1) Economic Development Specialist, one (1) building inspector and ½ of a position to upgrade the Part-time Planning Tech to become a full-time position with benefits.

The Utility Fund budget includes three (3) additional positions which equates to one (1) full water crew. This crew will aid the water distribution division due to increased expansion of the water service area and the new sub-divisions that are being built that require new water and sewer taps. The Five-Year trend

shows that we have had major growth in this divisions workload going from 132 water and sewer taps in 2016-2017 to 392 water and sewer taps in 2019-2020. We expect this trend to continue with the increase in the number of new housing starts and subdivision development. The Solid Waste Fund includes one (1) new position for a commercial collection driver to address the additional demand for service.

General Fund

General fund revenues are projected to increase by \$2,653,692 (or 10.2%) over the current year adopted budget. The primary drivers in the general fund are as follows:

- Sales Tax – This segment of the general fund revenue is the single largest component of revenue for the fund, comprising almost one-third of the total. This budget recommends a 13.6%, or \$1,257,400, increase over the current year adopted sales tax estimate. This increase is more aggressive than historically adopted in the budget. Current year’s sales taxes are just over 14% over the projected budget. Even though the current fiscal year’s revenue has remained strong, we will continue to closely monitor the budget for sales tax revenue due to its potential volatility in uncertain times due to the continued COVID pandemic.
- Property Tax – This segment of the General Fund revenue is the second largest component of the fund composing approximately 20% of the revenue. This budget recommends a property tax rate of \$0.3075, which is equivalent to the no new revenue rate (previously known as the effective rate) of \$0.2975 plus one cent. The proposed rate is a 0.4% increase to the current rate of \$.3062. The \$0.3075 rate creates an additional \$504,750 of property tax revenue for the City, of which \$216,110 relates to new property added to the rolls.
- Permits – The general fund contains several line items related to various types of permits. As we expect construction to remain strong, especially in the residential sector, those line items, collectively, are estimated to have an increase as compared to the current budget year.
- Municipal Court Fines – This portion of General Fund revenue is estimated to remain flat as compared to the prior year adopted budget.
- Paid Parking – This portion of the General Fund revenue is estimated to remain flat when compared to the prior year adopted budget. This recommended budget estimates total collections of \$175,000, which is equivalent to the amount projected to be collected in 2020. The COVID-19 pandemic had a large effect on this revenue source in the current fiscal year, but we anticipate this revenue source to be closer to prior year levels.
- Franchise Fees - This portion of General Fund revenue remains flat.

General Fund expenditures are estimated to increase by \$2,963,910 (or 10.9%) when compared to the current year adopted budget. In addition to a \$475,000 transfer to capital projects, there are several major components associated with the recommended expenditures in the General Fund as outlined below. The first six are on-going operational expenditures while the last seven are one-time expenditures funded through unallocated reserves.

1. Continued enactment of the Council's goal to maintain existing streets in a satisfactory condition; \$1,685,000 is allocated to this endeavor, up from \$1.5 million last year.
2. The addition of two firefighters in Fire Services at a cost of approximately \$160,000. This expense is offset by the one-cent addition to the property tax rate over the no new revenue rate.
3. An equipment replacement schedule for the firefighters' air-packs was created in the fiscal year 2020 with \$50,000 designated annually for equipment replacement as needed. We have continued to fund this.
4. A market adjustment of 2.5% for all employees was funded for nine months in the amount of \$270,230 to enable the City to remain competitive in the job market. The market adjustment is scheduled to go into effect on January 1, 2022 but can be delayed if fiscal conditions warrant doing so.
5. Texas Municipal Retirement System (TMRS) cost increase of \$148,316 which will reinstate a portion of the retirement benefits that were reduced in 2014.
6. Ten and ½ (10.5) new positions listed above totaling \$664,404 in various departments within the General Fund.
7. A new Fire Truck at a cost of \$747,000, which will replace a 2008 model truck.
8. Additional Skate Park modules at a cost of \$15,000.
9. Repair to the City garage/warehouse roof and insulation at a cost of \$93,000.
10. Continued funding of the step increases and the vacation buyback policy. This amounts to \$259,184 in one-time operational expenses funded using unallocated reserves.
11. Capital projects to include:
 - a. Funds for furniture, fixtures, and equipment (FFE) related to the MLK Community Center project in the amount of \$100,000.
 - b. Improvements to our park's facilities include \$100,000 for a feasibility study/needs assessment for a new sports complex, \$60,000 for bleacher covers in Kate Barr Ross Park for fields 10 & 11 and \$40,000 for improvements to Eastham Thomason Park.
 - c. \$50,000 for sidewalk improvements throughout the City.
 - d. An update to the development district map at a cost of \$125,000.

Utility Fund

Utility fund revenues are projected to decrease by 5.3% or about \$1,606,394 in the proposed budget. Water sales are increasing inside the city; however, TDCJ has installed new water metering devices to all housing/showering areas at both the Ellis and Estelle Units thus causing a reduction of revenue. The reduction in the 2021-2022 budget for water sales at the Ellis/Estelle Units is approximately \$900,000. The continued use of the annual rate increases from the 2011 rate study will impact the average residential customer about 6 cents (\$0.06) on their monthly bill. Wastewater revenues are expected to increase approximately \$193,000 primarily due to increased consumption and a 5% increase on the base

and volumetric rates in the last two budgets. These prior year increases were the first increases to the wastewater charges in over 10 years.

Utility fund expenditures are decreased in the proposed budget by \$1,611,492 dollars, which is a 5.3% reduction. This decrease in expenditures is attributed to a planned decrease in the transfer to capital expenditures. The capital projects total for the Utility Fund in the 2021-2022 budget is \$3.7 million with \$1 million of that set aside to secure revenue debt for some larger utility projects instead of “paying for the projects as we go”.

The most notable elements of the utility fund expenditures include:

1. A water and wastewater rate study in the amount of \$75,000 is proposed in this 2021-2022 budget. The last rate study was completed in 2011.
2. The addition of one crew (3-person) - \$175,335 for the water distribution division to aid with repairs and the installation of new water and sewer taps. An additional \$86,000 is proposed to purchase this new crew a truck and a mini-excavator w/trailer.
3. An additional two new pieces of equipment at a cost of \$66,355. A remote-controlled slope mower w/ trailer (\$60,355) and a Hydraulic brush mower (\$6,000) for one of the wastewater treatment plants.
4. An additional lease payment of \$64,000 is included to aid in the replacement of one of the two street sweepers. The street department is on target to remove approximately 850 tons of debris from the city streets.
5. A market adjustment of 2.5% was funded for nine months in the amount of \$56,610 to enable the City to remain competitive in the job market. Again, the market adjustment is scheduled to go into effect on January 1, 2022 but can be delayed if fiscal conditions warrant doing so.
6. Texas Municipal Retirement System (TMRS) cost increase of \$31,035 which will reinstate a portion of the retirement benefits that were reduced in 2014.
7. Continued funding of the step increases and the vacation buyback policy. This amounts to \$45,292 in one-time operational expenses funded using unallocated reserves.
8. The total transfer to capital projects from the utility fund is approximately \$3.7 million. Capital projects include the following:
 - a. Miscellaneous water projects to replace failing and undersized lines.
 - b. Multiple sanitary sewer projects to rehab existing collection lines, manholes, and lift stations thereby reducing inflow and infiltration.

Solid Waste Fund

Revenues in the Solid Waste fund are projected to increase 6.64% while expenditures are showing an increase of 13.5%, mainly due to increased disposal tonnage and some needed one-time expenditures. There are no proposed rate increases for the Solid Waste Fund. This budget proposes a new commercial collection driver (\$55,407), a new front load commercial truck (\$124,900) and a new roll off truck (\$41,900). Due to the recent growth and the addition of new sub-divisions the staff is requesting

additional containers and recycling carts at a cost of \$135,438 in this proposed budget. A market adjustment of 2.5% was funded for nine months in the amount of \$19,604. Again, the market adjustment is scheduled to go into effect on January 1, 2022 but can be delayed if fiscal conditions warrant doing so. The proposed budget also includes an increase to TMRS in the amount of \$10,528

This budget includes a one-time expenditure funded through unallocated reserves in the amount of \$321,621 for one new truck with a container, new commercial containers and residential carts, step increases (\$15,683) and vacation buyback (\$3,700).

Hotel Occupancy Tax Fund/Arts Fund

The Hotel Occupancy Tax (HOT) fund is predicting a 18% increase in revenues. The effects of the pandemic had reduced room stays but the current trend is improving, and we expect these numbers to return to pre-covid numbers during fiscal year 2022. Expenditures in the fund have increased by 6.26%. The HOT fund has \$23,686 expenditures over revenues with the planned use of \$23,686 in Unallocated Reserves to balance the fund. The proposed budget will use a healthy unallocated reserve of \$580,000 to offset the difference in revenues versus expenditures for this fiscal year leaving an ending balance of \$553,200 which is 82% of the annual operating budget. There is no policy minimum for the HOT tourism and visitor center fund.

The hotel/motel revenue dedicated for the Arts fund has increased by 19% or \$16,000 due to the current increase in hotel stays as compared to the height of the pandemic. Expenses in the Arts fund have increased by \$36,500. The planned use of fund balance for the replacement of the Wynne Home Art Center's HVAC system (\$32,000) accounts for the major increase of expenditures in this fund.

Health Insurance Fund

The health insurance fund as proposed shows expenditures about \$164,000 more than anticipated revenues. We feel comfortable in proposing this deviation because the fund balance in the Health Insurance Fund is adequate with enough reserves to cover around nine months of claims. There are no planned changes to employee or retiree benefits.

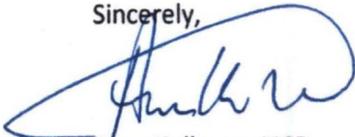
While the past year has been a wild ride and the upcoming year is still filled with a level of uncertainty, I am proud of our organization, from the City Council to the dedicated and flexible City Staff. We have persevered; we have been resilient, and we have navigated all that has been thrown at us to this point.

As City Manager, I believe in the City's Vision statement: The City of Huntsville is a community that is beautiful, historic, culturally diverse, affordable, safe, and well planned with great opportunity for our citizens. Through the difficult process of budget planning and management, we provide a stronger and more reliable financial system to realize this vision. It is through the budget process, more so than

anything else we do, that we make this a vision a reality and set the standards for performance and excellence high in the City of Huntsville.

I would like to close by thanking the Council for their input and guidance throughout this budget process. I also want to reiterate my thanks to the staff. Without their hard work, putting together this document and implementation of the budget would not be possible. I believe all the great things that are happening in Huntsville will continue in FY 2021-2022.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Aron Kulhavy', with a large, sweeping flourish that loops back under the signature.

Aron Kulhavy, AICP

City Manager, City of Huntsville

Budget Summary

Basis of Budgeting

Operating budgets are adopted on a basis consistent with generally accepted accounting principles as provided by the Governmental Accounting Standards Board, with exceptions, including that depreciation is not included in the budget, capital purchases are budgeted in the year of purchase, un-matured interest on long-term debt is recognized when due, and debt principal is budgeted in the year it is to be paid.

Budget Structure

The accounts of the City are organized on the basis of funds and account groups, each of which is considered to be a separate accounting entity. Each fund can be generally thought of as a small business. The operations of each fund are maintained using a set of self-balancing accounts which comprise its assets, liabilities, fund equity, revenues, and expenditures. City resources are budgeted to the individual funds, by account, and are controlled within the individual fund. The Fiscal and Budgetary Policies, adopted as part of this budget, require that a budget be prepared for each of the following funds.

General Governmental Funds

General Fund
General Debt Service Fund

Special Revenue Funds

Court Security Fund
Court Technology Fund
Airport Fund
Library Fund
Police Forfeiture Fund
School Resource Officers Fund
Public Safety Grants Fund
Police Federal Equitable Sharing Fund
TIRZ # 1
Arts & Visitor Center Fund
Hotel/Motel Tax Fund

Enterprise Funds

Utility Fund (Water & Wastewater)
Solid Waste Fund

Internal Service Funds

Medical Insurance Fund
Capital Equipment Fund
Computer Equipment Fund

Permanent Funds

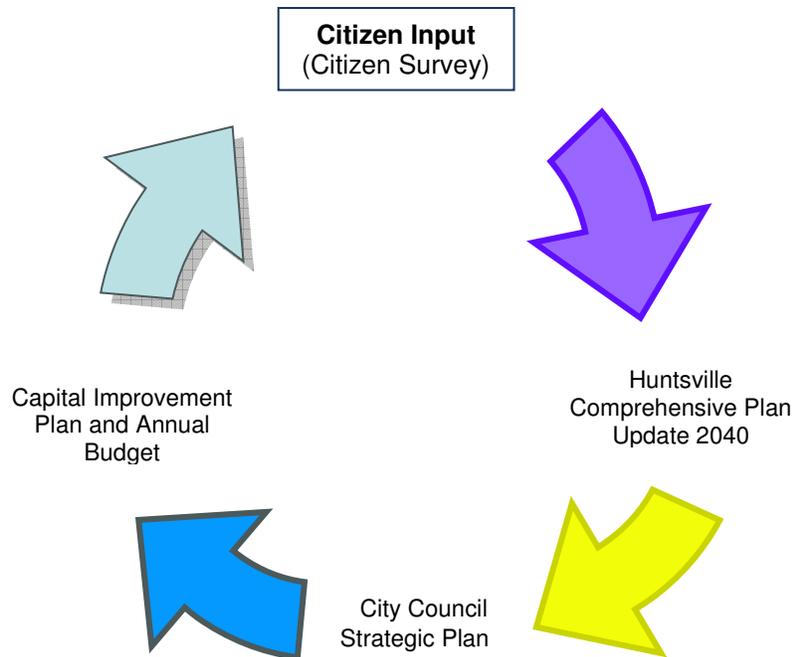
Library Endowment Fund
Cemetery Endowment Fund

Capital Project Funds

General Capital Projects
Water Capital Projects
Wastewater Capital Projects
Solid Waste Capital Projects

Planning and Budget Preparation

The City of Huntsville’s budgeting process begins with citizen input and involves extensive planning, goal setting, and prioritizing by the City Council and staff. The below graph demonstrates how citizen input and City planning processes impact the preparation of the Annual Budget:



Comprehensive Plan

In 2006, the Huntsville community developed a comprehensive plan. The comprehensive planning process provided citizens a forum to express their vision for the future of Huntsville. The Huntsville Horizon Plan, the first comprehensive plan for the City of Huntsville, is designed as a framework for the future development of the City and its two-mile planning jurisdiction over the next 20 years and beyond. It is intended to guide the community’s decisions regarding its future physical, economic, and social development. The Comprehensive Plan plays a significant role in the development of goals and guides the Council’s strategic planning process. In 2021, the city completed the update of the comprehensive plan and adopted the Comprehensive Plan Update 2040 to follow as a guide for future growth and development.

Strategic Plan

The City Council’s Strategic Plan is a strategy to move our community from its current state to where the citizens and City Council desire the community to be in the future. The strategic planning process is an annual process that provides the City Council the opportunity to determine their vision for the long-term future of Huntsville and set goals to accomplish that vision. The City periodically conducts a citizen’s survey to allow the Council to focus on our citizen’s priorities and interests. Equipped with the results of the citizen survey and the Comprehensive

Plan, the City Council and senior staff engage in yearly strategic planning sessions in order to develop the Strategic Plan for the future of Huntsville. The plans and goals that result from these sessions guide the development of the Capital Improvement Plan and Annual Budget.

Capital Improvement Plan

The Capital Improvement Plan is developed through a joint effort between City Council and City staff in order to respond to the City's infrastructure needs. On an annual basis, City professional staff with consideration of citizen input recommends appropriate projects to the City Council. Capital improvement projects are expenditures of a non-recurring nature related to the acquisition, construction, expansion, or major rehabilitation of an element of Huntsville's infrastructure. Capital improvement projects can include such things as parks, buildings, water and wastewater lines, streets, and sidewalks. After reviewing each project's purpose, impact, and cost, the City Council must prioritize projects and align those projects with the resources available for funding. Based on priorities, goals, and issues, a five-year plan is developed for each area of the capital program. The projects in the first year of the program are considered for funding through the annual budgeting process.

Annual Budget

The annual budgeting process begins with a kick-off presentation to City Council providing information as to where the City stands in the current fiscal year and a "best estimate" as to where the City will stand at the end of the fiscal year. Also, various challenges and opportunities for budgeting for the upcoming fiscal year are provided to Council for their consideration in this initial kick-off session. There is also a kick-off session to provide City staff members with instructions and directions for budget request preparation. In accordance with the goals and priorities that resulted from this strategic planning session, City staff then prepare their departmental budget requests. Each City department prepares a base budget request and a supplemental budget request for each of their divisions.

The base budget is the portion of the budget that provides for the continuation of operations at the current service level taking into account the updated costs required to provide these services. The supplemental budget is the portion of the budget that includes new programs and personnel, new equipment, and any changes to the present level of service. Each department of the City prepares a budget that seeks to fulfill the City Council's strategic plan and long-term vision for the future of our community through every service they perform, both in daily operations and special projects and programs. Because of Huntsville's limited resources, not every budget request can be funded.

The City Manager reviews department budget requests and weighs them against available funding and other requests. Expenditures are then adjusted to reflect management priorities. The City Manager then presents a proposed budget to the City Council that includes recommended supplemental requests for new or expanded programs, additional personnel, new equipment, and proposed projects. The City Council holds several budget sessions to review the proposed budget and supplemental requests. Council consideration is also given requests presented by the public, Council members, and other Council appointed committees. A public hearing was held in August and September.

City Council changes to the Proposed Budget

As part of the budget process, the City Council considers supplemental packages from all departments that are included in the Proposed Budget. On September 7, 2021 the City Council was presented with a list of supplemental packages for their consideration for new or expanded programs, additional personnel, new equipment and proposed projects.

The City Council's changes to the proposed budget are shown on the following table were approved on September 7, 2021.

General Fund				
Item No	Resource Adjustments	FY 2022 Budget Impact	FY 2023 Budget Impact	Total
1	A motion to amended Item 4c for decision package 4 was made to not hire and Economic Development Specialist and instead use the salary and benefits of the Economic Development Specialist to hire and additional firefighter. The motion was adopted, 7-2.	\$72,022	\$72,022	\$72,022
Total		\$72,022	\$72,022	\$72,022

The final adoption of the annual budget occurred in September. The budget calendar for FY 2021-22 is provided on the following page:

Budget Calendar

2021

April 5th

- Budget Software open to departments to begin entering their data

April 6th & 7th

- Train Departments on Budget Software (if needed)

April 16th

- Special Projects due to Building Maintenance and New CIP Projects to Engineering

April 20th

- Department fee schedules due

May 7th

- Dept. goals, measures, accomplishments due

May 14th

- Departmental expenditure and revenue estimates due

May 28th

- Draft Budget Book due to City Manager

June 14th-June 18th

- Departmental budget hearings with City Manager and Finance Department

July 6th

City Council Policy Workshop

- Projected Unallocated Reserves Balances
- 2019 Assumptions
- 2020 Considerations and Challenges by Fund

July 20th

- Workshop Presentation with City council -CIP 5 year Plan

August 3rd

- City Council -intention to adopt maximum tax rate

August 13th

- City Manager's recommended budget to City Council

August 17th

- 1st Public Hearing -Property Tax rate

September 7th

City Council meeting

- Discussion of Decision Packages and discussion of adoption process
- Budget Public Hearing

September 21st

- Tax Rate Public Hearing
- Ordinance to adopt Budget
- Ordinance to adopt Property Tax Rate

JANUARY							FEBRUARY							MARCH						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
					1	2		1	2	3	4	5	6		1	2	3	4	5	6
3	4	5	6	7	8	9	7	8	9	10	11	12	13	7	8	9	10	11	12	13
10	11	12	13	14	15	16	14	15	16	17	18	19	20	14	15	16	17	18	19	20
17	18	19	20	21	22	23	21	22	23	24	25	26	27	21	22	23	24	25	26	27
24	25	26	27	28	29	30	28							28	29	30	31			
31																				
APRIL							MAY							JUNE						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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4	5	6	7	8	9	10	2	3	4	5	6	7	8	6	7	8	9	10	11	12
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24	26	27	28	29	30		23	24	25	26	27	28	29	27	28	29	30			
							30	31												
JULY							AUGUST							SEPTEMBER						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17	8	9	10	11	12	13	14	12	13	14	15	16	17	18
18	19	20	21	22	23	24	15	16	17	18	19	20	21	19	20	21	22	23	24	25
24	26	27	28	29	30	31	22	23	24	25	26	27	28	26	27	28	29	30		
							29	30	31											
OCTOBER							NOVEMBER							DECEMBER						
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa
					1	2		1	2	3	4	5	6			1	2	3	4	
3	4	5	6	7	8	9	7	8	9	10	11	12	13	5	6	7	8	9	10	11
10	11	12	13	14	15	16	14	15	16	17	18	19	20	12	13	14	15	16	17	18
17	18	19	20	21	22	23	21	22	23	24	25	26	27	19	20	21	22	23	24	25
24	25	26	27	28	29	30	28	29	30					26	27	28	29	30	30	
31																				

Budget Control & Amendment

The City of Huntsville's Annual Budget is adopted by division within the individual funds. The budget, as adopted by Council, is subject to change or amendment by formal action of the City Council. The City has a number of levels of detail in the operating budgets - the fund, the department, the division, the classification, and the line item. The below example shows the relationship between the different levels of budget detail:

Fund:	General Fund
Department:	Public Safety
Division:	Police
Classification:	Salaries/Other Pay/Benefits
Line Item:	Salaries - Full Time

The level at which management, without prior Council approval, loses the ability to reapply budgeted resources from one use to another is known as the budget's "legal level of control". The division level is the legal level of control for the City of Huntsville. The City Manager may, without prior City Council approval, authorize transfers between budget line items within a fund. The City Manager may authorize transfers of \$50,000 or less from the budgeted Reserve for Future Allocation. For authorizations of \$25,000 or less, the City Manager will report the use of Reserve for Future Allocation as an informational item. For authorizations between \$25,001 and \$50,000, the City Manager shall provide written notice to the Council of his/her intent to authorize a transfer of Reserve for Future Allocation in excess of \$25,000 (but not more than \$50,000), and allow seven (7) business days to pass without a request by a Councilmember to place the proposed expenditure on a City Council meeting agenda for full City Council consideration. Adjustments between funds or increased budget allocations not coming from transfers from other budgeted accounts or from the future appropriations account require Council approval.

During the fiscal year, budgetary control is maintained through monthly review of budget statements. The responsibility for budgetary control lies with the Department Head. A department is a major administrative segment of the City which indicates overall management responsibility for an operation or a group of related operations within a functional area (e.g., Public Safety Department, Public Works Department). Divisions are the smallest organizational unit budgeted and are grouped together under departments to demonstrate a broader responsibility. For example, the Public Safety Department is comprised of Public Safety Administration Division, Police Division, Fire Division, and School Resource Officer Division. Department Heads may not approve expenditures that exceed monies available at the classification code level within their divisions without prior approval. Appropriations not expended by departments at the end of the fiscal year will lapse. Therefore, funds that were budgeted but not used during the fiscal year are not available for use in the next fiscal year unless they are appropriated again by City Council.

The Finance Department routinely reviews budget items through the payable and purchase order process. The City Manager approves amendments with this authority on an ongoing daily basis. The City Council Finance Committee reviews amendments on a monthly basis before approval by the City Council.

The table on the following page shows the relationship between the City of Huntsville's funds and divisions and indicates the department responsible for budgetary control of each division:

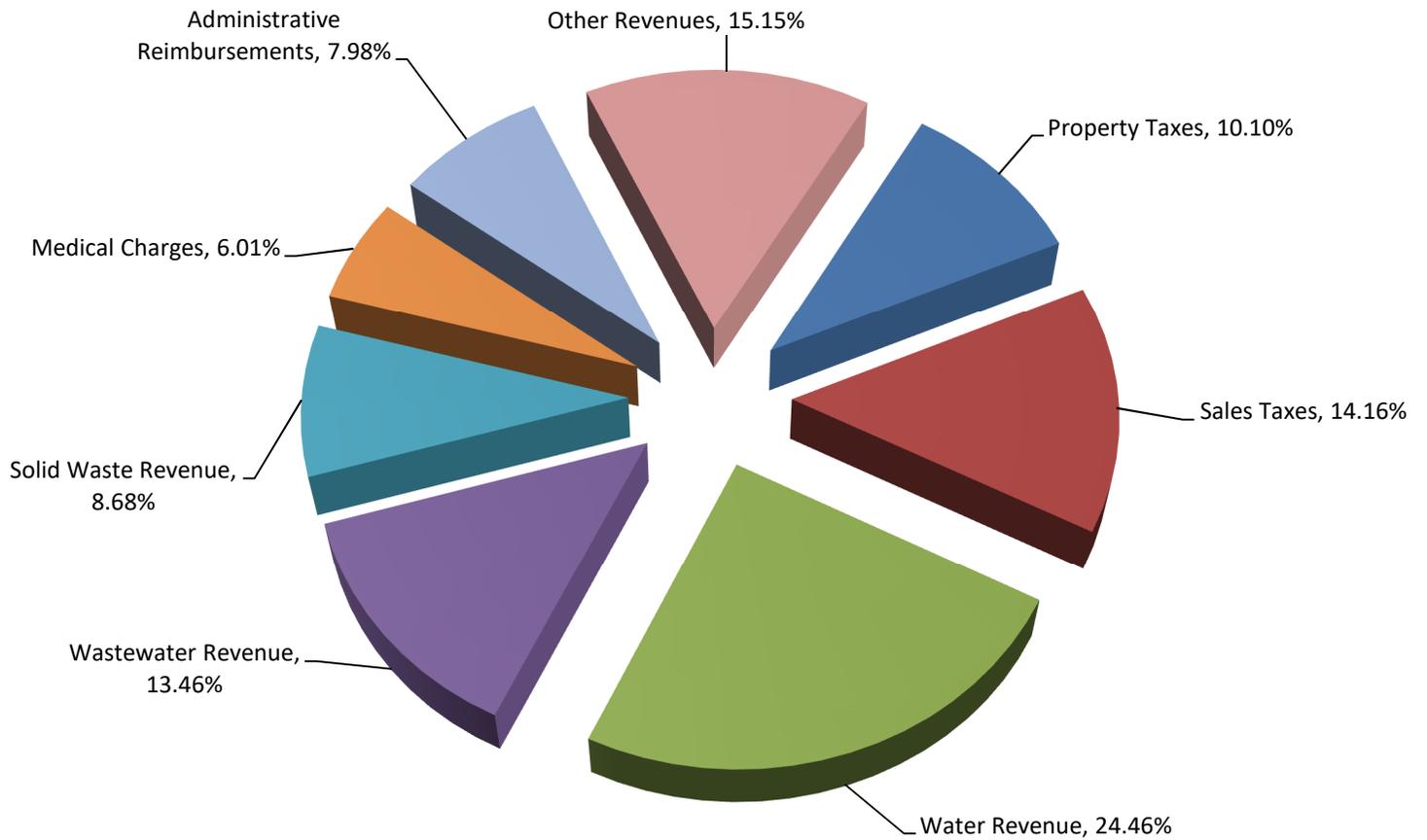
City of Huntsville
Departments, Divisions, and Funds by Function

	General Fund 101	Utility Fund 220	Solid Waste Fund- 224	Other Special Revenue Funds
Charter Offices				
City Council - 112	✓			
Office of City Manager – 113 Aron Kulhavy	✓			
Office of City Attorney - 115	✓			
Office of City Secretary – 114	✓			
Office of City Judge - 117	✓			
Financial Services				
Finance – 210 – Steve Ritter	✓			
Purchasing -234 – Lucy Gonzalez	✓			
Office Services -216 - Finance	✓			
Utility Billing		✓		
Grants Management -718 Kristie Hadnot	✓			
Human Resources				
Human Resources – 150 – Julie O'Connell	✓			
Municipal Court - 231 – Susan McGillbery	✓			
Information Technology				
Information Technology -640 – Bill Wavara	✓			
Public Works				
Public Works Administration – 320 Penny Joiner	✓			
Streets – 323 John Hereford / Warren Russell	✓			
Garage - 389	✓			
Warehouse - 388	✓			
Surface Water Plant - 360		✓		
Water Production -361		✓		
Water Distribution - 362		✓		
Meter Reading -368		✓		
Wastewater Collection - 363		✓		
AJ Brown WWTP - 364		✓		
NB Davidson WWTP -365		✓		
Robinson Creek WWTP -366		✓		
Environmental Services -367		✓		
Street Sweeping - 382		✓		
Drainage Maintenance -384		✓		
Commercial Collection -373			✓	
Solid Waste Disposal - 374			✓	
Residential Collection -375			✓	
Recycling - 377			✓	
Development Services				
Planning - 716	✓			
Customer Service - Service Center -715	✓			
Central Inspection -724	✓			
Health Inspection -725	✓			
Engineering	✓			
Airport - 399				✓
Engineering -717	✓			
Surveying - 719	✓			
GIS - 642	✓			
Parks & Leisure				
Parks & Leisure Administration -420	✓			
Recreation -421	✓			
Parks Maintenance -422	✓			
Aquatic Center Operations -424	✓			
Library - 647	✓			
Cemetery - 640	✓			
Building Maintenance -444	✓			
Public Safety				
Public Safety Administration -550	✓			
Police - 551	✓			
Fire -552	✓			
School Resource Officers 612-555				
Court Security				✓
Economic Development & Tourism				✓
Economic Development -830	✓			
Main Street -839	✓			
Tourism – 663-881				✓
Visitors Center- 663-882				✓
Arts & Visitor Center - 618-840				✓

Operating Budget Summary

Total Revenue \$74,154,862

Where the Money Comes From...



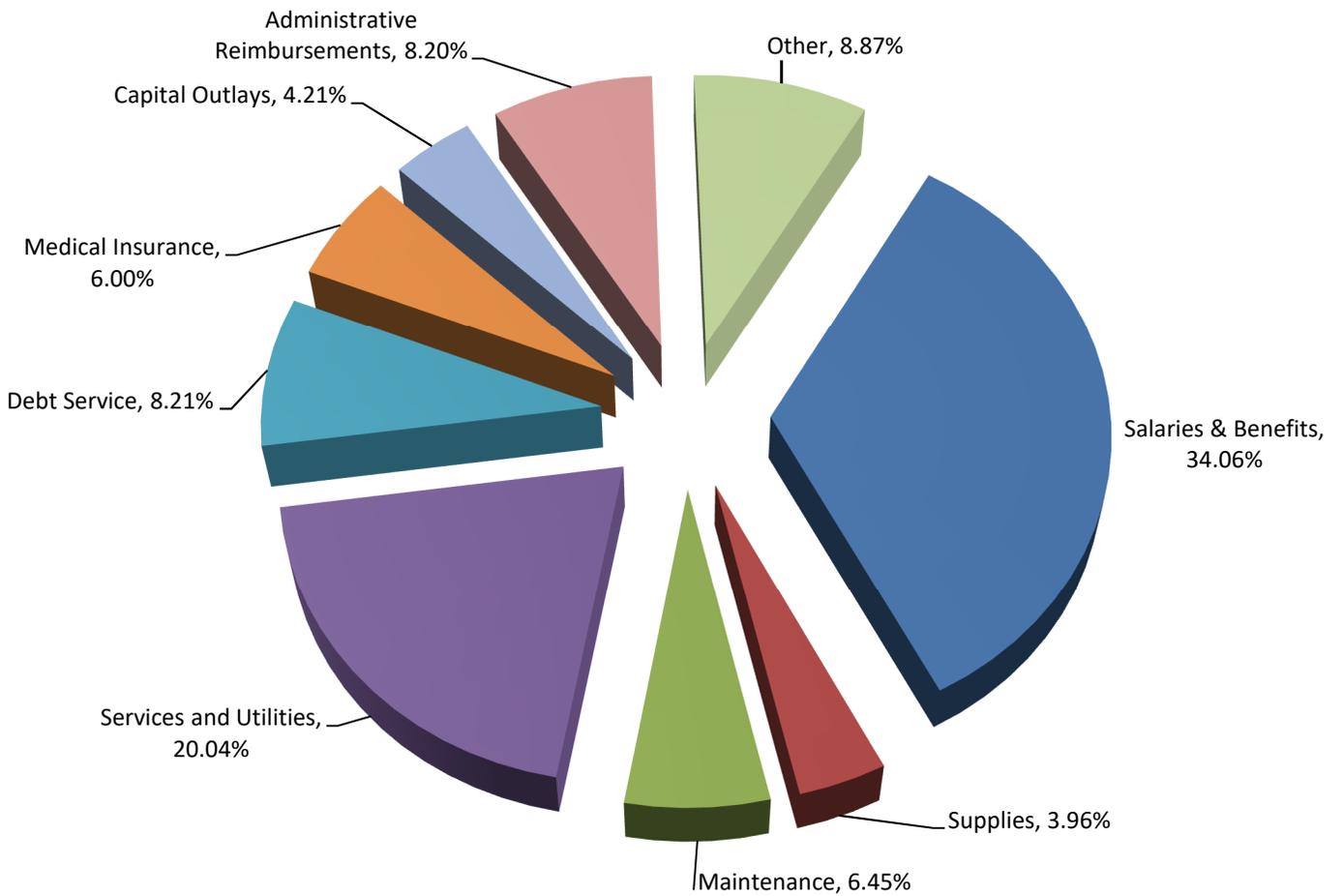
Other Revenues include:

Permits/Licenses/Development Fees	1.16%
Municipal Court Fines	1.39%
Fees/Charges/Sales	0.90%
Other Taxes	0.16%
Inter Governmental	1.16%
Interest Earnings	0.31%
Other Revenues	0.37%
Grants/Reimbursements/Contributions	0.18%
Utility Franchise Fees	2.87%
Hotel/Motel Taxes	0.94%
Transfers In	5.71%

Operating Budget Summary

Total Expenditures \$76,400,895

Where the Money Goes...



Other Expenses Include:

Insurance/Sundry/Elections	1.83%
Programs/Projects	0.27%
Future Appropriations/Bad Debt	0.38%
Right-of-Way Charges	1.98%
Transfers Out	3.68%

Operating Budget Summary

	General Fund	Debt Service Fund	Utility Fund	Solid Waste Fund
Beginning Fund Balance Oct. 1, 2021	10,258,000	330,280	7,808,000	2,650,000
Sources of Funds				
Revenues				
Property Taxes	5,845,000	1,471,600	-	-
Sales Taxes	10,500,000	-	-	-
Other Taxes	114,000	-	-	-
Permits/Licenses/Development Fees	861,438	-	-	-
Municipal Court Fines	987,100	-	-	-
Fees/Charges/Sales	403,500	-	189,000	6,500
Inter Governmental	246,492	-	-	-
Interest Earnings	100,000	1,000	52,000	25,000
Grants/Reimbursements/Contributions	71,500	-	31,000	-
Other Revenues	88,500	-	100,000	80,000
Water Revenues	-	-	18,137,755	-
Wastewater Revenues	-	-	9,980,000	-
Solid Waste Revenues	-	-	-	6,439,000
Health Insurance Payments	-	-	-	-
Utility Franchise Fees	2,125,000	-	-	-
Hotel/Motel Taxes	-	-	-	-
Total Revenues	21,342,530	1,472,600	28,489,755	6,550,500
Administrative Reimbursements	5,870,558	-	48,358	-
Right-of-Way Maintenance Charges	-	-	-	-
Operating Transfers In	1,461,622	951,550	-	-
Total Sources of Funds	28,674,710	2,424,150	28,538,113	6,550,500
Uses of Resources				
Expenditures				
Operating Expenses				
Salaries/Other Pay/Benefits	18,345,225	-	3,892,116	1,325,548
Supplies	1,094,371	-	837,041	435,758
Maintenance of Structures	2,092,500	-	1,534,453	14,500
Maintenance of Equipment	366,677	-	285,700	230,216
Services and Utilities	4,121,477	-	7,545,873	2,573,790
Insurance/Sundry/Elections	870,586	-	215,612	157,980
Programs/Projects	112,350	-	-	500
Debt Service	-	2,393,113	3,318,364	211,000
Capital Outlays	1,083,414	-	150,000	166,800
Future Appropriations/Bad Debt	128,220	-	100,000	25,000
Medical Insurance	-	-	-	-
Total Operating Expenses	28,214,820	2,393,113	17,879,159	5,141,092
Administrative Reimbursements	-	-	4,977,688	873,894
Right-of-Way Charges	-	-	1,148,325	260,020
Total Expenditures	28,214,820	2,393,113	24,005,172	6,275,006
Operating Transfers Out	1,360,833	-	1,080,738	593,217
Total Uses of Resources	29,575,653	2,393,113	25,085,910	6,868,223
Ending Fund Balance Sept. 30, 2022	9,357,057	361,317	11,260,203	2,332,277
Transfer to Capital FY 21-22	475,000	-	3,794,870	-
Projected Reserve as of 9/30/2022	8,882,057	361,317	7,465,333	2,332,277

Operating Budget Summary

Other Special Revenue Funds	Internal Service Funds	Permanent Funds	Total Operating Budget
1,825,340	8,062,956	6,091,079	\$ 37,025,655
172,200	-	-	7,488,800
-	-	-	10,500,000
-	-	-	114,000
-	-	-	861,438
44,000	-	-	1,031,100
71,255	-	-	670,255
615,432	-	-	861,924
500	-	52,000	230,500
31,352	-	-	133,852
-	-	-	268,500
-	-	-	18,137,755
-	-	-	9,980,000
-	-	-	6,439,000
-	4,456,839	-	4,456,839
-	-	-	2,125,000
700,000	-	-	700,000
1,634,739	4,456,839	52,000	63,998,963
-	-	-	5,918,916
-	-	-	-
273,563	1,550,228		4,236,963
1,908,302	6,007,067	52,000	74,154,842
1,001,667	-	-	24,564,556
376,518	112,649	-	2,856,337
114,200	-	-	3,755,653
14,201	-	-	896,794
210,443	-	-	14,451,583
154,343	-	-	1,398,521
97,294	-	20,000	230,144
-	-	-	5,922,477
115,341	1,524,434	-	3,039,989
-	-	-	253,220
-	4,328,837	-	4,328,837
2,084,007	5,965,920	20,000	61,698,111
67,334	-	-	5,918,916
-	-	-	1,408,345
2,151,341	5,965,920	20,000	69,025,372
68,865		2,000	3,105,653
2,220,206	5,965,920	22,000	72,131,025
1,513,436	8,104,103	6,121,079	\$ 39,049,472
	-	-	\$ 4,269,870
1,513,436	8,104,103	6,121,079	\$ 34,779,602

City of Huntsville
Operating Budget Summary
Five Year Historical



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Revenues					
Property Taxes	\$ 6,543,045	\$ 6,897,980	\$ 7,078,250	\$ 7,331,942	\$ 7,488,800
Sales Taxes	\$ 9,537,152	\$ 9,655,816	\$ 9,242,600	\$ 10,630,887	\$ 10,500,000
Other Taxes	\$ 111,802	\$ 98,552	\$ 114,000	\$ 111,896	\$ 114,000
Permits/Licenses/Development Fees	\$ 805,755	\$ 855,484	\$ 668,249	\$ 1,304,671	\$ 861,438
Water Service Charges	\$ 17,738,644	\$ 18,359,360	\$ 18,512,781	\$ 16,994,940	\$ 17,912,775
Wastewater Service Charges	\$ 8,731,790	\$ 9,365,324	\$ 9,647,000	\$ 9,749,785	\$ 9,840,000
Municipal Court Fines	\$ 1,104,049	\$ 805,297	\$ 1,050,400	\$ 783,289	\$ 1,031,100
Solid Waste Service Charges	\$ 5,816,717	\$ 5,928,021	\$ 6,040,000	\$ 6,192,639	\$ 6,439,000
Fees/Charges/Sales	\$ 1,269,813	\$ 1,187,916	\$ 991,450	\$ 1,262,302	\$ 1,087,255
Inter Governmental	\$ 767,840	\$ 799,846	\$ 821,663	\$ 842,204	\$ 831,177
Administrative Reimbursements	\$ 5,491,717	\$ 5,544,862	\$ 5,126,128	\$ 5,223,076	\$ 5,870,558
Interest Earnings	\$ 1,415,775	\$ 1,364,519	\$ 272,525	\$ 346,303	\$ 230,500
Grants/Reimbursements/Contributions	\$ 238,616	\$ 2,124,958	\$ 322,964	\$ 5,899,236	\$ 131,852
Other Revenues	\$ 8,187,850	\$ 12,548,593	\$ 8,277,065	\$ 7,670,327	\$ 7,583,062
Utility Franchise Fees	\$ 3,327,989	\$ 3,416,555	\$ 3,504,899	\$ 3,720,623	\$ 3,533,345
Hotel/Motel Taxes	\$ 859,836	\$ 760,687	\$ 588,000	\$ 748,429	\$ 700,000
Total Revenues	\$ 71,948,390	\$ 79,713,769	\$ 72,257,974	\$ 78,812,550	\$ 74,154,862
Expenditures					
Salaries/Other Pay/Benefits	\$ 20,213,734	\$ 20,922,969	\$ 22,695,162	\$ 21,900,583	\$ 24,557,189
Supplies	\$ 1,898,880	\$ 2,014,001	\$ 2,297,351	\$ 1,927,645	\$ 2,869,804
Maintenance of Structures	\$ 2,982,802	\$ 2,949,751	\$ 3,822,911	\$ 1,657,990	\$ 3,693,798
Maintenance of Equipment	\$ 733,172	\$ 758,433	\$ 795,327	\$ 687,752	\$ 896,794
Services and Utilities	\$ 6,944,918	\$ 8,094,926	\$ 8,325,690	\$ 8,705,484	\$ 8,657,032
Insurance/Sundry/Elections	\$ 1,771,802	\$ 1,026,797	\$ 1,271,407	\$ 1,304,745	\$ 1,398,521
Programs/Projects	\$ 3,868,333	\$ 3,724,643	\$ 4,595,426	\$ 3,772,744	\$ 4,558,981
Capital Outlays	\$ 1,639,231	\$ 2,600,614	\$ 2,614,026	\$ 3,091,457	\$ 3,096,244
TRA Water Plant	\$ 4,288,570	\$ 4,195,756	\$ 5,630,579	\$ 5,527,690	\$ 5,792,551
Utility Fund Debt Payments	\$ 5,985,005	\$ 5,970,214	\$ 4,835,713	\$ 3,034,444	\$ 2,855,863
Debt Service	\$ 2,814,645	\$ 6,047,355	\$ 3,219,226	\$ 3,101,133	\$ 3,066,614
Future Appropriations/Bad Debt/Depreciation	\$ 5,096,277	\$ 5,100,177	\$ 264,453	\$ -	\$ 253,220
Administrative Reimbursements Out	\$ 6,721,463	\$ 6,975,661	\$ 6,552,008	\$ 6,648,956	\$ 7,327,261
Interfund Charges/Transfers Out	\$ 2,492,407	\$ 2,422,578	\$ 1,469,926	\$ 1,596,748	\$ 2,102,826
Transfer to Capital	\$ 5,575,991	\$ 6,986,612	\$ 6,752,714	\$ 13,015,714	\$ 5,272,697
Improvements	\$ 882	\$ 1,246	\$ 1,500	\$ 1,215	\$ 1,500
Land	\$ -	\$ 110,805	\$ -	\$ 740,365	\$ -
Operating Expenditures	\$ 73,028,112	\$ 79,902,538	\$ 75,143,419	\$ 76,714,664	\$ 76,400,895

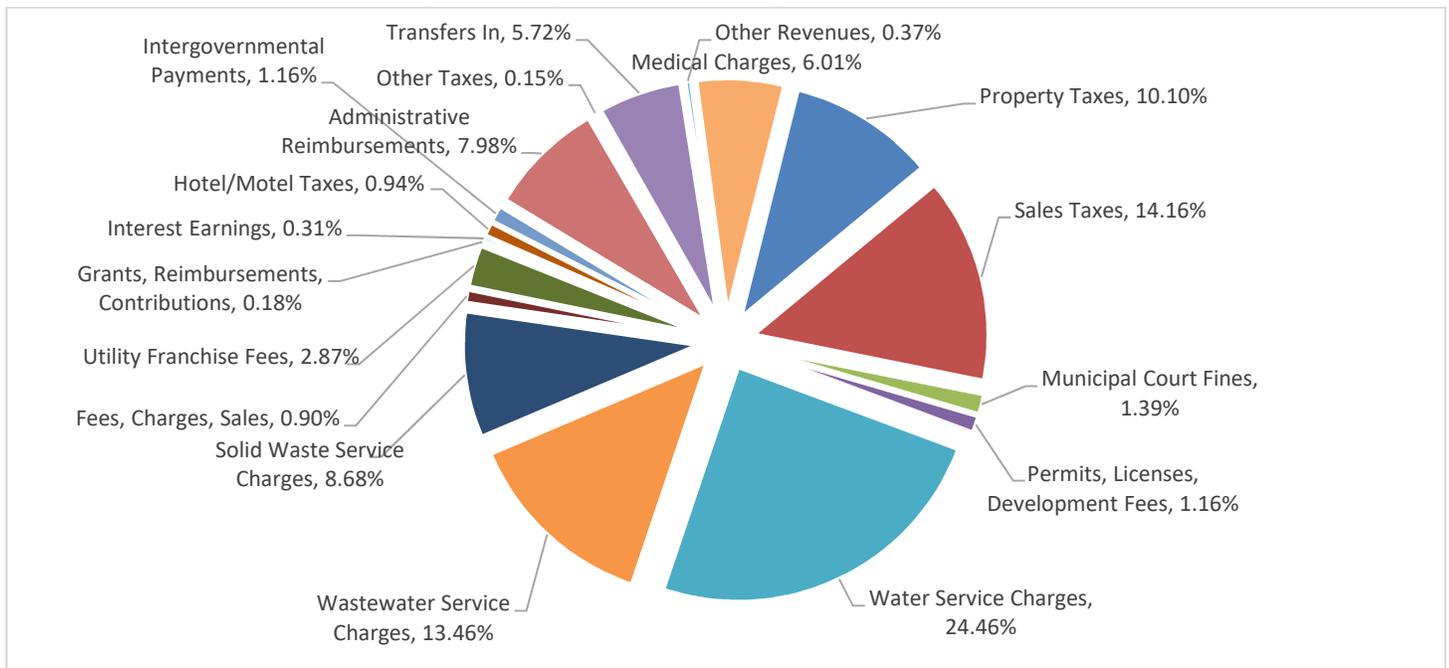
Revenues

The cornerstone of the City of Huntsville's annual budget is the projection of revenue expected for the coming fiscal year. Accurate revenue projections are an important element in budgeting because decisions on spending must be made within the limits of available funds. Revenues received by the City support the various services provided to the citizens of Huntsville. Accurate revenue projections allow sound management of our resources. The City of Huntsville practices a conservative approach to budgeting.

As depicted in the following chart, the City uses various forecasting methods to ensure the most accurate revenue projections possible.

	%	Historical/Time Series Trend	Informed/Expert Judgment	Activity Estimates	Contract Terms
Property Taxes	10.1%	✓	✓		
Sales Taxes	14.16%	✓	✓	✓	
Municipal Court Fines	1.39%	✓	✓	✓	
Permits, Licenses, Development Fees	1.16%	✓	✓	✓	
Water Service Charges	24.46%	✓	✓	✓	✓
Wastewater Service Charges	13.47%	✓	✓	✓	
Solid Waste Service Charges	8.68%	✓	✓	✓	✓
Fees, Charges, Sales	.90%	✓	✓	✓	
Utility Franchise Fees	2.87%	✓	✓	✓	✓
Grants, Reimbursements, Contributions	0.18%	✓	✓	✓	
Interest Earnings	0.31%	✓	✓	✓	
Hotel/Motel Taxes	0.94%	✓	✓	✓	
Intergovernmental Payments	1.16%				✓
Administrative Reimbursements	7.98%			✓	

The City of Huntsville receives revenue from several different sources. The following graph shows the sources of income for the City for fiscal year 21-22 as budgeted:



Property Taxes

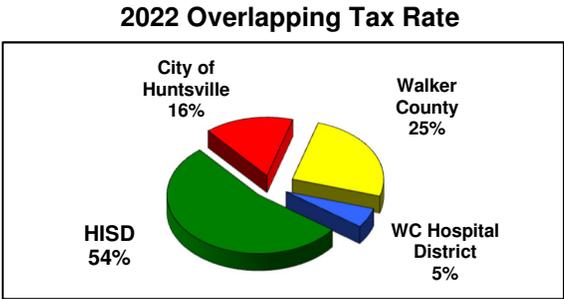
When excluding administrative allocations and transfers, revenues from property taxes account for 10.10% of overall City revenues. Taxes are assessed on all property in the city except for certain property that is eligible for exemption, such as state-owned property. All exemptions from property tax are governed by Federal and State law. The Walker County Appraisal District assesses the value of property in Huntsville and processes applications for exemptions. Based on the total property valuation certified by the Appraisal District, the Huntsville City Council sets a tax rate that will provide sufficient revenue to support public safety services such as police and fire protection and community services such as parks, recreation, and library. The total tax rate set by Council includes a rate for debt service payments as well as a rate for general day-to-day maintenance and operations.

The City Council adopted the tax rate of \$0.3075 per \$100 valuation.

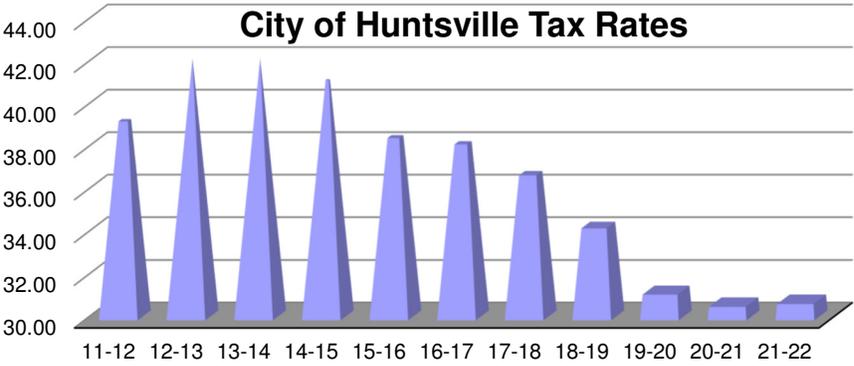
For fiscal year 21-22, the City Council approved a rate of \$0.3075. The No-New Revenue tax rate is the tax rate that provides the City with the same amount of tax revenue as the prior year from existing property plus additional tax revenue from any new property.

The City of Huntsville contracts with the Walker County Appraisal District for property tax billing and collections. Because property taxes are paid per one hundred dollars of assessed property value, the amount of property tax levied by the City is calculated by dividing the total appraised value of property by one hundred and then multiplying by the adopted tax rate. For example, property with an assessed value of \$100,000 would pay city taxes of approximately \$307.50 ($\$100,000/100 * 0.3075$).

The City is not the only jurisdiction that taxes property located in Huntsville. Other entities including Walker County, Huntsville Independent School District, and the Walker County Hospital District also levy a property tax. Most citizens of Huntsville pay only 16% of their total property tax bill to the City. The other 84% is collected by the other taxing jurisdictions.



The following graph compares the current tax rate with the tax rates of the last ten years:



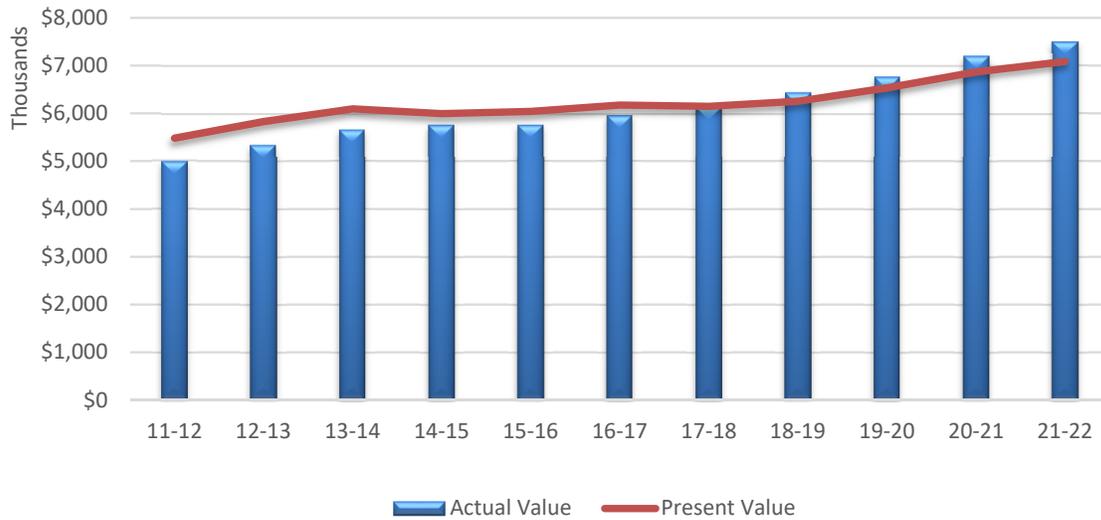
The Huntsville City Council is committed to keeping the property tax rates in Huntsville affordable and in recent years, every effort has been made to reduce the tax rate to the effective rate. In accordance with this effort, our budget for property tax revenue is derived by applying the no-new revenue rate to the certified taxable property valuation. Based on our historical trends, a provision is made for property tax that is owed but not paid on time, or not paid at all. The actual collection rate is traditionally fairly high and we expect to collect at least 98.5% of what is owed. Additionally, the City Council passed an ordinance in 2004 that freezes tax payments to the amount of taxes paid in fiscal year 04-05 for citizens who are at least 65 or disabled. The Appraisal District calculates this tax freeze and its influence on the no-new revenue tax rate.

The City Council adopted the effective tax rate in fiscal years 05-06, 06-07, 07-08, and 08-09. However, for FY 09-10 and 10-11 the City Council adopted a tax rate below the effective rate. In FY 11-12 the effective rate was adopted. For fiscal year 12-13, the City levied a three-cent tax increase over the prior year, which was four cents over the effective rate. For fiscal year 13-14 the tax rate remained at the previous FY 12-13 rate of \$0.4206. City Council was able to drop the FY 14-15 rate by 1 cent to \$0.4106 which was \$0.003 less than the effective rate of \$0.4136. The City Council adopted the effective rate of \$0.3838 for FY 15-16 and the effective rate of \$0.3809 for the FY 16-17. Again, for the 17-18 Budget the effective rate of \$0.3666 was adopted. In FY 18-19 the City Council adopted the tax rate of \$0.3422, which is ½ of a cent over the effective rate. For the FY 19-20 the City Council adopted a tax rate of \$0.3148; which is 1 cent over the effective rate and in FY 20-21 the City Council adopted a tax rate of \$0.3062, which is the no-new-revenue rate. For the FY 21-22 the City Council adopted a tax rate of \$0.3075; which is 1 cent over the no-new-revenue rate.

Inflation and the rising cost of doing business affects city government just as it does businesses and individuals. The Municipal Cost Index shows that the average cost of providing city services has risen by 5% over the past three years. Huntsville has been able to absorb these ever-rising costs while still collecting the same amount of tax revenue from existing properties as it did in fiscal year 14-15. This has been possible in some part through additional property tax revenues from new property and in large part from increasing revenues from sales tax.

The following graph shows the actual property tax revenue received by the City of Huntsville over the past ten years and the revenue projected for fiscal year 21-22:

City of Huntsville Property Tax Revenues 10 Year Period and 21-22



Note: Inflation for all graphs calculated based on Municipal Cost Index

When the effective rate, now known as the “no-new-revenue” rate, is adopted, the same amount of revenue is collected as in the prior year from existing property. In that case, the additional revenue needed to support the inflated cost of providing city services at current levels must be obtained either through growth and the addition of new taxable property in the community, or from increases in other revenue sources such as sales tax.

With the cost of utilities, construction materials, healthcare, and many other increasing expenses, one hundred dollars does not have the same purchasing power today as it did last year. In order to evaluate the effect inflation has on Huntsville’s ability to provide excellent city services using our limited resources; we must consider the purchasing power of the property tax revenues we received in recent history in terms of today’s dollar values.

Property tax revenue the City received in various years in the last nine years has just kept pace with inflation as the chart to the right demonstrates. Even with stagnant purchasing power, the City of Huntsville continues to provide quality services at sustained or increasing levels year after year. The City of Huntsville is providing improved basic service quality and quantity with essentially equal Property Tax resources of prior years. The City Council and staff strives every day to manage the property tax revenue and rates in an effective manner and provide the citizens of Huntsville with excellent service.

The following table shows total property tax revenue received in prior years and property tax revenue budgeted for fiscal year 21-22 for the General Fund, Debt Service Fund and TIRZ fund:

Property Tax Revenue

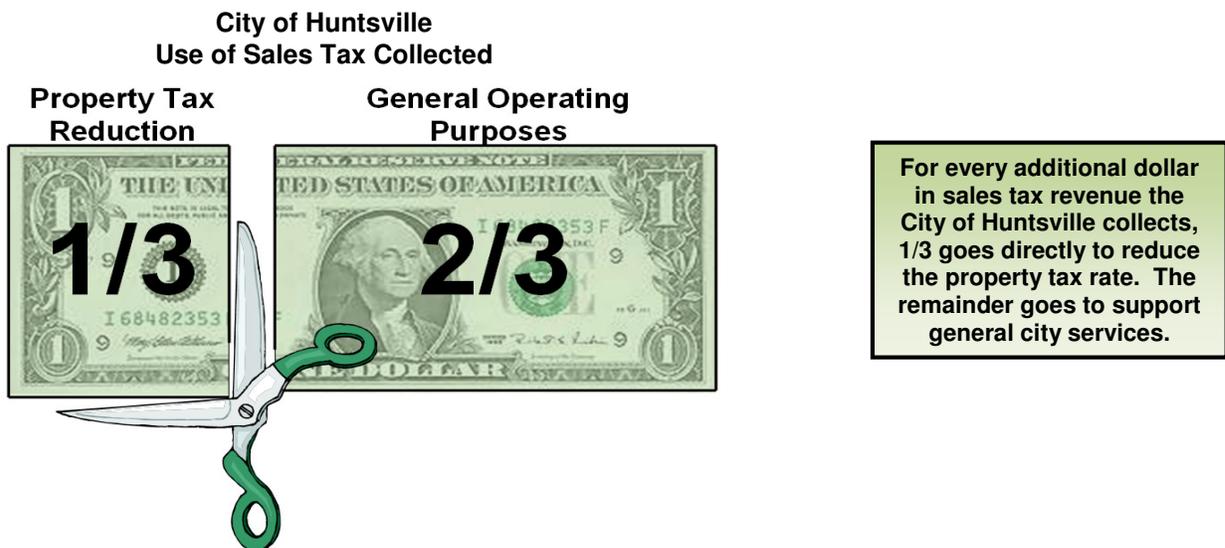
	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Current	5,878,998	6,058,847	6,310,586	6,636,265	6,988,147	7,363,800
Delinquent	36,806	55,306	63,329	76,083	127,744	75,000
Penalty & Interest	54,830	56,569	72,251	60,487	85,592	50,000
Total	5,970,634	6,170,723	6,446,167	6,772,835	7,201,483	7,488,800

Sales Taxes

The sales tax is used for general operating purposes. Revenues from sales taxes account for 14.16% of overall city revenues. All taxable sales in Huntsville are taxed at a rate of 8.25%. The City's rate is 1.5%, the State of Texas rate is 6.25%, and Walker County's rate is 0.5%. The Texas Legislature gave voters in Texas cities the option of increasing local sales taxes from one cent to one and one-half cents in order to provide property tax relief. Voters in Huntsville approved the sales tax option in August 1987 and the additional one-half cent sales tax began to be collected in January 1988. As a result of this additional half cent, property tax rates for FY 2021-22 were able to be kept lower by approximately \$0.1534 per \$100 valuation (\$153 on a \$100,000 home). Every dollar of sales tax revenue the city receives is used to support general operating services such as police and fire protection, streets, parks, recreation, and library services.

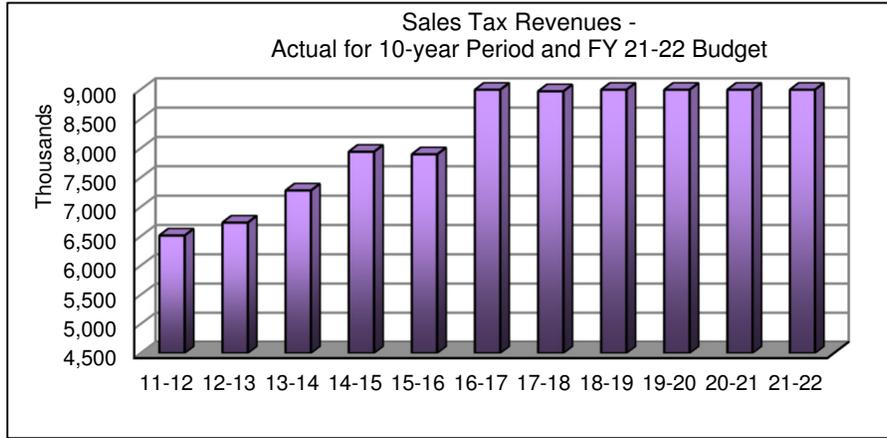
Revenue received from sales tax increased an average of 4% during the past 5 years.

The following graph demonstrates the City of Huntsville's use of sales tax revenue:



The preparation of our budget for sales tax revenue begins with a review of Huntsville's historical sales tax revenue collection trends. Because sales tax revenue is somewhat volatile in nature and is dependent on the general economic conditions of the region and nation, the City of Huntsville has traditionally budgeted sales tax revenue conservatively. Historical projections are computed using rolling year trends, trend line graphs, and compared to expert forecasts from two services. The City receives quarterly reports on sales tax collections by sales categories.

The average annual increase in sales tax revenue over the past five years was 6%. A spike in the FY 16-17 actual resulted from 3 years of prior period taxes from a local entity collecting and remitting sale tax. For FY 2020 an additional \$450,000 was included in the budget for Sales Tax revenue due to the



Sales tax revenue is closely associated with the general economy. Huntsville's sales tax receipts increase sharply in months following traditionally active retail seasons.

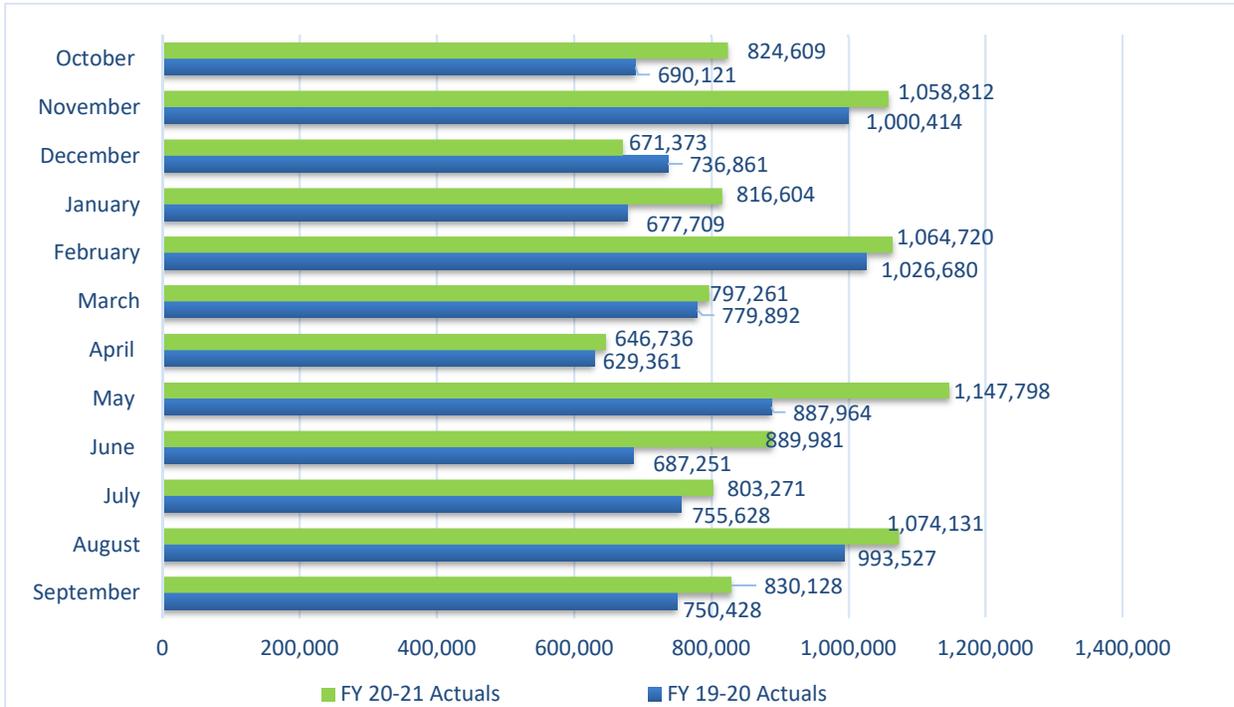
expiration of an economic development agreement. Without the infusion of this extra amount (that will continue in the future), the sales tax revenue budget percentage increase would have been a modest 3.1%.

The fact that sales tax revenue is closely associated with the general economy is easily observed when examining the monthly sales tax revenue collection trends. Sales tax revenue receipts climb sharply in months following traditionally active retail seasons such as Christmas, Easter, back-to-school, and the start of summer travel.

The first half of the year of FY 2020 was a continuation of growth and prosperity. In March, a change took place due to the arrival of COVID-19. Uncertainty began to emerge as a statewide 'essential services and limited activities' only order' was implemented. The City of Huntsville was in a unique situation, which favored the City of Huntsville sales tax. The majority of the City of Huntsville is populated with State run institutions (the Texas Department of Corrections and Sam Houston State University- two of the top ten employers) and the City did not feel the dramatic decrease in sales taxes but finished the FY 2020 on a high. The financial impact of COVID-19 revenue sources are still unknown but, the City continues to watch our finances closely and budgeted conservatively for the FY 2021. Despite COVID-19 and its effects on our community; the FY 2021 sales tax continued its growth and prosperity and the City saw a 10% increase in sales tax.

The following graph demonstrates the cyclic nature of sales tax and its close association with the general economy. (Note: The City of Huntsville's receipt of sales tax revenue runs approximately two months behind the date of actual sale.)

City of Huntsville Monthly Sales Tax Receipt Cycle



Sales tax is an extremely important source of revenue for the City of Huntsville. Huntsville’s relatively low property tax base, the rising cost of providing city services due to inflation, and the adoption of the effective tax rate (now called the no-new-revenue tax rate) in past years made the sales tax revenue stream an essential component to keep the property tax rates in Huntsville among the lowest in Texas. Inflation causes each revenue dollar Huntsville receives to lose more purchasing power year after year. In order for the City of Huntsville to continue to provide city services at current levels, collecting the same amount of revenue as in the prior year is not sufficient. Enough additional sales tax revenue must be generated in order to keep pace with the inflated cost of providing services to Huntsville citizens and must supplement the loss of purchasing power of static property tax revenue when the effective rate is adopted.

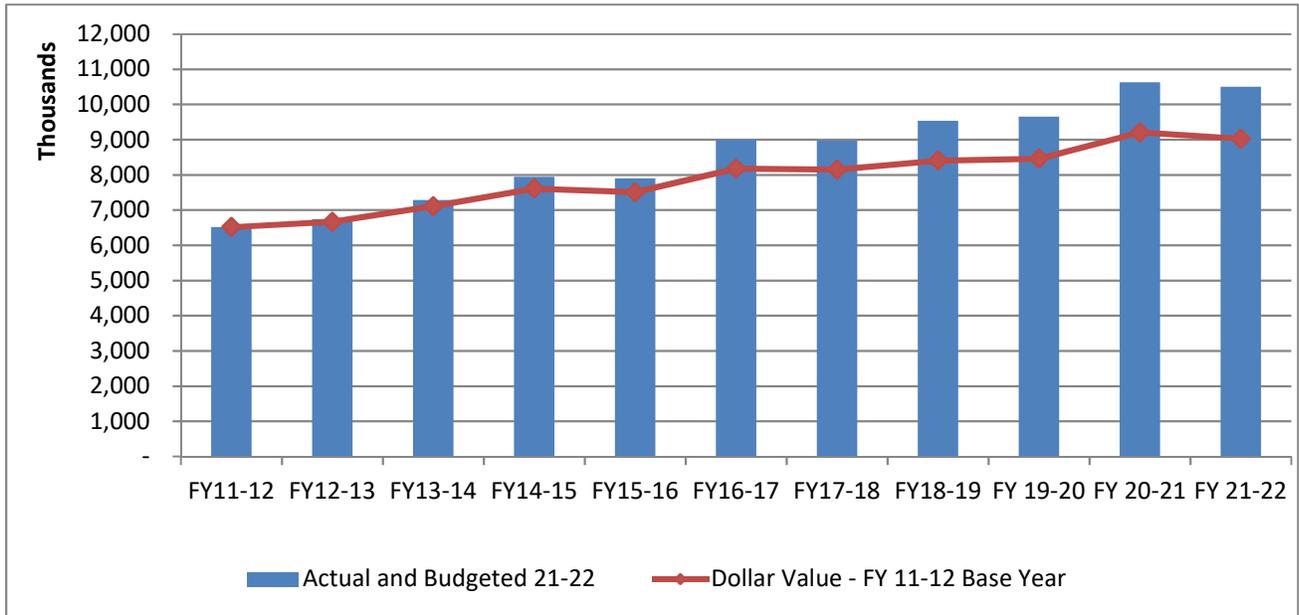
The City of Huntsville desires to encourage business that will enhance City sales tax revenues and increase employment opportunities to locate, maintain or expand a place of business within the City. Section 380.001 of the Texas Local Government Code authorizes cities to establish one or more programs to promote local economic development and to stimulate business and commercial activity in the City. The City established a 380 Economic Development Program pursuant to Chapter 380, of the Texas Local Government Code in 2004.

The first development agreement signed under the 380 development program was signed in 2007 and terminated on June 12, 2019 which will allow the city to retain the additional sales tax that was due to the developer as previously discussed.

To evaluate whether Huntsville’s sales tax revenue is able to keep pace with the effect of inflation, the net gain or loss of the purchasing power of Huntsville’s sales tax revenues must be considered.

**For the most part,
Huntsville’s sales tax
revenue has been able to
keep pace with inflation
and cover any
purchasing power loss.**

The following graph shows Sales Tax revenue compared using actual dollar amounts received and compared using FY 11-12 as a base year for the value of a dollar. As the reader can see, for the most part Huntsville's Sales Tax revenue has been able to keep pace with or exceed inflation.



The following table shows total sales tax revenue received in prior years and sales tax revenue budgeted for fiscal year 21-22 for General Fund:

Sales Tax Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Sales Tax	9,001,502 ⁽¹⁾	8,973,222	9,537,152	9,655,816	10,625,424	10,500,00

(1) The City received a payment of \$660,000 of Sales Tax in FY 16-17 that was for 3 prior years that "spiked" the Sales Tax revenue for this fiscal year

Mixed Drink Taxes

Revenues from mixed drink taxes are a minor part of overall city revenues. A tax is assessed on all mixed drinks sold within the city limits of Huntsville. The mixed drink tax revenue budget is prepared based on Huntsville's historical collection trends.

The following table shows total mixed drink tax revenue received in prior years and mixed drink tax revenue budgeted for fiscal year 21-22 for General Fund:

Mixed Drink Tax Revenue

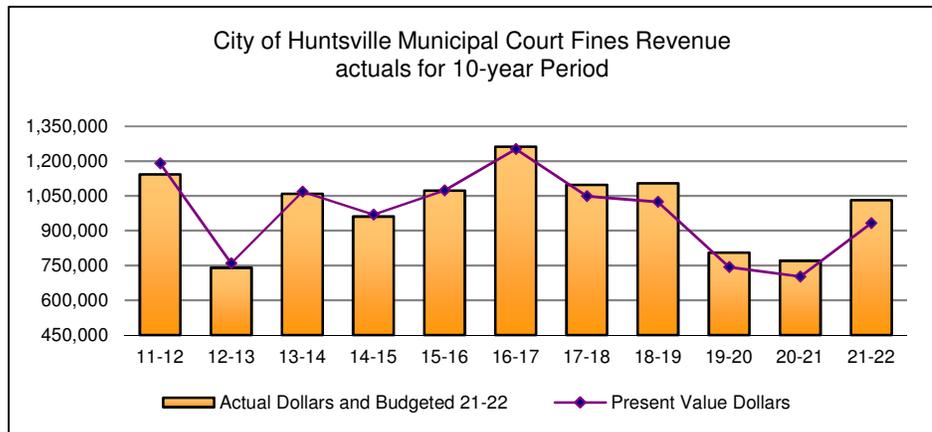
	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Mixed Drink Tax	103,603	103,736	107,312	94,963	108,244	110,000

Municipal Court Fines

Revenues from municipal court fines account for 1.39% of overall city revenues. The City of Huntsville Municipal Court is presided over by the City Judge, who is appointed by the City Council. The Municipal Court handles violations in accordance with State law and City ordinances and collects fines that are established by the City Judge. The City contracts with a commercial collection agency to trace and collect fines that are uncollectible by the Municipal Court.

To prepare our budget for municipal court fines revenues, we begin with a review of Huntsville’s historical court revenue collection trends. Revenue from municipal court fines is volatile and many factors affect the amount of revenue collected each year by the Court. Staffing levels and vacancies in the police department and prosecutor’s office affect the number of cases filed and prosecuted each year. Judgments entered and defendants’ compliance with court orders also has an effect.

State law allows Texas cities the option of collecting an additional five dollar fine on each conviction in order to offset the cost of salary expense for a juvenile case coordinator position. Beginning in fiscal year 06-07, the Huntsville City Council chose to enact the new



fine and approved the addition of a juvenile case coordinator position to oversee and maintain case files, court procedures, parent notification and contact for juvenile cases. COVID-19 and the state “essential services and limited activities’ order” only that began in March of 2020 has caused this revenue source to not meet budgeted goals in the FY 2020 and FY 2021.

The following table shows total municipal court fine revenues received in prior years and revenue budgeted for fiscal year 21-22 for General, Court Security, and Court Technology Funds:

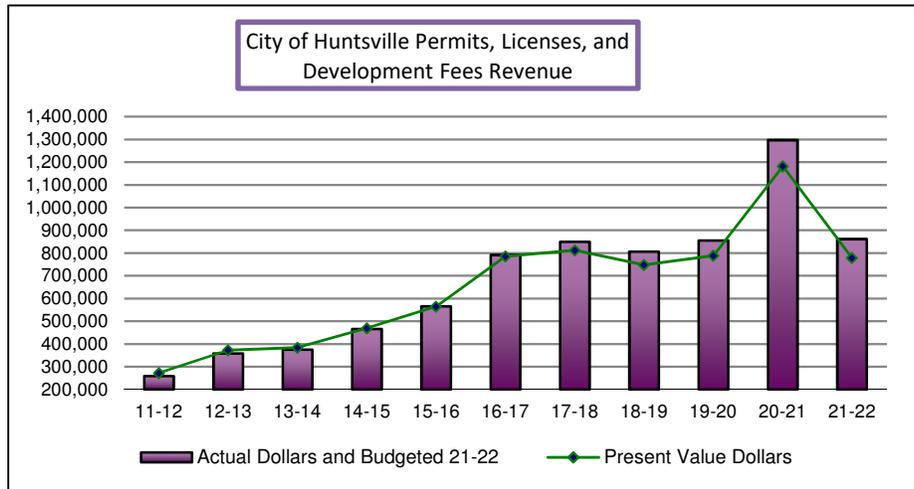
Municipal Court Fine Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Municipal Court Fines	1,197,977	1,033,018	1,040,989	759,839	726,395	987,100
Court Security Fines	27,313	27,710	27,026	22,250	23,718	22,000
Court Technology Fines	36,417	36,946	36,034	23,207	20,087	22,000
Total	1,261,707	1,097,673	1,104,049	805,296	770,200	1,031,100

Permits, Licenses, Development Fees

Revenues from City administered permits, licenses, and development fees account for 1.16% of overall city revenues. Permits issued by the City include building, electrical, refrigeration, plumbing, wrecker, taxi, food establishment, and public improvement. Licenses monitored by the City include electrical, sign contractors, construction trade, liquor, beer and wine. The permits, licenses, and development fee revenue budget is prepared based on Huntsville’s historical revenue trends and activity estimates from the City’s Community and Economic Development department staff.

The average annual increase in revenue from these sources for the last 4 fiscal years has been 15%. Fiscal year 18-19 saw a slight decrease in revenues received from permits, licenses, and development fees. Construction has remained strong in the last 3 fiscal years. There has been significant construction activity related to housing for college students and in the



west central part of the City where a major retail development opened back in 2009. In the last several years the City has also seen growth in single family home construction with the development of 3 new subdivisions. In addition, two senior living communities have been planned and permitted.

The following table shows total permits, licenses, and development fee revenue received in prior years and revenue budgeted for fiscal year 21-22 for the General Fund:

Permits, Licenses, Development Fee Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Licenses	11,320	23,980	17,850	14,700	20,147	15,000
Permits	760,406	803,601	764,804	807,444	1,231,544	820,538
Development Fees	19,675	22,125	23,101	33,340	44,905	25,900
Total	791,401	849,706	805,755	855,484	1,296,596	861,438

Water Service Charges

Revenues from water service charges account for 24.46% of overall city revenues. The City of Huntsville provides treatment and distribution of water to the residents, businesses, and visitors of Huntsville as well as to Texas Department of Criminal Justice facilities, Sam Houston State University facilities, and industrial users such as Tenaska. Except for contractual customers, both residential and commercial customers are charged a water rate based on their meter size and amount of water used. There is a minimum bill

based on meter size and a volume charge for water used in excess of 3,000 gallons per month. In fiscal year 09-10, the City Council elected to lower the base water rate for residential customers by \$2.

Water Financial Plan

In 2011, the City contracted a water rate study by an independent firm. The study was a financial plan providing for routine water line and well improvements, and an option for surface water plant expansion. Modeled to ensure adequate working capital and fund balances, the plan forecasted revenue, expenses, and balances through 2030. Pursuant to the plan, water rates were raised in fiscal year 11-12 and 12-13 to accommodate reserve and operation requirements and in accordance with funding an annual \$600,000 capital program to replace and renovate existing infrastructure and to accommodate debt service for financing a major water plant upgrade and expansion. For fiscal year 14-15 the increase in rates based on the FY 10-11 water study calculates to about a 5.3% increase from FY 13-14 or \$0.96 per month for a customer using 7,000 gallons of water. For the next four fiscal years, 15-16,16-17,17-18 and 18-19 the average increase for water usage over 3,000 gallons was 1.3% or about \$0.32 per month on 7,000 gallons usage. For the FY 19-20 and 20-21 the increase for water usage is \$0.06 for 3,000 to 7,000 gallons and \$0.06 for 7,001 gallons to 13,000 gallons and \$0.08 for over 13,000 gallons of water usage.

The rate structure for Tenaska, an electric cogenerating plant, is established by contract. Tenaska pays the City the amount of annual debt service payments on improvements at the surface water treatment plant that are required in order to provide the quantity of water used by Tenaska. In addition, Tenaska pays a fixed payment of \$450,000 plus the cost of the purchase and treatment of the actual amount of water used.

The following table shows the rate schedule for City of Huntsville water service for FY 21-22:

City of Huntsville Water Rates			
<i>Minimum Bill</i>		<i>Usage Charges</i>	
Based on meter size		Based on gallons used	
<u>Meter Size</u>	<u>Rate Charged</u>	<u>Single Family Residential</u>	
0.75	\$ 13.00*	<u>Gallons Used</u>	<u>Rate Charged</u>
1.00	19.00	Under 3,000	See Minimum Bill
1.50	25.00	3,000 - 7,000	\$5.09 per 1,000 gallons
2.00	41.50	7,001 - 13,000	\$5.60 per 1,000 gallons
3.00	163.00	Over 13,000	\$6.36 per 1,000 gallons
4.00	208.00		
6.00	313.00		
8.00	433.00		
		<u>Commercial</u>	
		<u>Gallons Used</u>	<u>Rate Charged</u>
		Under 3,000	See Minimum Bill
		Over 3,000	\$6.36 per 1,000 gallons

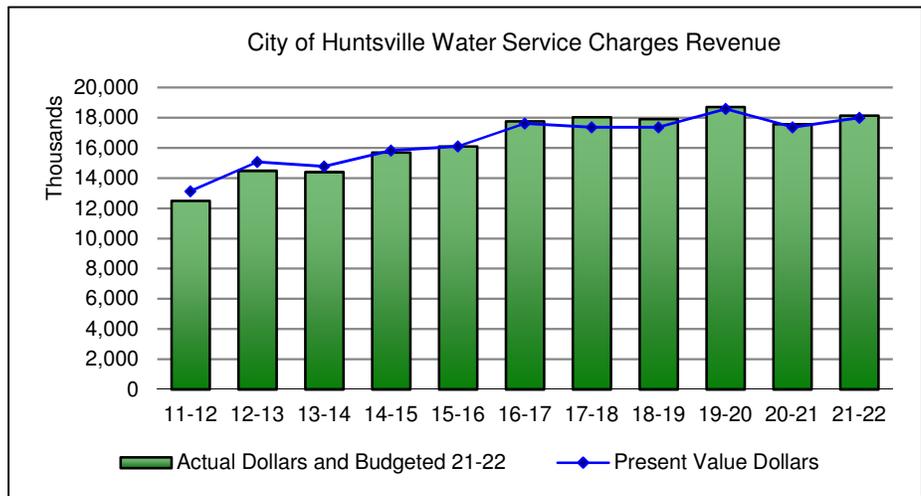
* \$2.00 reduction in FY 09-10

The City Council and City staff have worked diligently to keep water rates in Huntsville affordable, quantity of water sufficient, and quality of water and service high. Water distributed by the City of Huntsville exceeds all the standards set by the Texas Commission on Environmental Quality (TCEQ) and has been awarded the Superior Water Systems rating by the TCEQ.

The preparation of our budget for water service revenue begins with a review of Huntsville’s historical water service revenue collection trends. Because charges for water service are comprised of two components - a minimum base charge and a consumption charge - the water service revenues received by the City of Huntsville are affected not only by the total number of current water customers but also by the amount of water consumed by those customers. As the population of Huntsville grows, so does the demand for and usage of water. But population growth is not the only factor that affects how much water is consumed in Huntsville. The water systems in Huntsville supplies water not only to those who live in our city, but also to those who conduct business, attend school, or travel through Huntsville.

Weather conditions also affect consumption patterns. During years when rainfall is scarce and temperatures are high, both water consumption and revenue climb. During years when rainfall is more plentiful, consumption is not as high and less revenue is collected. Because weather conditions are largely unpredictable, the City of Huntsville budgets water revenue conservatively. The average annual increase in water service revenue over the past three years was 3.5%. Revenue growth in FY 11-12 and 12-13 reflect rate increases. After a wet spring the summer for FY 14-15 was very dry and higher revenues are seen for the year. For FY 16-17 the City had a contract with a state agency that expired which was renegotiated which resulted in approximately \$2,000,000 of additional water revenue. Since FY 16-17 water revenues have been essentially been flat with a modest 1.5% increase in FY 17-18 and a slight drop of 1.1% for FY 18-19. FY 19-20 the City saw a 4.48% increase in water revenues. In FY 20-21 the City experienced a decrease of 6.12% of water revenues largely due to COVID-19. A water rate study is planned in the FY 2022 budget.

Inflation affects the purchasing power of water service revenue just as it does property tax, sales tax, and all sources of revenue for the City of Huntsville. As inflation rises, the purchasing power of water service revenue falls. The City Council and City staff of Huntsville endeavor to ensure the delivery of high quality water while maintaining low water rates, all while battling against the rising cost of providing service.



On March 13, 2020 the City issued a Mayoral Proclamation declaring a state of disaster for the City of Huntsville due to COVID-19. The City Council approved relief for citizens by suspending utility disconnects for non-payment during the extent of the disaster declaration and a waiver of late fees and penalties for March and April utility services.

The following table shows total water service revenue received in prior years and budgeted for fiscal year 21-22 for Water Services:

Water Service Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Water Sales	17,603,207	17,865,417	17,738,644	18,514,019	17,313,035	17,912,775
Water Taps	100,805	100,253	114,492	161,205	223,909	175,000
Late Payment Penalties	57,684	60,519	50,066	29,783	13,893	50,000
Total	17,761,696	18,029,899	17,903,202	18,705,007	17,560,837	18,137,775

Wastewater Service Charges

Revenues from wastewater service charges account for 13.46% of overall city revenues. The City of Huntsville provides the collection and treatment of wastewater for the residents, businesses, and visitors of Huntsville as well as for Texas Department of Criminal Justice facilities and Sam Houston State University facilities. Because wastewater usage is not metered for most customers, charges for wastewater service are based on water usage. Water that is flushed and drained enters the City of Huntsville’s wastewater system and is treated in one of Huntsville’s wastewater treatment plants. Both residential and commercial customers are charged a wastewater rate that includes a minimum base bill and a consumption charge for amount of water used. For residential customers, the consumption charge is based on the average volume of water used in the winter months of November, December, January, and February in order to adjust for seasonal water usage for outdoor irrigation purposes. For commercial customers, the consumption charge is based on actual volume of water used each month.

The following table shows the rate schedule for City of Huntsville wastewater service:

City of Huntsville Wastewater Rates

Minimum Bill

<u>Customer Type</u>	<u>Rate Charged</u>
Residential	\$14.33
Commercial	16.54

*Usage Charges
Based on Gallons of Water Used*

Single Family Residential and Commercial

<u>Gallons Used</u>	<u>Rate Charged</u>
Under 2,000	See Minimum Bill
Over 2,000	\$5.36 per 1,000 gallons

The Huntsville City Council is committed to providing high quality service to its citizens at the lowest possible cost. As such, for fiscal year 09-10, the City Council agreed to decrease the base rate for

residential customers from \$15 to \$13. Huntsville's beautiful topography of seven hills and seven streams creates a stunning natural setting enjoyed by those who call Huntsville home, but it also causes wastewater service in Huntsville to be more expensive than most other similarly populated cities in Texas. Wastewater collection systems consist of buried pipelines that transport sewage to a wastewater treatment plant where it is treated to reduce the level of contaminants it contains. Whenever possible, wastewater systems employ the force of gravity to transport sewage from homes and businesses to centralized treatment plants, but gravity cannot cause sewage to flow uphill. When a wastewater line reaches the base of a hill, a lift station must be installed to "lift" sewage to a higher elevation where it can then continue to flow by gravity to the treatment plant.

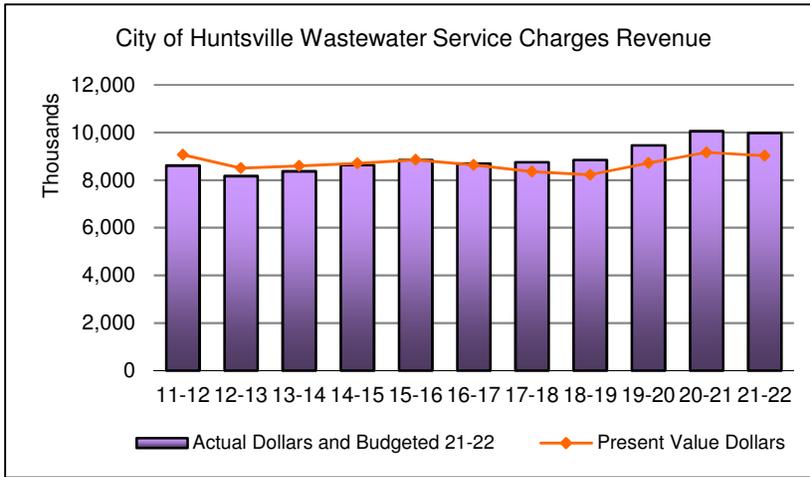
The topography of a community is a major factor in determining the number of lift stations that must be used. Communities with many hills, such as Huntsville, require many lift stations to be operated as part of the wastewater collection system and as a result the cost of wastewater service is higher. The City of Huntsville operates 26 lift stations as part of the wastewater collection system, but the average number of lift stations operated by Texas cities similar in population is only 17. The number of wastewater treatment plant facilities a city must operate also affects wastewater service costs. When a treatment facility nears its daily flow capacity, a city must construct another treatment facility or expand an existing facility.

The debt resulting from expansion of treatment capacity contributes to higher wastewater service costs. Along with infrastructure considerations, many additional factors must be taken into account when comparing the costs of wastewater service among cities. Methods of calculating sewer charges vary from city to city and caution must be used to ensure the comparison is not skewed. Minimum base costs, gallons included in minimum base charges, consumption charges per gallon, and whether or not a city practices winter averaging, as Huntsville does, must be considered when performing a comparison.

The preparation of our budget for wastewater service revenue begins with a review of Huntsville's historical wastewater service revenue collection trends. Charges for wastewater service are comprised of two components - a minimum charge and a consumption charge based on the amount of water used. For most customers, wastewater consumption is calculated from water usage. Wastewater service revenue, like water service revenue, is affected by total current wastewater customers and also by amount of water consumed by those customers. Although wastewater revenue trends and water revenue trends are related, significant differences do exist between them.

Not all City of Huntsville water customers are also served by our wastewater system. Additionally, residential customers are charged a wastewater rate based on average winter water usage, so hot and dry weather conditions have a lesser impact on wastewater revenues than they do on water revenues.

Wastewater service revenue has been consistent over the last 5 years. The wastewater service revenue for fiscal years 17-18 and 18-19 increased slightly with FY 17-18 increasing by 0.6% and FY 18-19 increasing by 1.1%. The FY 19-20 wastewater service revenue increased by 6.9% and FY 20-21 decreased slightly to a 6.28% increase of wastewater service revenue. A wastewater rate study is planned in the FY 2022 budget.



For the most part, any increases in wastewater service revenue over of the past several years have been able to keep pace with inflation and the rising costs of providing municipal services. Since fiscal year 16-17, the purchasing power of wastewater revenue has risen as inflation has decreased slightly, but the City Council and City staff continues to provide excellent service with fewer resources.

On March 13, 2020 the City issued a Mayoral Proclamation declaring a state of disaster for the City of Huntsville due to COVID-19. The City Council approved relief for citizens by suspending utility disconnects for non-payment during the extent of the disaster declaration and a waiver of late fees and penalties for March and April utility services.

The following table shows total wastewater service charges revenue received in prior years and revenue budgeted for fiscal year 21-22 for the Wastewater Fund:

Wastewater Service Charges Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Wastewater Charges	8,567,899	8,623,267	8,731,790	9,363,254	9,921,637	9,840,000
Wastewater Taps	81,320	75,023	71,484	70,478	119,789	90,000
Late Payment Penalties	48,989	50,466	44,074	24,517	10,572	50,000
Total	8,698,208	8,748,737	8,847,348	9,458,249	10,051,998	9,980,000

Solid Waste Service Charges

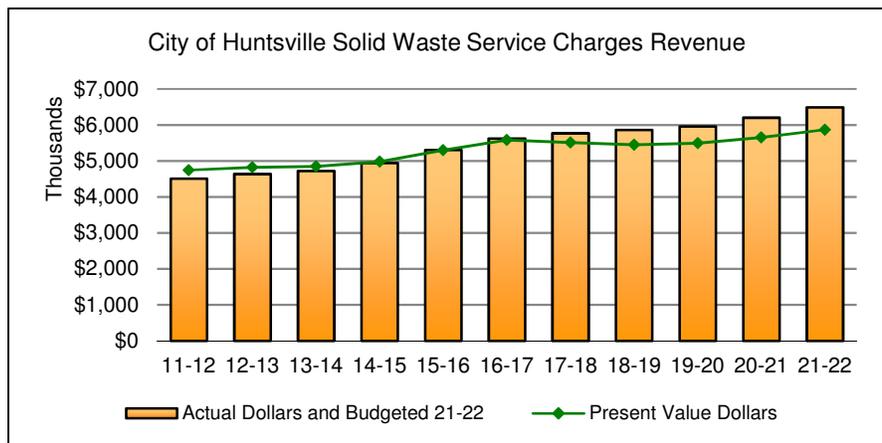
Revenues from solid waste service charges account for 8.68% of overall city revenues. The City of Huntsville provides the collection and disposal of solid waste for the residents and businesses of Huntsville. Residential customers in single family dwellings are charged \$22.70 per month for these services, and they have their waste collected twice per week (once for regular garbage and once for recyclables only). Commercial rates are based on the size of the container and number of times waste is collected each month. In addition to Huntsville residents and businesses, the City also provides the disposal of solid waste for the Texas Department of Criminal Justice, Sam Houston State University, and areas throughout Walker County. The City of Huntsville charges a disposal fee based on tonnage of waste brought to the transfer facility. The City of Huntsville owns the transfer station. The operations of the transfer station are leased to a third-party, who operates the transfer station facility and transfers the solid waste material to a landfill for final disposal. The leasing of the transfer station began as of August 2018. As part of the contract, the third-party leased certain city equipment which in turn provided additional revenue to the Solid Waste Fund. In the FY 18-19 the city equipment was sold to the leasing company which continues to operate the City's transfer station.

In FY 09-10, a recycling pilot program was initiated and has expanded to all areas of the City.

In September 2008, the City of Huntsville implemented a new automated system of residential collection in place of the manual collection system. Automation is a more efficient way to collect garbage and is safer for the employees of Solid Waste Services. In FY 09-10, a pilot recycling program was initiated. With the program’s success, the program has expanded to other areas and all areas of the City were included in the recycling program in FY 13-14.

Each year, the City of Huntsville evaluates its utility revenues and costs of utility service provision to determine if the utility rates being charged are still sufficient to cover the cost of providing the service. The analysis accounts for costs associated with operations and maintenance as well as crucial capital investments. Associated costs include employee services (labor and benefits), services and utilities (electricity, waste disposal, etc.), chemicals, fuel, equipment (vehicles, containers, tools, etc.), and debt service. With budget demands for capital equipment and the need for a new Solid Waste Transfer Station a rate study was budgeted for and completed in FY 14-15. The rate study indicated the need for increased rates for various services. For FY 15 – 16 a \$25 fee for heavy trash pickup for residential was implemented (the City had not been charging for this previously). There was also a 3% increase to all Commercial Services and a 25% increase on charges for “institutional” (Texas Department of Criminal Justice and Sam Houston State University) and “out of city” waste was approved. These increases were estimated to bring in an additional \$300,000 annually to pay debt service on debt issued for the new Transfer Station and fund new equipment purchases. For budgeting for the 16 – 17 fiscal year the fee for Residential Service was increased \$.50 per month from \$21 to \$21.50 and there was a 5% increase to Commercial services. For the FY 19-20 the Residential Service was increased to \$22.70 due to the increase of recycling services. An increase of \$5.00 for Heavy Trash pickup was planned in the FY 19-20 budget making the total cost of heavy trash pickup \$30.00. In the FY 21-22 budget the Heavy Trash pickup fee was removed from the schedule. A Construction/Contractor Roll-off permit fee was added to the fee schedule in the FY 21-22 of \$100.00 a year per roll off container.

The preparation of our budget for solid waste service revenue begins with a review of Huntsville’s historical solid waste service revenue collection trends. The average annual increase in solid waste service revenue over the past five years was 3.20%.



On March 13, 2020 the City issued a Mayoral Proclamation declaring a state of disaster for the City of Huntsville due to COVID-19. The City Council approved relief for citizens by suspending utility disconnects for non-payment during the extent of the disaster declaration and a waiver of late fees and penalties for March and April utility services.

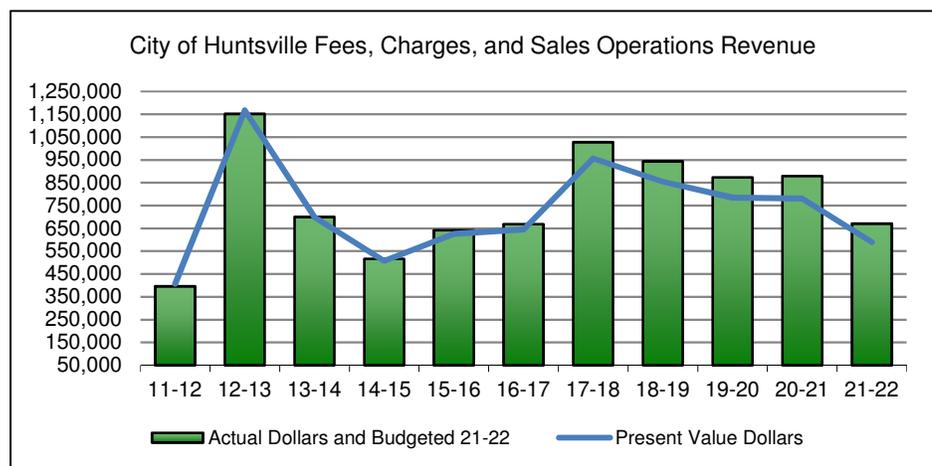
The following table shows total solid waste service charges revenue received in prior years and revenue budgeted for fiscal year 21-22 for the Solid Waste Fund:

Solid Waste Service Charges Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Residential Collections	1,887,949	1,935,538	1,907,201	1,782,190	2,027,075	2,125,000
Commercial Collections	1,803,686	1,846,087	1,916,130	1,985,125	2,026,736	2,139,000
Rolloffs	827,069	812,366	877,465	934,646	953,594	950,000
Disposal Fees	1,054,739	1,122,691	1,115,920	1,226,060	1,185,234	1,225,000
Late Payment Penalties	51,033	50,551	45,883	28,469	9,827	50,000
Total	5,624,475	5,767,233	5,862,599	5,956,490	6,202,466	6,489,000

Fees, Charges, Sales Operations

Revenues from fees, charges, and other sales account for .90% of overall city revenues. The City collects fees and charges for certain services in order to partially offset the cost of providing and administering these services. These fees and charges include park rental fees,



recreation program and aquatic center fees, library fees, returned check charges, and utility service connection and reconnection charges. The fees, charges, and sales revenue budget is prepared based on Huntsville's historical collection trends and activity estimates from City staff. The average annual increase in revenue from fees, charges, and sales over the past 4 years was 9.7%.

The following table shows total fees, charges, and sales operation revenue received in prior years and revenue budgeted for fiscal year 19-20 for the General, Special Revenue, and Enterprise Funds. The City added an on-street paid parking fee in FY 16-17 for certain areas of the City which accounts for \$86,603 in FY 16-17, \$154,401 in the FY 17-18, \$218,554 in the FY 18-19, and \$179,428 in the FY 2020 of actual revenue for the General Fund. The first half of the year of FY 2020 was a continuation of growth and prosperity. In March, a change took place due to the arrival of COVID-19. Uncertainty began to emerge as a statewide "essential services and limited activities' order" was implemented.

The City also added a card processing fee for customers paying for fees and utilities with a credit or debit card and this fee added \$24,000 to the revenue budgeted for the General Fund and \$65,000 to the revenue budgeted for the Enterprise Funds in the FY 19-20. FY 19-20 budgeted revenues for Fees, Charges, Sales operations for General Fund were reduced for a scaling back of the Visitors Center Gift Shop sales due to limiting products to be sold. FY 19-20 budgeted revenues for Fees, Charges and Sales from the

Solid Waste Fund were reduced for equipment lease revenue due to the equipment that had been being lease were sold to the lease company. The financial impact of COVID-19 revenue sources are still unknown but the City continues to watch our finances closely and budgeted conservatively for the FY 2022.

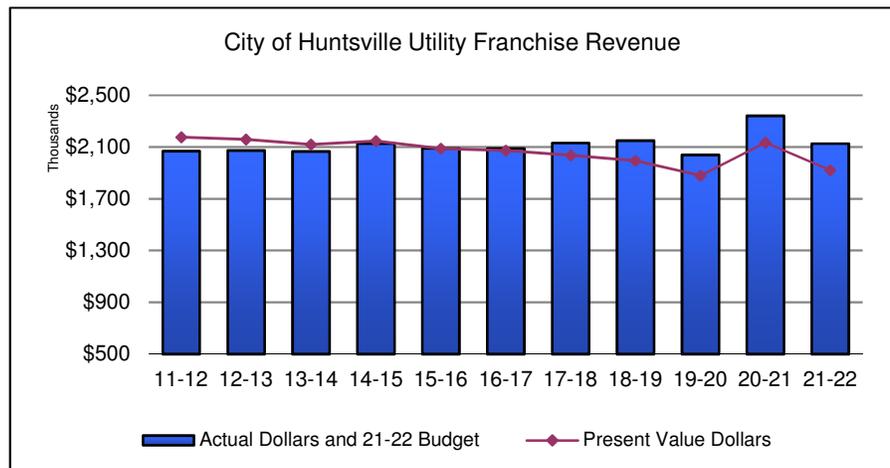
Fees, Charges, Sales Operations Revenue

	Actual 17-18	Actuals 18-19	Actual 19-20	Actual 20-21	Budget 21-22
General Fund	592,531	584,680	433,173	387,807	403,500
Utility Fund	167,173	181,043	159,921	173,662	189,000
Solid Waste Fund	27,852	50,322	7,747	7,797	6,500
Special Revenue Funds	239,924	127,650	272,602	309,998	71,255

Note –In FY 17-18 the City sold property in the amount of \$76,023, which accounts for the increase in the General Fund.

Utility Franchise Fees

Revenues from utility franchise fees account for 2.87% of overall city revenues. The City of Huntsville collects franchise fees from utility companies (electrical providers, gas providers, and tele-cable providers) and allows them to place facilities (i.e. poles and wires) on public property (i.e. right-of-ways/easements). The



The preparation of our budget for utility franchise fee revenue begins with a review of Huntsville’s historical franchise fee revenue collection trends. Utility Franchise Fee revenue in the last four years has fluctuated up and down slightly. State Legislative law changes to franchise fees caused a loss of revenue for the City.

The following table shows total utility franchise fee revenue received in prior years and revenue budgeted for fiscal year 21-22.

Utility Franchise Fees Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Electric	1,386,131	1,447,015	1,472,478	1,454,500	1,893,859	1,500,00
Telephone	214,854	181,772	190,225	165,298	120,124	180,000
Gas	145,875	181,498	189,172	172,247	156,645	180,000
Tele-cable	341,895	320,486	297,705	246,359	170,091	265,000
Total	2,088,755	2,130,771	2,149,580	2,038,404	2,340,720	2,125,000

Right-of-way Maintenance

The City of Huntsville’s Utility Fund (Water and Wastewater) and Solid Waste Funds pay the General Fund this Right-of-way Maintenance fee based on 4% of their operational revenues in order to offset the General Fund’s cost of maintaining the public streets and right-of-ways for use in operating the Water, Wastewater, and Solid Waste utilities. The City’s water and wastewater transmission lines are located under City streets and in right-of-ways and it is important that they be maintained in a manner that ensures the City’s infrastructure investment is protected and can be accessed for maintenance, repair, and replacement when needed. Well-maintained streets and right-of-ways also ensure that City staff is able to provide high quality service to citizens and utility customers.

The following table shows total right-of-way maintenance revenue received in prior years and revenue budgeted for fiscal year 21-22:

Right-of-Way Maintenance Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Budget 19-20	Actual 20-21	Budget 21-22
Charge to Utility Fund	N/A	962,603	975,520	1,135,746	1,134,260	1,148,325
Charge to Water Fund	547,897	N/A	N/A	N/A	N/A	N/A
Charge to Wastewater Fund	317,969	N/A	N/A	N/A	N/A	N/A
Charge to Solid Waste Fund	184,673	202,743	202,889	242,405	245,643	260,020
Total	1,050,539	1,165,346	1,178,409	1,378,151	1,379,903	1,408,345

Note – Beginning FY 17-18 the Water Fund and Wastewater Fund were combined into the “Utility Fund”

Grants, Reimbursements, Contributions

Revenues from grants, reimbursements, and contributions account for 0.18% of overall city revenues. The City of Huntsville receives grants and contributions from various sources, for various purposes, and in various amounts. The reimbursement and contribution revenue budget is prepared conservatively based on Huntsville’s historical collection trends and estimates from City staff. The grant revenue budget is prepared based on grants awarded to the City, grants applied for by the City, and City staff’s knowledge of any upcoming grants for which the City may apply. Every effort is made to include all grants that can reasonably be anticipated, but given the nature of grant announcements and cycles, the budget must occasionally be amended during the year to provide for grants that are sought or received that were not included in the original budget. In fiscal year 09-10, the City added a grant coordinator to significantly contribute to grant programs and revenues related to public safety and public utilities. Hurricane Harvey caused damages to the City of Huntsville in August of 2017 and the city received monies for Hurricane Harvey disaster relief in FY 2018. The City received federal monies in FY 19-20 to combat COVID-19 thru Coronavirus Response and Relief fund and in FY 20-21 the City received American Rescue Plan Act funds distributed by the Federal government.

The following table shows total grants, reimbursements, and contributions revenue received in prior years and revenue budgeted for fiscal year 21-22 for all operating funds:

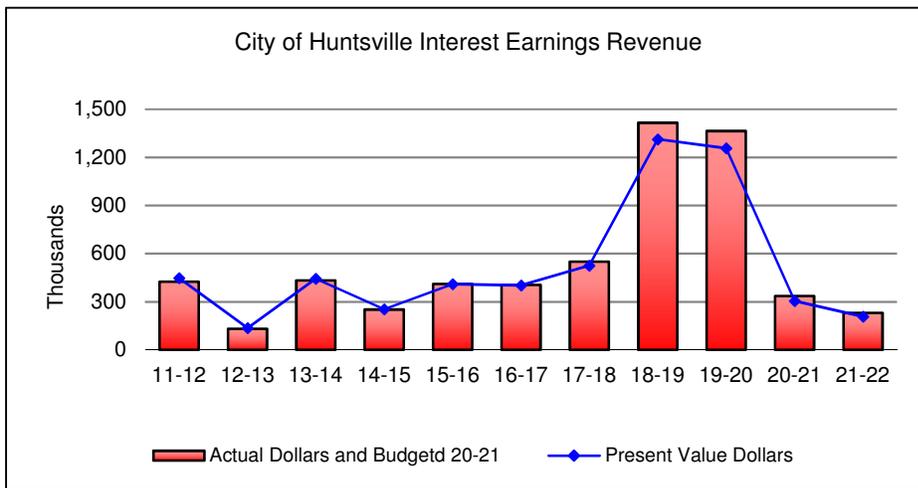
Grants, Reimbursements, and Contributions Revenue*

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Grants	182,858	417,665	190,285	2,038,068	5,866,827	95,000
Contributions	27,177	40,058	32,913	80,684	32,409	5,852
Total	210,036	457,723	223,198	2,118,731	5,899,236	100,852

* Grants for capital projects are not included in this table.

Interest Earnings

Revenues from interest earnings account for 0.31% of overall city revenues. The City of Huntsville earns interest on invested funds. The City of Huntsville must invest funds according to the Texas Public Funds Investment Act. The interest earnings revenue budget is prepared based on City financial staff and advisor analysis of interest rates, historical trends, and projection of amount of funds to be invested. The City has aggressively diversified its portfolio into secured money funds, CD's, short-term bonds backed by government revenue, and state and local government bonds. Interest earnings for FY 18-19 are somewhat elevated due to bond proceeds for Utility projects being invested for a significant part of the year. FY 19-20 interest earnings are elevated due to bond proceeds for General fund projects.



The table to the left shows total interest earnings revenue received in the previous 10 years.

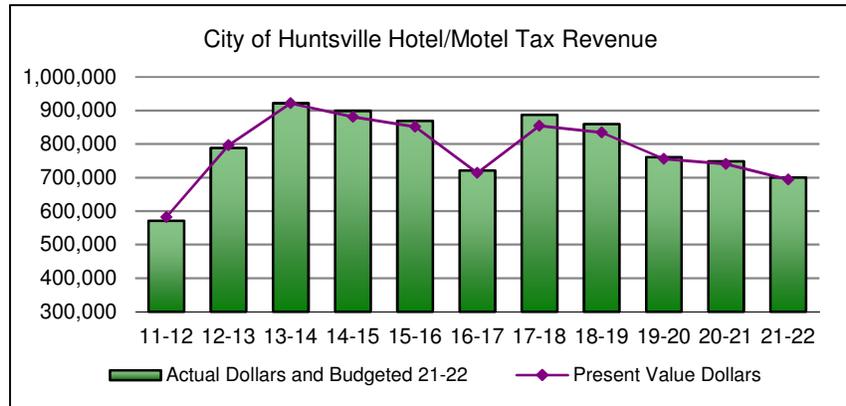
Interest Earnings Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Interest Earnings	404,990	549,755	1,415,775	1,364,518	335,792	230,500
Total	404,990	549,755	1,415,775	1,364,518	335,792	230,500

Hotel/Motel Taxes

Revenues from hotel/motel taxes account for .94% of overall City revenues. Per State statute, the City imposes a 7% occupancy tax on the price of a hotel or motel room. Unlike the local sales tax, the hotel occupancy tax is optional and can be imposed without the approval of voters. Under the law, local government proceeds from this tax must be earmarked for certain specified purposes, including the advertising and promotion of the city and surrounding areas to attract tourism, arts and cultural activities, historical restoration and preservation activities, registration of convention delegates, operation of visitor information centers, the construction of civic centers and auditoriums, and sporting events.

State statute defines how hotel occupancy taxes may be spent. The hotel occupancy tax cannot be used for general revenue purposes, such as economic development, or to pay for expenses that are not directly related to the promotion of tourism.



The hotel/motel tax revenue budget is prepared based on Huntsville's historical collection trends and activity estimates from the City staff and financial consultants. In accordance with historical average and with emphasis on most recent historical activity construction of new lodging facilities, hotel/motel tax revenue for current fiscal years have been fairly flat. It is expected that revenues will level out around the FY 15-16 actuals mark. The financial impact of COVID-19 Hotel/Motel tax revenue sources are still unknown but the City continues to watch our finances closely and budgeted conservatively for the FY 2021.

The following table shows total hotel/motel tax revenue received in prior years and revenue budgeted for fiscal year 21-22 for the Hotel/Motel and Arts & Visitor Center Funds:

Hotel/Motel Tax Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
H/M Tax – Arts & Visitor Ctr.	103,357	126,736	122,976	108,670	106,999	100,000
H/M Tax - Tourism	308,884	380,206	368,429	326,009	320,715	300,000
H/M Tax - Visitors Center	308,884	380,206	368,429	326,009	320,714	300,000
Total	721,126	887,148	859,836	652,017	641,430	700,000

Intergovernmental Payments

Revenues from intergovernmental payments received account for 1.16% of overall City revenues. The City of Huntsville receives payments from Walker County and Huntsville Independent School District for public safety related services. Walker County contracts with the City for fire protection services and the Huntsville Independent School District contracts with the City for the operation of the School Resource

Officer program. The intergovernmental payments revenue budget is prepared based on Huntsville's payment amount agreements included in the respective contracts.

The following table shows total intergovernmental payments revenue received in prior years and revenue budgeted for fiscal year 21-22 for the General Fund and the School Resource Officer Fund:

Intergovernmental Payments Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Walker County Payments	246,492	246,492	246,487	246,492	246,492	246,492
HISD Payments (SRO)	453,358	475,752	521,353	553,354	479,309	584,685
Total	699,850	722,244	767,840	799,846	725,801	831,177

Health Insurance Payments

Revenues to the Insurance Fund from City and employee health insurance payments account for 5.63% (\$4,179,804) of overall city revenues and transfers. \$3,178,726 consists of payments from City funds for the City's portion of the cost of providing city employee and retiree health insurance which includes medical and dental insurance. Payments from city employees and retirees for their portion of the cost of their health insurance amounts to \$1,001,078. Payment amounts for employees and retirees are based on the coverage option they choose. A wellness plan has been budgeted during the past three years.

The City made changes for FY 13-14 to its self-insured Health Insurance Plan shifting more of the costs to employees. This was done in order to move employer and employee costs more in line with other local government plans.

For the FY 15-16 Budget the City changed its policy on medical insurance benefits for new hires effective January 1, 2016. The policy changes provide that employees in employment with the City before January 1, 2016 would still be eligible for medical insurance benefits from the City when they retire if they have 20 consecutive years of service with the City. Employee's hired on or after January 1, 2016 will be required (as a condition of employment) to contribute 2% of their salary per month (or an amount not to exceed \$100/month) into a retiree healthcare savings account; these funds can be used for medical premiums or expenses when the employee is no longer employed at the City of Huntsville. Employees in this group will pay the full cost of health premiums at the time of retirement. For the FY 16 – 17 Budget there were additional policy changes and the City changed its funding rate from \$750 per month to \$850 per month. Also, the rates the employees and retirees paid were increased anywhere from \$9 to \$20 per month depending on the coverage selected. In FY 19-20 the rates the employees and retirees pay was increased anywhere from \$18 to \$23 per month. In the FY 20-21 the city switched to a fully funded dental plan and a cost increase to the employees for dental coverage is planned in FY 21-22.

Additional policy changes were made in the FY 17-18 that eliminates healthcare subsidies for pre-65 retirement healthcare effective 01/01/2028. For current active employees, anyone retiring after 01/01/2018 will be eligible for pre-65 subsidized retirement healthcare only until 01/01/2028 or age 65 (whichever comes first). Beginning 01/01/2018, active employees and employees retiring from the City of

Huntsville will receive 67% of their remaining sick leave balance in a Retirement Health Savings Program through ICMA-RC, if they are under the age of 65 on the effective date of retirement.

The following table shows total health insurance payments revenue received in prior years and revenue budgeted for fiscal year 21-22 for the Medical Insurance Fund:

Health Insurance Payments Revenue

	Actual 16-17	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
City Fund Payments	2,959,315	2,873,104	2,902,451	2,989,068	3,009,736	3,178,726
Employee/Retiree Payments	667,331	722,342	788,513	832,356	905,858	1,001,078
Total	3,626,646	3,595,446	3,690,964	3,821,426	3,915,594	4,179,804

Administrative Reimbursements

Revenues from administrative reimbursements account for 7.98% of overall city revenues. Water, Wastewater, and Solid Waste reimburse the General Fund for their portion of the administrative costs. Administrative service costs are budgeted in the General Fund but provide management and administrative services for each of these other funds as well. The costs of providing these services are divided among the funds that utilize them. The method of calculation for the allocation of costs is dependent on the nature of the service being provided.

The following table shows the different methods of allocation:

FY 2021-22 Administrative Reimbursements

General Fund

General Administrative Reimbursements

The allocations for the below divisions are based on percent of total adjusted budget in each fund.

- City Council
- Office of City Manager
- Office of City Secretary
- City Attorney
- Finance
- Office Services
- Purchasing
- Building Services

Human Resources Reimbursements

The allocation for the below division is based on number of employees in each fund.

- Human Resources

Information Technology Administrative Reimbursements

The allocation for Information Technology administration is based on percent of total adjusted budget in each fund.

The allocation of Information Technology software maintenance is based on the costs of the software and computer applications used by each fund.

Development Services Administrative Reimbursements

Allocations for the below divisions are based on estimates of personnel time or project budget usage in each fund.

- Planning
- Engineering
- Surveying
- Central Inspection
- Health Inspection
- Customer Service – Service Center

Public Works Administrative Reimbursements

The allocations for the below divisions are based on the insured value of fleet belonging to each fund respectively.

Garage Services

The allocation for the below division is based on percent of utility budget supervised in each fund.

Public Works Administration

Water, Wastewater, and Solid Waste

Utility Reimbursements

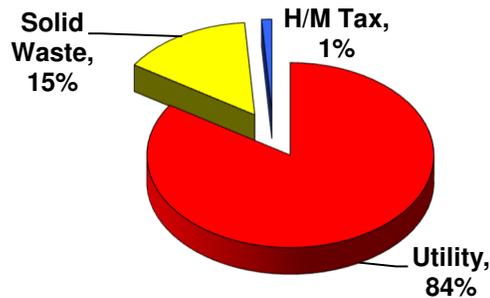
Allocation based on percentage of budget:
Utility Billing - allocated to Solid Waste (10%)

Right-of-Way Reimbursements

4.0% of revenue budgets for Utility and Solid Waste Funds.

The following graph shows the portion of General Fund administrative costs paid by each fund in fiscal year 21-22:

**City of Huntsville Administrative Costs Paid by Each Fund
FY 21-22**



Each fund pays a portion of the costs necessary for the successful management and administration of the services the City of Huntsville provides.

In addition to reimbursements to the General Fund, the Utility Fund receives reimbursement for certain services. The Utility Fund is reimbursed by the Solid Waste Fund for utility billing services.

Actual revenue for each fiscal year will equal estimated, as reimbursements are made according to the budget as projected. Reimbursement for water and wastewater for particular divisions and services are decreased or increased by the exact amount budgeted for those services or divisions.

The following table shows total administrative reimbursements revenue received in prior years and revenue budgeted for fiscal year 21-22 for the General and Utility:

Administrative Reimbursement Revenue

	Actual 17-18	Actual 18-19	Actual 19-20	Actual 20-21	Budget 21-22
Reimbursements - General	4,928,342	5,491,717	5,544,862	5,223,075	5,870,558
Reimbursements – Utility	52,821	51,336	52,648	45,982	48,358
Total	4,981,163	5,543,053	5,597,510	5,269,057	5,918,916

Description of Funds

Fund Balance – Unallocated Reserves

Fund Balance – Unallocated Reserves is defined as unreserved and unassigned current assets less inventory and on-going receivables (ex. utility billing, sales tax) minus current liabilities payable from these assets. An adequate Unallocated Reserve of Fund Balance is necessary to pay expenditures caused by unforeseen emergencies or for shortfalls caused by revenue declines and to eliminate any short-term borrowing for cash flow purposes. In accordance with the City of Huntsville's Fiscal and Budgetary Policies, the fund balance reserve for all funds, excluding certain funds such as Special Revenue Funds, Internal Service Funds, and Capital Projects Funds, must be maintained at a minimum amount of 25% of the annual budget (excluding transfers to capital projects) for each fund. Fund balances in excess of the Unallocated Reserve requirements, by policy, are not used to support on-going operating expenditures but may be used for one-time type expenditures (example – Capital Project funding).

General Fund

The General Fund is the City's primary operating fund. The General Fund is used to account for all financial transactions of the general government except for those required to be accounted for in another fund. The principal sources of revenue of the General Fund are property taxes, sales taxes, municipal court fines, and administrative cost reimbursements from other funds. Expenditures in the General Fund are for general government, public safety, public services, streets, parks and recreation, and other community services.

The FY 2021-22 total General Fund budget for expenditures excluding transfers to capital projects and one-time use of Fund Balance is \$30,050,653. The General Fund has a projected ending fund balance for FY 2021-22 of \$8,882,057 when \$1,375,943 of budgeted one-time use of fund balance expenditures and transfers to capital projects of \$475,000 are included.

General Debt Service Fund

The General Debt Service Fund accounts for the financial resources accumulated for the payment of principal, interest and related costs on long-term debt paid primarily from taxes levied by the City.

The FY 2021-22 total General Debt Service Fund budget excluding transfers is \$2,393,113. The General Debt Service Fund has a projected ending fund balance for FY 2021-22 of \$361,317. The reserves of the Debt Service Fund may only be used for the payment of debt.

Utility Fund¹

The Utility Fund is an enterprise fund used to account for the cost of providing water service and wastewater collection and treatment service to the community. The primary source of revenue for the Utility Fund is water and wastewater service charges. Water operations consist of production, distribution, and utility billing. Wastewater operations consist of collection, treatment, and environmental services.

The FY 2021-22 total Utility Fund budget excluding transfers to capital projects and one-time use of equity is \$28,880,780. The Utility Fund has a projected ending fund balance for FY 2021-22 of \$7,465,353 after \$342,647 of one-time use of equity and transfers to capital projects of \$3,794,870.

Water utilization rates were increased to provide for ongoing operation, stabilization of the funds available for capital, and water line replacement.

Solid Waste Fund

The Solid Waste Fund is an enterprise fund to account for the cost of providing solid waste collection and disposal service to the community. The City of Huntsville operates a transfer station facility and contracts out the transfers of solid waste for final disposal. The primary source of revenue for the Solid Waste Fund is solid waste user fees. Solid Waste operations consist of collection, disposal, and recycling.

The FY 2021-22 total Solid Waste Fund budget excluding one-time use of equity is \$6,868,223. The Solid Waste Fund has a projected ending fund balance for FY 2021-22 of \$2,332,277 after \$321,621 of one-time use of equity.

Other Special Revenue Funds

Special Revenue Funds are used to account for revenues either legally obligated for a special purpose, conditions of a grant, or funds designated by Council to be used for a specific purpose. The use of special revenue funds allows for a clearer picture of dedicated or special purpose revenues.

The **Court Security and Court Technology Special Revenue Funds** are used to account for the municipal court security and technology fees authorized by the Texas Code of Criminal Procedures. The code authorizes a municipality to require a defendant convicted of a misdemeanor offense in the municipal court, to pay a \$3.00 security fee and up to a \$4.00 technology fee as a cost of court. The revenue from these fees can only be used for purposes outlined in Articles 102.017 and 102.0172 of the Texas Code of Criminal Procedure.

The **Airport Special Revenue Fund** is used to account for the costs of airport maintenance and projects with grant funds and with revenue collected from the operator of the airport whose contract requires a fee be paid based on total square feet at the airport. Any difference between budgeted expenditures and expected revenues is funded through a transfer from the General Fund.

¹ The Wastewater Fund was combined with Water operations to create the Utility Fund (220) in FY 2018

The **Library Special Revenue Fund** is used to account for grants and donations received for library related purposes.

The **Police Forfeiture and Police Federal Equitable Sharing Special Revenue Funds** retain funds received for police participation in drug arrests to be used for law enforcement purposes.

The **School Resource Officer Special Revenue Fund** is used to account for police security services provided by the Huntsville Police Department to Huntsville Independent School District (HISD) with revenues received through a contract with HISD.

The **Public Safety Grants Special Revenue Fund** is used to account for state and federal grants received for public safety related purposes usually for the purchase of equipment.

The **Arts Center Special Revenue Fund** is used to account for the operation and programs of the Visitors Center and Wynne Home Arts Center with revenue received from the arts portion (1/7th of the 7% tax rate) of the hotel/motel tax and transfers from General Fund.

The **H/M Tax Tourism & Visitors Center Fund** is used to account for the expenditures for tourism operations and operating the Visitors Center. Revenues are generated from the 7% hotel/motel occupancy tax; of which 3% is designated for tourism and 3% is designated for operations of a visitor center; these designations are per State statutes.

Internal Service Funds

Internal service funds account for services furnished by a designated program to other programs within the City. The City of Huntsville uses Internal Service Funds (ISF) to accumulate funds for the replacement of equipment and to account for the cost of providing medical insurance coverage to City departments.

The **Medical Insurance Internal Service Fund** is used to account for the City of Huntsville's self funded medical insurance program. Other operating funds pay into the fund for coverage for full-time employees. Dependent coverage is provided at a cost to the employee. The Medical Insurance Fund pays for claims and administration fees for health, dental, and vision insurance.

The **Equipment Replacement Fund and Computer Replacement Fund** provide fleet, capital equipment, and computer equipment replacements for the City of Huntsville. User divisions are charged an annual lease fee, based on the useful life and anticipated replacement cost for assets assigned to the division. The replacement Funds then purchase replacement equipment as scheduled and/or as conditions warrant.

Permanent Funds

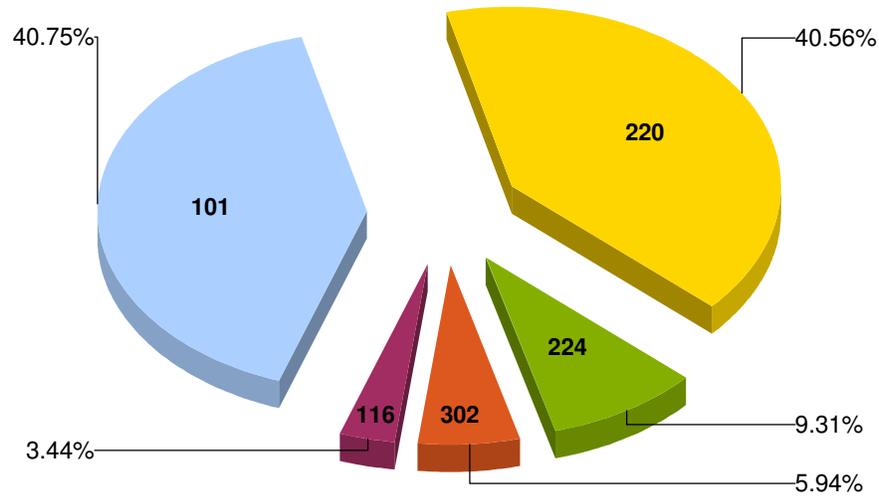
Permanent funds are used to report resources that are legally restricted to the extent that only interest earnings, not principal, may be used for purposes that support City programs. The City of Huntsville has two permanent funds, the **Cemetery Endowment Fund** and the **Library Endowment Fund**.

Capital Project Funds

Capital improvement projects are budgeted for the length of the project. All City revenue sources are funded at the time of budget passage. General capital projects include parks, general government facilities, fire stations, and the aquatic center. Street projects are accounted for as general capital projects. Enterprise Fund projects are accounted for separately but are accounted for in the City's annual report (CAFR) in their respective enterprise funds: water, wastewater, or solid waste.

City of Huntsville
Summary of Adopted Revenues by FUND
FY 2021-22

Percent of Budget -Top 5 Funds



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Budget
101 General Fund	\$ 27,412,574	\$ 29,028,762	\$ 26,021,018	\$ 30,916,948	\$ 28,674,710
116 Debt Service Fund	\$ 1,863,287	\$ 5,010,670	\$ 2,576,800	\$ 2,646,887	\$ 2,424,150
220 Utility Fund	\$ 27,698,631	\$ 30,616,828	\$ 30,144,527	\$ 31,367,752	\$ 28,538,133
224 Solid Waste Fund	\$ 6,065,145	\$ 6,075,279	\$ 6,141,066	\$ 6,354,984	\$ 6,550,500
302 Medical Insurance Fund	\$ 3,921,172	\$ 3,868,135	\$ 4,111,910	\$ 3,935,125	\$ 4,179,804
306 Capital Equipment Fund	\$ 2,209,570	\$ 2,058,730	\$ 978,566	\$ 1,301,900	\$ 1,545,157
309 Computer Equip. Replacement Fund	\$ 503,261	\$ 247,487	\$ 253,406	\$ 252,611	\$ 282,106
402 PEB Trust - Medical Fund	\$ 150,300	\$ 511,060	\$ 50,000	\$ 0	\$ 50,000
418 Library Endowment Fund	\$ 2,740	\$ 1,369	\$ 400	\$ 119	\$ 0
461 Oakwood Cemetery Endowment Fund	\$ 17,106	\$ 7,325	\$ 2,000	\$ 5,627	\$ 2,000
601 Court Security SRF	\$ 28,035	\$ 22,754	\$ 27,000	\$ 24,202	\$ 22,000
602 Court Technology SRF	\$ 39,635	\$ 25,005	\$ 35,750	\$ 23,022	\$ 22,000
609 Airport SRF	\$ 69,068	\$ 57,354	\$ 137,250	\$ 20,676	\$ 83,150
610 Library SRF	\$ 19,998	\$ 79,241	\$ 9,900	\$ 6,041	\$ 5,700
611 Police Seizure & Forfeiture SRF	\$ 15,843	\$ 78,898	\$ 1,000	\$ 10,111	\$ 0
612 PD School Resource Officer SRF	\$ 684,628	\$ 723,215	\$ 747,002	\$ 746,625	\$ 763,141
613 PD Fed Equitable Sharing Fds SRF	\$ 1,948	\$ 210	\$ 175	\$ 17	\$ 0
614 Police Grants SRF	\$ 14,371	\$ 106,240	\$ 0	\$ 1	\$ 0
618 Arts & Visitor Center SRF	\$ 212,610	\$ 203,493	\$ 184,054	\$ 203,616	\$ 194,006
619 LEOSE SRF	\$ 4,630	\$ 4,213	\$ 200	\$ 27	\$ 0

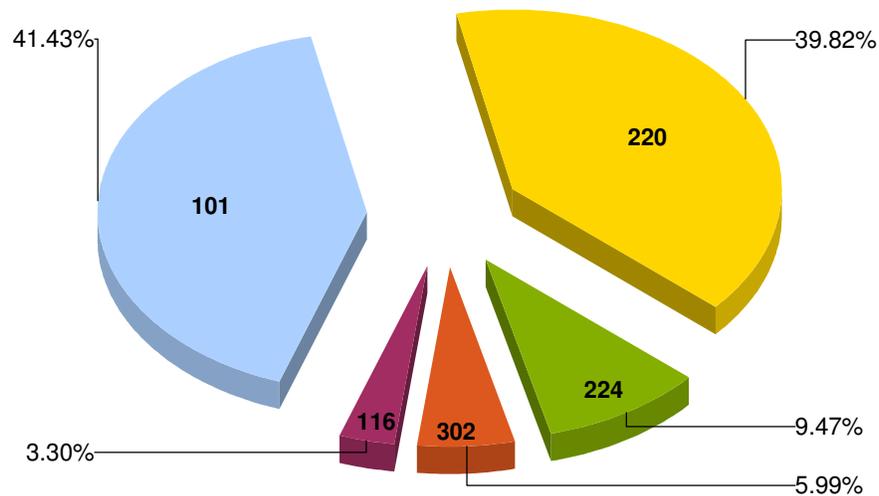
Note: The Wastewater Fund was combined with Water operations to create the Utility Fund (220) in FY 2018
The Library SRF's (610, 615, and 616) were all combined in FY 18-19 under Fund 610

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Budget
625 Huntsville Beautification/KHB	\$ 542	\$ 236	\$ 100	\$ 21	\$ 0
630 TIRZ #1 Fund	\$ 252,345	\$ 282,564	\$ 286,850	\$ 275,829	\$ 172,200
663 H/M Tax- Tourism & Visitors Cntr	\$ 757,012	\$ 702,625	\$ 546,500	\$ 715,326	\$ 646,105
665 Hotel/Motel Tax - Statue Contrib	\$ 3,940	\$ 2,074	\$ 2,500	\$ 1,194	\$ 0
Total Expenses of all Funds	\$ 71,948,390	\$ 79,713,769	\$ 72,257,974	\$ 78,812,550	\$ 74,154,862

Note: The Wastewater Fund was combined with Water operations to create the Utility Fund (220) in FY 2018
The Library SRF's (610, 615, and 616) were all combined in FY 18-19 under Fund 610

City of Huntsville
Summary of Adopted Expenses by FUND
FY 2021-22

Percent of Budget -Top 5 Funds



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Budget
101 General Fund	\$ 26,652,603	\$ 27,269,550	\$ 27,086,743	\$ 31,550,251	\$30,050,653
116 Debt Service Fund	\$ 1,840,119	\$ 5,114,278	\$ 2,549,342	\$ 2,431,249	\$ 2,393,113
220 Utility Fund	\$ 30,209,391	\$ 32,811,546	\$ 30,492,272	\$ 29,800,940	\$28,880,780
224 Solid Waste Fund	\$ 5,802,745	\$ 5,853,916	\$ 6,048,208	\$ 5,683,705	\$ 6,868,223
302 Medical Insurance Fund	\$ 3,729,532	\$ 3,599,095	\$ 4,428,276	\$ 3,594,509	\$ 4,343,837
306 Capital Equipment Fund	\$ 2,517,612	\$ 2,996,860	\$ 1,955,633	\$ 1,619,037	\$ 1,162,750
309 Computer Equip. Replacement Fund	\$ 242,077	\$ 253,191	\$ 309,920	\$ 427,497	\$ 459,333
402 PEB Trust - Medical Fund	\$ 57,304	\$ 32,351	\$ 20,000	\$ 50,456	\$ 20,000
461 Oakwood Cemetery Endowment Fund	\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
601 Court Security SRF	\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
602 Court Technology SRF	\$ 34,940	\$ 90,409	\$ 47,000	\$ 28,761	\$ 61,079
609 Airport SRF	\$ 195,381	\$ 28,879	\$ 133,150	\$ 15,007	\$ 83,150
610 Library SRF	\$ 2,687	\$ 2,427	\$ 0	\$ 22,152	\$ 41,545
611 Police Seizure & Forfeiture SRF	\$ 107,705	\$ 4,320	\$ 96,076	\$ 2,880	\$ 241,900
612 PD School Resource Officer SRF	\$ 637,725	\$ 710,177	\$ 753,581	\$ 686,470	\$ 769,290
613 PD Fed Equitable Sharing Fds SRF	\$ 5,017	\$ 0	\$ 60,035	\$ 1,131	\$ 73,139
614 Police Grants SRF	\$ 61,233	\$ 69,379	\$ 0	\$ 31,703	\$ 0
618 Arts & Visitor Center SRF	\$ 251,906	\$ 170,322	\$ 191,221	\$ 159,499	\$ 227,695
619 LEOSE SRF	\$ 5,060	\$ 0	\$ 26,000	\$ 0	\$ 26,000
625 Huntsville Beautification/KHB	\$ 2,433	\$ 2,195	\$ 0	\$ 0	\$ 0

Note: The Wastewater Fund was combined with Water operations to create the Utility Fund (220) in FY 2018
The Library SRF's (610, 615, and 616) were all combined in FY 18-19 under Fund 610

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Budget
630 TIRZ #1 Fund	\$ 0	\$ 282,113	\$ 286,700	\$ 0	\$ 0
663 H/M Tax- Tourism & Visitors Cntr	\$ 650,805	\$ 590,811	\$ 630,352	\$ 581,115	\$ 669,791
665 Hotel/Motel Tax - Statue Contrib	\$ 722	\$ 471	\$ 800	\$ 192	\$ 0
Total Expenses of all Funds	\$ 73,028,112	\$ 79,902,538	\$ 75,143,419	\$ 76,714,664	\$ 76,400,895

Note: The Wastewater Fund was combined with Water operations to create the Utility Fund (220) in FY 2018
The Library SRF's (610, 615, and 616) were all combined in FY 18-19 under Fund 610

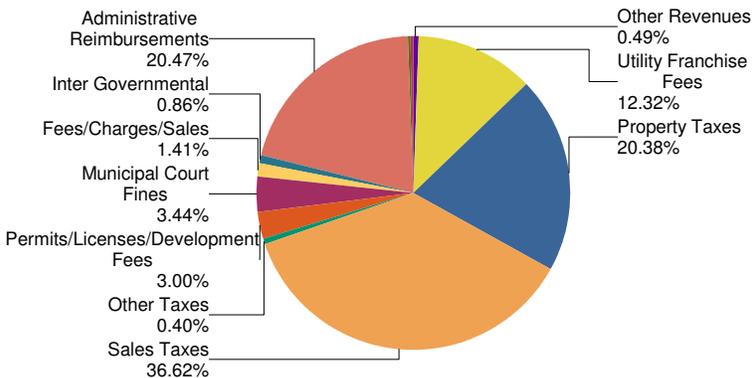
City of Huntsville
Fund Revenues, Expenditures and Projected Balances
FY 2021 - 2022

Fund	Fund Name	Estimated 09/30/21 Unallocated Reserve	Revenues	Admin Reimb In	Trans In	Total Revenue	Expenditures	Admin Reimb Out	Trans Out	Transfer to Cap	Exp	One Time Equity	Total Exp	Estimated 09/30/22 Unallocated Reserve
Fund Name														
101	General Fund	10,258,000	21,342,530	5,870,558	1,461,622	28,674,710	26,838,877		1,360,833	475,000	28,674,710	1,375,943	30,050,653	8,882,057
Debt Service														
116	Debt Service Fund	330,280	1,472,600	-	951,550	2,424,150	2,393,113	-	-	-	2,393,113	-	2,393,113	361,317
Enterprise														
220	Utility Fund	7,808,000	28,489,775	48,358	-	28,538,133	17,536,512	4,977,688	2,229,063	3,794,870	28,538,133	342,647	28,880,780	7,465,353
224	Solid Waste Fund	2,650,000	6,550,500	-	-	6,550,500	4,819,471	873,894	853,237	-	6,546,602	321,621	6,868,223	2,332,277
Internal Service														
302	Medical Insurance Fund	3,410,000	4,179,804	-	-	4,179,804	4,343,837	-	-	-	4,343,837	-	4,343,837	3,245,967
306	Capital Equipment Fund	4,214,037	-	-	1,545,157	1,545,157	1,162,750	-	-	-	1,162,750	-	1,162,750	4,596,444
309	Computer Equip. Replacement Fund	438,919	-	-	282,106	282,106	459,333	-	-	-	459,333	-	459,333	261,692
Special Revenue														
601	Court Security SRF	59,800	22,000	-	-	22,000	-	-	26,617	-	26,617	-	26,617	55,183
602	Court Technology SRF	93,100	22,000	-	-	22,000	61,079	-	-	-	61,079	-	61,079	54,021
609	Airport SRF	63,500	43,250	-	39,900	83,150	83,150	-	-	-	83,150	-	83,150	63,500
610	Library SRF	142,755	5,700	-	-	5,700	41,545	-	-	-	41,545	-	41,545	106,910
611	Police Seizure & Forfeiture SRF	243,005	-	-	-	-	241,900	-	-	-	241,900	-	241,900	1,105
612	PD School Resource Officer SRF	169,300	615,432	-	147,709	763,141	728,921	-	30,747	-	759,668	9,622	769,290	163,151
613	PD Fed Equitable Sharing Fds SRF	79,300	-	-	-	-	73,139	-	-	-	73,139	-	73,139	6,161
614	Police Grants SRF	24,030	-	-	-	-	-	-	-	-	-	-	-	24,030
619	LEOSE SRF	30,750	-	-	-	-	26,000	-	-	-	26,000	-	26,000	4,750
625	Huntsville Beautification/KHB	19,000	-	-	-	-	-	-	-	-	-	-	-	19,000
630	TIRZ #1 Fund	41,100	172,200	-	-	172,200	-	-	-	-	-	-	-	213,300
665	Hotel/Motel Tax - Statue Contrib	69,500	-	-	-	-	-	-	-	-	-	-	-	69,500
Hotel/Motel Tax														
618	Arts & Visitor Center SRF	121,400	108,052	-	85,954	194,006	194,006	-	-	-	194,006	33,689	227,695	87,711
663	H/M Tax- Tourism & Visitors Cntr	668,800	646,105	-	-	646,105	567,270	67,334	11,501	-	646,105	23,686	669,791	645,114
Endowment														
402	PEB Trust - Medical Fund	5,581,800	50,000	-	-	50,000	20,000	-	-	-	20,000	-	20,000	5,611,800
418	Library Endowment Fund	118,959	-	-	-	-	-	-	-	-	-	-	-	118,959
461	Oakwood Cemetery Endowment Fund	390,320	2,000	-	-	2,000	-	-	2,000	-	2,000	-	2,000	390,320
		37,025,655	63,721,948	5,918,916	4,513,998	74,154,862	59,590,903	5,918,916	4,513,998	4,269,870	74,293,687	2,107,208	76,400,895	

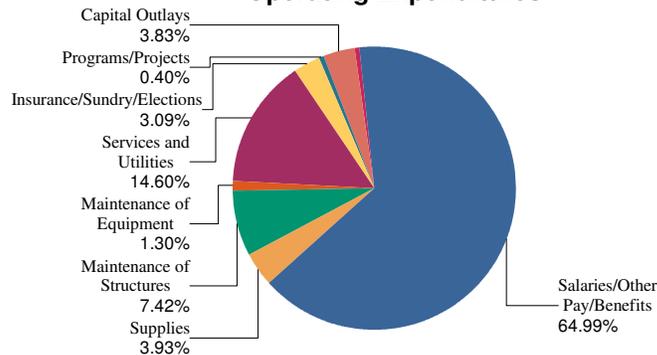


**Adopted Budget
FY 2021-22
101 General Fund**

Total Revenue



Operating Expenditures

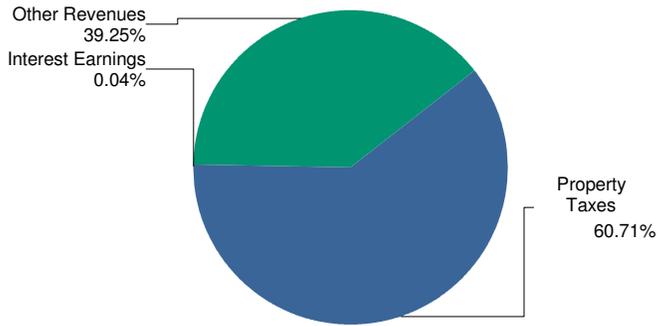


Beginning Fund Balance : \$ 10,258,000

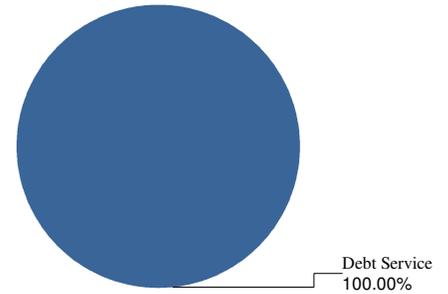
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Property Taxes	\$ 4,781,561	\$ 5,256,321	\$ 5,297,000	\$ 5,489,112	\$ 5,845,000
Sales Taxes	\$ 9,537,152	\$ 9,655,816	\$ 9,242,600	\$ 10,630,887	\$ 10,500,000
Other Taxes	\$ 111,802	\$ 98,552	\$ 114,000	\$ 111,896	\$ 114,000
Permits/Licenses/Development Fees	\$ 805,755	\$ 855,484	\$ 668,249	\$ 1,304,671	\$ 861,438
Municipal Court Fines	\$ 1,040,989	\$ 759,839	\$ 987,650	\$ 738,675	\$ 987,100
Fees/Charges/Sales	\$ 584,530	\$ 433,172	\$ 432,800	\$ 389,905	\$ 403,500
Inter Governmental	\$ 246,487	\$ 246,492	\$ 246,492	\$ 267,033	\$ 246,492
Administrative Reimbursements	\$ 5,491,717	\$ 5,544,862	\$ 5,126,128	\$ 5,223,076	\$ 5,870,558
Interest Earnings	\$ 591,586	\$ 347,690	\$ 100,000	\$ 188,251	\$ 100,000
Grants/Reimbursements/Contributions	\$ 161,391	\$ 1,983,127	\$ 163,000	\$ 2,489,820	\$ 71,500
Other Revenues	\$ 731,616	\$ 430,852	\$ 138,200	\$ 362,998	\$ 141,777
Utility Franchise Fees	\$ 3,327,989	\$ 3,416,555	\$ 3,504,899	\$ 3,720,623	\$ 3,533,345
Total Revenues	\$ 27,412,574	\$ 29,028,762	\$ 26,021,018	\$ 30,916,948	\$ 28,674,710
Salaries/Other Pay/Benefits	\$ 15,017,660	\$ 15,618,343	\$ 16,893,721	\$ 16,387,898	\$ 18,337,858
Supplies	\$ 922,970	\$ 997,964	\$ 979,663	\$ 844,723	\$ 1,107,838
Maintenance of Structures	\$ 1,777,520	\$ 1,601,577	\$ 1,779,462	\$ 689,778	\$ 2,092,500
Maintenance of Equipment	\$ 289,468	\$ 340,804	\$ 349,672	\$ 271,707	\$ 366,677
Services and Utilities	\$ 3,358,552	\$ 4,237,934	\$ 3,871,160	\$ 4,768,354	\$ 4,119,477
Insurance/Sundry/Elections	\$ 1,356,662	\$ 585,984	\$ 756,271	\$ 779,379	\$ 870,586
Programs/Projects	\$ 79,769	\$ 89,726	\$ 102,350	\$ 117,947	\$ 112,350
Capital Outlays	\$ 158,024	\$ 197,384	\$ 302,966	\$ 883,375	\$ 1,079,314
Future Appropriations/Bad Debt/Depreciation	\$ 309,904	\$ 270,102	\$ 114,453	\$ -	\$ 128,220
Land	\$ -	\$ 110,805	\$ -	\$ 740,365	\$ -
Operating Expenditures	\$ 23,270,530	\$ 24,050,622	\$ 25,149,718	\$ 25,483,526	\$ 28,214,820
Transfers	\$ 3,382,072	\$ 3,218,928	\$ 1,937,025	\$ 6,066,725	\$ 1,835,833
Transfers	\$ 3,382,072	\$ 3,218,928	\$ 1,937,025	\$ 6,066,725	\$ 1,835,833
Total Expenditures	\$ 26,652,603	\$ 27,269,550	\$ 27,086,743	\$ 31,550,251	\$ 30,050,653
Revenues Less Expenses					\$ (1,375,943)
Ending Fund Balance:					\$ 8,882,057



Total Revenue



Operating Expenditures

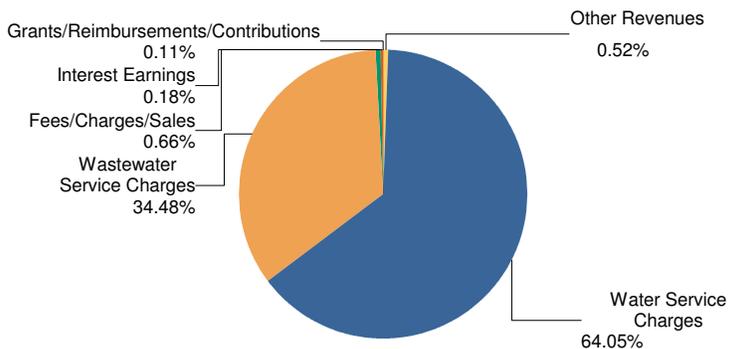


Beginning Fund Balance : \$ 330,280					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Property Taxes	\$ 1,510,512	\$ 1,359,556	\$ 1,494,550	\$ 1,567,041	\$ 1,471,600
Interest Earnings	\$ 22,273	\$ 8,603	\$ 3,000	\$ 596	\$ 1,000
Other Revenues	\$ 330,502	\$ 3,642,511	\$ 1,079,250	\$ 1,079,250	\$ 951,550
Total Revenues	\$ 1,863,287	\$ 5,010,670	\$ 2,576,800	\$ 2,646,887	\$ 2,424,150
Debt Service	\$ 1,840,119	\$ 5,114,278	\$ 2,549,342	\$ 2,431,249	\$ 2,393,113
Operating Expenditures	\$ 1,840,119	\$ 5,114,278	\$ 2,549,342	\$ 2,431,249	\$ 2,393,113
Total Expenditures	\$ 1,840,119	\$ 5,114,278	\$ 2,549,342	\$ 2,431,249	\$ 2,393,113
Revenues Less Expenses					\$ 31,037
Ending Fund Balance:					\$ 361,317

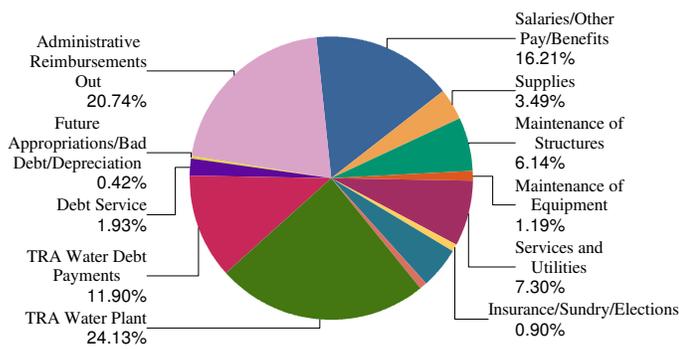


**Adopted Budget
FY 2021-22
220 Utility Fund**

Total Revenue



Operating Expenditures

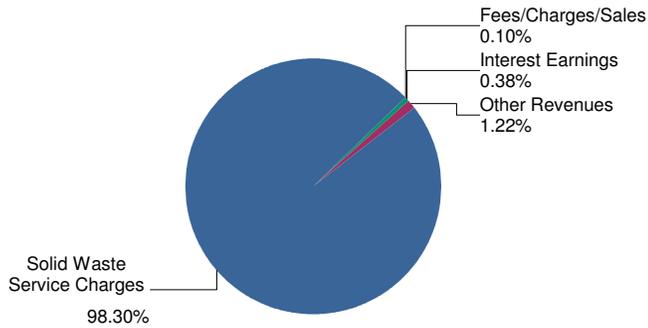


Beginning Fund Balance : \$ 7,808,000					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Water Service Charges	\$ 18,018,761	\$ 18,645,343	\$ 18,782,781	\$ 17,366,052	\$ 18,277,775
Wastewater Service Charges	\$ 8,731,790	\$ 9,365,324	\$ 9,647,000	\$ 9,749,785	\$ 9,840,000
Fees/Charges/Sales	\$ 181,043	\$ 159,921	\$ 169,000	\$ 173,662	\$ 189,000
Interest Earnings	\$ 305,588	\$ 260,119	\$ 50,000	\$ 66,870	\$ 52,000
Grants/Reimbursements/Contributions	\$ -	\$ -	\$ 31,364	\$ 3,396,363	\$ 31,000
Other Revenues	\$ 461,450	\$ 2,186,121	\$ 1,464,382	\$ 617,005	\$ 148,358
Total Revenues	\$ 27,698,631	\$ 30,616,828	\$ 30,144,527	\$ 31,369,737	\$ 28,538,133
Salaries/Other Pay/Benefits	\$ 3,305,599	\$ 3,306,397	\$ 3,612,115	\$ 3,441,046	\$ 3,892,116
Supplies	\$ 528,906	\$ 538,128	\$ 724,853	\$ 635,551	\$ 837,041
Maintenance of Structures	\$ 1,066,458	\$ 1,309,923	\$ 1,694,664	\$ 946,939	\$ 1,474,098
Maintenance of Equipment	\$ 240,230	\$ 224,428	\$ 245,300	\$ 249,420	\$ 285,700
Services and Utilities	\$ 1,226,129	\$ 1,283,681	\$ 1,595,130	\$ 1,560,062	\$ 1,753,322
Insurance/Sundry/Elections	\$ 155,082	\$ 160,538	\$ 200,643	\$ 196,512	\$ 215,612
Right-of-Way Maintenance	\$ 975,520	\$ 1,135,746	\$ 1,134,256	\$ 1,134,256	\$ 1,148,325
Capital Outlays	\$ 7,831	\$ 412,495	\$ 46,666	\$ 112,981	\$ 210,355
TRA Water Plant	\$ 4,288,570	\$ 4,195,756	\$ 5,630,579	\$ 5,527,690	\$ 5,792,551
Utility Fund Debt Payments	\$ 5,985,005	\$ 5,970,214	\$ 4,835,713	\$ 3,034,444	\$ 2,855,863
Debt Service	\$ 467,665	\$ 469,468	\$ 460,284	\$ 460,284	\$ 462,501
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000
Administrative Reimbursements Out	\$ 4,697,317	\$ 4,718,493	\$ 4,360,437	\$ 4,440,457	\$ 4,977,688
Operating Expenditures	\$ 22,944,311	\$ 23,725,266	\$ 24,640,640	\$ 21,739,642	\$ 24,005,172
Transfers	\$ 7,265,080	\$ 9,086,280	\$ 5,851,632	\$ 8,061,298	\$ 4,875,608
Transfers	\$ 7,265,080	\$ 9,086,280	\$ 5,851,632	\$ 8,061,298	\$ 4,875,608
Total Expenditures	\$ 30,209,391	\$ 32,811,546	\$ 30,492,272	\$ 29,800,940	\$ 28,880,780
Revenues Less Expenses					\$ (342,647)
Ending Fund Balance:					\$ 7,465,353

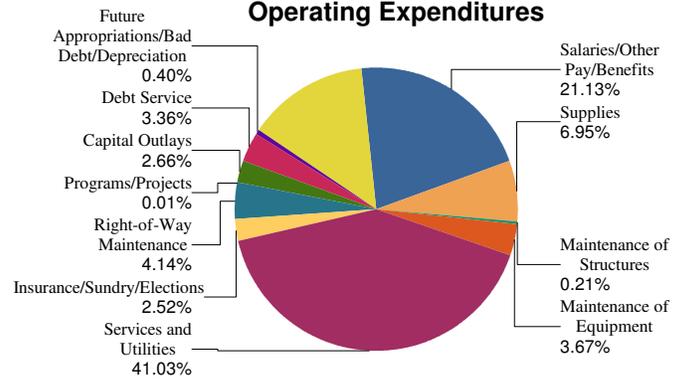


**Adopted Budget
FY 2021-22
224 Solid Waste Fund**

Total Revenue



Operating Expenditures

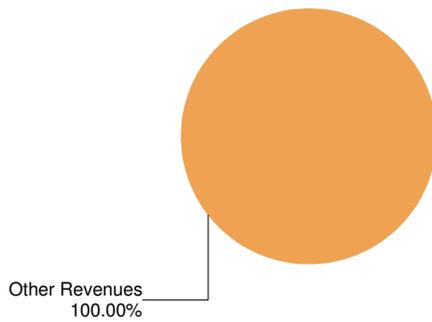


Beginning Fund Balance : \$ 2,650,000					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Solid Waste Service Charges	\$ 5,816,717	\$ 5,928,021	\$ 6,040,000	\$ 6,192,639	\$ 6,439,000
Fees/Charges/Sales	\$ 50,322	\$ 7,747	\$ 5,000	\$ 7,797	\$ 6,500
Interest Earnings	\$ 115,910	\$ 72,953	\$ 25,000	\$ 27,725	\$ 25,000
Grants/Reimbursements/Contributions	\$ 3,414	\$ -	\$ -	\$ -	\$ -
Other Revenues	\$ 78,783	\$ 66,559	\$ 71,066	\$ 128,776	\$ 80,000
Total Revenues	\$ 6,065,145	\$ 6,075,279	\$ 6,141,066	\$ 6,356,937	\$ 6,550,500
Salaries/Other Pay/Benefits	\$ 984,474	\$ 1,056,950	\$ 1,187,561	\$ 1,140,563	\$ 1,325,548
Supplies	\$ 278,835	\$ 267,910	\$ 296,653	\$ 287,432	\$ 435,758
Maintenance of Structures	\$ 12,482	\$ 10,426	\$ 216,585	\$ 8,348	\$ 13,000
Maintenance of Equipment	\$ 189,515	\$ 182,635	\$ 187,905	\$ 161,734	\$ 230,216
Services and Utilities	\$ 2,188,145	\$ 2,084,237	\$ 2,366,577	\$ 2,221,814	\$ 2,573,790
Insurance/Sundry/Elections	\$ 133,153	\$ 142,852	\$ 146,662	\$ 145,662	\$ 157,980
Right-of-Way Maintenance	\$ 202,889	\$ 242,405	\$ 245,643	\$ 245,643	\$ 260,020
Programs/Projects	\$ 191	\$ 1,091	\$ 500	\$ 441	\$ 500
Capital Outlays	\$ -	\$ 41,222	\$ -	\$ 105,304	\$ 166,800
Debt Service	\$ 196,957	\$ 193,507	\$ 209,600	\$ 209,600	\$ 211,000
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 50,000	\$ -	\$ 25,000
Administrative Reimbursements Out	\$ 732,808	\$ 752,994	\$ 713,691	\$ 730,619	\$ 825,536
Improvements	\$ 882	\$ 1,246	\$ 1,500	\$ 1,215	\$ 1,500
Operating Expenditures	\$ 4,920,331	\$ 4,977,474	\$ 5,622,877	\$ 5,258,374	\$ 6,226,648
Administrative Reimbursements Out	\$ 51,336	\$ 52,648	\$ 45,982	\$ 45,982	\$ 48,358
Transfers	\$ 831,078	\$ 823,794	\$ 379,349	\$ 379,349	\$ 593,217
Transfers	\$ 882,414	\$ 876,442	\$ 425,331	\$ 425,331	\$ 641,575
Total Expenditures	\$ 5,802,745	\$ 5,853,916	\$ 6,048,208	\$ 5,683,705	\$ 6,868,223
Revenues Less Expenses					\$ (317,723)
Ending Fund Balance:					\$ 2,332,277

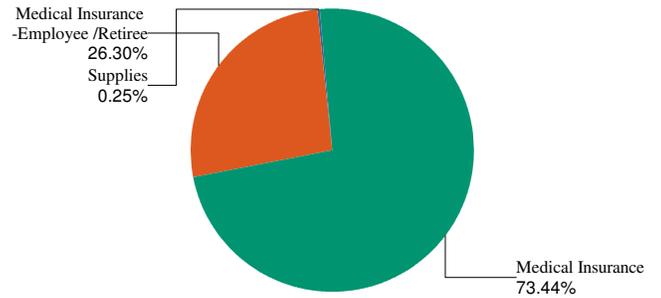


302 Medical Insurance Fund

Total Revenue



Operating Expenditures

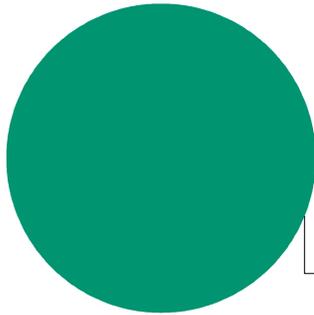


Beginning Fund Balance : \$ 3,410,000					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 63,758	\$ 46,307	\$ 25,000	\$ 20,285	\$ -
Other Revenues	\$ 3,857,414	\$ 3,821,828	\$ 4,086,910	\$ 3,917,202	\$ 4,179,804
Total Revenues	\$ 3,921,172	\$ 3,868,135	\$ 4,111,910	\$ 3,937,487	\$ 4,179,804
Supplies	\$ 8,850	\$ 1,956	\$ 15,000	\$ 7,012	\$ 15,000
Services and Utilities	\$ 48,144	\$ 76,523	\$ -	\$ 22,524	\$ -
Medical Insurance	\$ 3,672,539	\$ 3,520,616	\$ 4,413,276	\$ 3,564,973	\$ 4,328,837
Operating Expenditures	\$ 3,729,532	\$ 3,599,095	\$ 4,428,276	\$ 3,594,509	\$ 4,343,837
Total Expenditures	\$ 3,729,532	\$ 3,599,095	\$ 4,428,276	\$ 3,594,509	\$ 4,343,837
Revenues Less Expenses					\$ (164,033)
					Ending Fund Balance: \$ 3,245,967



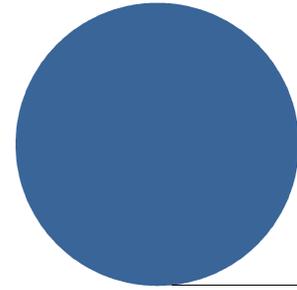
306 Capital Equipment Fund

Total Revenue



Other Revenues
100.00%

Operating Expenditures



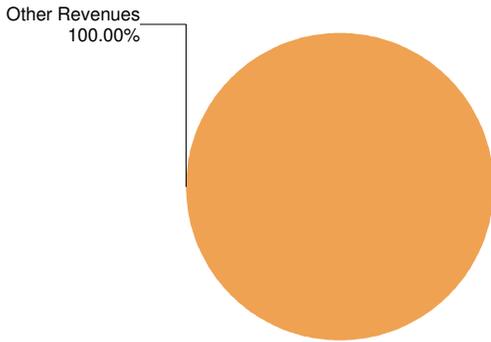
Capital Outlays
100.00%

Beginning Fund Balance : \$ 4,214,037					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Fees/Charges/Sales	\$ 99,850	\$ 132,873	\$ -	\$ 214,100	\$ -
Interest Earnings	\$ 101,969	\$ 88,313	\$ 10,000	\$ 35,364	\$ -
Other Revenues	\$ 2,007,751	\$ 1,837,545	\$ 968,566	\$ 1,052,436	\$ 1,545,157
Total Revenues	\$ 2,209,570	\$ 2,058,730	\$ 978,566	\$ 1,301,900	\$ 1,545,157
Capital Outlays	\$ 1,283,007	\$ 1,802,552	\$ 1,955,633	\$ 1,619,037	\$ 1,162,750
Operating Expenditures	\$ 1,283,007	\$ 1,802,552	\$ 1,955,633	\$ 1,619,037	\$ 1,162,750
Transfers	\$ 1,234,605	\$ 1,194,308	\$ -	\$ -	\$ -
Transfers	\$ 1,234,605	\$ 1,194,308	\$ -	\$ -	\$ -
Total Expenditures	\$ 2,517,612	\$ 2,996,860	\$ 1,955,633	\$ 1,619,037	\$ 1,162,750
Revenues Less Expenses					\$ 382,407
Ending Fund Balance:					\$ 4,596,444

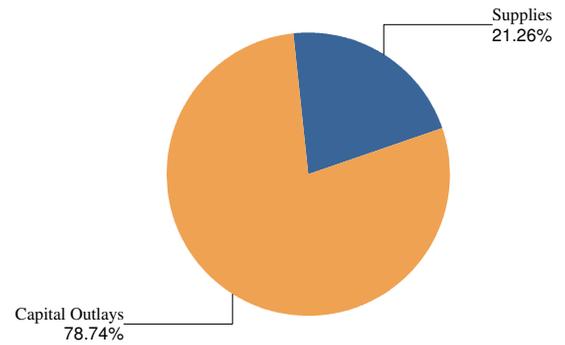


309 Computer Equip. Replacement Fund

Total Revenue



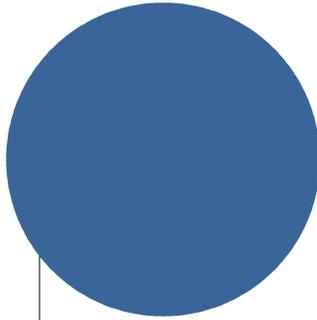
Operating Expenditures



Beginning Fund Balance : \$ 438,919					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 6,778	\$ 4,097	\$ 1,000	\$ 205	\$ -
Other Revenues	\$ 496,483	\$ 243,390	\$ 252,406	\$ 252,406	\$ 282,106
Total Revenues	\$ 503,261	\$ 247,487	\$ 253,406	\$ 252,611	\$ 282,106
Supplies	\$ 76,283	\$ 52,693	\$ 82,800	\$ 70,631	\$ 97,649
Capital Outlays	\$ 70,182	\$ 117,778	\$ 227,120	\$ 356,866	\$ 361,684
Operating Expenditures	\$ 146,466	\$ 170,471	\$ 309,920	\$ 427,497	\$ 459,333
Transfers	\$ 95,611	\$ 82,720	\$ -	\$ -	\$ -
Transfers	\$ 95,611	\$ 82,720	\$ -	\$ -	\$ -
Total Expenditures	\$ 242,077	\$ 253,191	\$ 309,920	\$ 427,497	\$ 459,333
Revenues Less Expenses					\$ (177,227)
Ending Fund Balance:					\$ 261,692

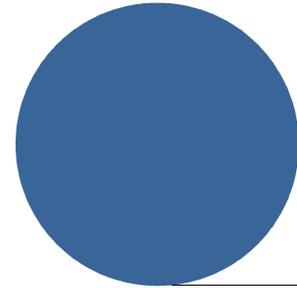


Total Revenue



Interest Earnings
100.00%

Operating Expenditures



Medical Insurance
100.00%

Beginning Fund Balance : \$ 5,581,800					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 150,300	\$ 511,060	\$ 50,000	\$ -	\$ 50,000
Total Revenues	\$ 150,300	\$ 511,060	\$ 50,000	\$ -	\$ 50,000
Medical Insurance	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Operating Expenditures	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Transfers	\$ 57,304	\$ 32,351	\$ -	\$ 50,456	\$ -
Transfers	\$ 57,304	\$ 32,351	\$ -	\$ 50,456	\$ -
Total Expenditures	\$ 57,304	\$ 32,351	\$ 20,000	\$ 50,456	\$ 20,000
Revenues Less Expenses					\$ 30,000
Ending Fund Balance:					\$ 5,611,800

City of Huntsville
Adopted Budget
FY 2021-22
418 Library Endowment Fund



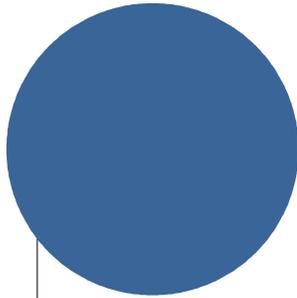
Total Revenue

Beginning Fund Balance : \$ 118,959					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 2,740	\$ 1,369	\$ 400	\$ 119	\$ -
Total Revenues	\$ 2,740	\$ 1,369	\$ 400	\$ 119	\$ -
Revenues Less Expenses				\$	-
Ending Fund Balance: \$ 118,959					



461 Oakwood Cemetery Endowment Fund

Total Revenue

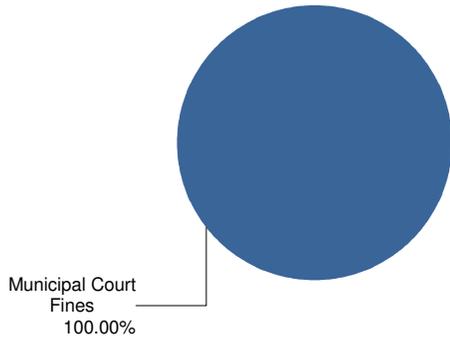


Interest Earnings
100.00%

Beginning Fund Balance : \$ 390,320					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 17,106	\$ 7,325	\$ 2,000	\$ 5,627	\$ 2,000
Total Revenues	\$ 17,106	\$ 7,325	\$ 2,000	\$ 5,627	\$ 2,000
Transfers	\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
Transfers	\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
Total Expenditures	\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
Revenues Less Expenses				\$	-
Ending Fund Balance: \$ 390,320					



Total Revenue

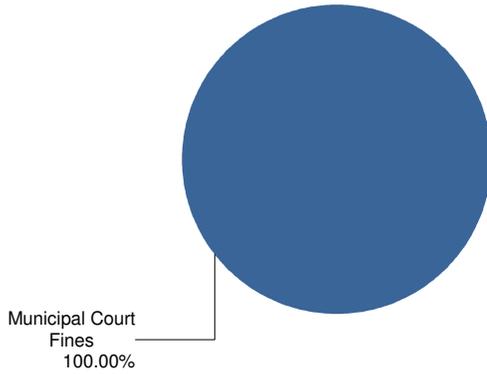


Beginning Fund Balance : \$ 59,800					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Municipal Court Fines	\$ 27,026	\$ 22,250	\$ 27,000	\$ 24,158	\$ 22,000
Interest Earnings	\$ 1,009	\$ 504	\$ -	\$ 44	\$ -
Total Revenues	\$ 28,035	\$ 22,754	\$ 27,000	\$ 24,202	\$ 22,000
Transfers	\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
Transfers	\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
Total Expenditures	\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
Revenues Less Expenses					\$ (4,617)
Ending Fund Balance: \$ 55,183					

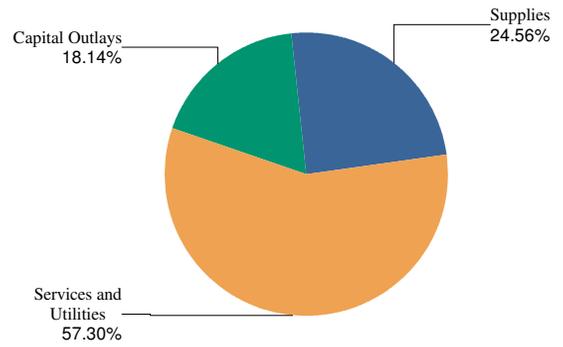
City of Huntsville
Adopted Budget
FY 2021-22
602 Court Technology SRF



Total Revenue



Operating Expenditures

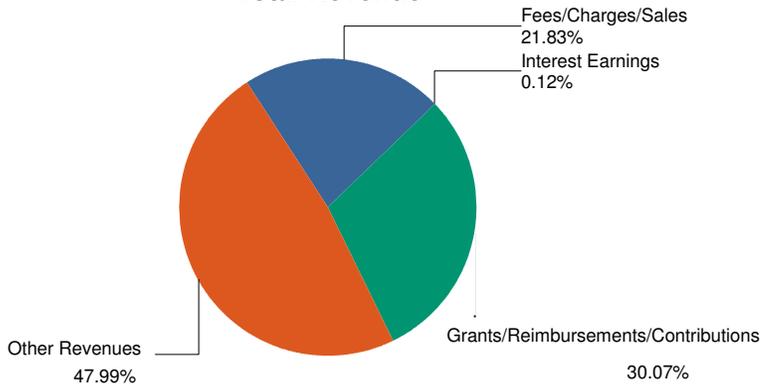


Beginning Fund Balance : \$						93,100
	18-19	19-20	20-21	20-21	21-22	
	Actuals	Actuals	Budget	Actuals	Adopted	
Municipal Court Fines	\$ 36,035	\$ 23,207	\$ 35,750	\$ 20,456	\$ 22,000	
Interest Earnings	\$ 3,600	\$ 1,798	\$ -	\$ 156	\$ -	
Total Revenues	\$ 39,635	\$ 25,005	\$ 35,750	\$ 20,612	\$ 22,000	
Supplies	\$ 13,717	\$ 62,865	\$ 15,000	\$ 1,222	\$ 15,000	
Services and Utilities	\$ 21,223	\$ 27,544	\$ 32,000	\$ 27,539	\$ 35,000	
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 11,079	
Operating Expenditures	\$ 34,940	\$ 90,409	\$ 47,000	\$ 28,761	\$ 61,079	
Total Expenditures	\$ 34,940	\$ 90,409	\$ 47,000	\$ 28,761	\$ 61,079	
Revenues Less Expenses						\$ (39,079)
						Ending Fund Balance: \$ 54,021

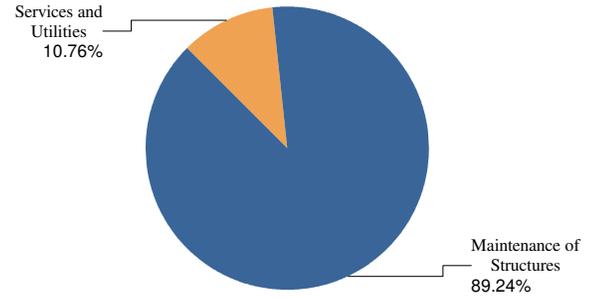


**Adopted Budget
FY 2021-22
609 Airport SRF**

Total Revenue



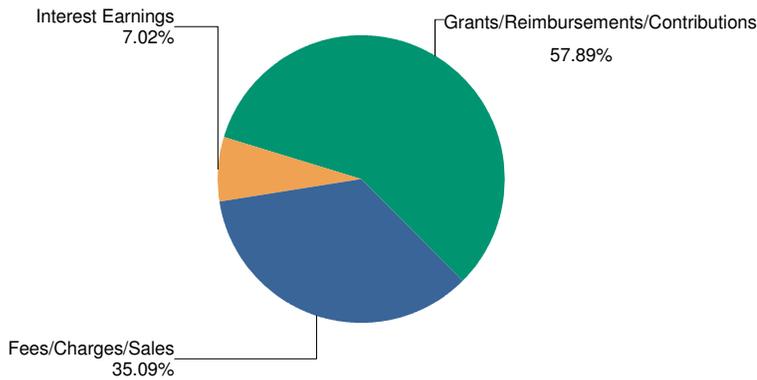
Operating Expenditures



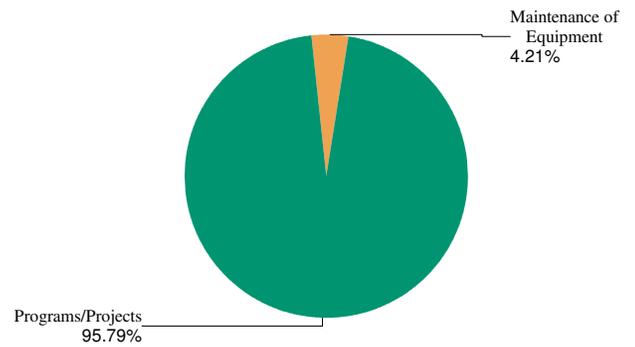
Beginning Fund Balance : \$ 63,500					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Fees/Charges/Sales	\$ 6,600	\$ 18,150	\$ 18,150	\$ 18,150	\$ 18,150
Interest Earnings	\$ 3,418	\$ 154	\$ 100	\$ 13	\$ 100
Grants/Reimbursements/Contributions	\$ 32,500	\$ -	\$ 119,000	\$ 2,514	\$ 25,000
Other Revenues	\$ 26,550	\$ 39,050	\$ -	\$ -	\$ 39,900
Total Revenues	\$ 69,068	\$ 57,354	\$ 137,250	\$ 20,676	\$ 83,150
Maintenance of Structures	\$ 83,796	\$ 22,941	\$ 124,200	\$ 8,955	\$ 74,200
Services and Utilities	\$ 5,085	\$ 5,938	\$ 8,950	\$ 6,052	\$ 8,950
Operating Expenditures	\$ 88,881	\$ 28,879	\$ 133,150	\$ 15,007	\$ 83,150
Transfers	\$ 106,500	\$ -	\$ -	\$ -	\$ -
Transfers	\$ 106,500	\$ -	\$ -	\$ -	\$ -
Total Expenditures	\$ 195,381	\$ 28,879	\$ 133,150	\$ 15,007	\$ 83,150
Revenues Less Expenses				\$ -	\$ -
Ending Fund Balance:					\$ 63,500



Total Revenue



Operating Expenditures



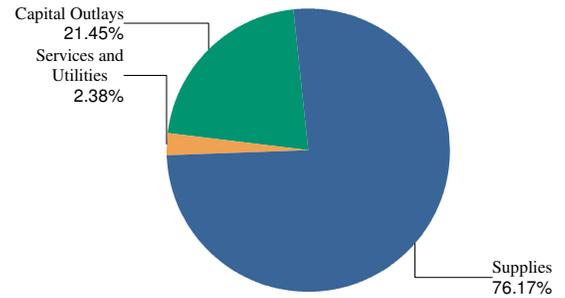
Beginning Fund Balance : \$ 142,755					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Fees/Charges/Sales	\$ 269	\$ 21	\$ 2,000	\$ -	\$ 2,000
Interest Earnings	\$ 1,825	\$ 925	\$ 400	\$ 79	\$ 400
Grants/Reimbursements/Contributions	\$ 17,905	\$ 76,620	\$ 7,500	\$ 5,962	\$ 3,300
Other Revenues	\$ -	\$ 1,676	\$ -	\$ -	\$ -
Total Revenues	\$ 19,998	\$ 79,241	\$ 9,900	\$ 6,041	\$ 5,700
Supplies	\$ -	\$ 92	\$ -	\$ -	\$ -
Maintenance of Equipment	\$ 27	\$ 288	\$ -	\$ -	\$ 1,751
Programs/Projects	\$ 2,660	\$ 2,047	\$ -	\$ 22,152	\$ 39,794
Operating Expenditures	\$ 2,687	\$ 2,427	\$ -	\$ 22,152	\$ 41,545
Total Expenditures	\$ 2,687	\$ 2,427	\$ -	\$ 22,152	\$ 41,545
Revenues Less Expenses					\$ (35,845)
Ending Fund Balance:					\$ 106,910



611 Police Seizure & Forfeiture SRF

Total Revenue

Operating Expenditures



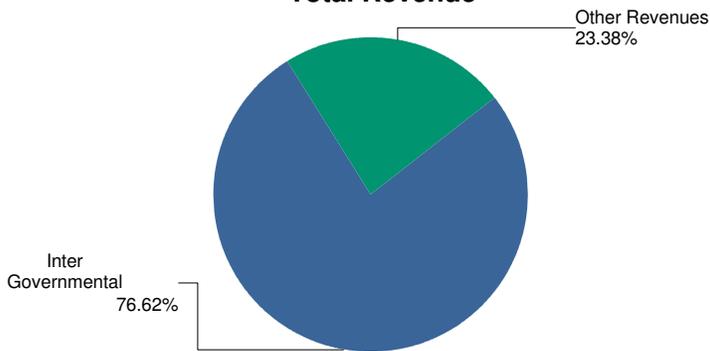
Beginning Fund Balance : \$ 243,005					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Fees/Charges/Sales	\$ 10,066	\$ 76,523	\$ -	\$ 9,911	\$ -
Interest Earnings	\$ 5,777	\$ 2,376	\$ 1,000	\$ 200	\$ -
Total Revenues	\$ 15,843	\$ 78,898	\$ 1,000	\$ 10,111	\$ -
Supplies	\$ 2,905	\$ -	\$ 38,430	\$ -	\$ 184,254
Services and Utilities	\$ 4,800	\$ 4,320	\$ 5,760	\$ 2,880	\$ 5,760
Capital Outlays	\$ 100,000	\$ -	\$ 51,886	\$ -	\$ 51,886
Operating Expenditures	\$ 107,705	\$ 4,320	\$ 96,076	\$ 2,880	\$ 241,900
Total Expenditures	\$ 107,705	\$ 4,320	\$ 96,076	\$ 2,880	\$ 241,900
Revenues Less Expenses					\$ (241,900)
Ending Fund Balance:					\$ 1,105



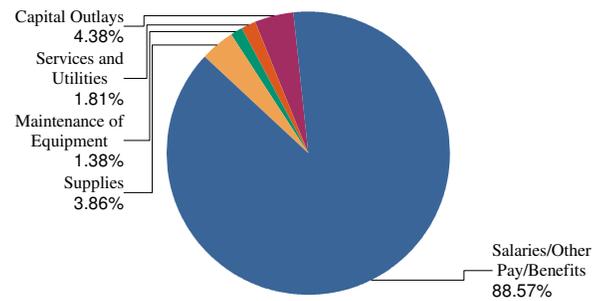
Adopted Budget
FY 2021-22

612 PD School Resource Officer SRF

Total Revenue



Operating Expenditures



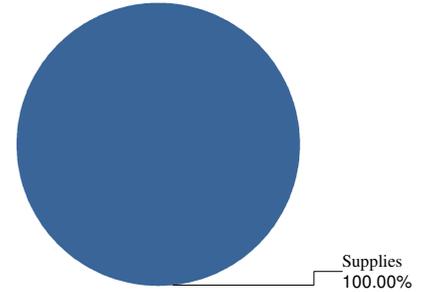
Beginning Fund Balance : \$ 169,300					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Inter Governmental	\$ 521,353	\$ 553,354	\$ 575,171	\$ 575,171	\$ 584,685
Interest Earnings	\$ 2,992	\$ 1,568	\$ 500	\$ 123	\$ -
Other Revenues	\$ 160,283	\$ 168,293	\$ 171,331	\$ 171,331	\$ 178,456
Total Revenues	\$ 684,628	\$ 723,215	\$ 747,002	\$ 746,625	\$ 763,141
Salaries/Other Pay/Benefits	\$ 556,747	\$ 607,112	\$ 656,117	\$ 620,048	\$ 654,092
Supplies	\$ 21,804	\$ 19,241	\$ 24,792	\$ 19,839	\$ 28,500
Maintenance of Equipment	\$ 2,836	\$ 9,011	\$ 10,200	\$ 4,288	\$ 10,200
Services and Utilities	\$ 6,207	\$ 7,125	\$ 13,386	\$ 9,070	\$ 13,386
Capital Outlays	\$ 20,186	\$ 29,183	\$ 29,755	\$ 13,894	\$ 32,365
Operating Expenditures	\$ 607,780	\$ 671,672	\$ 734,250	\$ 667,139	\$ 738,543
Transfers	\$ 29,945	\$ 38,505	\$ 19,331	\$ 19,331	\$ 30,747
Transfers	\$ 29,945	\$ 38,505	\$ 19,331	\$ 19,331	\$ 30,747
Total Expenditures	\$ 637,725	\$ 710,177	\$ 753,581	\$ 686,470	\$ 769,290
Revenues Less Expenses					\$ (6,149)
Ending Fund Balance:					\$ 163,151



613 PD Fed Equitable Sharing Fds SRF

Total Revenue

Operating Expenditures



Beginning Fund Balance : \$ 79,300					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 1,948	\$ 210	\$ 175	\$ 17	\$ -
Total Revenues	\$ 1,948	\$ 210	\$ 175	\$ 17	\$ -
Supplies	\$ 5,017	\$ -	\$ 60,035	\$ 1,131	\$ 73,139
Operating Expenditures	\$ 5,017	\$ -	\$ 60,035	\$ 1,131	\$ 73,139
Total Expenditures	\$ 5,017	\$ -	\$ 60,035	\$ 1,131	\$ 73,139
Revenues Less Expenses					\$ (73,139)
Ending Fund Balance: \$ 6,161					



Adopted Budget
FY 2021-22
614 Police Grants SRF

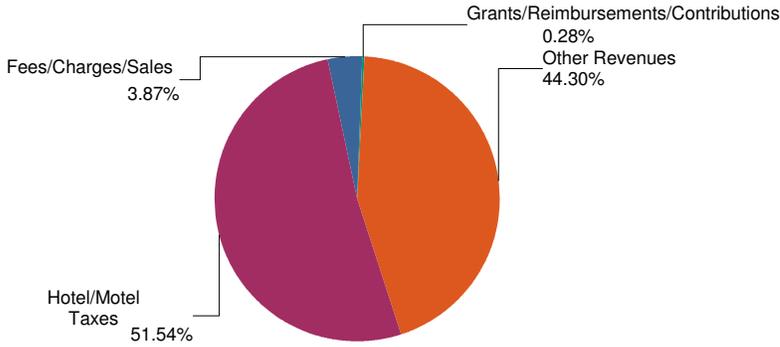
Total Revenue

Operating Expenditures

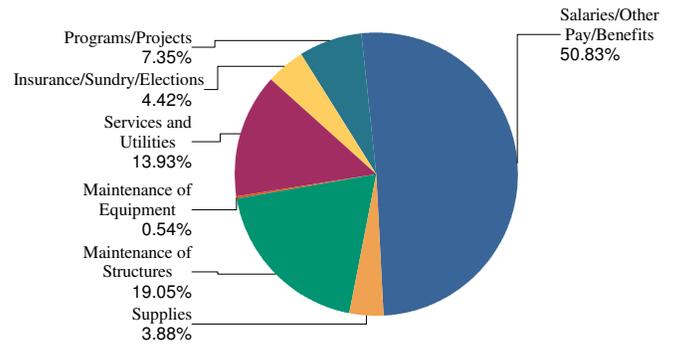
Beginning Fund Balance : \$ 24,030					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 35	\$ 20	\$ -	\$ 1	\$ -
Grants/Reimbursements/Contributions	\$ 14,336	\$ 59,245	\$ -	\$ -	\$ -
Other Revenues	\$ -	\$ 46,975	\$ -	\$ -	\$ -
Total Revenues	\$ 14,371	\$ 106,240	\$ -	\$ 1	\$ -
Programs/Projects	\$ 61,233	\$ 69,379	\$ -	\$ 31,703	\$ -
Operating Expenditures	\$ 61,233	\$ 69,379	\$ -	\$ 31,703	\$ -
Total Expenditures	\$ 61,233	\$ 69,379	\$ -	\$ 31,703	\$ -
Revenues Less Expenses					\$ -
Ending Fund Balance: \$ 24,030					



Total Revenue



Operating Expenditures

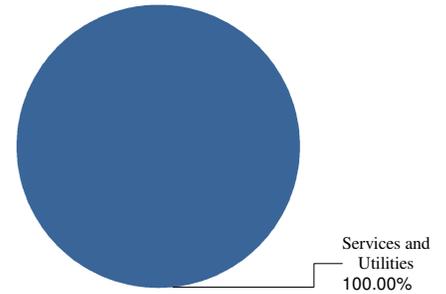


Beginning Fund Balance : \$ 121,400					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Fees/Charges/Sales	\$ 8,692	\$ 811	\$ 4,500	\$ 352	\$ 7,500
Interest Earnings	\$ 3,349	\$ 1,216	\$ 500	\$ 100	\$ -
Grants/Reimbursements/Contributions	\$ 1,990	\$ 532	\$ 100	\$ 1,210	\$ 552
Other Revenues	\$ 75,601	\$ 92,264	\$ 94,954	\$ 94,954	\$ 85,954
Hotel/Motel Taxes	\$ 122,978	\$ 108,670	\$ 84,000	\$ 106,999	\$ 100,000
Total Revenues	\$ 212,610	\$ 203,493	\$ 184,054	\$ 203,616	\$ 194,006
Salaries/Other Pay/Benefits	\$ 110,183	\$ 86,153	\$ 89,290	\$ 86,031	\$ 93,364
Supplies	\$ 9,514	\$ 8,229	\$ 8,125	\$ 6,827	\$ 7,125
Maintenance of Structures	\$ 42,270	\$ 897	\$ 3,000	\$ 1,875	\$ 35,000
Maintenance of Equipment	\$ 10,957	\$ -	\$ 1,000	\$ 425	\$ 1,000
Services and Utilities	\$ 23,166	\$ 26,075	\$ 23,191	\$ 19,277	\$ 25,591
Insurance/Sundry/Elections	\$ 2,996	\$ 2,321	\$ 8,115	\$ 9,729	\$ 8,115
Programs/Projects	\$ 10,189	\$ 9,947	\$ 14,500	\$ 15,250	\$ 13,500
Miscellaneous Projects	\$ 41,031	\$ 31,367	\$ 44,000	\$ 20,086	\$ 44,000
Operating Expenditures	\$ 250,306	\$ 164,988	\$ 191,221	\$ 159,499	\$ 227,695
Transfers	\$ 1,600	\$ 5,334	\$ -	\$ -	\$ -
Transfers	\$ 1,600	\$ 5,334	\$ -	\$ -	\$ -
Total Expenditures	\$ 251,906	\$ 170,322	\$ 191,221	\$ 159,499	\$ 227,695
Revenues Less Expenses					\$ (33,689)
				Ending Fund Balance:	\$ 87,711



Total Revenue

Operating Expenditures



Beginning Fund Balance : \$ 30,750					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 634	\$ 305	\$ 200	\$ 27	\$ -
Grants/Reimbursements/Contributions	\$ 3,996	\$ 3,908	\$ -	\$ -	\$ -
Total Revenues	\$ 4,630	\$ 4,213	\$ 200	\$ 27	\$ -
Services and Utilities	\$ 5,060	\$ -	\$ 26,000	\$ -	\$ 26,000
Operating Expenditures	\$ 5,060	\$ -	\$ 26,000	\$ -	\$ 26,000
Total Expenditures	\$ 5,060	\$ -	\$ 26,000	\$ -	\$ 26,000
Revenues Less Expenses					\$ (26,000)
Ending Fund Balance: \$					4,750

City of Huntsville
Adopted Budget
FY 2021-22
625 Huntsville Beautification/KHB



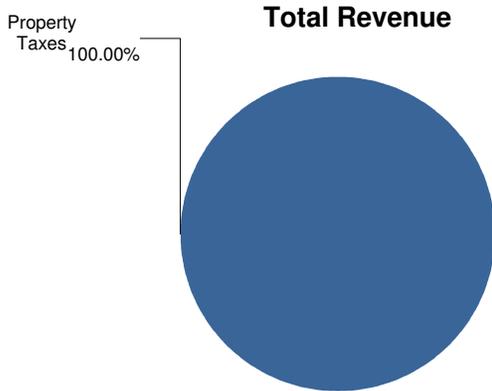
Total Revenue

Operating Expenditures

Beginning Fund Balance : \$ 19,000					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 542	\$ 236	\$ 100	\$ 21	\$ -
Total Revenues	\$ 542	\$ 236	\$ 100	\$ 21	\$ -
Supplies	\$ 2,433	\$ 2,195	\$ -	\$ -	\$ -
Operating Expenditures	\$ 2,433	\$ 2,195	\$ -	\$ -	\$ -
Total Expenditures	\$ 2,433	\$ 2,195	\$ -	\$ -	\$ -
Revenues Less Expenses					\$ -
Ending Fund Balance: \$ 19,000					



**Adopted Budget
FY 2021-22
630 TIRZ #1 Fund**



Operating Expenditures

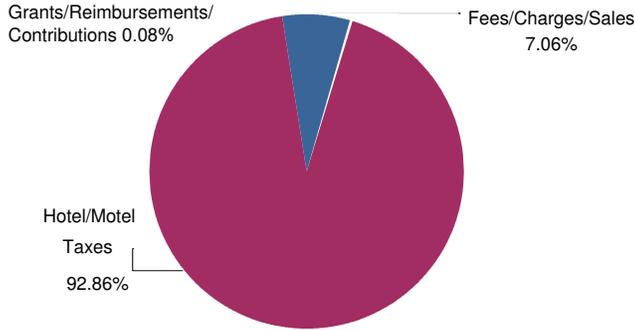
Beginning Fund Balance : \$					41,100
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Property Taxes	\$ 250,973	\$ 282,103	\$ 286,700	\$ 275,789	\$ 172,200
Interest Earnings	\$ 1,372	\$ 461	\$ 150	\$ 40	\$ -
Total Revenues	\$ 252,345	\$ 282,564	\$ 286,850	\$ 275,829	\$ 172,200
Services and Utilities	\$ -	\$ 282,113	\$ 286,700	\$ -	\$ -
Operating Expenditures	\$ -	\$ 282,113	\$ 286,700	\$ -	\$ -
Total Expenditures	\$ -	\$ 282,113	\$ 286,700	\$ -	\$ -
Revenues Less Expenses					\$ 172,200
Ending Fund Balance: \$					213,300



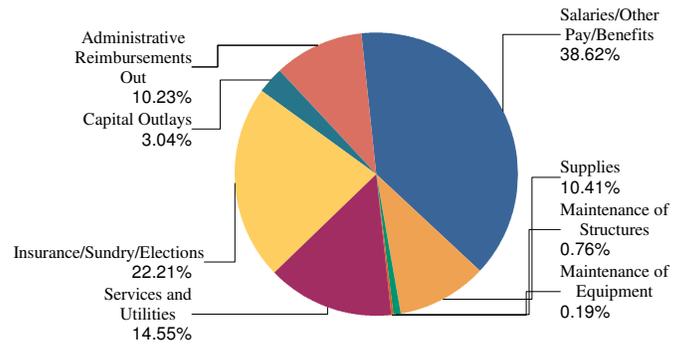
Adopted Budget
FY 2021-22

663 H/M Tax- Tourism & Visitors Cntr

Total Revenue



Operating Expenditures



Beginning Fund Balance : \$ 668,800					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Fees/Charges/Sales	\$ 2,443	\$ 44,247	\$ 40,000	\$ 67,485	\$ 45,605
Interest Earnings	\$ 9,912	\$ 6,231	\$ 2,500	\$ 382	\$ -
Grants/Reimbursements/Contributions	\$ 500	\$ 130	\$ -	\$ 2,232	\$ 500
Other Revenues	\$ 7,300	\$ -	\$ -	\$ 3,797	\$ -
Hotel/Motel Taxes	\$ 736,858	\$ 652,017	\$ 504,000	\$ 641,430	\$ 600,000
Total Revenues	\$ 757,012	\$ 702,625	\$ 546,500	\$ 715,326	\$ 646,105
Salaries/Other Pay/Benefits	\$ 239,071	\$ 248,014	\$ 256,358	\$ 224,998	\$ 254,211
Supplies	\$ 27,645	\$ 62,729	\$ 52,000	\$ 53,277	\$ 68,500
Maintenance of Structures	\$ 277	\$ 3,988	\$ 5,000	\$ 2,094	\$ 5,000
Maintenance of Equipment	\$ 139	\$ 1,268	\$ 1,250	\$ 178	\$ 1,250
Services and Utilities	\$ 58,408	\$ 59,437	\$ 96,836	\$ 67,912	\$ 95,756
Insurance/Sundry/Elections	\$ 123,909	\$ 135,102	\$ 159,716	\$ 173,463	\$ 146,228
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 20,011
Administrative Reimbursements Out	\$ 61,593	\$ 73,375	\$ 51,999	\$ 51,999	\$ 67,334
Operating Expenditures	\$ 511,042	\$ 583,913	\$ 623,159	\$ 573,922	\$ 658,290
Transfers	\$ 139,763	\$ 6,898	\$ 7,193	\$ 7,193	\$ 11,501
Transfers	\$ 139,763	\$ 6,898	\$ 7,193	\$ 7,193	\$ 11,501
Total Expenditures	\$ 650,805	\$ 590,811	\$ 630,352	\$ 581,115	\$ 669,791
Revenues Less Expenses				\$ (23,686)	
				Ending Fund Balance: \$ 645,114	



Total Revenue

Operating Expenditures

Beginning Fund Balance : \$ 69,500					
	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Interest Earnings	\$ 1,356	\$ 677	\$ 500	\$ 59	\$ -
Grants/Reimbursements/Contributions	\$ 2,584	\$ 1,397	\$ 2,000	\$ 1,135	\$ -
Total Revenues	\$ 3,940	\$ 2,074	\$ 2,500	\$ 1,194	\$ -
Programs/Projects	\$ 722	\$ 471	\$ 800	\$ 192	\$ -
Operating Expenditures	\$ 722	\$ 471	\$ 800	\$ 192	\$ -
Total Expenditures	\$ 722	\$ 471	\$ 800	\$ 192	\$ -
Revenues Less Expenses					
Ending Fund Balance: \$ 69,500					



Our Goals and Effectiveness

The City of Huntsville's leadership is intensely committed to our community and exercises great diligence in planning for the future of Huntsville. The Huntsville Horizon Plan, the first comprehensive plan for the City of Huntsville, was completed in fiscal year 2006-2007. The Comprehensive Plan is designed as a framework for the future development of the City and its two-mile planning jurisdiction over the next 20 years and beyond. It is intended to guide the community's decisions regarding its future physical, economic, and social development. The Comprehensive Plan plays a significant role in the development of goals and guided the Council's ongoing strategic planning process.

The strategic planning process provides the City Council the opportunity to determine their vision for the long-term future of Huntsville and set goals to accomplish that vision. The City periodically conducts a citizen's survey to allow the Council to focus on our citizen's priorities and interests. Equipped with the results of the citizen survey and the Comprehensive Plan, the City Council and senior staff engage in yearly strategic planning sessions in order to plan for the future of Huntsville. The plans and goals that result from these sessions guide the entire organization not only in decisions pertaining to special projects and programs, but also in daily operations.

Each department of the City seeks to fulfill the City Council's strategic plan and the Huntsville Horizon Comprehensive Plan through every service they perform. Each City department has outlined their major function and purpose and has aligned themselves with the Council goals over which they have especially significant and vital influence. In order to succeed in the fulfillment of these goals, department staff has identified intermediate operational objectives for the coming year. Department staff has also identified key measures to determine the effectiveness of their services in achieving their purposes, goals, and objectives. When coupled with prior year accomplishments, these objectives and measures help us mark our progress toward the achievement of the City Council's vision for the future of our City and our pursuit of excellence in service.



City Council Strategic Plan Goals

City Appearance – Provide policies, amenities, and all events that enhance the City's already beautiful and historic natural environment.

Communications – Provide public information outreach efforts that inform the public of City operations, accomplishments and policies and allows for citizens input on matter of Council policy.

Economic Development – Promote and enhance a strong and diverse economy.

Infrastructure – Ensure the quality of the City utilities, transportation and physical structures so that the City's core services can be provided in an effective and efficient manner.

Resource Development – Enhance the quality of life for citizens, businesses and visitors by leveraging the human and fiscal resources available to the community.

Finance – Provide a sustainable, efficient and fiscally sound government through conservative fiscal practices and resource management.

Public Safety – Provide safety and security for all citizens

Long Range Planning – Match available long-range financing capacity with projects to improve and sustain the quality of life of the citizens of Huntsville.

Establishing our Long-term Goals and Short-term Objectives

Long-term Goal



City Appearance - Provide policies, amenities, and events that enhance the City's already beautiful and historic natural environment.

FY 2021-22 Short –term Objective

- Consider tree preservation standards for residential subdivisions and commercial developments
- Continue downtown street and sidewalk improvements by considering lighting and sidewalk improvements for the University Avenue corridor between downtown and the SHSU campus
- Consider stricter code enforcement compliance procedures
- Review and consider rental property occupancy standards
- Consider zoning requirements for consistent development standards around town specifically where commercial/multifamily residential about neighborhoods

Long-term Goal

Communications - Provide public information outreach efforts that inform the public of City operations, accomplishments and policies and allows for citizens input on matters of Council policy.

Long-term Goal



Economic Development – Promote and enhance a strong and diverse economy.

FY 2021-22 Short –term Objective

- Recruit entertainment businesses to provide something for families to do in town
- Increase attracting and marketing of businesses to town

Long-term Goal



Infrastructure - Ensure the quality of the City utilities, transportation and physical structures so that the City's core services can be provided in an effective and efficient manner.

FY 2021-22 Short-term Objective

- Complete design and begin construction on Proposition 2 projects
- Consider construction or participation in the construction of the driveway between Walmart and Aaron's
- Consider widening FM 1374 from IH45-Veterans
- Consider public transportation action plan to provide fixed route bus service

Long-term Goal



Resource Development - Enhance the quality of life for citizens, businesses and visitors by leveraging the human and fiscal resources available to the community.

FY 2021-22 Short-term Objective

- Work with the Junior Service League to facilitate the construction of an inclusive playground at Kate Barr Ross park
- Enter into a contract for design and begin construction of the MLK community center
- Review feasibility of building a sports complex to host tournaments
- Review/create programs for youth/teens
- Provide additional staff recognition programs
- Consider adoption of the Huntsville 2040 Comprehensive Plan

Long-term Goal



Finance - Provide a sustainable, efficient and fiscally sound government through conservative fiscal practices and resource management.

FY 2021-22 Short-term Objective

- Consider the possibility of creating an economic development sales tax-Type A or B economic development corporation

Long-term Goal



Public Safety - Provide safety and security for all citizens.

FY 2021-22 Short-term Objective

- Review staffing levels and funding sources for increasing Fire Department personnel
- Review staffing levels for Police Department
- Complete and occupy Proposition 1 projects
- Begin construction on an animal control facility either by the City or through a public/private partnership

Performance Measures & Measuring our Effectiveness



Human Resources Department

Human Resources



- % of Eligible Employees Enrolled in Benefit Program
- % of New Hires that Successfully Complete Probation
- % Positions posted within two business days of final receipt in HR office
- % of employees satisfied with HR services based on survey
- Address employee relations claims within five business days
- Risk response to all call-out incidents within one hour

Municipal Court



- Average fine & costs collected per case disposed
- Clearance rate

Information Technology Department

Information Technology



- Average Time to Resolve Help Desk Requests

Finance Department

Finance



- % of Monthly Financial Reports Released On-Schedule
- GFOA's Distinguished Budget Presentation Award Received
- GFOA's Excellence in Financial Reporting Award Received
- Unqualified Audit Opinion Received
- City of Huntsville's General Obligation Bond Rating
- City of Huntsville's Waterworks and Sewer System Bond Rating

Purchasing



- External Satisfaction Survey
- Internal Satisfaction Survey

Utility Billing



- % of Monthly Bills Posted to Customer Accounts On-Time
- Number of Billing Adjustments to Correct Meter Reading and/or Billing Errors
- % of Utility Accounts With Balances More Than 30 Days Past Due
- Uncollectible Account Charge-Offs as a % of Total Dollars Billed

Parks & Leisure Department

Parks Maintenance



- % of Parks Maintenance Completed On-Schedule
- % Hours Spent Assisting Other Departments with Special Projects
- % of Time Spent on Special Projects (not maintenance related)
- % of Citizens Rating Parks Maintenance Services as Good or Excellent

Aquatic Center



- Average Cost Per Participant Per Day in Aquatic Center Activities
- % of Citizens Rating Aquatic Services as Good or Excellent

Building Services



- % of Non-Emergency Service Calls Responded to Within 3 Days
- Customer Satisfaction
- % of Emergency Service Calls Responded to Within 24 Hours

Library



- Rate of Collection Turnover
- % of Collection Less than 5 Years Old
- Circulation Per Capita
- % Increase (Decrease) in Literacy Program Student Hours
- % Increase (Decrease) in Adult Program Attendance
- % Increase (Decrease) in Children's Program Attendance

Performance Measures & Measuring our Effectiveness



Public Works Department

Water Services

-  Number of fire Hydrants maintained
-  Number of "Required Action" results received from TCEQ Water Plant Inspections
-  % of Total water loss in distribution system

Wastewater Services

-  Service Complaints as a % of total Customer Accounts
-  Number of Sanitary Sewer Overflows
-  Miles of sewer lines Inspected by CCTV

Solid Waste Services

-  Service Complaints as a % of total Customer Accounts
-  Ratio of Tons of Waste Transferred to Tons of Waste Recycled
-  % of Citizens Rating Solid Waste Services as Good or Excellent

Environmental Services

-  % of Bacteriological Proficiency Tests Performed with Acceptable Scores of 90% or better with no false negatives
-  % of Discharge Monitoring Report Quality Assurance Proficiency Tests for Wastewater Analysis Performed with Acceptable Scores
-  Number of "Required Action" Result Received from EPA and TCEQ laboratory and pretreatment program audits and inspections

Street Services/Drainage

-  % of Annual Lane Mile Scheduled Maintenance Completed
-  % of Emergency Calls Responded to Within 4 Hours

Garage Operations

-  % of Preventative Maintenance work orders completed

Engineering Department

GIS

-  Number of Mapping Requests Completed
-  % of Time Spent on Special Projects

Engineering

-  % of Utility Permits reviewed within 10 days
-  % of CIP projects completed Within Budget
-  % of CIP projects completed on schedule
-  % on Inter-Departmental programs completed

Development Services Department

Support Services

-  % of customers service work orders requests routed within 2 hours of receipt
-  % of email correspondence responded to within 2 hours of receipt

Planning and Zoning

-  % of Development Permit Applications Completed in 5-7 Business Days
-  % of Plats Returned with Staff Comments with in 10 Business Days

Central Inspection

-  % of Inspections Performed Within 24 hours of Request
-  % of Complaints Investigated Within 24 hours of Receipt
-  % of Plan review Comments Provided within 7 Business Days

Health Inspection

-  % of Complaints investigated within 24 hours of request
-  % of total food establishments receiving a minimum of two inspections
-  Number of reinspections required as a % of total food establishments

Performance Measures & Measuring our Effectiveness



Public Safety Department

Fire Services



- Number of Buildings Inspected as a % of Total Buildings
- Average number of Training Hours by each Firefighter (Both paid & volunteer)
- Average Number of drills attended by Full time and Part Time firefighters

Economic Development & Tourism Services

Tourism, Visitor Center & Main Street



- % Increase (Decrease) in Visitors to Visitor Center

Cultural Services



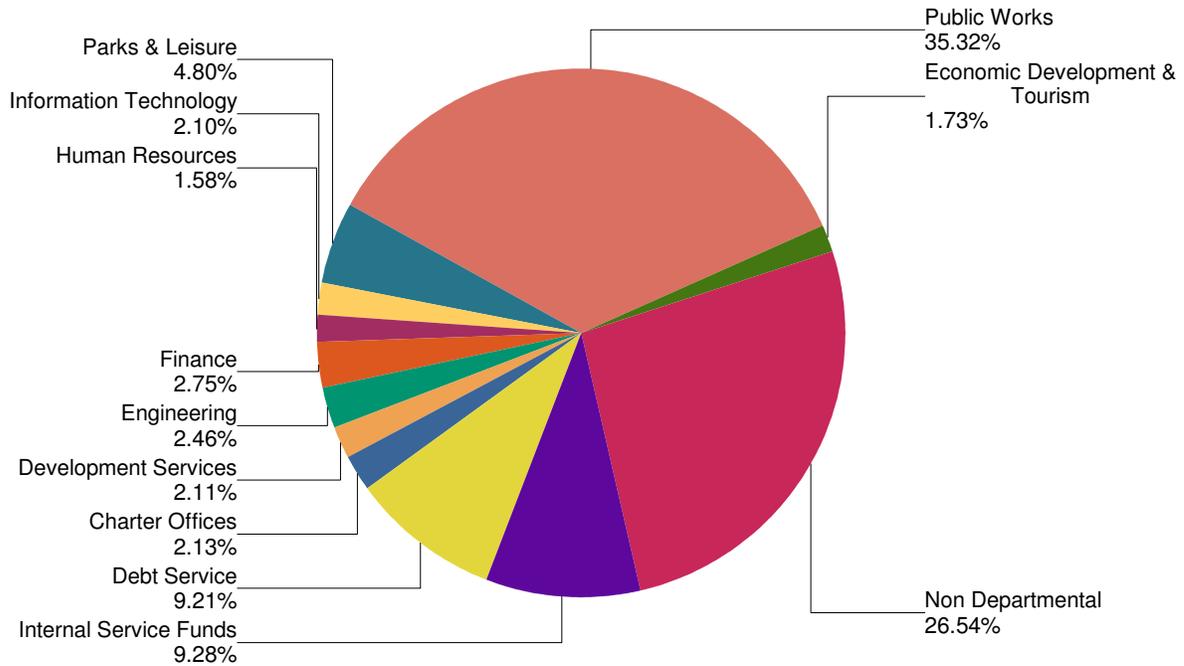
- % Increase (Decrease) in Visitors to Wynne Home
- % Increase (Decrease) in Attendance at Art/Cultural Events (Arts Contracts)
- % Increase (Decrease) in Number of Events/Activities Held (offered by Wynne Home)
- % Increase (Decrease) in Number of Community Activities/Rentals

Main Street



- % of Occupancy in the Downtown District
- % of Increase (Decrease) in Social Media Reach
- % of Increase (Decrease) in Participants in Main Street Events/Programs

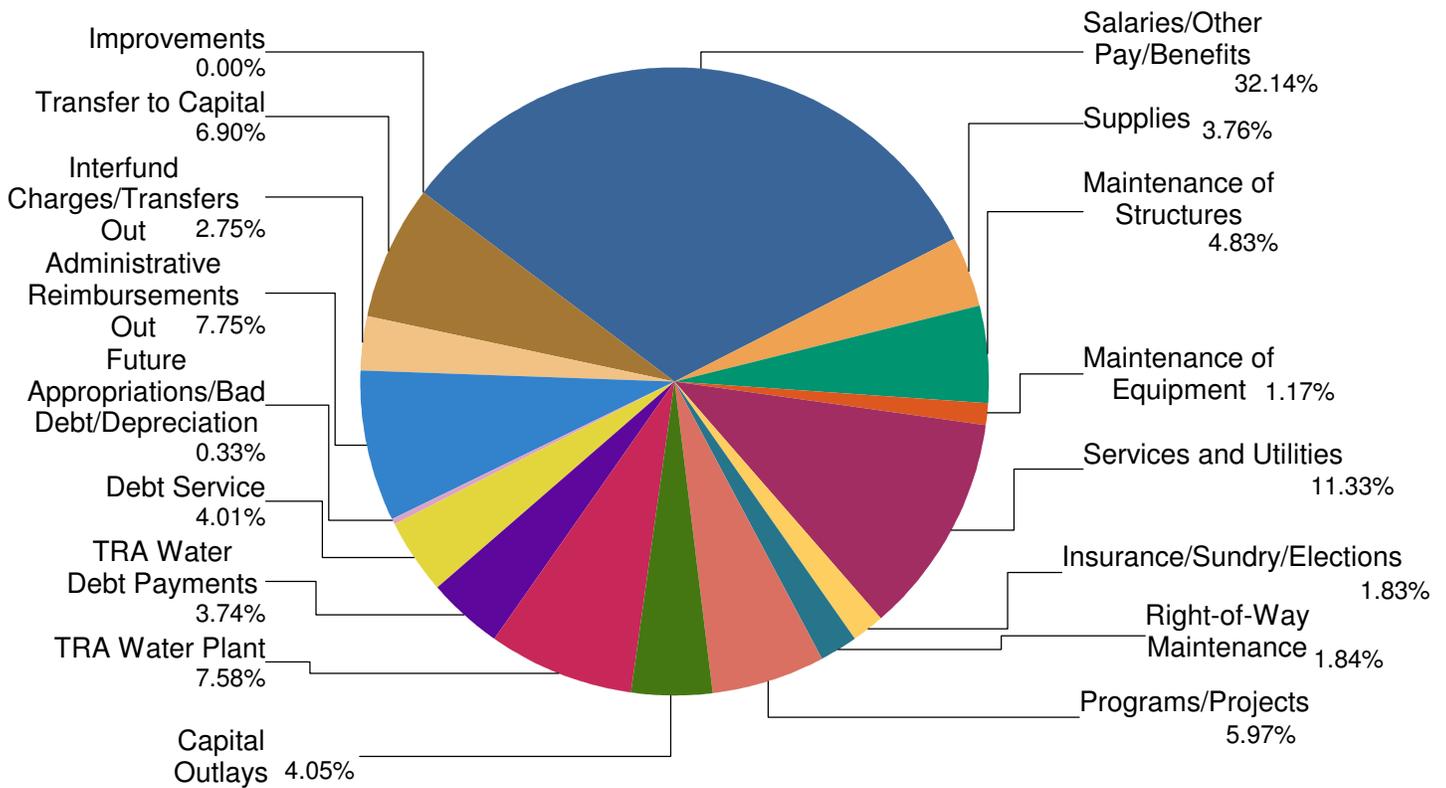
City of Huntsville
Summary of Adopted Expenses by Department
FY 2021-22



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Budget
Charter Offices	\$ 1,127,779	\$ 1,522,179	\$ 1,023,151	\$ 1,263,545	\$ 1,367,844
Development Services	\$ 1,308,787	\$ 1,146,945	\$ 1,185,865	\$ 1,204,375	\$ 1,354,528
Engineering	\$ 1,318,745	\$ 1,362,529	\$ 1,516,145	\$ 1,453,947	\$ 1,581,546
Finance	\$ 1,669,532	\$ 1,621,431	\$ 1,632,006	\$ 1,602,874	\$ 1,771,811
Human Resources	\$ 924,257	\$ 886,129	\$ 959,545	\$ 974,242	\$ 1,013,223
Information Technology	\$ 1,014,449	\$ 1,134,103	\$ 1,202,021	\$ 1,098,702	\$ 1,353,577
Parks & Leisure	\$ 2,618,770	\$ 2,385,151	\$ 2,770,713	\$ 2,665,649	\$ 3,089,770
Police	\$ 7,585,530	\$ 7,921,486	\$ 8,588,828	\$ 8,325,712	\$ 8,939,697
Fire Services	\$ 1,851,837	\$ 2,156,265	\$ 2,104,808	\$ 2,537,841	\$ 3,146,269
Public Works	\$ 17,564,016	\$ 18,228,015	\$ 21,294,198	\$ 18,908,573	\$ 22,717,222
Economic Development & Tourism	\$ 1,007,972	\$ 1,314,854	\$ 989,311	\$ 1,931,765	\$ 1,109,535
Non Departmental	\$ 21,387,687	\$ 22,903,865	\$ 17,128,060	\$ 22,970,819	\$ 17,067,476
Internal Service Funds	\$ 5,159,005	\$ 5,572,118	\$ 6,693,829	\$ 5,641,044	\$ 5,965,920
Debt Service	\$ 8,489,746	\$ 11,747,466	\$ 8,054,939	\$ 6,135,576	\$ 5,922,477
Total Expenses of all Departments	\$ 73,028,112	\$ 79,902,538	\$ 75,143,419	\$ 76,714,664	\$ 76,400,895

City of Huntsville
Summary of Adopted Expenditures by Category
FY 2021-22

Percent of Budget



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Salaries/Other Pay/Benefits	\$ 20,213,734	\$ 20,922,969	\$ 22,695,162	\$ 21,900,583	\$ 24,557,189
Supplies	\$ 1,898,880	\$ 2,014,001	\$ 2,297,351	\$ 1,927,645	\$ 2,869,804
Maintenance of Structures	\$ 2,982,802	\$ 2,949,751	\$ 3,822,911	\$ 1,657,990	\$ 3,693,798
Maintenance of Equipment	\$ 733,172	\$ 758,433	\$ 795,327	\$ 687,752	\$ 896,794
Services and Utilities	\$ 6,944,918	\$ 8,094,926	\$ 8,325,690	\$ 8,705,484	\$ 8,657,032
Insurance/Sundry/Elections	\$ 1,771,802	\$ 1,026,797	\$ 1,271,407	\$ 1,304,745	\$ 1,398,521
Right-of-Way Maintenance	\$ 1,178,409	\$ 1,378,151	\$ 1,379,899	\$ 1,379,899	\$ 1,408,345
Programs/Projects	\$ 3,868,333	\$ 3,724,643	\$ 4,595,426	\$ 3,772,744	\$ 4,558,981
Capital Outlays	\$ 1,639,231	\$ 2,600,614	\$ 2,614,026	\$ 3,091,457	\$ 3,096,244
TRA Water Plant	\$ 4,288,570	\$ 4,195,756	\$ 5,630,579	\$ 5,527,690	\$ 5,792,551
Utility Fund Debt Payments	\$ 5,985,005	\$ 5,970,214	\$ 4,835,713	\$ 3,034,444	\$ 2,855,863
Debt Service	\$ 2,814,645	\$ 6,047,355	\$ 3,219,226	\$ 3,101,133	\$ 3,066,614
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 264,453	\$ -	\$ 253,220
Administrative Reimbursements Out	\$ 5,543,054	\$ 5,597,510	\$ 5,172,109	\$ 5,269,057	\$ 5,918,916
Interfund Charges/Transfers Out	\$ 7,588,684	\$ 7,522,756	\$ 1,469,926	\$ 1,596,748	\$ 2,102,826
Transfer to Capital	\$ 5,575,991	\$ 6,986,612	\$ 6,752,714	\$ 13,015,714	\$ 5,272,697
Improvements	\$ 882	\$ 1,246	\$ 1,500	\$ 1,215	\$ 1,500
Land	\$ -	\$ 110,805	\$ -	\$ 740,365	\$ -
Total	\$ 73,028,112	\$ 79,902,538	\$ 75,143,419	\$ 76,714,664	\$ 76,400,895

City of Huntsville

Adopted Budget

FY 2021-22



1000 - Charter Offices

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
112 City Council					
Salaries/Other Pay/Benefits	\$ 2,181	\$ 2,268	\$ 2,613	\$ 2,380	\$ 2,612
Supplies	\$ 7,007	\$ 6,757	\$ 7,050	\$ 6,169	\$ 6,650
Services and Utilities	\$ 141,311	\$ 199,167	\$ 122,735	\$ 121,825	\$ 148,235
Land/Easement Acquisition	\$ -	\$ 110,805	\$ -	\$ -	\$ -
Total City Council	\$ 150,499	\$ 318,996	\$ 132,398	\$ 130,374	\$ 157,497
113 Office of City Manager					
Salaries/Other Pay/Benefits	\$ 309,945	\$ 321,080	\$ 315,364	\$ 433,700	\$ 520,832
Supplies	\$ 6,389	\$ 4,207	\$ 4,500	\$ 9,881	\$ 7,000
Services and Utilities	\$ 118,521	\$ 207,837	\$ 91,990	\$ 186,990	\$ 158,965
Total Office of City Manager	\$ 434,855	\$ 533,123	\$ 411,854	\$ 630,571	\$ 686,797
114 Office of City Secretary					
Salaries/Other Pay/Benefits	\$ 156,132	\$ 104,066	\$ 152,947	\$ 163,099	\$ 186,791
Supplies	\$ 536	\$ 514	\$ 700	\$ 867	\$ 850
Services and Utilities	\$ 35,102	\$ 18,934	\$ 20,450	\$ 28,234	\$ 21,220
Insurance/Sundry/Elections	\$ 62,436	\$ 16,957	\$ 22,000	\$ 36,890	\$ 31,000
Total Office of City Secretary	\$ 254,205	\$ 140,471	\$ 196,097	\$ 229,091	\$ 239,861
115 Office of City Attorney					
Services and Utilities	\$ 222,101	\$ 462,246	\$ 214,601	\$ 205,807	\$ 215,000
Total Office of City Attorney	\$ 222,101	\$ 462,246	\$ 214,601	\$ 205,807	\$ 215,000
117 Office of City Judge					
Salaries/Other Pay/Benefits	\$ 64,492	\$ 66,335	\$ 65,831	\$ 67,287	\$ 67,434
Services and Utilities	\$ 1,628	\$ 1,007	\$ 2,370	\$ 414	\$ 1,255
Total Office of City Judge	\$ 66,120	\$ 67,343	\$ 68,201	\$ 67,701	\$ 68,689
1000 - Charter Offices Totals	\$ 1,127,779	\$ 1,522,179	\$ 1,023,151	\$ 1,263,545	\$ 1,367,844

Our Purpose

The purpose of the Office of City Manager is to provide plans, controls, direction, and coordination to the activities and functions of all City departments, resources, personnel, capital and projects of the City on behalf of the City Council, employees of the City and the citizens of Huntsville so they can be informed, provide and receive needed services and enjoy a safe and productive place to live and work.

Description of our Services

The City Manager exercises leadership in maintaining effective communication between the City Council, City employees, and the citizens of Huntsville. As the City's Chief Executive Officer, the City Manager helps develop the City's mission, implements policies, and oversees legislative processes. The City Manager also formulates, reviews, and submits the annual budget to the City Council for adoption. This office helps to preserve and enhance the quality of life for the Citizens of Huntsville by actively seeking economic and community development opportunities and by observing the City's guiding principles. The City Manager also performs other duties as assigned by the City Council.

FY 20-21 Accomplishments

- Provide solutions for the Council to consider for public transportation and an animal shelter
- Implement the 2020 Strategic Plan
- Provide Council with a balanced FY 20-21 budget

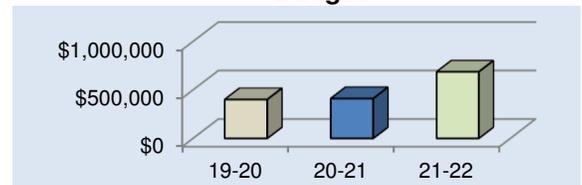
FY 21-22 Objectives

- Progress on the construction of Proposition 2 projects
- Implement the Council's 2021 Strategic Plan
- Provide Council with a balanced FY 21-22 budget

Personnel

Division	18-19	19-20	20-21	21-22
Office of City Manager	2.00	2.00	3.00	3.00
Total	2.00	2.00	3.00	3.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
Council Meetings Attended	24	24	24	24
Training Events Attended	6	3 - due to covid restrictions	3	6
Regular Reports to Council	54	54	54	54

City of Huntsville

Adopted Budget

FY 2021-22



1500 - Development Services

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
715 Support Services					
Salaries/Other Pay/Benefits	\$ 137,950	\$ 163,575	\$ 167,703	\$ 164,799	\$ 173,815
Supplies	\$ 3,691	\$ 2,760	\$ 5,850	\$ 1,177	\$ 5,850
Services and Utilities	\$ 742	\$ 1,265	\$ 4,185	\$ 987	\$ 4,210
Total Support Services	\$ 142,383	\$ 167,599	\$ 177,738	\$ 166,963	\$ 183,875
716 Planning					
Salaries/Other Pay/Benefits	\$ 175,532	\$ 189,283	\$ 191,112	\$ 202,348	\$ 189,596
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 37,380
Supplies	\$ 4,547	\$ 6,600	\$ 5,200	\$ 3,214	\$ 5,200
Services and Utilities	\$ 8,508	\$ 9,055	\$ 9,435	\$ 6,599	\$ 10,752
Insurance/Sundry/Elections	\$ 1,261	\$ 332	\$ 1,500	\$ 717	\$ 1,500
Total Planning	\$ 189,849	\$ 205,270	\$ 207,247	\$ 212,879	\$ 244,428
724 Inspections					
Salaries/Other Pay/Benefits	\$ 514,155	\$ 576,910	\$ 577,921	\$ 592,858	\$ 594,595
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 63,512
Supplies	\$ 13,109	\$ 10,411	\$ 12,951	\$ 11,026	\$ 13,171
Maintenance of Equipment	\$ 1,299	\$ 2,902	\$ 3,110	\$ 1,612	\$ 3,110
Services and Utilities	\$ 18,140	\$ 20,243	\$ 33,822	\$ 20,210	\$ 37,658
Programs/Projects	\$ 39,880	\$ 43,970	\$ 40,000	\$ 72,520	\$ 40,000
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 38,669
Interfund Charges/Transfers Out	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Total Inspections	\$ 836,584	\$ 654,436	\$ 667,804	\$ 698,227	\$ 790,715
725 Health					
Salaries/Other Pay/Benefits	\$ 131,388	\$ 115,665	\$ 120,963	\$ 121,823	\$ 122,623
Supplies	\$ 5,637	\$ 2,910	\$ 6,894	\$ 2,264	\$ 6,894
Maintenance of Equipment	\$ 192	\$ 50	\$ 1,200	\$ 66	\$ 1,200
Services and Utilities	\$ 2,755	\$ 1,015	\$ 4,019	\$ 2,153	\$ 4,793
Total Health	\$ 139,972	\$ 119,640	\$ 133,076	\$ 126,306	\$ 135,510
1500 - Development Services Totals	\$ 1,308,787	\$ 1,146,945	\$ 1,185,865	\$ 1,204,375	\$ 1,354,528

Our Purpose

The Support Services Division/Call Center is the gateway to the City of Huntsville as we are committed to achieving the highest level of customer satisfaction. Our mission is to exceed customer expectations by providing accurate information that is communicated in an efficient and effective manner through the integration of people and technology.

Description of our Services

The Support Service Division offers readily accessible customer service professionals who are focused on providing quality customer service through phone, electronic, and personal interactions. The division provides "one-stop-shop" opportunities for those who live, work, and visit the City of Huntsville with easy access to all City services and information.

By calling central numbers, citizens can talk to customer service representatives who process requests for services, provide information and respond to citizen complaints for water line damage, water meter problems, wastewater line problems, solid waste dump request, potholes in streets, sidewalk problems, drainage problems, permitting, planning and zoning, illegal dumping, junk vehicles, substandard housing issues, vacant lot clean-up, building inspection requests, food service establishment complaints, street lighting and signage, etc. Additionally, the Support Services Division serves as a collection site for revenues including fees for building permits, trade permits, planning and zoning, contractor licensing, food establishments, daycare facilities, swimming pools/spa, water and wastewater taps, driveway culverts, recreation programs, cemetery lot sales, etc.

FY 20-21 Accomplishments

- ✓ Enhanced the use of the departmental website to improve public relations, while providing for the exchange of useful, accessible information with the public.
- ✓ Assisted in implementing the new software to facilitate interdepartmental review processes.
- ✓ Educated contractors and citizens in the process of transitioning to electronic permit submittals due to covid.

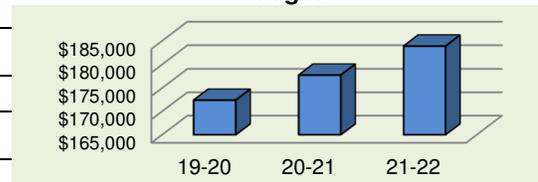
FY 21-22 Objectives

- ✓ Educate contractors and citizens to utilize the new online permitting, plan review and payment portal for their permit requests.
- ✓ Facilitate interdepartmental electronic plan review process for enhanced development review communication.
- ✓ Continue to provide excellent customer service in meeting the expectations of the community regarding communications and resolution time.

Personnel

Division	18-19	19-20	20-21	21-22
Support Services	3.5	3.5	3.0	3.0
Total	3.5	3.5	3.0	3.0

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Service Requests/Inspection Requests Generated	7,785	8208	8382	8741
Permits Processed	3,290	2516	3376	3412
Number of Incoming/Outgoing Calls	22,450/21,500	18,313/18,926	18,790/19,500	18,913/19,623
Dollar Value of Revenue Collected	1,230,100	1,175,946.08	1,600,647	1,612,411
Number of Financial Transactions Processed	5,600	5713	5732	5806

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of customer service work order requests routed within 2 hours of receipt.	98%	99%	99%	100%
% of email correspondence responded to within 2 hours of receipt.	98%	99%	99%	100%

Our Purpose

The purpose of the Planning Division is to implement the Comprehensive Plan and ensuring development activities are in compliance with local and state laws.

The Planning Division also helps coordinate all pre-development and pre-construction activities for new builders. The Division attempts to facilitate development by being a “one stop shop” for all development and permitting coordination. The staff has also worked within the Harnessing Huntsville’s Potential plan to understand rural development strategies to incorporate within the City.

Description of our Services

The Planning Division is responsible for guiding customers through the development process; reviews development plans and issues Certificates of Compliance; ensures that plats meet the minimum requirements; processes zoning change requests, zoning verification requests, annexation requests, variance requests, and amendments to the Huntsville *Development Code* and other ordinances and plans.

The Planning Division is responsible for providing support to the Planning Commission (PC) and the Board of Adjustment (BOA).

FY 20-21 Accomplishments

- ✓ Complete the update of the Comprehensive Plan.
- ✓ Update and revise the Development Code and the Development Code Website as needed.
- ✓ Provide training opportunities for Planning Commission.
- ✓ Provide technical recommendations to the MainStreet Advisory Board and the Cultural District Advisory Committee, upon request.

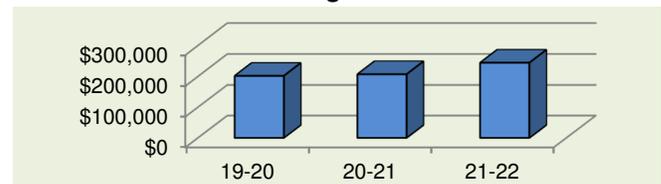
FY 21-22 Objectives

- ✓ Complete a Tree preservation Ordinance document for Council’s consideration.
- ✓ Begin implementing Land Use Plan recommended in the updated Comprehensive Plan.
- ✓ Update and revise the Development Code and the Development Code Website as needed.
- ✓ Begin updating and expanding the Development Districts (Zoning).
- ✓ Fill vacant positions and provide continuing training opportunities for Planning Commission.
- ✓ Provide technical recommendations to the MainStreet Advisory Board and the Cultural District Advisory Committee, upon request

Personnel

Division	18-19	19-20	20-21	21-22
Planning	2.5	2.5	2.5	3.0
Total	2.5	2.5	2.5	3.0

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Certificate of Compliances Issued	410	316	407	438
Number of Plats Received	45	76	87	92
Number of Variance Requests heard by PC and BOA	20	11	12	18
Number of Zone Change & Conditional Use Permit Requests	4	3	5	6
Number of Plans or Ordinances Created/Amended	13	8	8	10

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Development Permit Applications Completed in 5-7 Business Days	90%	95%	95%	100%
% of Plats Returned with Staff Comments Within 10 Business Days	90%	95%	95%	100%

Our Purpose

The purpose of Central Inspections is to provide inspection services of private development and code enforcement of existing buildings and property to the citizens developers, contractors, property owners, and visitors of Huntsville so they can occupy properties and buildings that are constructed and maintained for the health and life safety of occupants as directed by the codes, laws, and good engineering practices adopted by the State of Texas and the City of Huntsville.

Description of our Services

Central Inspections is responsible for the administration of building permits as well as the inspection of private construction development. Central Inspections is also responsible for code enforcement and for investigating code enforcement complaints. Central Inspections reviews plans for private and public improvements, inspects and permits all public swimming pools and on-site sewer facilities in the city limits of Huntsville.

FY 20-21 Accomplishments

- ✓ Finalize the implementation of the land management software to facilitate inspection documentation and reporting.
- ✓ Increased beautification efforts along the main corridors with elevated code enforcement activities.
- ✓ Elevated communications with contactors to resolve code issues before the building process.
- ✓ Presented 2021 International Code for adoption

FY 21-22 Objectives

- ✓ Work with the public and contractors on to facilitate online permit submissions.
- ✓ Improve the plan review process by implementing electronic plan submission and review across departments.
- ✓ Increase Code Enforcement efforts throughout the city.
- ✓ Increase the number of substandard buildings demolitions.

Personnel

Division	18-19	19-20	20-21	21-22
Central Inspections	5.5	6.5	6.5	7.5
Total Personnel	5.5	6.5	6.5	7.5

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Permits Issued	3,150	2516	3376	3425
Number of Inspections Performed	6,110	6937	7168	7823
Number of Code Enforcement Cases Investigated	550	705	1216	1256

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Inspections Performed Within 24 hours of Request	100%	100%	98%	100%
% of Complaints Investigated Within 24 hours of Receipt	100%	100%	100%	100%
% of Plan Review Comments Provided Within 7 Business Days	100%	100%	99%	100%

Our Purpose

The purpose of Health Inspections is to provide health inspection services of all food service establishments to the citizens and visitors of Huntsville so they can eat and purchase meals and food products that are produced and sold under the State and local laws designed to protect the health and life safety of the public.

Description of our Services

Health Inspections is responsible for the inspection in accordance with State law of all Huntsville food service establishments such as restaurants, schools, groceries, convenience stores, mobile food units and bakeries. Health Inspections investigates all health related complaints and provides training and education for food service personnel.

FY 20-21 Accomplishments

- ✓ Continued to educate food service owners and staff of food safety standards to reduce the number of complaints.
- ✓ Continued effort to reducing the number of food establishment re-inspections.
- ✓ Broaden department diversity by cross-training with code enforcement inspectors.
- ✓ Educate business on standards to maintain an increased health score.

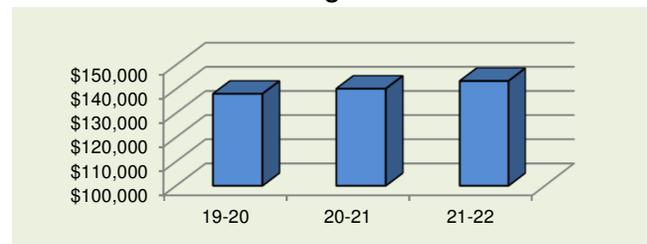
FY 21-22 Objectives

- ✓ Increasing the Health Inspectors involvement in plan review concerning restaurants and mobile food units.
- ✓ Creating more opportunity for onsite food safety training for food service employees and staff.
- ✓ Returning to more active food safety inspections after covid.
- ✓ Increase violation follow up inspections for establishments whether pass or fail routine inspections.

Personnel

Division	18-19	19-20	20-21	21-22
Health Inspection	2.0	2.0	2.0	2.0
Total Personnel	2.0	2.0	2.0	2.0

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Establishment Inspections Performed	663	574	664	692
Number of Re-Inspections Performed	20	8	4	4
Number of Complaints Investigated	61	49	90	45
Number of Courtesy Warnings Issued	13	4	4	3
Number of Court Citations Issued	1	0	0	0

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Complaints investigated within 24 hours of request	100%	100%	100%	100%
% of total food establishments receiving a minimum of two inspections	100%	100%	100%	100%
Number of re-inspections performed as a % of total food establishments	3%	3%	0.6%	.5%

City of Huntsville

Adopted Budget

FY 2021-22



7500 - Engineering

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
395 RAMP Grant					
Maintenance of Structures	\$ 65,317	\$ 3,527	\$ 100,000	\$ -	\$ 50,000
Services and Utilities	\$ -	\$ -	\$ 2,250	\$ -	\$ 2,250
Total RAMP Grant	\$ 65,317	\$ 3,527	\$ 102,250	\$ -	\$ 52,250
399 Airport SRF					
Maintenance of Structures	\$ 18,478	\$ 19,414	\$ 24,200	\$ 8,955	\$ 24,200
Services and Utilities	\$ 5,085	\$ 5,938	\$ 6,700	\$ 6,052	\$ 6,700
Total Airport SRF	\$ 23,563	\$ 25,352	\$ 30,900	\$ 15,007	\$ 30,900
642 GIS					
Salaries/Other Pay/Benefits	\$ 218,263	\$ 230,488	\$ 230,958	\$ 241,380	\$ 238,755
Supplies	\$ 5,461	\$ 4,812	\$ 12,250	\$ 8,811	\$ 12,250
Services and Utilities	\$ 4,674	\$ 5,012	\$ 11,302	\$ 9,224	\$ 11,302
Total GIS	\$ 228,397	\$ 240,312	\$ 254,510	\$ 259,415	\$ 262,307
717 Engineering and Mapping					
Salaries/Other Pay/Benefits	\$ 742,677	\$ 783,280	\$ 802,213	\$ 854,478	\$ 842,393
Supplies	\$ 17,534	\$ 14,157	\$ 15,983	\$ 11,099	\$ 19,300
Maintenance of Equipment	\$ 1,723	\$ 3,232	\$ 3,500	\$ 1,221	\$ 4,375
Services and Utilities	\$ 10,138	\$ 23,902	\$ 42,127	\$ 48,111	\$ 98,038
Total Engineering and Mapping	\$ 772,073	\$ 824,571	\$ 863,823	\$ 914,909	\$ 964,106
719 Survey					
Salaries/Other Pay/Benefits	\$ 213,529	\$ 245,187	\$ 241,111	\$ 249,776	\$ 245,796
Supplies	\$ 8,462	\$ 4,151	\$ 11,324	\$ 9,686	\$ 12,350
Maintenance of Equipment	\$ 959	\$ 1,420	\$ 3,200	\$ 484	\$ 3,200
Services and Utilities	\$ 6,445	\$ 6,029	\$ 9,027	\$ 4,670	\$ 10,637
Capital Outlays	\$ -	\$ 11,981	\$ -	\$ -	\$ -
Total Survey	\$ 229,394	\$ 268,766	\$ 264,662	\$ 264,616	\$ 271,983
7500 - Engineering Totals	\$ 1,318,745	\$ 1,362,529	\$ 1,516,145	\$ 1,453,947	\$ 1,581,546

Our Purpose

The purpose of the GIS Division is to manage the City of Huntsville's Geographic Information System (GIS) to best serve our citizens, utility customers, staff, and developers so they have the data they need to make informed decisions. The GIS Division provides leadership, strategic planning, coordination, and support of GIS technology for all departments and entities within the City. The GIS Division facilitates data creation, develops new applications, integrates existing applications, and maintains critical data and processes.

Description of Services

Geographic Information System (GIS) is a tool for relating and displaying graphic spatial data with tabular data. The data is an amalgamation of spatial information such as political boundaries, transportation networks, utilities, addresses, property, etc. with attribution. This relationship between graphic and attribute allows the user to view what details are contained within a given point, line, or polygon. From this integration the user can manipulate, store, query, and analyze information using statistics, formulas, and algorithms to best view the results spatially within a mapping environment. This visualization of the data in relation to spatial objects enhances our understanding of the data in a way that would be difficult to see using only tabular data. Some examples include mapping crime and fire trends, managing utility usage and utilizing it to visualize and develop street maintenance plans.

FY 20-21 Accomplishments

- ✓ Continuous updated of web-based mapping (Story Map) for bond, commercial, residential, and CIP projects.
- ✓ Implemented web-based viewer for Military Bricks.
- ✓ Implemented EMS Disaster Survey123 web-map.
- ✓ Survey As-builts integrated into GIS.
- ✓ Corrected Property and Address Layers.
- ✓ Web-based Demographics Map.
- ✓ Developed custom GIS desktop and web applications.
- ✓ Provided GIS data and maps to departments, contractors, and public as needed.
- ✓ Provided support for property/deed research, addressing, easements, and right-of-way acquisition.
- ✓ Completed GIS Data Requests.
- ✓ Added GIS server for data storage.

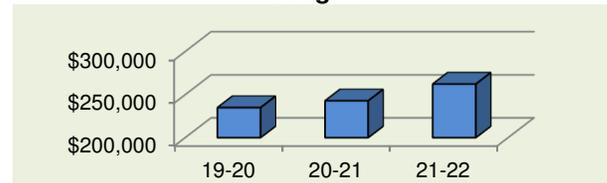
FY 21-22 Objectives

- ✓ Continual development of data portal for engineers and consultants to view GIS data for projects and contract work from <https://www.huntsvilletx.gov/438/City-Maps>
- ✓ Correct GIS utilities data for accuracy.
- ✓ Continue to develop a comprehensive GIS utility dataset in coordination with the Surveying Division.
- ✓ Continue supporting CityWorks and CityView.
- ✓ Continue supporting HPD's GIS web application.
- ✓ Provide on-going support for property/deed research, addressing, easements, and right-of-way acquisition.
- ✓ Recurrent assistance to IT and other departments/divisions regarding GIS software collaboration and consultation.
- ✓ Begin the process of adding HTML popups to employee web viewer to view plats and survey as-builts.

Personnel

Division	18-19	19-20	20-21	21-22
GIS	3.00	3.00	3.00	3.00
Total	3.00	3.00	3.00	3.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Mapping/GIS Data Requests	160	176	100	100
Number of Survey Points Entered	1,312	3,096	1,000	1,000
Number of Addresses Assigned	227	600	100	100
Number of New Data Requests	650	519	100	100

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
Number of Mapping/GIS Data Requests Completed	810	695	200	100
% of Time Spent on Special Projects	95%	95%	95%	95%

Our Purpose

The purpose of Engineering and Surveying divisions of the Engineering Department is to provide comprehensive Engineering design and construction administration services for Capital Improvement Program (CIP) projects, bond projects and identified special projects. The divisions also provide floodplain administration and traffic engineering services. The divisions ensure proper, safe, and high-quality infrastructure improvements that are designed and constructed by the private development sector. Divisions make every effort to provide timely response to private development community. Greater importance will be given to oversee, inspect and ensure design and construction compliance with local/state/federal rules and regulations to achieve the overall Comprehensive Plan and Program of the City of Huntsville. Finally, resolve all citizen inquiries and complaints in an effective and timely manner.

Description of our Services

These divisions are responsible for the survey data, plan review, design, contract administration, construction, inspection, and as-built data of public infrastructure improvements. As a collective team, these divisions work together to ensure a well-planned and constructed infrastructure system for the City. All public infrastructure improvement projects are designed/reviewed, inspected, and as-built to ensure compliance with the project design and specifications. Develop and prioritize projects to include in capital improvement program (CIP) for implementation in the future years. Develop design, prepare easement acquisition documents, negotiate and acquire easements and rights-of-ways, administer construction contracts, provide daily inspections, and develop as-builts for all funded projects.

FY 20-21 Accomplishments

- ✓ Continue towards achieving efficient and expedited delivery of design and construction of Capital Improvement Program (CIP) Project.
- ✓ Administer 2016 Bond Proposition No. 1 – Police Department Building & Fire Station No. 2 Building Project construction to a timely completion.
- ✓ Administer 2016 Bond Proposition No. 2 – City Hall & Service Center Buildings Design Project to completion and progress to construction.
- ✓ Provide timely support to private development projects by providing guidance on the need for improvements to the City’s water, sewer, street and drainage infrastructure.
- ✓ Effective citizens’ issues timely and effectively.

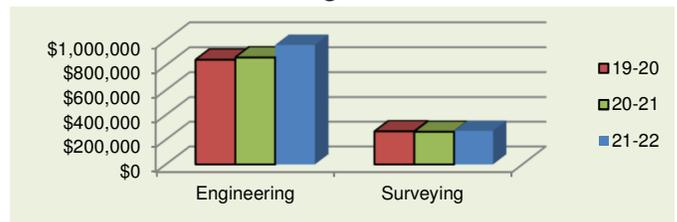
FY 21-22 Objectives

- ✓ Continue towards achieving efficient and expedited delivery of design and construction of Capital Improvement Program (CIP) Project.
- ✓ Administer 2016 Bond Proposition No. 2 – City Hall & Service Center Buildings Design Project to completion and progress to construction.
- ✓ Provide timely support to private development projects by providing guidance on the need for improvements to the City’s water, sewer, street and drainage infrastructure.
- ✓ Address citizens’ issues timely and effectively.
- ✓ Interact with TxDOT on issues of common interest specific to IH-45 Widening Project through the City limit to minimize adverse impact during construction.

Personnel

Division	18-19	19-20	20-21	21-22
Engineering	8.00	8.00	8.00	8.00
Surveying	2.00	3.00	3.00	3.00
Total	10.00	11.00	11.00	11.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Utility placement permits administered	15	20	35	40
Number of CIP projects administered	38	30	38	40
Number of Development projects administered	65	70	257	275
Number of Inter-Department task/ project assistance	40	50.	75	75

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Utility Permits reviewed within 10 Business Days	95%	95%	90%	95%
% of CIP projects completed Within Budget	100%	100%	95%	90%
% of CIP projects completed on schedule	100%	100%	95%	95%
% on Inter-Departmental programs completed	100%	100%	100%	100%

City of Huntsville

Adopted Budget

FY 2021-22

2000 - Finance



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
210 Finance					
Salaries/Other Pay/Benefits	\$ 563,499	\$ 610,932	\$ 582,342	\$ 586,797	\$ 584,532
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 72,022
Supplies	\$ 5,870	\$ 7,705	\$ 9,450	\$ 7,387	\$ 14,100
Services and Utilities	\$ 245,215	\$ 295,453	\$ 275,537	\$ 264,920	\$ 290,317
Total Finance	\$ 814,585	\$ 914,090	\$ 867,329	\$ 859,104	\$ 960,971
212 Utility Billing					
Salaries/Other Pay/Benefits	\$ 410,083	\$ 280,935	\$ 316,646	\$ 325,256	\$ 337,281
Supplies	\$ 56,064	\$ 49,439	\$ 56,000	\$ 51,130	\$ 56,000
Maintenance of Equipment	\$ 507	\$ -	\$ 500	\$ -	\$ 500
Services and Utilities	\$ 73,982	\$ 89,369	\$ 83,850	\$ 97,608	\$ 105,800
Total Utility Billing	\$ 540,635	\$ 419,742	\$ 456,996	\$ 473,994	\$ 499,581
216 Office Services					
Supplies	\$ 21,848	\$ 27,107	\$ 31,400	\$ 17,722	\$ 34,020
Services and Utilities	\$ 44,852	\$ 53,771	\$ 62,100	\$ 48,080	\$ 74,274
Total Office Services	\$ 66,700	\$ 80,878	\$ 93,500	\$ 65,802	\$ 108,294
234 Purchasing					
Salaries/Other Pay/Benefits	\$ 101,749	\$ 105,038	\$ 106,075	\$ 71,179	\$ 87,306
Supplies	\$ -	\$ 196	\$ 300	\$ 547	\$ 400
Services and Utilities	\$ 311	\$ 1,837	\$ 350	\$ 24,893	\$ 2,050
Insurance/Sundry/Elections	\$ 3,616	\$ 1,298	\$ 4,000	\$ 4,088	\$ 4,000
Total Purchasing	\$ 105,676	\$ 108,369	\$ 110,725	\$ 100,706	\$ 93,756
718 Grants Management					
Salaries/Other Pay/Benefits	\$ 117,915	\$ 91,944	\$ 92,506	\$ 93,791	\$ 96,459
Supplies	\$ 1,873	\$ 669	\$ 1,450	\$ 1,073	\$ 1,450
Services and Utilities	\$ 21,639	\$ 4,860	\$ 8,000	\$ 4,383	\$ 9,800
Insurance/Sundry/Elections	\$ 509	\$ 879	\$ 1,500	\$ 4,021	\$ 1,500
Total Grants Management	\$ 141,936	\$ 98,352	\$ 103,456	\$ 103,267	\$ 109,209
2000 - Finance Totals	\$ 1,669,532	\$ 1,621,431	\$ 1,632,006	\$ 1,602,874	\$ 1,771,811

Our Purpose

The purpose of the Finance Division is to provide financial reporting and analysis, assurance of internal controls, employee and vendor payments, and timely and accurate information to the City Council, City Staff, Vendors, and Citizens of Huntsville so that they may manage their resources, effectively administer their programs and projects, and make informed decisions.

Description of our Services

The Finance Division is responsible for the administration and supervision of all financial affairs of the City, the accurate and timely recording of the collection of City funds, the disbursement of City funds, and purchasing, recording and reporting in accordance with State laws, City policies, and Generally Accepted Accounting Principles (GAAP). The Finance Division advises the City Manager and departments regarding proper procedures and internal controls to other City departments in order to ensure accurate fiscal management. The Finance Division also conducts internal auditing as needed. The department consists of Accounting, Budget, Treasury, Utility Billing, Purchasing, and Grant Management.

FY 20-21 Accomplishments

- Obtained 46th Comprehensive Annual Financial Report Award from the GFOA
- Obtained 34th Distinguished Budget Presentation Award from the GFOA
- Continued investment portfolio operation so that earnings are equal to or greater than the 2 year Treasury Note rate
- Ensured that proceeds from debt issuance for Public Safety facilities is invested for best interest earnings that can be obtained but also so that monies are available as needed for payment of engineering and construction costs

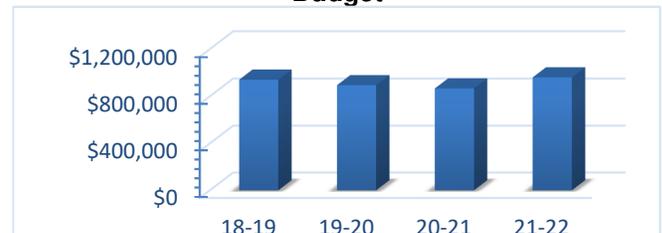
FY 21-22 Objectives

- Obtain 47th Comprehensive Annual Financial Report Award from the GFOA
- Obtain 35th Distinguished Budget Presentation Award from the GFOA
- Continue investment portfolio operation so that earnings are equal to or greater than the 2 year Treasury Note rate
- Ensure that proceeds from debt issuance for City Hall/Service Center facilities is invested for best interest earnings that can be obtained but also so that monies are available as needed for payment of engineering and construction costs

Personnel

Division	18-19	19-20	20-21	21-22
Finance	7.00	6.00	6.00	7.00
Total	7.00	6.00	6.00	7.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Invoices Processed	11,280	10,615	11,000	11,200
Number of Vendor Payments Issued	3,872	3,602	3,600	3,600
Number of Employee Payments Issued	9,796	9,427	9,600	9,570
Number of Purchasing Card Transactions	3,656	3,240	3,576	3,600
Number of Monthly Financial Reports Released	12	12	10	12
Number of Receivable Invoices Mailed	145	140	86	86
Number of Official Budget Documents Prepared	1	1	1	1
Number of Comprehensive Annual Financial Reports Prepared	1	1	1	1

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Monthly Financial Reports Released On-Schedule	100%	100%	100%	100%
GFOA's Distinguished Budget Presentation Award Received	32 nd	33 rd	34 th	35 th
GFOA's Excellence in Financial Reporting Award Received	44 th	45 th	46 th	47 th
Unqualified Audit Opinion Received	✓	✓	✓	✓
City of Huntsville's General Obligation Bond Rating -				
Standard & Poor's	AA-	AA-	AA-	AA-
Fitch	AA	AA	AA	AA
City of Huntsville WW and SS Revenue Bonds Rating -				
Standard & Poor's	AA-	AA-	AA-	AA-
Fitch	AA	AA	AA	AA

Our Purpose

The purpose of Purchasing Services is to provide a systematic and efficient procurement and surplus disposition for all City operations so that City employees can have the equipment and supplies they need to be as efficient as possible in their service to the citizens of Huntsville.

Description of our Services

Purchasing Services provides procurement assistance to City departments for goods and services through bidding and contracts and works to ensure the best possible combination of price, quality and timeliness while maintaining a reputation of fairness and integrity. Purchasing Services also manages the City's disposal of surplus property. Along with managing shared departmental core administrative purchases.

FY 20-21 Accomplishments

- ✓ Research and implement processes to gain efficiency in City Purchasing, specifically in coordinating with IT to develop a Laserfiche workflow for the current purchase order process; and subsequently to adjust NWS user profiles to allow department personnel to enter their POs with corresponding approval by Purchasing staff (and Director/CM level when necessitated by dollar amount).
- ✓ Continue to provide training to City departments on Purchasing statutory requirements and City policy and procedures, and NWS processes which will be related to the item above.
- ✓ Conduct customer survey.
- ✓ Gained recertification of CTCD

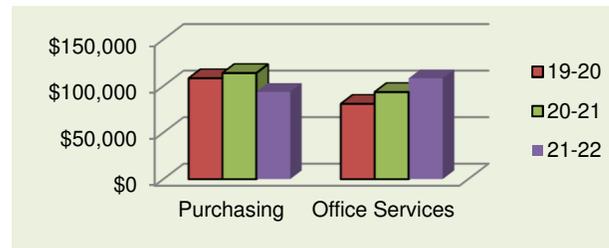
FY 21-22 Objectives

- ✓ Continue to sponsor the HUB Vendor Show
- ✓ Continue to conduct annual refresher training on Purchasing Policy and Procurement Card Policy
- ✓ Continue supporting departments by conducting training, attending solicitation meetings, assisting in developing specifications and scope of works.
- ✓ Continue to implement process to gain efficiency in City Purchasing, specifically in coordinating with IT in the development of Laserfiche workflow.
- ✓ Continue to gain CEU's to sustain CTCD

Personnel

Division	18-19	19-20	20-21	21-22
Purchasing	1.00	1.00	1.00	1.00
Office Services				
Total	1.00	1.00	1.00	1.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Active Annual Contracts	13	18	40	50
Purchase Orders Issued	409	472	522	550
Formal Bids Issued	28	24	30	39

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
External Satisfaction Survey	N/A*	N/A*	90%	90%
Internal Satisfaction Survey	N/A*	N/A*	98%	98%

*Not conducted due to staff change.

Our Purpose

The purpose of the Grants Management Division is to develop and coordinate grant-funded programs to supplement local annual budget allocations. The Division is responsible to assist in the mission of the City of Huntsville’s goal of maintaining and improving the social and economic well-being of its citizens, and the sustainability of the community.

Description of Services

The Grants Management Division works with other city departments to determine the projects that might be fundable through alternate means (i.e. - grants and/or contributions). Once a funding source is identified, the Division staff discusses program requirements with administrative personnel and confers with personnel to develop program goals and objectives. The Division develops and submits grant proposals with Council approval.

The Division works with other departments to ensure that all local, state and federal grant guidelines, policies, and reporting is maintained

Functional Responsibilities

The Grants Management Division is responsible for writing, directing, and coordinating the evaluation or monitoring of grant funded programs. The Division also writes the specifications for evaluation or monitoring of programs by outside agencies. Staff, with the assistance of other City Department personnel, writes and submits periodic reports to comply with grant requirements. Staff maintains master files for grants and monitors paperwork connected with grant-funded programs. The Division establishes and adheres to procedures required by funding agencies. The Division maintains the budgets of the funded projects and submits the reimbursement requests to the funding agencies. The Division coordinates community outreach activities associated with grants and other special projects and investigate special projects as assigned by the City Manager.

FY 20-21 Accomplishments

- ✓ Secured over \$3,000,000 in outside funding
- ✓ Funded at least 55% of Grant applications submitted

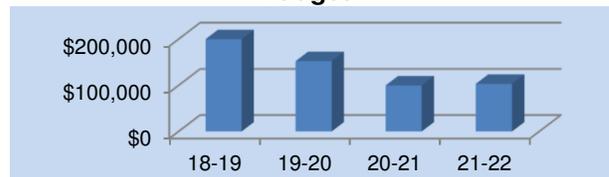
FY 21-22 Objectives

- ✓ To secure over \$1,000,000 in outside funding
- ✓ To fund at least 60% of Grant applications submitted
- ✓ To hold at least one (1) Grants Management Workshop

Personnel

Division	18-19	19-20	20-21	21-22
Grants Management	2.00	1.00	1.00	1.00
Total	2.00	1.00	1.00	1.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
# of Grants Submitted	10	17	16	10
# of Grants Received	5	14	9	6
# of Active Grant Projects	9	13	9	6
# of Completed Grant Projects (by fiscal year end)	4	8	10	3

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Grants Awarded	50%	80%	55%	60%
Amount of Grant Funds Awarded	\$500,000	\$1,000,000	\$3,000,000	\$1,000,000

*** Accurate data is unavailable during these fiscal periods.

Our Purpose

The purpose of Utility Billing is to provide billing and revenue collection services to both City utility customers and other City departments in order to provide excellent service to our utility customers and accurately record and receipt revenues for the City of Huntsville.

Description of our Services

Utility Billing ensures that utility customers are billed in accordance with the rate structure established by City Council and are treated equitably in compliance with ordinances and policies. Utility Billing performs a wide variety of functions including billing and collection; customer requests for connects, disconnects, and transfers of service; bad debt and non-payment issues; assisting customers with payment options and arrangements; and answering questions regarding billing and services. The division also acts as a central collection point for monies received by other City departments.

FY 20-21 Accomplishments

- ✓ Continue efforts to minimize account charge-offs with a target off less than .5% of dollars billed.
- ✓ Target utility accounts receivables for 99% current
- ✓ Implement new water rates
- ✓ Explore the possibility of receiving customers' online bank payments electronically from banks other than City's depository bank

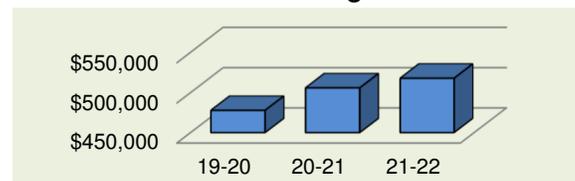
FY 21-22 Objectives

- ✓ Continue efforts to minimize account charge-off with a target of less than 1% (due to covid) of dollars billed
- ✓ Target utility accounts receivables for 99% current
- ✓ Implement new water rates
- ✓ Explore the possibility of using mobile modules to allow citizens to interact with city services in one easy use of a mobile app.

Personnel

Division	18-19	19-20	20-21	21-22
Utility Billing	5.50	5.50	5.50	5.50
Total	5.50	5.50	5.50	5.50

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Utility Account Bills Generated	114,182	115,232	116,800	116,800
Number of Utility Payments Received	106,507	105,600	106,500	106,500
Number of Other Cash Collections Received	37,210	40,433	40,000	40,000
Meter Reading Service Orders Generated	10,136	7,124	10,140	10,140
Number of Penalties Processed	15,455	8,367	20,076	20,076
Number of Billing Adjustments Made ¹	33	52	20	20
Number of Other Adjustments Made ²	7,763	2,917	6,600	6,600

1- Billing Adjustments are adjustments made to utility accounts and consumption data because of meter misreads or other billing errors.

2- Other Adjustments include adjustments made to utility accounts because of leaks, waiving of penalties, service fees, reinstate fees, tamper fees, etc. No adjustment is made to consumption data.

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Monthly Bills Posted to Customer Accounts On-Time	100%	100%	100%	100%
Number of Billing Adjustments to Correct Meter Reading and/or Billing Errors	.02%	.02%	.02%	.02%
% of Utility Accounts With Balances More Than 30 Days Past Due	.50%	.50%	.50%	.50%
Uncollectible Account Charge-Offs as a % of Total Dollars Billed	.15%	.10%	.10%	.20%

City of Huntsville

Adopted Budget

FY 2021-22



3000 - Human Resources

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
150 Human Resources					
Salaries/Other Pay/Benefits	\$ 411,293	\$ 420,820	\$ 428,479	\$ 449,197	\$ 446,147
Supplies	\$ 38,750	\$ 36,461	\$ 40,380	\$ 33,010	\$ 39,120
Services and Utilities	\$ 37,745	\$ 31,761	\$ 43,850	\$ 44,453	\$ 42,800
Insurance/Sundry/Elections	\$ 22,852	\$ 6,354	\$ 22,000	\$ 43,441	\$ 38,000
Interfund Charges/Transfers Out	\$ 10,500	\$ -	\$ -	\$ -	\$ -
Total Human Resources	\$ 521,139	\$ 495,396	\$ 534,709	\$ 570,101	\$ 566,067
231 Municipal Court					
Salaries/Other Pay/Benefits	\$ 348,699	\$ 334,176	\$ 358,391	\$ 352,529	\$ 364,610
Supplies	\$ 7,769	\$ 7,943	\$ 8,784	\$ 6,487	\$ 8,800
Services and Utilities	\$ 25,426	\$ 21,070	\$ 25,661	\$ 17,587	\$ 27,667
Total Municipal Court	\$ 381,894	\$ 363,189	\$ 392,836	\$ 376,603	\$ 401,077
433 Court Technology Division					
Services and Utilities	\$ 21,223	\$ 27,544	\$ 32,000	\$ 27,539	\$ 35,000
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 11,079
Total Court Technology Division	\$ 21,223	\$ 27,544	\$ 32,000	\$ 27,539	\$ 46,079
3000 - Human Resources Totals	\$ 924,257	\$ 886,129	\$ 959,545	\$ 974,242	\$ 1,013,223

Our Purpose

The purpose of the Human Resources (HR) Department is to recruit and retain a high-performing workforce, and to create an environment for employees to become life-long learners, while promoting performance of duties in a safe manner. This is done through innovation and continuous improvement efforts to provide outstanding customer service to our employees, leading to a high level of service to our citizens.

Description of our Services

The City of Huntsville seeks to attract and develop a diverse group of talented people who share a commitment to our core values of professionalism, respect, results, teamwork and partnerships and who will provide the highest quality of service to our citizens. The Human Resources Department provides support to city departments in human resource planning, recruitment, and selection, and acts as a consultant to the departments on a variety of HR issues.

Human Resources also works to ensure all personnel policies are administered in a consistent manner and is responsible for advising the department supervisors regarding legal compliance, as well as resolving all employee relations concerns. Human Resources is responsible for all functions related to Risk Management to include worker's compensation, liability insurance and claims, and safety training.

The department also conducts job analysis and administers and maintains the city's classification, compensation and pay plan system. Human Resources is responsible for management of both retirement and benefits programs. Human Resources ensures equal employment to all individuals without regard to race, color, religion, sex, national origin, age or disability and strives to provide every employee the opportunity to advance and realize their maximum potential, by providing professional development opportunities to all employees.

FY 20-21 Accomplishments

- ✓ Complete RFP process for health insurance
- ✓ Implement retiree health insurance changes
- ✓ Implement apprentice and other recruiting programs*
- ✓ Streamline open enrollment process
- ✓ Streamline HR/Payroll process
- ✓ Develop and conduct new supervisor training*
- ✓ Enhance Risk/Safety training in the Departments*
*postponed due to COVID restrictions

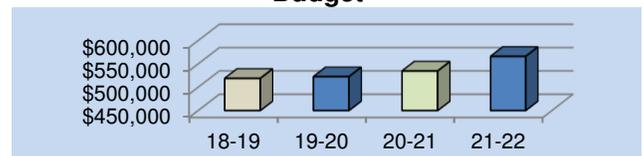
FY 21-22 Objectives

- ✓ Complete policy manual updates
- ✓ Implement additional recognition programs
- ✓ Implement apprentice and volunteer programs
- ✓ Conduct supervisory training
- ✓ Enhance Risk/Safety training
- ✓ Explore options to reduce turnover

Personnel

Division	18-19	19-20	20-21	21-22
Human Resources	4.0	4.0	4.0	4.0
Total	4.0	4.0	4.0	4.0

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Applications Received	2500	2097	2300	2500
Average Number of Applicants per Recruitment	93	27	30	50
Employee Turnover Rate	22%	14%	20%	20%
Total Contact Training Hours by HR*	725	89	600	600
Number of Benefit Outreach Sessions Offered	17	9	10	10
Total Contact Safety Training Hours by HR (Risk)*	1700	795	600	1700

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Eligible Employees Enrolled in Benefit Program	95%	95%	95%	95%
% of New Hires that Successfully Complete Probation	88%	95%	95%	98%
% Positions posted within two business days of final receipt in HR Office	100%	100%	100%	100%
% of employees satisfied with HR services based on survey	N/A	N/A	N/A	N/A
Address employee relations claims within five business days	100%	100%	100%	100%
Risk response to all call-out incidents within one hour	100%	100%	100%	100%

*Training hours were reduced due to COVID-19 social distancing restrictions.

Our Purpose

The purpose of the Municipal Court is to provide a forum for citizens to be heard in a professional and courteous environment in matters related to Class “C” misdemeanor offenses filed within the city limits of the City of Huntsville so that the law may be administered in a fair and efficient manner.

Description of our Services

The Municipal Court provides administrative support for the City of Huntsville’s municipal court proceedings. The Municipal Court is responsible for the collection of fines, fees, and State costs: filing citations/complaints; court scheduling; issuing, tracking, and clearing warrants; updating and maintaining court records; and reporting collections, convictions, and statistical data to the appropriate State agencies.

FY 20-21 Accomplishments

- ✓ Implemented mandates and restrictions imposed on courts by Texas Supreme Court and Office of Court Administration due to COVID-19 and offered accommodations to defendants.
- ✓ Implemented the use of Docusign in order for Defendants to digitally sign court documents via email.
- ✓ Implemented the use of ZOOM in order to hold virtual court hearings.
- ✓ Implemented contract with Texas Department of Public Safety’s Failure to Appear program for delinquent cases.

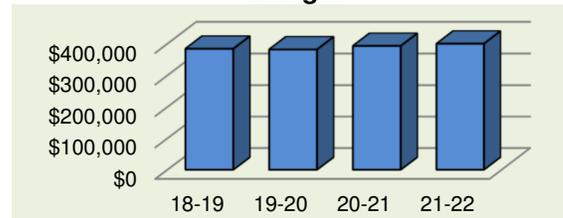
FY 21-22 Objectives

- ✓ Resume in-person jury trial proceedings
- ✓ Add special dockets to alleviate cases backlogged due to COVID-19.
- ✓ Research and explore opportunities to create additional customer service window.

Personnel

Division	18-19	19-20	20-21	21-22
Municipal Court	5.50	5.50	5.50	5.50
Total	5.50	5.50	5.50	5.50

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of cases filed (includes juveniles and minors)	14,913	9,695	10,630	13,200
Number of juvenile and minor cases filed	143	126	150	150
Number of cases scheduled for court appearance	10,876	7,722	10,000	10,000
Number of cases adjudicated/closed	13,967	9,240	11,620	10,000
Number of warrants issued	5,259	2,101	2,600	5,400
Number of warrants cleared	4,211	2,748	2,300	4,200
Number of translations of Spanish speaking persons	885	662	750	750

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
Average fine & costs collected per case disposed	\$111	\$131	\$140	\$140
Clearance Rate	100%	93%	99%	100%

City of Huntsville

Adopted Budget

FY 2021-22



3500 - Information Technology

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
640 Information Technology					
Salaries/Other Pay/Benefits	\$ 401,952	\$ 433,687	\$ 434,276	\$ 434,111	\$ 449,431
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 75,147
Supplies	\$ 30,627	\$ 22,661	\$ 34,600	\$ 24,895	\$ 35,000
Maintenance of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Services and Utilities	\$ 561,945	\$ 677,755	\$ 733,145	\$ 639,697	\$ 789,899
Capital Outlays	\$ 19,925	\$ -	\$ -	\$ -	\$ 4,100
Total Information Technology	\$ 1,014,449	\$ 1,134,103	\$ 1,202,021	\$ 1,098,702	\$ 1,353,577
3500 - Information Technology Totals	\$ 1,014,449	\$ 1,134,103	\$ 1,202,021	\$ 1,098,702	\$ 1,353,577

Our Purpose

The purpose of Information Technology is to provide all City departments with the technical support and equipment needed to successfully and efficiently deliver their services to the citizens of Huntsville.

Description of our Services

Information Technology is responsible for planning, developing, and administering systems and voice communications to provide citizen-oriented and cost-effective services to City departments. Information Technology provides quality hardware and application support to all City employees, maintains City's technical infrastructure lifecycle, and guides City Departments regarding technology implementations.

FY 20-21 Accomplishments

- ✓ Police and Fire Department Network Deployment
- ✓ Production Server Farm Upgrade
- ✓ Document Management PO Integration
- ✓ Threat Prevention Upgrade
- ✓ PC Deployments

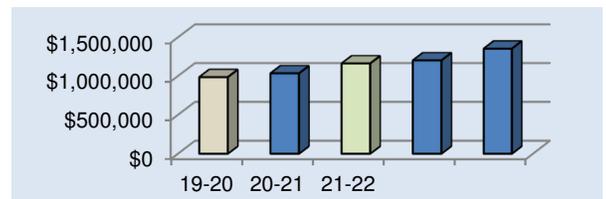
FY 21-22 Objectives

- ✓ Disaster Recovery Server Farm Upgrade
- ✓ MLK Community Center Fiber Implementation
- ✓ Email System Upgrade
- ✓ A/V & Streaming System Upgrade
- ✓ Network Phone Deployments

Personnel

Division	18-19	19-20	20-21	21-22
Information Technology	5.0	5.0	5.0	6.0
Total	5.0	5.0	5.0	6.0

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimated	21-22 Budget
Help Desk Requests Completed	1771	1731	1602	1740
Technical Projects Completed	113	105	102	106
Total IT Equipment Supported	944	945	1025	1045
Total Applications Supported	687	693	698	704
Help Desk Requests to IT Staff Ratio	354:1	346:1	320:1	348:1
Workstations/Equipment to IT Staff Ratio	189:1	189:1	205:1	209:1

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimated	21-22 Target
Average Time to Resolve Help Desk Requests				
High Priority - <i>The goal is to resolve within 4 hours.</i>	1.1 Hours	0.3 Hours	0.25 Hours	4 Hours
Medium Priority - <i>The goal is to resolve within 1 day.</i>	1.3 Hours	5.2 Hours	4.3 hours	1 Day
Low Priority - <i>The goal is to resolve within 3 business days.</i>	12.4 Hours	11.9 Hours	9.5 Hours	3 Days

City of Huntsville

Adopted Budget

FY 2021-22



4000 - Parks & Leisure

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
416 Library - Friends					
Supplies	\$ -	\$ 92	\$ -	\$ -	\$ -
Total Library - Friends	\$ -	\$ 92	\$ -	\$ -	\$ -
420 Parks & Leisure Administration					
Salaries/Other Pay/Benefits	\$ 247,377	\$ 180,987	\$ 197,487	\$ 208,020	\$ 206,248
Supplies	\$ 3,018	\$ 3,977	\$ 4,150	\$ 3,224	\$ 4,150
Services and Utilities	\$ 29,949	\$ 7,042	\$ 39,767	\$ 28,870	\$ 42,378
Total Parks & Leisure Administration	\$ 280,344	\$ 192,006	\$ 241,404	\$ 240,114	\$ 252,776
421 Recreation					
Supplies	\$ 2,936	\$ 1,238	\$ 4,000	\$ 2,637	\$ 5,950
Services and Utilities	\$ 1,320	\$ 25,109	\$ 28,701	\$ 27,198	\$ 33,100
Programs/Projects	\$ 21,097	\$ 14,383	\$ 20,000	\$ 17,944	\$ 25,000
Total Recreation	\$ 25,353	\$ 40,730	\$ 52,701	\$ 47,779	\$ 64,050
422 Parks Maintenance					
Salaries/Other Pay/Benefits	\$ 667,771	\$ 657,308	\$ 695,272	\$ 694,011	\$ 655,411
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 99,182
Supplies	\$ 55,075	\$ 50,461	\$ 57,504	\$ 56,920	\$ 80,613
Maintenance of Structures	\$ 58,280	\$ 70,884	\$ 53,000	\$ 50,079	\$ 68,000
Maintenance of Equipment	\$ 29,713	\$ 39,543	\$ 43,500	\$ 27,372	\$ 36,200
Services and Utilities	\$ 76,435	\$ 83,650	\$ 85,978	\$ 99,054	\$ 127,329
Capital Outlays	\$ -	\$ 12,783	\$ 18,000	\$ 65,773	\$ 10,000
Total Parks Maintenance	\$ 887,274	\$ 914,628	\$ 953,254	\$ 993,208	\$ 1,076,735
424 Aquatic Center Operations					
Salaries/Other Pay/Benefits	\$ 195,973	\$ 118,263	\$ 174,699	\$ 117,559	\$ 178,928
Supplies	\$ 24,328	\$ 21,885	\$ 25,420	\$ 18,716	\$ 25,780
Maintenance of Structures	\$ 32,470	\$ 23,338	\$ 20,000	\$ 14,887	\$ 20,000
Maintenance of Equipment	\$ 871	\$ 764	\$ 2,500	\$ 498	\$ 2,500
Services and Utilities	\$ 19,476	\$ 17,284	\$ 31,219	\$ 16,930	\$ 28,710
Programs/Projects	\$ -	\$ -	\$ 200	\$ 625	\$ 200
Capital Outlays	\$ -	\$ -	\$ 26,000	\$ 17,650	\$ -
Total Aquatic Center Operations	\$ 273,119	\$ 181,533	\$ 280,038	\$ 186,863	\$ 256,118
430 Community Service Asst. Groups					
Supplies	\$ 36,224	\$ 18,491	\$ 36,411	\$ 12,838	\$ 36,200
Maintenance of Equipment	\$ 2,047	\$ 1,208	\$ 2,000	\$ 205	\$ 2,000
Total Community Service Asst. Groups	\$ 38,271	\$ 19,699	\$ 38,411	\$ 13,043	\$ 38,200
440 Library SRF					
Maintenance of Equipment	\$ 27	\$ 288	\$ -	\$ -	\$ 1,751
Programs/Projects	\$ 2,660	\$ 2,047	\$ -	\$ 22,152	\$ 39,794

City of Huntsville

Adopted Budget

FY 2021-22



4000 - Parks & Leisure

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Total Library SRF	\$ 2,687	\$ 2,335	\$ -	\$ 22,152	\$ 41,545
444 Building Maintenance					
Salaries/Other Pay/Benefits	\$ 140,831	\$ 232,321	\$ 254,887	\$ 268,233	\$ 276,249
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 24,155	\$ -	\$ 49,824
Supplies	\$ 5,057	\$ 18,873	\$ 8,496	\$ 13,491	\$ 15,581
Maintenance of Structures	\$ 59,612	\$ 50,663	\$ 43,700	\$ 31,485	\$ 62,000
Maintenance of Equipment	\$ 28,889	\$ 39,207	\$ 32,000	\$ 35,463	\$ 41,500
Services and Utilities	\$ 218,023	\$ 115,468	\$ 148,349	\$ 191,019	\$ 195,996
Interfund Charges/Transfers Out	\$ -	\$ 25,500	\$ -	\$ -	\$ -
Total Building Maintenance	\$ 452,411	\$ 482,032	\$ 511,587	\$ 539,691	\$ 641,150
460 Cemetery					
Salaries/Other Pay/Benefits	\$ 68,686	\$ 64,572	\$ 70,067	\$ 72,764	\$ 71,721
Supplies	\$ 5,144	\$ 6,749	\$ 7,152	\$ 5,433	\$ 7,561
Maintenance of Structures	\$ 1,212	\$ 2,150	\$ 2,500	\$ 2,351	\$ 2,500
Maintenance of Equipment	\$ 3,009	\$ 2,786	\$ 4,700	\$ 1,423	\$ 4,700
Services and Utilities	\$ 731	\$ 347	\$ 984	\$ 628	\$ 984
Programs/Projects	\$ 3,820	\$ 4,800	\$ 7,500	\$ 4,890	\$ 7,500
Interfund Charges/Transfers Out	\$ -	\$ 18,380	\$ -	\$ -	\$ -
Total Cemetery	\$ 82,601	\$ 99,785	\$ 92,903	\$ 87,488	\$ 94,966
647 Library Services					
Salaries/Other Pay/Benefits	\$ 469,052	\$ 358,406	\$ 458,240	\$ 406,207	\$ 471,228
Supplies	\$ 15,758	\$ 12,610	\$ 22,890	\$ 17,607	\$ 30,065
Maintenance of Equipment	\$ 392	\$ 2,707	\$ 6,000	\$ 3,476	\$ 9,000
Services and Utilities	\$ 56,983	\$ 52,855	\$ 67,585	\$ 67,272	\$ 68,137
Programs/Projects	\$ 380	\$ -	\$ 750	\$ 396	\$ 750
Capital Outlays	\$ 34,144	\$ 25,734	\$ 44,950	\$ 40,352	\$ 45,050
Total Library Services	\$ 576,710	\$ 452,312	\$ 600,415	\$ 535,310	\$ 624,230
4000 - Parks & Leisure Totals	\$ 2,618,770	\$ 2,385,151	\$ 2,770,713	\$ 2,665,649	\$ 3,089,770

Our Purpose

The purpose of Parks Maintenance is to provide quality maintenance of City-owned parks, cemeteries, and recreational facilities to citizens and visitors so they can enjoy and safely utilize park facilities.

Description of our Services

Parks Maintenance is responsible for maintaining the City parks, baseball, softball, soccer and other recreation-related facilities, such as the Aquatic Center and the Martin Luther King Center, and the Oakwood Cemetery. Major City-owned parks include Eastham-Thomason Park, Kate Barr Ross Park and Emancipation Park. Other pocket or neighborhood parks are scattered throughout the City. Parks Maintenance also provides grounds keeping services at City facilities such as City Hall, the City Service Center, the Huntsville Police Department, and the Huntsville Public Library.

FY 20-21 Accomplishments

- ✓ MLK building remodel/rebuild
- ✓ Continue to meet mowing goals
- ✓ Improved Josey Ballfield
- ✓ Add work out station to Eastham-Thomason Park
- ✓ Skate Park at Eastham-Thomason
- ✓ Parking lot and fencing for Football/Soccer
- ✓ CemSites

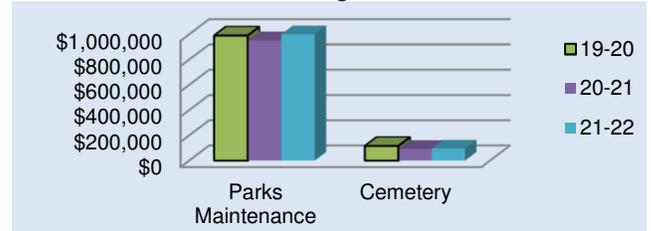
FY 21-22 Objectives

- ✓ MLK building remodel/build, upgrade to Park
- ✓ Additional elements at Skate Park
- ✓ Improve sports field turf
- ✓ Upgrade sports facilities
- ✓ Upgrade picnic areas at KBR and Eastham-Thomason

Personnel

Division	18-19	19-20	20-21	21-22
Parks Maintenance	10.75	10.75	10.75	12.75
Cemetery	1.00	1.00	1.00	1.00
Total	11.75	11.75	11.75	13.75

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Acres of Parks/Grounds Maintained	414	414	414	414
Hours Spent Maintaining Existing Parks/Recreation Facilities	32880	18143	22360	30680
Hours Spent Providing Improvements to Parks/Recreation Facilities	2500	2800	2200	3000
Hours Spent Assisting Other Departments with Special Projects	1500	1000	1500	1500

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Park Maintenance Completed On-Schedule	80%	80%	80%	80%
%Hours Spent Assisting Other Departments with Special Projects	15%	15%	10%	10%
% of Time Spent on Special Projects (not maintenance related)	10%	5%	10%	10%
% of Citizens Rating Parks Maintenance Services as Good or Excellent	95%		95%	95%

Our Purpose

The purpose of Building Services is to provide safe, comfortable, and well-maintained city-owned buildings and facilities so that City employees are supplied with a safe environment that allows them to be as efficient as possible in their service to the citizens of Huntsville.

Description of our Services

Building Services is responsible for the maintenance, repair, and improvements to all city-owned buildings and facilities. Building Services also performs internal projects, community projects, and oversees various contractual projects.

FY 20-21 Accomplishments

- ✓ Hire 1.5 additional janitorial staff
- ✓ Obtain additional electrical training for staff
- ✓ Replace handrails and decking at Visitor Center
- ✓ Renovate storage building at Kate Barr Ross Park (Field 5)
- ✓ Repair lighting at Bush-Miller Park

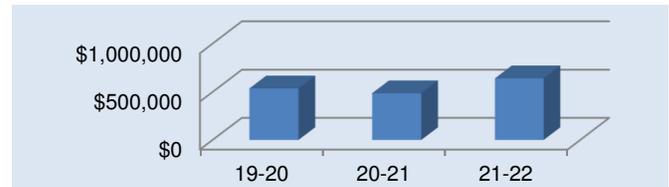
FY 21-22 Objectives

- ✓ Replace A/C at Wynne Home
- ✓ Additional training on new Police Department's mechanical operations
- ✓ Repair/renovate concession stand and restrooms for Fields 5 and 6
- ✓ Repair/renovate press boxes at KBR Park

Personnel

Division	18-19	19-20	20-21	21-22
Building Maintenance	2.00	4.00	4.50	5.50
Total	2.00	4.00	4.50	5.50

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Total Square Footage of Buildings and Facilities Maintained	231,943	231,943	290,643	290,643
Number of Building and Facilities Maintained	70	72	79	79
Special Projects Completed	3	3	3	3

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Non-Emergency Service Calls Responded to Within 3 Days	95%	85%	85%	90%
Customer Satisfaction	95%	90%	95%	100%
% of Emergency Service Calls Responded to Within 24 Hours	95%	95%	95%	95%

Our Purpose

Vision – Transforming Lives, Enriching Families, Building Community.

Mission -- Huntsville Public Library provides the resources, classes and connections to educate and empower our community.

The Huntsville Public Library promotes the development of independent, self-confident, and literate citizens by providing a balanced collection of educational, recreational

Description of our Services

and intellectually stimulating information products; programming that encourages reading, learning and cultural enrichment; and exemplary services relevant to our community. The Huntsville Public Library has an extensive genealogy collection which includes local history and archival materials. The Library also offers a literacy program designed to teach reading and basic math to adults and English as a second language.

FY 20-21 Accomplishments

- ✓ Continued marketing initiative.
- ✓ Cross train new and experienced staff across departments.
- ✓ Engage in community outreach.
- ✓ Initiate new hire training procedures.

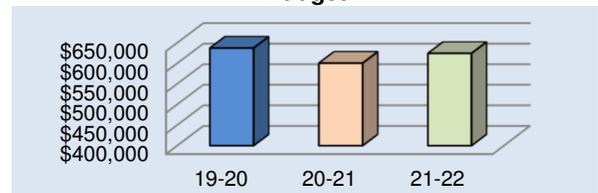
FY 21-22 Objectives

- ✓ Attend community outreach events
- ✓ Increase the number of teen programs offered
- ✓ Continue cross training new staff members across departments.
- ✓ Perform collection weeding and inventory to improve overall collection quality.

Personnel

Division	18-19	19-20	20-21	21-22
Library Services	9.66	9.66	9.66	9.66
Total	9.66	9.66	9.66	9.66

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimated ³	21-22 Budget
Number of Items Circulated	121,324	53,932	38,977/ 70,000	100,000
Number of Library Visitors	78,415	32,029	11,520/35,000	75,000
Library Program Attendance	11,862	4,339	401/1120	12,000
Adult Program Attendance	3,230	1,118	60/300	3,000
Teen Program Attendance	387	0	0/20	400
Children Program Attendance	8,245	3,221	341/800	8500
Interlibrary Loans ¹	1,118	1803	668/1500	2000

¹ Interlibrary Loans now includes items borrowed from other libraries (938) and items loaned to other libraries (180).

² Data gathered from Oct 1, 2020 through May 1, 2021 / Estimate for the entire year.

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
Rate of Collection Turnover ¹	1.02	.535	.65	1.05
% of Collection Less Than 5 Years Old ²	10%	7.8%	10%	10%
Circulation Per Capita ³	4.4	2.009	2.5	4.5
% Increase (Decrease) in Adult Program Attendance	(7.4%)	(65%)	(55%)	300 %
% Increase (Decrease) in Children’s Program Attendance	(6.2%)	(61%)	(75%)	300%
% Increase (Decrease) in Teen Program Attendance	165%	(100%)	1900%	300%
Value: Amount patrons saved by circulation instead of purchase ⁴	N/A ⁴	497,153	247,322/ 500,000	550,000

1 - The number of times each item would have circulated if circulation had been spread evenly throughout the entire collection.

2.- As the collection grows, it takes more new materials in the collection to keep the % of new materials up. This is also a required question which is evaluated on the Annual Report for the Texas State Library and Archive Association

3 - Calculated with the City of Huntsville’s adjusted population as provided by Texas State Library. FY population estimate, 26,835.

4- Data gathered October 1, 2020 through May 1, 2021.

⁴--This data was not available in prior years as it is a feature of our new ILS software. This number indicates how much money our patrons saved by checking out library materials instead of purchasing them. It is difficult to estimate what the FY 21-22 numbers will be as this number is impacted by the cost of the items that patrons wish to select. However, overall our goal is to see an increase in this number which indicates higher library usage overall.

Context: Program attendance and overall circulation rates significantly decreased during FY 20 and FY 21 following the Library's closure due to Covid-19. The circulation of digital items increased as more people were interested in checking out digital items during the closure. We anticipate that this increase will plateau in the future as some of the new digital users may revert to physical check outs.

These high percentages of decrease may appear troubling; however, they are a natural consequence of the library's closure. For the 21-22 target numbers, I am aiming for a number in between our 20-21 estimate and our 18-19 actual. We anticipate that people may still be trepidatious about attending programs in the late months of 2021. The Library is resuming programing as of May 10, 2021 with limited program attendance.

City of Huntsville

Adopted Budget
FY 2021-22



4500 - Police

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
550 Police Administration					
Salaries/Other Pay/Benefits	\$ 253,162	\$ 262,314	\$ 257,589	\$ 277,121	\$ 271,032
Supplies	\$ 370	\$ -	\$ -	\$ -	\$ -
Maintenance of Equipment	\$ 496	\$ -	\$ -	\$ -	\$ -
Services and Utilities	\$ 859,042	\$ 894,939	\$ 1,029,919	\$ 1,027,740	\$ 911,919
Total Police Administration	\$ 1,113,070	\$ 1,157,253	\$ 1,287,508	\$ 1,304,861	\$ 1,182,951
551 Police Services					
Salaries/Other Pay/Benefits	\$ 5,059,274	\$ 5,505,566	\$ 5,682,280	\$ 5,708,996	\$ 5,806,419
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 50,244
Supplies	\$ 260,521	\$ 245,263	\$ 282,974	\$ 260,014	\$ 320,134
Maintenance of Equipment	\$ 63,211	\$ 49,404	\$ 61,700	\$ 49,327	\$ 65,990
Services and Utilities	\$ 97,569	\$ 104,430	\$ 114,229	\$ 106,635	\$ 121,537
Programs/Projects	\$ -	\$ 99	\$ 500	\$ -	\$ 500
Capital Outlays	\$ 91,955	\$ 1,042	\$ 167,016	\$ 105,425	\$ 229,875
Total Police Services	\$ 5,572,530	\$ 5,905,805	\$ 6,308,699	\$ 6,230,397	\$ 6,594,699
553 PD Fed Equitable Sharing SRF					
Supplies	\$ 5,017	\$ -	\$ 60,035	\$ 1,131	\$ 73,139
Total PD Fed Equitable Sharing SRF	\$ 5,017	\$ -	\$ 60,035	\$ 1,131	\$ 73,139
554 Police Forfeiture SRF					
Supplies	\$ 2,905	\$ -	\$ 38,430	\$ -	\$ 184,254
Services and Utilities	\$ 4,800	\$ 4,320	\$ 5,760	\$ 2,880	\$ 5,760
Capital Outlays	\$ 100,000	\$ -	\$ 51,886	\$ -	\$ 51,886
Total Police Forfeiture SRF	\$ 107,705	\$ 4,320	\$ 96,076	\$ 2,880	\$ 241,900
555 School Resource Officers					
Salaries/Other Pay/Benefits	\$ 556,747	\$ 607,112	\$ 635,823	\$ 620,048	\$ 628,337
Supplies	\$ 21,804	\$ 19,241	\$ 24,792	\$ 19,839	\$ 28,500
Maintenance of Equipment	\$ 2,836	\$ 9,011	\$ 10,200	\$ 4,288	\$ 10,200
Services and Utilities	\$ 6,207	\$ 7,125	\$ 13,386	\$ 9,070	\$ 13,386
Capital Outlays	\$ 20,186	\$ 29,183	\$ 29,755	\$ 13,894	\$ 32,365
Interfund Charges/Transfers Out	\$ 29,945	\$ 38,505	\$ 19,331	\$ 19,331	\$ 30,747
Total School Resource Officers	\$ 637,725	\$ 710,177	\$ 733,287	\$ 686,470	\$ 743,535
556 Victim Services					
Salaries/Other Pay/Benefits	\$ 59,246	\$ 61,701	\$ 63,211	\$ 63,334	\$ 63,461
Supplies	\$ 7,575	\$ 4,532	\$ 3,500	\$ 2,058	\$ 3,500
Services and Utilities	\$ 16,369	\$ 8,319	\$ 10,512	\$ 2,879	\$ 10,512
Total Victim Services	\$ 83,190	\$ 74,553	\$ 77,223	\$ 68,270	\$ 77,473
558 LEOSE					
Services and Utilities	\$ 5,060	\$ -	\$ 26,000	\$ -	\$ 26,000
Total LEOSE	\$ 5,060	\$ -	\$ 26,000	\$ -	\$ 26,000
559 Police Grants					
Programs/Projects	\$ 61,233	\$ 69,379	\$ -	\$ 31,703	\$ -
Total Police Grants	\$ 61,233	\$ 69,379	\$ -	\$ 31,703	\$ -
4500 - Police Totals	\$ 7,585,530	\$ 7,921,486	\$ 8,588,828	\$ 8,325,712	\$ 8,939,697

Our Purpose

The purpose of the Huntsville Police Department is to provide police services, general assistance, and educational opportunities to the citizens of Huntsville so that they feel safe and well protected from crime and disorder.

Description of our Services

The Huntsville Police Department provides law enforcement services to the citizens of Huntsville. The Uniformed Services

Division responds to calls for service, conducts proactive preventative patrols, enforces traffic laws and investigates motor vehicle crashes. Uniformed Services also provides School Resource Officer services to all HISD Campuses. Additional services include Animal Control, Parking Enforcement and City Marshal.

The Support Services Division conducts criminal investigations, undercover narcotics investigations and manages sex offender registration programs. Support Services also provides community oriented programs, coordinates departmental training, enforces local codes and manages departmental records, information and reception services.

FY 20-21 Accomplishments

- ✓ Complete Construction and Move in of Public Safety Facilities (Police/Fire).
- ✓ Continue compliance with Texas Best Practices Recognition Program.
- ✓ Evaluate and re-align (if appropriate) Patrol District boundaries based on call data, Post-Annexation.
- ✓ Collaborate with Walker County District Attorney in exploration of a more streamlined (possibly paperless) case submission process.

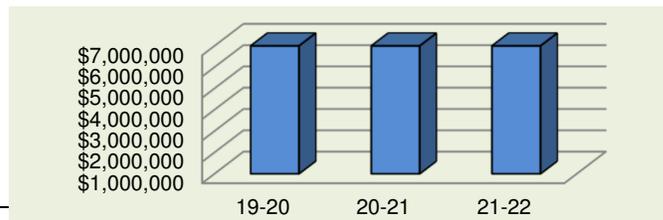
FY 21-22 Objectives

- ✓ Continue compliance with Texas Best Practices Recognition Program and prepare for on-site audit.
- ✓ Continue working with Walker County District Attorney to streamline case submission process.
- ✓ Explore Animal Shelter options.
- ✓ Evaluate and Streamline operations for new PD Headquarters.
- ✓ Evaluate organizational structure and alignment.
- ✓ Hire Clerk position for Support Services if approved in Budget.

Personnel

Division	18-19	19-20	20-21	21-22
Sworn Police Officers	59.00	60.00	60.00	61.00
Civilian Personnel	8.00	9.00	9.00	10.00
Total Personnel	67.00	69.00	69.00	71.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimated	21-22 Budget
Number of Calls for Service Responded to by Police Department	61,297	52,088	49,624*	73,439
Citizen Requested	25,250	22,181	21,112*	30,361
Officer Initiate	36,047	26,883	28,512*	43,078
Number of Arrests Made	2,723	2,264	1,964*	3,253
Adult	2,563	2176	1,928*	3,079
Juvenile	160	88	36*	174
Number of Traffic Contacts	26,893	18,011	13,708*	30,204
Number of Citations Issued	6,995	7,610	6,244*	8,821
Number of Accidents	1,108	961	292*	1,415
Number of Offenses/Incidents Reported	1,539	2,245	840*	2,425
Number of Offenses Cleared by Investigation	448	1,252	528*	1,140
Number of Calls Responded to by School Resource Officers	2,199	2,090	672*	2,393
Number of Complaints Investigated by Animal Control Officer	1,075	920	164*	1,201
Number of Community Service Programs Conducted	98	94	36*	118

**20-21 Numbers were reduced due to the Global Pandemic and COVID-19 Law Enforcement response protocols.

City of Huntsville

Adopted Budget

FY 2021-22

4800 - Fire Services



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
552 Fire Services					
Salaries/Other Pay/Benefits	\$ 1,517,590	\$ 1,586,221	\$ 1,688,078	\$ 1,600,475	\$ 1,744,971
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 62,475	\$ -	\$ 253,151
Supplies	\$ 164,384	\$ 304,717	\$ 127,671	\$ 117,118	\$ 209,882
Maintenance of Equipment	\$ 75,104	\$ 96,051	\$ 89,762	\$ 60,880	\$ 96,402
Services and Utilities	\$ 69,397	\$ 86,413	\$ 86,422	\$ 63,922	\$ 89,643
Programs/Projects	\$ 2,362	\$ 1,517	\$ 3,400	\$ 11,572	\$ 3,400
Capital Outlays	\$ -	\$ 81,347	\$ 47,000	\$ 654,175	\$ 748,820
Interfund Charges/Transfers Out	\$ 23,000	\$ -	\$ -	\$ 29,700	\$ -
Total Fire Services	\$ 1,851,837	\$ 2,156,265	\$ 2,104,808	\$ 2,537,841	\$ 3,146,269
4800 - Fire Services	Totals \$ 1,851,837	\$ 2,156,265	\$ 2,104,808	\$ 2,537,841	\$ 3,146,269

Our Purpose

The purpose of the Huntsville Fire Department is to provide fire suppression, prevention, and educational services to the citizens of Huntsville and Walker County so they can live and work in a safe environment where loss of life and property due to fire is reduced.

Description of our Services

The Huntsville Fire Department protects the citizens of Huntsville and their property through fire control and suppression activities, hazardous material incident response, and through support of on-scene emergency medical services (EMS) operations. The Department also enhances the quality of life of our citizens through a comprehensive program of educational services directed toward fire prevention and public awareness.

FY 20-21 Accomplishments

- ✓ Station 2 completion and move in
- ✓ Complete training prop behind Station 4
- ✓ Continue to build of fire investigative ability and improve inspections.
- ✓ Continue to seek ways to improve volunteer participation and response.
- ✓ Improve hazardous material team readiness

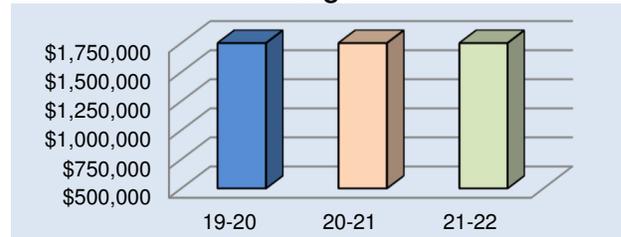
FY 21-22 Objectives

- ✓ Hire Administrative Coordinator
- ✓ Continue to work with appropriate personnel on Service Center and FS 3 design
- ✓ Hire at least 2 Fire Suppression personnel
- ✓ Continue to build of fire investigative ability and improve inspections.
- ✓ Continue to seek ways to improve volunteer participation and response
- ✓ Continue to work on training field behind Station 4

Personnel

Division	18-19	19-20	19-20	20-21
Fire Department ¹	17.00	18.00	19.00	23.00
Total	17.00	18.00	19.00	23.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Calls responded to by Fire Department	1,498	1550	1635	1651
Inside City Limits	1,195	1278	1290	1303
Outside City Limits	299	272	270	270
Number in West District	51	63	65	65
Number of Main Alarms Answered	196	221	225	225
Inside City Limits	108	142	145	145
Outside City Limits	88	79	75	75
Number in West District	13	20	22	22
Number of Burning Permits Issued	500	732	750	750
Number of Inspections Conducted	157	201	210	210
Number of Re-inspections Conducted	73	N/A	N/A	N/A
Number of Presentations Made	56	24	25	25

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
Average Number of drills attended by part time firefighters	36%	50%	53%	53%
Average number of drills attended by full time firefighters	38%	37%	37%	38%
Percent of Main Alarm incidents responded to be Volunteers	23%	32%	35%	35%

City of Huntsville

Adopted Budget

FY 2021-22

5000 - Public Works



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
320 Public Works Administration					
Salaries/Other Pay/Benefits	\$ 344,813	\$ 364,373	\$ 363,595	\$ 378,065	\$ 378,542
Supplies	\$ 3,187	\$ 1,917	\$ 2,420	\$ 2,290	\$ 2,935
Services and Utilities	\$ 12,443	\$ 7,725	\$ 14,357	\$ 10,502	\$ 16,046
Total Public Works Administration	\$ 360,443	\$ 374,014	\$ 380,372	\$ 390,858	\$ 397,523
323 Streets					
Salaries/Other Pay/Benefits	\$ 690,899	\$ 768,927	\$ 828,967	\$ 789,631	\$ 828,980
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 48,979
Supplies	\$ 66,909	\$ 88,920	\$ 130,677	\$ 132,591	\$ 81,868
Maintenance of Structures	\$ 1,625,945	\$ 1,454,542	\$ 1,660,262	\$ 562,477	\$ 1,847,000
Maintenance of Equipment	\$ 63,625	\$ 73,379	\$ 70,000	\$ 68,416	\$ 70,000
Services and Utilities	\$ 320,281	\$ 369,057	\$ 412,393	\$ 358,728	\$ 403,005
Programs/Projects	\$ 3,492	\$ -	\$ 10,000	\$ -	\$ 10,000
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 2,800
Total Streets	\$ 2,771,150	\$ 2,754,824	\$ 3,112,299	\$ 1,911,844	\$ 3,292,632
360 Surface Water Plant					
TRA Water Plant	\$ 4,288,570	\$ 4,195,756	\$ 5,630,579	\$ 5,527,690	\$ 5,792,551
Total Surface Water Plant	\$ 4,288,570	\$ 4,195,756	\$ 5,630,579	\$ 5,527,690	\$ 5,792,551
361 Water Production					
Salaries/Other Pay/Benefits	\$ 224,308	\$ 234,820	\$ 230,681	\$ 258,512	\$ 241,943
Supplies	\$ 79,057	\$ 84,960	\$ 92,151	\$ 92,629	\$ 106,470
Maintenance of Structures	\$ 78,161	\$ 217,229	\$ 276,500	\$ 194,386	\$ 223,000
Maintenance of Equipment	\$ 12,197	\$ 14,448	\$ 13,500	\$ 10,554	\$ 17,500
Services and Utilities	\$ 287,113	\$ 382,206	\$ 406,569	\$ 423,890	\$ 479,919
Capital Outlays	\$ -	\$ 116,790	\$ -	\$ 24,356	\$ -
Total Water Production	\$ 680,836	\$ 1,050,453	\$ 1,019,401	\$ 1,004,327	\$ 1,068,832
362 Water Distribution					
Salaries/Other Pay/Benefits	\$ 844,846	\$ 815,615	\$ 838,462	\$ 817,232	\$ 862,077
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 170,229
Supplies	\$ 138,290	\$ 167,183	\$ 164,670	\$ 189,227	\$ 210,418
Maintenance of Structures	\$ 168,987	\$ 343,491	\$ 376,364	\$ 304,624	\$ 439,298
Maintenance of Equipment	\$ 139,945	\$ 113,031	\$ 122,000	\$ 123,906	\$ 134,000
Services and Utilities	\$ 20,297	\$ 10,907	\$ 19,457	\$ 14,406	\$ 22,757
Capital Outlays	\$ -	\$ 20,123	\$ -	\$ -	\$ 86,000
Interfund Charges/Transfers Out	\$ -	\$ 31,875	\$ -	\$ -	\$ -
Total Water Distribution	\$ 1,312,365	\$ 1,502,225	\$ 1,520,953	\$ 1,449,396	\$ 1,924,779
363 Wastewater Collection					
Salaries/Other Pay/Benefits	\$ 589,310	\$ 680,259	\$ 696,294	\$ 686,534	\$ 707,371
Supplies	\$ 77,234	\$ 64,429	\$ 98,345	\$ 83,349	\$ 126,784
Maintenance of Structures	\$ 340,841	\$ 399,355	\$ 400,000	\$ 195,671	\$ 400,000
Maintenance of Equipment	\$ 55,896	\$ 46,399	\$ 57,000	\$ 57,132	\$ 57,000
Services and Utilities	\$ 87,976	\$ 87,736	\$ 102,507	\$ 109,655	\$ 141,319
Capital Outlays	\$ 7,831	\$ 187,310	\$ 11,666	\$ -	\$ -
Interfund Charges/Transfers Out	\$ 107,856	\$ -	\$ -	\$ 11,666	\$ -

City of Huntsville

Adopted Budget
FY 2021-22



5000 - Public Works

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Total Wastewater Collection	\$ 1,266,945	\$ 1,465,487	\$ 1,365,812	\$ 1,144,006	\$ 1,432,474
364 A J Brown WW Treatment Plant					
Salaries/Other Pay/Benefits	\$ 296,072	\$ 283,011	\$ 295,970	\$ 289,417	\$ 303,702
Supplies	\$ 76,875	\$ 70,394	\$ 182,686	\$ 103,990	\$ 191,714
Maintenance of Structures	\$ 138,539	\$ 56,356	\$ 100,100	\$ 72,966	\$ 100,100
Maintenance of Equipment	\$ 6,653	\$ 10,105	\$ 11,500	\$ 8,627	\$ 12,000
Services and Utilities	\$ 329,541	\$ 307,717	\$ 456,002	\$ 451,498	\$ 454,369
Total A J Brown WW Treatment Plant	\$ 847,680	\$ 727,583	\$ 1,046,258	\$ 926,497	\$ 1,061,885
364.1 Operations of SHSU reclaimed WW					
Services and Utilities	\$ -	\$ 3,030	\$ -	\$ 2,010	\$ -
Total Operations of SHSU reclaimed WW	\$ -	\$ 3,030	\$ -	\$ 2,010	\$ -
365 N B Davidson WW Treatment Plant					
Salaries/Other Pay/Benefits	\$ 181,909	\$ 201,027	\$ 224,329	\$ 206,975	\$ 230,375
Supplies	\$ 20,944	\$ 19,492	\$ 25,483	\$ 25,367	\$ 28,557
Maintenance of Structures	\$ 212,028	\$ 49,115	\$ 130,400	\$ 85,037	\$ 126,400
Maintenance of Equipment	\$ 3,627	\$ 4,290	\$ 6,900	\$ 3,221	\$ 6,900
Services and Utilities	\$ 132,865	\$ 141,643	\$ 146,923	\$ 170,764	\$ 167,622
Capital Outlays	\$ -	\$ 88,272	\$ -	\$ 48,973	\$ -
Total N B Davidson WW Treatment Plant	\$ 551,373	\$ 503,840	\$ 534,035	\$ 540,337	\$ 559,854
366 Robinson Creek WW Treatment Plant					
Salaries/Other Pay/Benefits	\$ 224,485	\$ 240,583	\$ 243,308	\$ 242,247	\$ 246,343
Supplies	\$ 30,441	\$ 28,702	\$ 34,939	\$ 24,332	\$ 35,905
Maintenance of Structures	\$ 91,175	\$ 192,958	\$ 321,000	\$ 47,448	\$ 111,000
Maintenance of Equipment	\$ 2,020	\$ 4,357	\$ 5,300	\$ 2,132	\$ 5,300
Services and Utilities	\$ 239,390	\$ 213,564	\$ 283,730	\$ 219,216	\$ 285,403
Capital Outlays	\$ -	\$ -	\$ -	\$ 39,652	\$ -
Total Robinson Creek WW Treatment Plant	\$ 587,512	\$ 680,164	\$ 888,277	\$ 575,027	\$ 683,951
367 Environmental Services					
Salaries/Other Pay/Benefits	\$ 163,769	\$ 182,943	\$ 193,971	\$ 191,403	\$ 203,964
Supplies	\$ 30,922	\$ 38,402	\$ 43,680	\$ 39,990	\$ 48,402
Maintenance of Structures	\$ 288	\$ 189	\$ 300	\$ 237	\$ 300
Maintenance of Equipment	\$ 455	\$ 1,566	\$ 2,300	\$ 1,517	\$ 2,300
Services and Utilities	\$ 52,395	\$ 43,281	\$ 88,540	\$ 67,802	\$ 88,581
Total Environmental Services	\$ 247,829	\$ 266,380	\$ 328,791	\$ 300,949	\$ 343,547
368 Meter Reading					
Salaries/Other Pay/Benefits	\$ 186,608	\$ 190,868	\$ 193,666	\$ 200,954	\$ 194,342
Supplies	\$ 5,077	\$ 4,554	\$ 8,972	\$ 5,191	\$ 10,675
Maintenance of Equipment	\$ 5,129	\$ 3,581	\$ 6,700	\$ 5,704	\$ 6,700
Services and Utilities	\$ 2,070	\$ 4,230	\$ 7,052	\$ 3,214	\$ 7,052
Total Meter Reading	\$ 198,884	\$ 203,233	\$ 216,390	\$ 215,062	\$ 218,769
373 Commercial Collection					
Salaries/Other Pay/Benefits	\$ 305,505	\$ 338,786	\$ 385,067	\$ 403,280	\$ 400,216
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 55,407
Supplies	\$ 152,167	\$ 148,079	\$ 159,586	\$ 159,090	\$ 188,524

City of Huntsville

Adopted Budget FY 2021-22



5000 - Public Works

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Maintenance of Equipment	\$ 110,117	\$ 116,482	\$ 104,655	\$ 116,544	\$ 146,966
Services and Utilities	\$ 19,294	\$ 18,297	\$ 22,028	\$ 25,472	\$ 27,761
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 166,800
Total Commercial Collection	\$ 587,083	\$ 621,644	\$ 671,336	\$ 704,385	\$ 985,674
374 Solid Waste Disposal					
Salaries/Other Pay/Benefits	\$ 268,825	\$ 249,376	\$ 244,455	\$ 247,805	\$ 310,521
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 9,515	\$ -	\$ -
Supplies	\$ 20,494	\$ 20,472	\$ 26,700	\$ 21,313	\$ 26,883
Maintenance of Structures	\$ 12,381	\$ 10,426	\$ 215,585	\$ 8,122	\$ 12,000
Maintenance of Equipment	\$ 5,012	\$ 7,019	\$ 8,250	\$ 4,822	\$ 8,250
Services and Utilities	\$ 1,948,733	\$ 1,936,830	\$ 2,194,653	\$ 2,051,909	\$ 2,384,218
Capital Outlays	\$ -	\$ 41,222	\$ -	\$ 105,304	\$ -
Total Solid Waste Disposal	\$ 2,255,444	\$ 2,265,346	\$ 2,699,158	\$ 2,439,276	\$ 2,741,872
375 Residential Collection					
Salaries/Other Pay/Benefits	\$ 442,426	\$ 473,153	\$ 456,544	\$ 430,579	\$ 450,678
Supplies	\$ 88,175	\$ 80,899	\$ 91,351	\$ 88,956	\$ 168,311
Maintenance of Structures	\$ 101	\$ -	\$ 1,000	\$ 226	\$ 1,000
Maintenance of Equipment	\$ 74,386	\$ 59,134	\$ 75,000	\$ 40,368	\$ 75,000
Services and Utilities	\$ 14,570	\$ 18,207	\$ 22,028	\$ 32,878	\$ 27,761
Interfund Charges/Transfers Out	\$ 73,000	\$ -	\$ -	\$ -	\$ -
Total Residential Collection	\$ 692,658	\$ 631,393	\$ 645,923	\$ 593,007	\$ 722,750
377 Recycling					
Salaries/Other Pay/Benefits	\$ (32,282)	\$ (4,365)	\$ 56,740	\$ 58,899	\$ 59,211
Supplies	\$ 17,999	\$ 18,460	\$ 19,016	\$ 18,072	\$ 52,040
Services and Utilities	\$ 119,763	\$ 110,903	\$ 127,868	\$ 111,555	\$ 133,800
Insurance/Sundry/Elections	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000
Programs/Projects	\$ 191	\$ 1,091	\$ 500	\$ 441	\$ 500
Improvements	\$ 882	\$ 1,246	\$ 1,500	\$ 1,215	\$ 1,500
Total Recycling	\$ 106,553	\$ 127,334	\$ 206,624	\$ 190,182	\$ 248,051
382 Street Sweeping					
Salaries/Other Pay/Benefits	\$ 53,768	\$ 54,378	\$ 64,502	\$ 101,892	\$ 112,026
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ 53,106	\$ -	\$ -
Supplies	\$ 9,502	\$ 7,674	\$ 11,310	\$ 17,818	\$ 14,913
Maintenance of Equipment	\$ 10,981	\$ 22,840	\$ 16,100	\$ 35,579	\$ 40,000
Capital Outlays	\$ -	\$ -	\$ 35,000	\$ -	\$ 64,000
Interfund Charges/Transfers Out	\$ -	\$ -	\$ -	\$ 35,000	\$ -
Total Street Sweeping	\$ 74,251	\$ 84,892	\$ 180,018	\$ 190,289	\$ 230,939
384 Drainage Maintenance					
Salaries/Other Pay/Benefits	\$ 130,441	\$ 141,958	\$ 150,424	\$ 120,624	\$ 143,526
Supplies	\$ 4,500	\$ 2,899	\$ 6,617	\$ 2,529	\$ 7,203
Maintenance of Structures	\$ 36,438	\$ 51,229	\$ 90,000	\$ 46,572	\$ 74,000
Maintenance of Equipment	\$ 2,819	\$ 3,812	\$ 3,500	\$ 1,047	\$ 3,500
Services and Utilities	\$ 500	\$ -	\$ 500	\$ -	\$ 500
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 60,355

City of Huntsville

Adopted Budget

FY 2021-22

5000 - Public Works



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Total Drainage Maintenance	\$ 174,698	\$ 199,898	\$ 251,041	\$ 170,771	\$ 289,084
388 Warehouse					
Salaries/Other Pay/Benefits	\$ 56,260	\$ 57,334	\$ 57,757	\$ 60,678	\$ 58,729
Supplies	\$ 1,722	\$ 1,228	\$ 1,481	\$ 1,240	\$ 2,534
Services and Utilities	\$ 177	\$ 54	\$ 211	\$ 99	\$ 211
Total Warehouse	\$ 58,159	\$ 58,616	\$ 59,449	\$ 62,017	\$ 61,474
389 Garage/Fleet Services					
Salaries/Other Pay/Benefits	\$ 425,087	\$ 434,163	\$ 462,629	\$ 480,413	\$ 479,830
Salaries/Other Pay/Benefits - New Position - Decision Package	\$ -	\$ -	\$ -	\$ -	\$ 10,069
Supplies	\$ 41,164	\$ 45,642	\$ 41,101	\$ 36,390	\$ 43,930
Maintenance of Structures	\$ -	\$ -	\$ -	\$ 28,500	\$ 93,000
Maintenance of Equipment	\$ 17,939	\$ 28,151	\$ 26,500	\$ 21,265	\$ 26,500
Services and Utilities	\$ 5,393	\$ 3,948	\$ 7,252	\$ 4,075	\$ 7,252
Capital Outlays	\$ 12,000	\$ -	\$ -	\$ -	\$ -
Total Garage/Fleet Services	\$ 501,583	\$ 511,903	\$ 537,482	\$ 570,643	\$ 660,581
5000 - Public Works	Totals \$ 17,564,016	\$ 18,228,015	\$ 21,294,198	\$ 18,908,573	\$ 22,717,222

Our Purpose

The purpose of Street Services is to provide maintenance and construction of the City of Huntsville’s street infrastructure and storm-water collection system and keep the streets and storm-water collection system clean of debris so that the Citizens of Huntsville can have a clean, safe and drivable transportation system and that storm-water is conveyed away from their homes and businesses.

Description of our Services

The Streets Division is responsible for maintaining the over 142 miles of public streets in the City of Huntsville. Street Services target on a rotating basis approximately 14 centerline miles of

public streets for maintenance annually. The Street Division is responsible for the construction of new street infrastructure, sidewalks, and parking lots. The Street Division maintains the City of Huntsville’s roadway signage, pavement markings, traffic control devices, curbs, gutters, and public rights-of-ways and is responsible for the maintenance of the infrastructure of the Huntsville Municipal Airport. The Street Division is also responsible for the construction and maintenance of the City of Huntsville’s storm-water collection system. The Street Sweeping Division is responsible for the removal of grass, leaves, and other debris from the City of Huntsville’s public streets and parking areas.

FY 20-21 Accomplishments

- ✓ Resurfaced 16.50 lane miles of City streets.
- ✓ Pressure Paved 1.80 lane miles of City streets.
- ✓ Swept 2,500 miles of City streets.

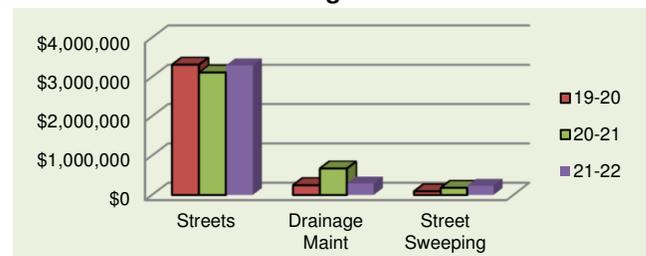
FY 21-22 Objectives

- ✓ Resurface 15.15 lane miles of City streets.
- ✓ Pressure Pave 2 lane miles of City streets.
- ✓ Rehabilitate .45 lane miles of City streets.
- ✓ Sweep 3,250 miles of City streets.

Personnel

Division	18-19	19-20	20-21	21-22
Streets	12.00	12.00	12.00	13.00
Drainage Maintenance	3.00	3.00	3.00	3.00
Street Sweeping	1.00	1.00	2.00	2.00
Total Personnel	16.00	16.00	17.00	18.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Tons of Hot Mix Asphalt Concrete (HMAC) Used for Utility Cuts	220	324	320	320
Tons of HMAC Used for Street Failure Patches	1,459	1,290	1,095	1,095
Resurface lane miles of City Streets with Hot Mix or Micro Surface	17.86	19.76	17.65	15.15
Pounds of Litter and Garbage Removed from Public Right-of-Ways	*	14,520	20,760	21,000
Tons of Brush removed from Public Right-of-Ways	340	545	350	350
Tons of Debris Removed by Street Sweeper	580	614	850	850

*Specific data was not tracked prior to FY19-20.

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Annual Lane Mile Scheduled Maintenance Completed	100%	100%	100%	100%
% of Emergency Calls Responded to Within 4 Hours	100%	100%	100%	100%

Our Purpose

The purpose of the Warehouse is to coordinate and manage inventory for City operations so employees have the right equipment and supplies to maximize their efficiency in providing service to the citizens of Huntsville.

Description of our Services

Warehouse Services coordinates and manages City's inventory and fuel card system.

FY 20-21 Accomplishments

- ✓ Eliminated slow moving warehouse inventory.
- ✓ Evaluated customer needs and adjusted stock as needed.
- ✓ Successfully coordinated with other departments for project material staging.
- ✓ Planned and stocked necessary supplies for Flu and Coronavirus.

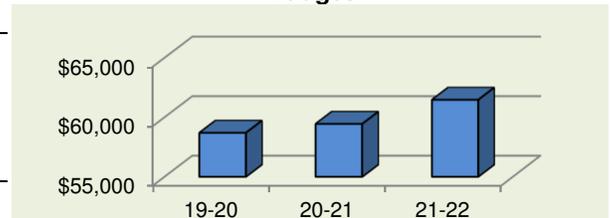
FY 21-22 Objectives

- ✓ Continue to obtain and distribute Covid-19 PPE supplies.
- ✓ Coordinate with other departments on ordering and staging project materials.
- ✓ Redesign Warehouse layout to maximize efficiency.
- ✓ Replace pallet jack in warehouse.

Personnel

Division	18-19	19-20	20-21	21-22
Warehouse	1.00	1.00	1.00	1.00
Total	1.00	1.00	1.00	1.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Warehouse items checked out *Increase due to COVID-19 safety supplies.	23,584	27,101	26,000	26,250

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
General Fund Warehouse Value (auto parts, tires and oil)	\$ 73,392	\$75,153	\$75,000	\$77,250
Water & Wastewater Operations Warehouse EOY Value	\$ 264,361	\$307,931	\$307,500	\$307,500

*20-21 General fund went down because we are not carrying as much for COVID related safety supplies.

Our Purpose

The purpose of the Garage is to provide high quality maintenance for safe operation of City vehicles and equipment in a cost effective and timely manner.

Description of our Services

Garage Operations is responsible for maintaining safe, efficient, dependable vehicles and equipment for City departments; reviewing new vehicle and equipment specification; and providing recommendations on vehicle and equipment replacement schedules.

FY 20-21 Accomplishments

- ✓ Explored the cost efficiency for outsourcing regularly scheduled preventative maintenance on City Assets.
- ✓ Updated the FY 20-21 city asset replacement schedule to include the revisions adopted in the budget.
- ✓ Completed the purchasing process on all assets approved in the FY 2020-2021 replacement schedule.
- ✓ Obtained estimates for the complete renovation of the Fleet Services roof and insulation.

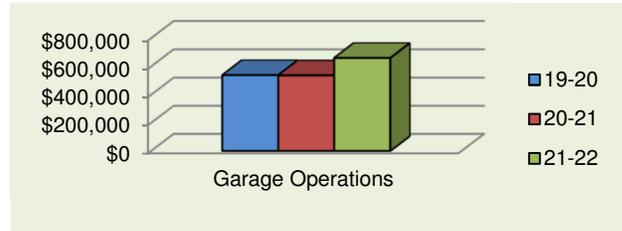
FY 21-22 Objectives

- ✓ Deliver efficient, effective, and accountable municipal fleet services.
- ✓ Complete the acquisition of all approved assets in FY 21-22 replacement schedule.
- ✓ Update the city asset replacement schedule to include revisions adopted in the 2021-2022 budget.
- ✓ Attain procurement and oversee the complete roof renovation of the Fleet Services building at the Service Center.
- ✓ Schedule, coordinate and oversee the safe removal of the (3) three 10,000-gallon fuel underground storage tanks at the Service Center.

Personnel

Division	18-19	19-20	20-21	21-22
Garage Operations	7.50	7.50	7.50	7.50
Total	7.50	7.50	7.50	7.50

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Vehicles and Equipment	795	809	811	811
Rolling Stock ¹	262	264	265	265
Non-rolling Stock ²	533	545	546	546
Fixed Asset to Mechanic Ratio (based on # of certified mechanics)	198:1	202:1	202:1	202:1
Number of Garage Work Orders Processed	3,358	3,414	3,400	3,400

1 – Includes autos, trucks, vans, dump trucks, sanitation trucks, specialty equip., riding mowers, backhoes, tractors, and fire vehicles.

2 – Includes generators, trailers, implements, and small equipment.

Our Purpose

The purpose of Water Services is to provide an adequate supply of safe, affordable, and dependable drinking water to the utility customers of Huntsville in order to meet consumption, fire suppression and other community needs.

Description of our Services

The Divisions of Water Services are responsible for water production and treatment, water distribution, and meter reading. Services are provided in accordance with standards established and governed by the Environmental Protection Agency (EPA) and the Texas Commission on Environmental Quality (TCEQ)

The Water Production division operates seven water wells and three water production plants. This division is charged with providing potable water to the City of Huntsville. Duties include water well maintenance, motor and pump maintenance, and chemical treatment.

The Water Distribution division maintains approximately 343 miles of water distribution lines in the City of Huntsville and surrounding rural areas. This division is charged with line maintenance, line construction, water and sewer taps, fire hydrant maintenance, water line locates, and water line repair.

The Meter Reading division maintains approximately 11,624 water meters. This division is charged with meter maintenance, meter reading, meter testing, meter technology and customer service.

FY 20-21 Accomplishments

- ✓ Installed 1,007 AMR meters for Meter Changeout Program.
- ✓ Completed implementing customer web portal on City website for all customers.
- ✓ Continued valve maintenance program.
- ✓ Continued fire hydrant maintenance program.

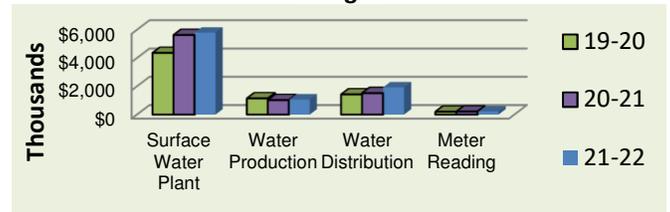
FY 21-22 Objectives

- ✓ Continue installation of the remaining 740 AMR meters.
- ✓ Implement Commercial and Industrial businesses on City Web Portal.
- ✓ Continue valve maintenance program.
- ✓ Continue fire hydrant maintenance program.

Personnel

Division	18-19	19-20	20-21	21-22
Surface Water Plant				
Water Production	3.00	3.00	3.00	3.00
Water Distribution	13.00	13.00	13.00	16.00
Meter Reading	3.00	3.00	3.00	3.00
Total Personnel	19.00	19.00	19.00	22.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Customers Service Calls Performed by Meter Reading Crew.	10,136	7,124	11,550	13,000
Number of Total Coliform Rule samples taken.	839	1,039	1,298	1,350
Total Gallons of Water Produced.	2.7 Billion	3.2 Billion	3.3 Billion	3.4 Billion
Water leak service calls.	271	326	460	450
Number of Locates on the City's Underground Infrastructure.	3,898	3,726	3,800	4,000
Average SCADA Call-outs Per Month.	1	9	6	6
New water and sewer tap connections.	228	392	440	500
Number of Water Related Service Complaints Received.	452	247	640	600

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
Number of Fire Hydrants maintenance.	355	129	100	325
Number of "Required Action" result received from TCEQ Water Plant inspections.	8	0	0	0
% Total Water Loss in distribution system.	7.03%	4.53%	5.35%	5.00%

Our Purpose

The purpose of the Wastewater Services Division is to provide wastewater collection infrastructure and treatment capacity for the utility customers of Huntsville and the State of Texas in order to provide a clean and healthy waterway for domestic and recreational uses.

Description of our Services

Wastewater Services is responsible for the collection and treatment of the wastewater generated in Huntsville. The activities of this division are conducted within the guidelines of the Texas Commission on Environmental Quality (TCEQ), the Environmental Protection Agency (EPA), and local ordinances. The Wastewater Collection Division is responsible for maintaining the collection system infrastructure including the gravity sewer lines, manholes, and lift stations.

The City of Huntsville uses a Supervisory Control and Data Acquisition (SCADA) computer system in the collection system for operational control and maintenance management. The computer system monitors various functions from the collection system, meter stations and lift stations.

The Wastewater Collection staff cleans lines, and works to reduce inflow and infiltration (I&I) in the system. The wastewater collected by the sewer system flows to and is treated at one of Huntsville's three wastewater treatment plants: AJ Brown Plant, N.B. Davidson Plant, and Robinson Creek Plant. The Wastewater Services Treatment staff is responsible for the operation and maintenance of each treatment facility. The City's wastewater treatment facilities play an integral role in the protection of our vital surface water resource by working to deliver quality effluent back to the environment.

FY 20-21 Accomplishments

- ✓ Identified and repaired sources of Inflow/Infiltration within the collection system.
- ✓ Continued CCTV inspections of problematic collection lines within the collection system.
- ✓ Obtained TCEQ approval of AJ Brown WWTP NPDES Wastewater Permit.
- ✓ Successfully negotiated and obtained a 10-year Special Use Permit from the United States Forest Service for the lease land at NB Davidson WWTP.
- ✓ Continued educating citizens about the effects of Fats, Oil and Grease (F.O.G.) and wet wipes on the collection system as well as the treatment plants.
- ✓ Completed construction of AJ Brown WWTP upgrade.

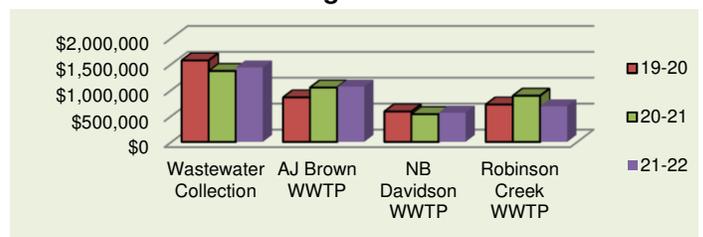
FY 21-22 Objectives

- ✓ Identify and repair discovered sources of Inflow and Infiltration within the collection system.
- ✓ Continue CCTV inspections of problematic collection lines within the collection system.
- ✓ Continue educating citizens about the effects of Fats, Oils, and Grease (F.O.G.), wet wipes, and other objects that are detrimental to the collection system and treatment plants.
- ✓ Begin NB Davidson Basin 06 Rehab.
- ✓ Renew TCEQ NPDES Wastewater Permit for NB Davidson WWTP.

Personnel

Division	18-19	19-20	20-21	21-22
Wastewater Collection	9.00	10.00	10.00	10.00
AJ Brown WWTP	5.00	5.00	5.00	5.00
NB Davidson WWTP	4.00	4.00	4.00	4.00
Robinson Creek WWTP	4.00	4.00	4.00	4.00
Total Personnel	22.00	23.00	23.00	23.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Total Gallons of Wastewater Treated	1.927 Billion	1.759 Billion	1.840 Billion	1.842 Billion
Wastewater Work Orders Performed	1,588	3,533	3,636	3,584
Hours Spent on ROW Maintenance	489	1,106	798	798
Number of Manholes Inspected and Serviced	302*	944	581	609
Average SCADA After Hours Call-outs Per Month	27	21	27	25
Service Requests Completed	312	324	388	341
Approximate % of Solids Removed from Wastewater at Treatment Plants	96.26%	95.53%	94.56%	95.45%

*FY 18-19 CCTV Truck was inoperable most of the year. CCTV accounts for nearly half of manhole inspections.

Measuring our Effectiveness

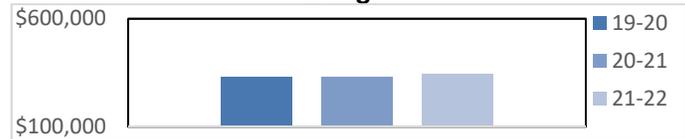
Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
Service Requests as a % of total Customer Accounts	1.52%	2.79%	2.27%	2.19%
Number of Sanitary Sewer Overflows	22	15	16	18
Miles of Sewer Line Inspected by CCTV	N/A	10.16	7.80	8.98

Our Purpose	Description of our Services
<p>The purpose of Environmental Services is to provide professional information, accurate and reliable data, and industrial oversight to City of Huntsville citizens, staff, and regulatory agencies in order for them to make informed decisions, maintain regulatory compliance, and protect public health and the environment. The Environmental Services Division is responsible for monitoring Wastewater Treatment Plant effluent in accordance with National Pollutant Discharge Elimination System (NPDES) permits for the City of Huntsville's three treatment plants.</p>	<p>In addition, this division performs process control analysis to assist in wastewater operations. The Environmental Services Division also monitors the biological sanitary conditions of the drinking water system, administers the Industrial Pretreatment program, and develops and maintains the Industrial Storm Water Permits. These programs are administered in accordance with the standards established by the United States Environmental Protection Agency (EPA), Texas Commission on Environmental Quality (TCEQ), National Environmental Laboratory Accreditation Conference (NELAC), and City Ordinances.</p>
FY 20-21 Accomplishments	FY 21-22 Objectives
<ul style="list-style-type: none"> ✓ Created a fully staffed and trained laboratory. ✓ Obtained renewal of NELAP accreditation of the Microbiology Drinking Water Laboratory Program. ✓ Provided reliable data and reporting efficiency for the safe and compliant operation of City water/wastewater utility services. ✓ Updated internal wastewater analysis Standard Operating Procedures to include upgraded equipment protocols. ✓ Obtained TCEQ approval of Streamlining revisions to the City's Pretreatment Program. 	<ul style="list-style-type: none"> ✓ Update internal wastewater analysis Standard Operating Procedures and bench sheets to comply with the latest version of Standard Methods for the Examination of Water and Wastewater, the 23rd edition. ✓ Update the City of Huntsville's Pretreatment Master Industrial Users list. ✓ Obtain renewal of NELAP accreditation of the Microbiology Drinking Water Laboratory Program. ✓ Provide reliable data and reporting efficiency for safe and compliant operation of City water/wastewater utility services.

Personnel

Division	18-19	19-20	20-21	21-22
Environmental Services	3.00	3.00	3.00	3.00
Total	3.00	3.00	3.00	3.00

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Bacteriological Analysis of Drinking Water Samples Conducted	890	1,007	1,050*	1,020
Number of Conventional Wastewater Pollutant Analysis Conducted (Biochemical Oxygen Demand [BOD], Carbonaceous BOD, Total Suspended Solids, Ammonia, Chlorine Residual, Dissolved Oxygen, pH, etc.)	3,598	3,530	3,600	3,600
Number of Wastewater Samples Collected	1,660	1,637	1,650	1,650
Number of Industrial Samples Collected	6	6	6	6
Number of Whole Effluent Toxicity (Bio-monitoring) Samples Analyzed by Contract Lab	29	30	32	32

*The elevated estimate for bacteriological analysis of drinking water samples conducted in the 20-21 FY is due to the extra sampling required in response to the February 2021 winter storm that resulted in a boil water notice.

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Bacteriological Proficiency Tests Performed with Acceptable Scores of 90% or better with no false negatives	100%	100%	100%	100%
% of Discharge Monitoring Report Quality Assurance Proficiency Tests for Wastewater Analysis Performed with Acceptable Scores of 90% or better	100%	100%	100%	100%
Number of "Required Action" Result Received from EPA and TCEQ laboratory and pretreatment program audits and inspections	5	1	6	3

Our Purpose

The purpose of Solid Waste & Recycling Services is to provide collection, disposal and recycling services to the citizens of Huntsville, Texas, Department of Criminal Justice, Sam Houston State University, and areas throughout Walker County in order to have a clean and attractive environment.

Description of our Services

Solid Waste & Recycling Services Division is responsible for the collection and disposal of solid waste in accordance with standards established by the Texas Commission on Environmental Quality, the United States Environmental Protection Agency and City Ordinances.

The Commercial Collection division provides services for commercial customers through the use of dumpsters, open top roll off containers, and compacting roll off containers. The containers are maintained through an in-house container maintenance shop.

The Solid Waste Disposal Division operates the scale house and performs container maintenance. The transfer station is outsourced and is the collection point for all municipal waste for the City, TDCJ, SHSU, and other areas throughout Walker County. The collected waste is transferred to Security Landfill.

The Residential Waste division provides curbside garbage and recycling services to residential customers. Customers receive one garbage and one recycling collection each week, plus yard waste collection on the 1st, 3rd and 5th Wednesday of each month, and heavy trash/large yard waste collection on the 2nd and 4th Wednesday of each month on a call-in basis. All of this is a part of their standard residential service.

The Recycling Division encourages citizens to minimize waste through recycling and education. Programs such as E-Waste Recycling Day, Community Cleanup and TIPS help to keep our city clean and reduce the amount of disposed waste.

FY 20-21 Accomplishments

- ✓ Provided service to new commercial and residential locations created by the annexation of new city boundaries.
- ✓ Reduced the amount of water in commercial containers and residential carts by aggressively pursuing lid replacements, damaged carts, and containers throughout the city.
- ✓ Assisted low-income families and non-profit organizations by supplying construction materials from the Trash Into Plowshares (TIP) Warehouse Program.
- ✓ Promoted community wide clean up by placing roll offs throughout the city in an effort known as Cleaner Greener Huntsville.
- ✓ Reduced department vehicle accidents and property damage by 50% through April 1, 2021.
- ✓ Promoted Electronics Recycling Day in coordination with State, local and private entities for the purpose of avoiding over 12 tons of electronics going into the landfill.

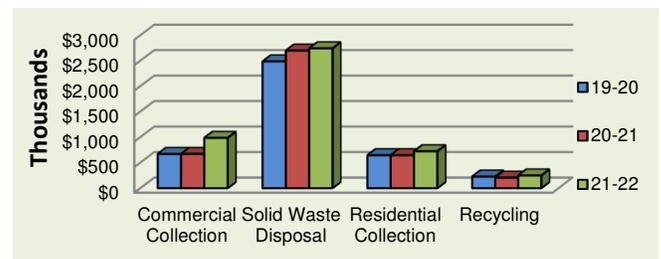
FY 21-22 Objectives

- ✓ Research and attain an additional commercial customer for cardboard collection.
- ✓ Continue to reduce the amount of water in commercial containers and residential carts by aggressively pursuing lid replacements, damaged carts, and containers throughout the city.
- ✓ Assist low-income families and non-profit organizations by supplying construction materials from the Trash Into Plowshares (TIP) Warehouse Program; promote donations of construction and deconstruction materials.
- ✓ Promote community wide clean up by placing roll offs throughout the city in an effort known as Cleaner Greener Huntsville.
- ✓ Provide high quality services to the residents and businesses of Huntsville with a customer service focus.
- ✓ Encourage residents and businesses to properly dispose of their e-waste and provide an Electronic Recycling Day in coordination with State, local and private entities for the purpose of avoiding electronics going into the landfill.

Personnel

Division	18-19	19-20	20-21	21-22
Commercial Collection	6.00	6.00	6.00	7.00
Solid Waste Disposal	4.50	4.50	4.50	4.50
Residential Collection	7.00	7.00	7.00	7.00
Recycling	1.00	1.00	1.00	1.00
Total Personnel	18.50	18.50	18.50	19.50

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21** Estimate	21-22 Budget
Tons of Commercial Waste Collected	23,308	23,568	24,000	27,600
Tons of Residential Waste Collected (curbside)	7,555	7,502	7,713	8,869
Tons of Waste Brought to Transfer Station	48,233	47,486	51,472	59,192
Tons of Waste Transferred to Landfill	44,425	44,395	48,500	55,775
Tons of Waste Recycled	3,808	4,094	3,800	4,000
Miles Traveled Collecting Commercial Waste	57,363	72,792	79,000*	90,850
Miles Traveled Collecting Residential Waste	44,826	51,811**	48,199	55,428

* Road construction throughout the city.

** Fiscal year 20-21 did not include New City Limit Boundary

City of Huntsville

Adopted Budget

FY 2021-22



5500 - Economic Development & Tourism

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
830 Economic Development					
Salaries/Other Pay/Benefits	\$ 88,504	\$ 112,607	\$ 115,024	\$ 118,834	\$ 119,409
Supplies	\$ 1,102	\$ 962	\$ 1,750	\$ 1,207	\$ 1,750
Maintenance of Equipment	\$ -	\$ -	\$ -	\$ -	\$ -
Services and Utilities	\$ 7,937	\$ 376,819	\$ 14,455	\$ 1,048,489	\$ 39,025
Insurance/Sundry/Elections	\$ -	\$ -	\$ 7,745	\$ 3,820	\$ 12,000
Total Economic Development	\$ 97,542	\$ 490,388	\$ 138,974	\$ 1,172,349	\$ 172,184
839 Main Street					
Salaries/Other Pay/Benefits	\$ 53,406	\$ 57,902	\$ 59,741	\$ 62,026	\$ 75,733
Supplies	\$ 13,279	\$ 10,480	\$ 13,000	\$ 5,632	\$ 13,000
Services and Utilities	\$ 9,416	\$ 6,627	\$ 10,121	\$ 9,015	\$ 10,821
Insurance/Sundry/Elections	\$ 29,646	\$ 13,417	\$ 31,000	\$ 26,136	\$ 38,000
Programs/Projects	\$ 8,737	\$ 24,956	\$ 20,000	\$ 10,000	\$ 25,000
Capital Outlays	\$ -	\$ 64,499	\$ -	\$ -	\$ -
Total Main Street	\$ 114,485	\$ 177,880	\$ 133,862	\$ 112,808	\$ 162,554
840 Cultural Services					
Salaries/Other Pay/Benefits	\$ 110,183	\$ 86,153	\$ 86,231	\$ 86,031	\$ 89,534
Supplies	\$ 9,514	\$ 8,229	\$ 8,125	\$ 6,827	\$ 7,125
Maintenance of Structures	\$ 42,270	\$ 897	\$ 3,000	\$ 1,875	\$ 35,000
Maintenance of Equipment	\$ 10,957	\$ -	\$ 1,000	\$ 425	\$ 1,000
Services and Utilities	\$ 23,166	\$ 26,075	\$ 23,191	\$ 19,277	\$ 25,591
Insurance/Sundry/Elections	\$ 2,996	\$ 2,321	\$ 3,165	\$ 4,779	\$ 3,165
Programs/Projects	\$ 51,220	\$ 41,314	\$ 58,500	\$ 35,336	\$ 57,500
Total Cultural Services	\$ 250,306	\$ 164,988	\$ 183,212	\$ 154,549	\$ 218,915
881 Tourism					
Salaries/Other Pay/Benefits	\$ 144,315	\$ 143,252	\$ 148,693	\$ 112,723	\$ 130,564
Supplies	\$ 24,871	\$ 27,263	\$ 26,500	\$ 16,420	\$ 27,000
Maintenance of Equipment	\$ 63	\$ 523	\$ 1,000	\$ 178	\$ 1,000
Services and Utilities	\$ 41,903	\$ 30,119	\$ 68,690	\$ 43,506	\$ 60,260
Insurance/Sundry/Elections	\$ 99,654	\$ 105,046	\$ 129,660	\$ 143,407	\$ 120,500
Total Tourism	\$ 310,806	\$ 306,203	\$ 374,543	\$ 316,234	\$ 339,324
882 Visitors Center					
Salaries/Other Pay/Benefits	\$ 94,756	\$ 104,761	\$ 99,024	\$ 112,276	\$ 114,301
Supplies	\$ 2,774	\$ 35,467	\$ 25,500	\$ 36,857	\$ 41,500
Maintenance of Structures	\$ 277	\$ 3,988	\$ 5,000	\$ 2,094	\$ 5,000
Maintenance of Equipment	\$ 76	\$ 745	\$ 250	\$ -	\$ 250
Services and Utilities	\$ 16,505	\$ 29,318	\$ 28,146	\$ 24,406	\$ 35,496
Capital Outlays	\$ -	\$ -	\$ -	\$ -	\$ 20,011
Interfund Charges/Transfers Out	\$ 3,500	\$ -	\$ -	\$ -	\$ -
Total Visitors Center	\$ 117,888	\$ 174,279	\$ 157,920	\$ 175,633	\$ 216,558
883 Gift Shop @ Visitors Center					
Salaries/Other Pay/Benefits	\$ 68,376	\$ 645	\$ -	\$ -	\$ -
Supplies	\$ 35,015	\$ -	\$ -	\$ -	\$ -
Services and Utilities	\$ 7,850	\$ -	\$ -	\$ -	\$ -
Insurance/Sundry/Elections	\$ 30	\$ -	\$ -	\$ -	\$ -

City of Huntsville

Adopted Budget

FY 2021-22



5500 - Economic Development & Tourism

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Total Gift Shop @ Visitors Center	\$ 111,271	\$ 645	\$ -	\$ -	\$ -
884 Statue Programs/Projects	\$ 722	\$ 471	\$ 800	\$ 192	\$ -
Total Statue	\$ 722	\$ 471	\$ 800	\$ 192	\$ -
886 Tourism					
Supplies	\$ 1,094	\$ -	\$ -	\$ -	\$ -
Services and Utilities	\$ 236	\$ -	\$ -	\$ -	\$ -
Insurance/Sundry/Elections	\$ 3,623	\$ -	\$ -	\$ -	\$ -
Total Tourism	\$ 4,953	\$ -	\$ -	\$ -	\$ -
5500 - Economic Development & Tourism Totals	\$ 1,007,972	\$ 1,314,854	\$ 989,311	\$ 1,931,765	\$ 1,109,535

Our Purpose

Huntsville is a Charter Member of the Texas Main Street program, of the Texas Historical Commission, a program dedicated to the economic revitalization of downtown through historic preservation. Huntsville’s Main Street Program is recognized as an Accredited National Main Street City by the National Trust for Historic Preservation. The purpose of Main Street is to carry out a revitalization effort that creates a place that people want to visit, businesses can thrive, and a community can come together. Through historic preservation, Main Street will attract tourists, encourage local business development, and enhance the overall community by preserving buildings, landmarks and programs that make Huntsville unique and significant.

Description of our Services

Following the National Main Street's Four Point Approach, Huntsville works to revitalize downtown using Economic Vitality, Design, Promotion and Organization. Economic Vitality through making the most of its unique sense of place and existing historic assets, harnessing local economic opportunity and creating a supportive business environment for small businesses. Design supports a community’s transformation by enhancing the physical elements of downtown while capitalizing on unique assets that set the commercial district apart. Through Promotion, downtown is positioned as the center of the community and hub of economic activity. The Organization strategy area mobilizes the resources and partners needed to effectively show measurable outcomes from a Main Street revitalization effort.

FY 20-21 Accomplishments

- ✓ Maintained National accreditation
- ✓ Started holding Beautification Committee meetings after the committee had been non-existent for multiple years.
- ✓ Collaborated with Economic Development Department to create and implement COVID-19 Small Business Resource Grant
- ✓ Closed out the 12th St grant project.
- ✓ Increased participation in Junkapalooza after being forced to cancel due to COVID.
- ✓ Collaborated with and gave support to the Downtown Business Alliance as they enhanced Wine Down Shop Small.

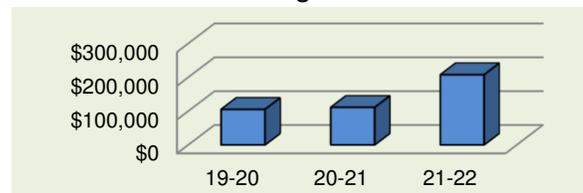
FY 21-22 Objectives

- ✓ Maintain National accreditation
- ✓ Establish the MSAB as ambassadors for downtown businesses.
- ✓ Identify ways the MSAB can suggest and encourage positive change for downtown.
- ✓ Improve, enhance, and add events to keep traffic flowing within downtown businesses.
- ✓ Support growth in downtown to attract and retain a mix of retail and local stores.
- ✓ Evaluate Main Street bylaws
- ✓ Work with MSAB to determine if/what updates are needed to downtown design guidelines

Personnel

Division	18-19	19-20	20-21	21-22
Main Street	1.00	1.0	1.0	1.0
Total Personnel	1.00	1.0	1.0	1.0

Budget



Our Workload

Workload Indicator	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Main Street Events/Program Held	6	3*	4*	7
Board/Committee Meetings Held/Hosted	28	20*	24*	36
Promoting Downtown and Other Meetings Attended	71	63*	70*	75
Contact with Downtown Businesses for Retention	1/month	1/month	1/month	1/month

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% of Occupancy in the Downtown District	98%	98%	98%	98%
Average Reach Per Social Media Post (measured in users)	1110	1697	1700	2000
% Increase (Decrease) in Participants in Main Street Events/Programs	20%	0%*	0%*	20%

*Indicates COVID-19 related impact on workloads, accomplishments, and goals

Our Purpose

The purpose of the Cultural Services Division is to provide opportunities to citizens and visitors to create and to observe art and to share in the celebration of our cultural and community heritage.

Description of our Services

1) The Division of Cultural Services operates The Wynne Home Arts and Visitor Center which houses an art gallery with rotating exhibits, hosts field trips, classes, and workshops, tours of the historic home, space for community activities/rentals, special events, visitor information, and a sales gallery representing local artists.

2) Cultural Services Division is responsible for the development, budgeting, and monitoring of service contracts with local artists and organizations to conduct arts programs and projects designed to attract visitors and to enhance the quality of life in Huntsville.

(3) Also, special beautification projects, community partnerships such as the Huntsville Cultural District, grant application and administration of cultural projects and maintenance of City-owned art, including Downtown Haas murals, are responsibilities of the division.

FY 20-21 Accomplishments

- ✓ Collaborated with over 30 organizations/artists and other professionals for cultural/community projects
- ✓ Planned and implemented classes, special events, and activities
- ✓ Implemented recommended safety guidelines that made the Wynne Home safer for staff, volunteers, and visitors
- ✓ Established a collections management policy that will establish a system where artifacts are organized and cataloged

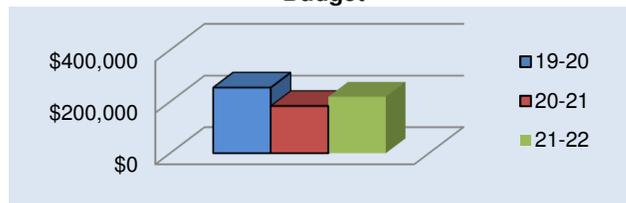
FY 21-22 Objectives

- ✓ Collaborate with a minimum of 50 organizations/artists and other professionals for cultural/community projects
- ✓ Plan and implement a minimum of 200 classes, special events, and activities
- ✓ Increase attendance numbers by creating marketing programs that raise awareness of the Wynne Home and its programs
- ✓ Continue to maintain the City-owned art
- ✓ Develop the collections management system where artifacts are organized and cataloged

Personnel

Division	18-19	19-20	20-21	21-22
Cultural Services	1.75	1.50	1.50	1.5
Total	1.75	1.50	1.50	1.5

Budget



Our Workload

Workload Indicators	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of Visitors to the Wynne Home	70,000	5,000*	5,000*	8,000*
Estimated Number of Attendees at Arts and Cultural Events (Contracts)	45,500	7,690*	6,700*	13,000*
Number of Events/Activities Held at Wynne Home (planned by staff)	450	145*	100*	150*
Board/Committee Meetings Held/Hosted	Not Tracked	155*	175*	175*

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% Increase (Decrease) in Visitors to Wynne Home	66.67%	0%**	0%**	60%**
% Increase (Decrease) in Attendance at Art/Cultural Events (Arts Contracts)	25.23%	0%**	0%**	94%**
% Increase (Decrease) in Number of Events/Activities Held (offered by Wynne Home)	1.12%	0%*	0%**	50%**
% Increase (Decrease) in social media reach/interactions	Not Tracked	20%	20%	30%

*Indicates COVID-19 related impact on workload, accomplishments, and goals
 ** Due to the uncertainty of the tourism industry, 21-22 projections remain flat.

Our Purpose

The Tourism Division promotes the efficient use of Hotel/Motel Occupancy Tax revenues through the support of events and programs.

Our purpose is to attract leisure and business travelers to the Huntsville area to experience and enjoy our history, culture, and attractions in order to create a positive economic impact.

Description of our Services

- 1). To promote Huntsville as a tourist destination via advertising, brochures and various media outlets.
- 2). The Visitor Center provides information on Huntsville and encourages all guests to stop, shop, and stay within Huntsville and Walker County.
- 3). To assist groups with all aspects of planning their event in Huntsville.
- 4). Provide promotional items for purchase to visitors to remember their time in Huntsville

FY 20-21 Accomplishments

- ✓ Collaborated with Historical Commission to host a modified version of the Texas Independence Day reception at the William Hodges Education Building.
- ✓ Created and promoted "Big Sam's Honor Club", an ambassador program available to children and adults.
- ✓ Revamped the gift shop to utilize locally made consignment items and upgraded general sale items to a higher quality.
- ✓ Increased rentals in the William Hodges Education Building by opening rentals to the public for private events.
- ✓ Cleaned up the tourism website to be more concise and user-friendly.
- ✓ Updated and improved marketing materials such as the tri-fold brochure and map.
- ✓ Increased social media outreach.

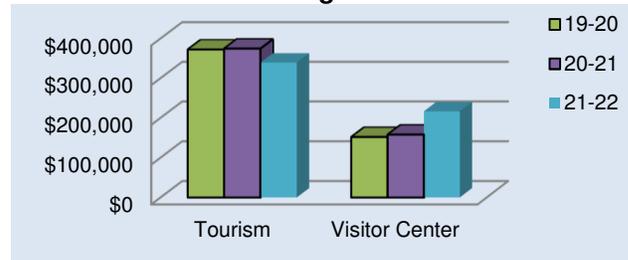
FY 21-22 Objectives

- ✓ Establish a tourism committee that can provide ideas, opinions, and direction for tourism staff.
- ✓ Create a marketing plan that addresses key goals such as converting day-trippers to overnight visitors and rebranding Huntsville as a tourist destination.
- ✓ Consider enhancing the Texas Independence Day event by including a festival element.
- ✓ Increase digital marketing efforts to obtain more leads and measurables.
- ✓ Enhance Visitor Center grounds to add new elements that will attract repeat visitors.
- ✓ Enhance guided tours currently offered.
- ✓ Continue to improve the tourism website.
- ✓ Continue to increase social media outreach.

Personnel

Division	18-19	19-20	20-21	21-22
Tourism	2.0	2.0	2.0	2.0
Visitor Center	2.5	2.5	3.0	3.0
Gift Shop	2.0	2.0	0.0	0.0
Total	6.5	6.5	5.0	5.0

Budget



Workload Indicator

	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Budget
Number of visitors to the Visitor Center	44,398	27,561*	30,602	33,298
Number of tour groups	30	1*	4*	22
Number of rentals at William Hodges Education Building	-	6	8	10

Measuring our Effectiveness

Performance Measure	18-19 Actual	19-20 Actual	20-21 Estimate	21-22 Target
% Increase (Decrease) in Visitors to Visitor Center	0%	(37.9)%*	11%*	30%
Number of leads generated via online marketing	872	759*	913	1000
Gift shop revenues	\$76,413	\$43,907.06	\$45,000	\$45,000**

* Indicates COVID-19 related impact on workload, accomplishments and goals

** Due to the uncertainty of the tourism industry, 21-22 projections remain flat

City of Huntsville

Adopted Budget
FY 2021-22



6000 - Non Departmental

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
1101 Nondepartmental General Fund					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 506,763	\$ -	\$ 677,730
Step/COLA/Other PR Benefits					
Services and Utilities	\$ 42,330	\$ 35,630	\$ 54,000	\$ 26,064	\$ 54,000
Insurance/Sundry/Elections	\$ 1,232,691	\$ 546,747	\$ 666,526	\$ 660,267	\$ 744,586
Debt Service	\$ 309,904	\$ 270,102	\$ -	\$ -	\$ -
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 114,453	\$ -	\$ 128,220
Interfund Charges/Transfers Out	\$ 1,047,572	\$ 1,293,039	\$ 788,775	\$ 788,775	\$ 1,072,583
Transfer to Capital	\$ 2,051,000	\$ 1,882,009	\$ 1,148,250	\$ 5,248,250	\$ 763,250
67010	\$ -	\$ -	\$ -	\$ 740,365	\$ -
Total Nondepartmental General Fund	\$ 4,683,497	\$ 4,027,526	\$ 3,278,767	\$ 7,463,721	\$ 3,440,369
1220 Nondepartmental Water					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 54,374	\$ -	\$ 55,500
Step/COLA/Other PR Benefits					
Insurance/Sundry/Elections	\$ 77,458	\$ 83,688	\$ 112,986	\$ 111,968	\$ 119,141
Right-of-Way Maintenance	\$ 658,420	\$ 762,246	\$ 742,676	\$ 742,676	\$ 748,325
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Administrative Reimbursements Out	\$ 2,605,976	\$ 2,649,528	\$ 2,407,266	\$ 2,447,276	\$ 2,679,124
Interfund Charges/Transfers Out	\$ 3,658,084	\$ 1,989,976	\$ 70,381	\$ 70,381	\$ 136,701
Transfer to Capital	\$ 1,004,370	\$ 1,717,570	\$ 1,439,120	\$ 3,595,620	\$ 1,318,540
Total Nondepartmental Water	\$ 8,004,308	\$ 7,203,007	\$ 4,876,803	\$ 6,967,921	\$ 5,107,331
1221 Nondepartmental Wastewater					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 56,382	\$ -	\$ 83,437
Step/COLA/Other PR Benefits					
Insurance/Sundry/Elections	\$ 77,624	\$ 76,851	\$ 87,657	\$ 84,544	\$ 96,471
Right-of-Way Maintenance	\$ 317,100	\$ 373,500	\$ 391,580	\$ 391,580	\$ 400,000
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000
Administrative Reimbursements Out	\$ 2,091,341	\$ 2,068,965	\$ 1,953,171	\$ 1,993,181	\$ 2,298,564
Interfund Charges/Transfers Out	\$ 245,576	\$ 1,989,795	\$ 214,367	\$ 214,367	\$ 268,797
Transfer to Capital	\$ 2,249,194	\$ 3,357,064	\$ 4,127,764	\$ 4,134,264	\$ 3,151,570
Total Nondepartmental Wastewater	\$ 4,980,835	\$ 7,866,175	\$ 6,880,921	\$ 6,817,936	\$ 6,348,839
1224 Nondepartmental Solid Waste Fund					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 35,240	\$ -	\$ 49,515
Step/COLA/Other PR Benefits					
Services and Utilities	\$ 85,785	\$ -	\$ -	\$ -	\$ 250
Insurance/Sundry/Elections	\$ 133,153	\$ 142,852	\$ 145,662	\$ 145,662	\$ 156,980
Right-of-Way Maintenance	\$ 202,889	\$ 242,405	\$ 245,643	\$ 245,643	\$ 260,020
Future Appropriations/Bad Debt/Depreciation	\$ -	\$ -	\$ 50,000	\$ -	\$ 25,000
Administrative Reimbursements Out	\$ 784,144	\$ 805,642	\$ 759,673	\$ 776,601	\$ 873,894
Interfund Charges/Transfers Out	\$ 745,693	\$ 811,074	\$ 367,879	\$ 367,879	\$ 580,497
Transfer to Capital	\$ 12,385	\$ 12,720	\$ 11,470	\$ 11,470	\$ 12,720
Total Nondepartmental Solid Waste Fund	\$ 1,964,049	\$ 2,014,693	\$ 1,615,567	\$ 1,547,255	\$ 1,958,876
1306 Nondepartmental Capital Equipment Fund					
Debt Service	\$ 238,168	\$ -	\$ -	\$ -	\$ -
Interfund Charges/Transfers Out	\$ 1,234,605	\$ 1,194,308	\$ -	\$ -	\$ -
Total Nondepartmental Capital Equipment Fund	\$ 1,472,773	\$ 1,194,308	\$ -	\$ -	\$ -

City of Huntsville

Adopted Budget

FY 2021-22



6000 - Non Departmental

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
1309 Nondepartmental Computer Equipment Replace					
Interfund Charges/Transfers Out	\$ 92,611	\$ 82,720	\$ -	\$ -	\$ -
Transfer to Capital	\$ 3,000	\$ -	\$ -	\$ -	\$ -
Total Nondepartmental Computer Equipment Replace	\$ 95,611	\$ 82,720	\$ -	\$ -	\$ -
1402 Nondepartmental PEB Trust					
Programs/Projects	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
Interfund Charges/Transfers Out	\$ 57,304	\$ 32,351	\$ -	\$ 50,456	\$ -
Total Nondepartmental PEB Trust	\$ 57,304	\$ 32,351	\$ 20,000	\$ 50,456	\$ 20,000
1461 Nondepartmental Cemetary Endowment Fund					
Interfund Charges/Transfers Out	\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
Total Nondepartmental Cemetary Endowment Fund	\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
1601 Nondepartmental Court Security					
Transfer to Capital	\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
Total Nondepartmental Court Security	\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
1602 Nondepartmental Court Technology Fund					
Supplies	\$ 13,717	\$ 62,865	\$ 15,000	\$ 1,222	\$ 15,000
Total Nondepartmental Court Technology Fund	\$ 13,717	\$ 62,865	\$ 15,000	\$ 1,222	\$ 15,000
1609 Nondepartmental Airport SRF					
Transfer to Capital	\$ 106,500	\$ -	\$ -	\$ -	\$ -
Total Nondepartmental Airport SRF	\$ 106,500	\$ -	\$ -	\$ -	\$ -
1612 Nondept. PD School Res Offcr SRF					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 20,294	\$ -	\$ 25,755
Step/COLA/Other PR Benefits					
Total Nondept. PD School Res Offcr SRF	\$ -	\$ -	\$ 20,294	\$ -	\$ 25,755
1618 Nondep Wynne Home Operations SRF					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 3,059	\$ -	\$ 3,830
Step/COLA/Other PR Benefits					
Insurance/Sundry/Elections	\$ -	\$ -	\$ 4,950	\$ 4,950	\$ 4,950
Interfund Charges/Transfers Out	\$ 1,600	\$ 5,334	\$ -	\$ -	\$ -
Total Nondep Wynne Home Operations SRF	\$ 1,600	\$ 5,334	\$ 8,009	\$ 4,950	\$ 8,780
1625 Nondept.-Huntsvll Beautification					
Supplies	\$ 2,433	\$ 2,195	\$ -	\$ -	\$ -
Total Nondept.-Huntsvll Beautification	\$ 2,433	\$ 2,195	\$ -	\$ -	\$ -
1630 Nondepartmental - TIRZ #1					
Services and Utilities	\$ -	\$ 282,113	\$ 286,700	\$ -	\$ -
Total Nondepartmental - TIRZ #1	\$ -	\$ 282,113	\$ 286,700	\$ -	\$ -
1663 Nondept-Tourism & Visitors Cntr					
Salaries/OtherPay/Benefits-Adj 4	\$ -	\$ -	\$ 8,641	\$ -	\$ 9,346
Step/COLA/Other PR Benefits					
Insurance/Sundry/Elections	\$ 24,255	\$ 30,056	\$ 30,056	\$ 30,056	\$ 25,728
Administrative Reimbursements Out	\$ 61,593	\$ 73,375	\$ 51,999	\$ 51,999	\$ 67,334
Interfund Charges/Transfers Out	\$ 6,838	\$ 6,898	\$ 7,193	\$ 7,193	\$ 11,501

City of Huntsville

Adopted Budget

FY 2021-22



6000 - Non Departmental

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Transfer to Capital	\$ 129,425	\$ -	\$ -	\$ -	\$ -
Total Nondept-Tourism & Visitors Cntr	\$ 222,111	\$ 110,329	\$ 97,889	\$ 89,248	\$ 113,909
6000 - Non Departmental	Totals \$ 21,625,855	\$ 22,903,865	\$ 17,128,060	\$ 22,970,819	\$ 17,067,476

City of Huntsville

Adopted Budget

FY 2021-22



6500 - Internal Service Funds

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
1302 Nondepartmental Medical Insurance Fund					
Supplies	\$ 8,850	\$ 1,956	\$ 15,000	\$ 7,012	\$ 15,000
Services and Utilities	\$ 48,144	\$ 76,523	\$ -	\$ 22,524	\$ -
Programs/Projects	\$ 3,672,539	\$ 3,520,616	\$ 4,413,276	\$ 3,564,973	\$ 4,328,837
Total Nondepartmental Medical Insurance Fund	\$ 3,729,532	\$ 3,599,095	\$ 4,428,276	\$ 3,594,509	\$ 4,343,837
379 Fleet/Rolling Stock					
Capital Outlays	\$ 1,283,007	\$ 1,802,552	\$ 1,955,633	\$ 1,619,037	\$ 1,162,750
Total Fleet/Rolling Stock	\$ 1,283,007	\$ 1,802,552	\$ 1,955,633	\$ 1,619,037	\$ 1,162,750
655 IT Computer/Software Equipment					
Supplies	\$ 76,283	\$ 52,693	\$ 82,800	\$ 70,631	\$ 97,649
Capital Outlays	\$ 70,182	\$ 117,778	\$ 227,120	\$ 356,866	\$ 361,684
Total IT Computer/Software Equipment	\$ 146,466	\$ 170,471	\$ 309,920	\$ 427,497	\$ 459,333
6500 - Internal Service Funds	Totals \$ 5,159,005	\$ 5,572,118	\$ 6,693,829	\$ 5,641,044	\$ 5,965,920

City of Huntsville

Adopted Budget

FY 2021-22



7000 - Debt Service

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
1161 Debt Payments-Debt Service					
Debt Service	\$ 1,840,119	\$ 5,114,278	\$ 2,549,342	\$ 2,431,249	\$ 2,393,113
Total Debt Payments-Debt Service	\$ 1,840,119	\$ 5,114,278	\$ 2,549,342	\$ 2,431,249	\$ 2,393,113
2201 Debt Payments-Water					
Utility Fund Debt Payments	\$ 5,985,005	\$ 5,970,214	\$ 4,835,713	\$ 3,034,444	\$ 2,855,863
Total Debt Payments-Water	\$ 5,985,005	\$ 5,970,214	\$ 4,835,713	\$ 3,034,444	\$ 2,855,863
2211 Debt Payments-Wastewater					
Debt Service	\$ 467,665	\$ 469,468	\$ 460,284	\$ 460,284	\$ 462,501
Total Debt Payments-Wastewater	\$ 467,665	\$ 469,468	\$ 460,284	\$ 460,284	\$ 462,501
2241 Debt Payments-Solid Waste Fund					
Debt Service	\$ 196,957	\$ 193,507	\$ 209,600	\$ 209,600	\$ 211,000
Total Debt Payments-Solid Waste Fund	\$ 196,957	\$ 193,507	\$ 209,600	\$ 209,600	\$ 211,000
7000 - Debt Service	Totals \$ 8,489,746	\$ 11,747,466	\$ 8,054,939	\$ 6,135,576	\$ 5,922,477
Total Expenses of all Funds	\$ 73,266,280	\$ 79,902,538	\$ 75,143,419	\$ 76,714,664	\$ 76,400,895

Capital Improvement Projects



What are capital improvement projects?

Capital improvement projects are expenditures of a non-recurring nature related to the acquisition, construction, expansion, or major rehabilitation of an element of Huntsville's infrastructure. Capital improvement projects can include such things as parks, buildings, water and wastewater lines, streets, and sidewalks.

Huntsville's capital improvement budget includes only non-routine, one-time expenditures and is separate and distinct from Huntsville's operating budget which includes routine, ongoing expenses. The capital improvement budget also differs from the operating budget in that all capital project budgets are adopted as project-length budgets and not as an annual budget.

How are capital improvement projects funded?

The City of Huntsville has several sources of funding available for capital improvement projects, including the issuance of debt, grants, contributions, and transfers from operating funds. Non-recurring funding sources such as these are most appropriate for capital improvement projects since these projects are non-recurring expenditures.



How is the capital improvement budget developed?

The capital improvement budget is developed through a joint effort between City Council and City staff in order to respond to the City's infrastructure needs. City professional staff, with consideration of citizen input, recommends appropriate projects to the City Council. After reviewing the project's purpose, impact, and costs, the City Council must prioritize projects and align those projects with the resources available for funding. Based on priorities, goals, and issues, a five-year plan is developed for each area of the capital programs. The first year of the program includes projects or portions of projects that have been approved for funding. The remaining four years include projects or portions of projects that are proposed for funding in future years but have not yet been funded. Capital Improvement Projects represents the best efforts to allocate available resources towards projects that provide the most benefit for the citizens of Huntsville, Texas.

How do capital improvement projects impact the operating budget?

The City of Huntsville's capital improvement projects affect the operating budget in several ways. Many of the City's capital improvement projects are funded through transfers from operating funds. Certain capital improvement projects may provide potential new sources of revenues. Some capital improvement projects,

once complete, may have associated day-to-day operational and maintenance costs which would be included in the operating budget. Other projects may result in a reduction of costs through improved

efficiency and operations or less maintenance requirements. The operating impacts of each capital improvement project are included in the individual project description information in the following pages. Besides the capital projects listed, the City updated and completed the City's comprehensive plan update 2040 in FY 2021. A Comprehensive Plan is a policy document that sets forth a city's long-range planning policies in order to reflect the aspirations and values of residents, property owners, businesses, and organizations within the community. The Comprehensive Plan is used by officials to make land use and planning-related decisions and serve as a resource the public may use to better understand the City's approach to development. In short, the Comprehensive Plan illustrates a community's vision for its future growth and development. The Comprehensive Plan serves as a guide to assist the City in planning future capital projects.

What is included in this year's capital improvement budget?

The City Council approved a capital improvements budget for FY 2021-22 of \$42,963,035 including \$4,269,870 in new projects for a total of \$47,232,905. The new projects include projects for general fund, streets, water infrastructure, and wastewater infrastructure.

What can you find in this section?

The following tables show the total capital improvement budget for fiscal year 21-22 and the additions and funding sources for new projects. We have also included a list of current and new CIP projects, along with information regarding their expected completion dates and remaining/proposed amounts. The five-year CIP plan is also included in this section along with descriptions of some of the major projects in each of the funds.

Impacts to Operating Costs – new CIP Projects funded with FY 21-22 Budget:

Miscellaneous Waterline replacements – replacement of these older shorter sections of waterline will reduce repairs costs but not in a material amount. Replacing and up sizing these water lines will help reduce waterline breaks and associated maintenance costs, avoids costly waterline and pavement repairs, improves water circulation and pressure in the water distribution system to serve domestic and fire protection needs.



14th St. (I to G) Replace 8" + Ave I (12th to 14th) - Replace 10" - Replacement of approximately 1,950 LF of deteriorating DI Pipe around the Walls Unit.

Water production / Pipe Storage – New Covered Storage Area - Funding for (2) metal buildings with three sides and roof to protect pipe and fittings from the weather. This material is utilized in day-to-day operations and needs to be covered so the elements do not affect the quality of the material. The new covered storage area will also allow for additional space for inventory items that should in turn reduce the turnaround time and balance out the high price increases that have occurred due to the COVID-19 shortages. The cost savings will be seen in the water and wastewater maintenance line items in the budget.

Sanitary Sewer Replacements – Based on the findings during condition and capacity assessment studies carried out during 2015 & 2016, several sanitary sewer basins determined to have excessive infiltration and inflow (I&I) of groundwater and storm water into the sanitary sewer system. City replaced aged and deteriorated sanitary sewer line segments during the previous fiscal years based on the study recommendations. Replacing these deteriorated sewer line segments (and upsizing if needed) will help avoid / reduce sewage seepage to the ground, potential groundwater contamination, costly maintenance costs to repair associated damaged (such as pavement, sink holes, etc.). Consistent with the study, the following sanitary sewer line segments are proposed for replacement for FY 21-22 budget year:

- 1502 Sam Houston Ave to 1412 Sam Houston Ave (\$114,870): - Replace 350 LF 6" sewer/ 2 MH's
- 608 Sam Houston Ave to 505 Ave M (75,000): - Replace 345 LF 8" sewer / 2 MH's
- 16th St. (Sam Hou Ave to Ave M) (\$100,000): - Replace 420 LF sewer 10" / 3 MH's
- 1726 Ave Q to 1711 Ave R (\$75,000) – 300LF 6" sewer / 3 MH's
- Sowell/Gospel Hill Intersection to 98 Smith Hill (\$300,000): -1,500 LF 6" sewer / 5MH's
- 1798 Smith Hill to Roosevelt/Mary Int (\$260,000): - 1,300 LF 6" sewer / 7 MH's
- 14th & Ave I (\$120,000) – Realign and Upsize Wall Unit Sewer Approx. 200 LF / 4 MH's
- 500 to 546 Normal Park Dr. (Behind townhomes) (\$100,000) – 450 LF 6" sewer/ 4 Manholes

Wastewater Masterplan & Model Updates - The 2016 Water and Wastewater Condition and Capacity Assessment Study included evaluating the existing water and wastewater systems. The Bentley developed software was utilized to develop the models based on the existing facilities, locations, field testing, and evaluations. The models and data will need to be updated to account for changes and addition of development and growth planned and unplanned.

Revenue Bonds – Revenue bonds are a “class” of municipal bonds issued to fund public projects. Revenue bonds are tied to specific revenue sources. The Utility fund would be required to repay bondholders directly from Utility revenues. The City has approximately \$20,370,000 of individual projects that are all tied to our wastewater treatment plant -AJ Brown Wastewater treatment plant. Currently, the interest rates are very low and the City would like to issue debt to pay for these projects by the end of the calendar year.



These recommended lines are sized to serve future development in the A. J. Brown service area and convey projected peak 2041 wastewater flows. This project will alleviate the existing lack of capacity in these lines to convey peak wet weather wastewater flows, as evidenced by surcharged conditions during flow monitoring. The additional capacity provided by this replacement line will help the City maintain regulatory compliance regarding the prevention of surcharging and sanitary sewer overflows in a gravity sewer system (TCEQ§217.53).

- Replace 30" w/ 48" trunk sewer line – (\$4,000,000) - Project includes the construction of a 48" replacement trunk line along Parker Creek to the A. J. Brown Wastewater Treatment Plant.
- Replace AJ-08 Sewer line –Construction of Segment A - (\$3,620,000) – This project includes the construction of Segment A of a 42" replacement trunk line in the AJ-08 Basin.
- Replace AJ-08 Sewer line Construction of Segment B - (\$3,150,000) – This project includes the construction of Segment B of a 42" replacement trunk line in the AJ-08 Basin.
- Replace AJ-08 Sewer line Construction of Segment C - (\$3,600,000) – This project includes the construction of Segment C of a 42" replacement trunk line in the AJ-08 Basin.
- Replace 24" w/ 42" trunk AJ-10 Sewer Line - (\$6,000,000) – This project includes the construction of a 42" replacement gravity line in the AJ-10 Basin.

18" Storm Sewer Replace on 17th (Ave M to Sam Houston) - Replacement of approximately 320 LF of currently failed clay tile pipe and addition of manholes, junction box, and street repair/valley gutter.

Open Ditch lining improvements - Rehabilitation of drainage area running between Pine Valley Street & Peach Tree Streets.

Bleacher Cover for KBR Field # 10 & 11 - Sail covers will be used to shade the bleachers at Field 10 (baseball field) and bleachers at Field 11 (football field).

New Sports Complex Feasibility Study - Feasibility study will help determine the wants and needs for a new Sports Complex to include proposed location, size, and cost estimates for the construction as well as ongoing maintenance of the facility. This study will also assist with the cost recovery/programming element of the new Sports Complex.

Eastham Thomason Park Improvements - Funding will assist with additional amenities to the park such as play modules and picnic tables as well as some additional engineered wood fibers for fall zones.



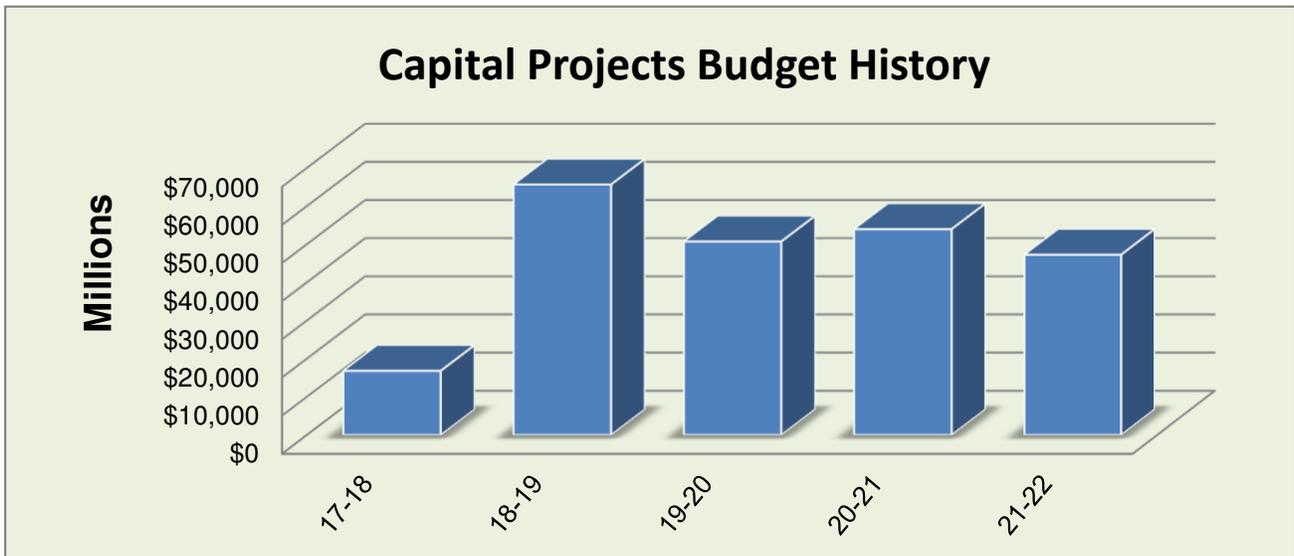
Furniture, Fixtures and Equipment for MLK – Funding for furniture, fixtures and equipment for the renovated MLK Community Center as well as the new addition to the Community Center.

Sidewalk Repairs & Improvements (As Need Basis) – The City has approximately 105 miles of sidewalk in the City limits. There are several segments throughout the City needing extensive repairs to sidewalk and needing upgrades to sidewalk ramps to meet current ADA requirements. The funds will be utilized to repairs sidewalks, to repair or provide new ADA compliant ramps and to extent small segments of sidewalks to connect existing sidewalk where most needed during the fiscal year. Also, it is anticipated that these small sidewalk improvement works can be achieved with minimal design.



City of Huntsville
Capital Project Budget Summary
 Fiscal Year 2021-22

	Remaining Budget (September 30, 2021)	FY 21-22 Additions	Total CIP Budget
General	32,886,669	425,000	33,311,669
Water Capital Projects	1,173,301	650,000	1,823,301
Water Renewal & Replacement	1,848,301	700,000	2,548,301
Wastewater Capital Projects	7,033,345	2,444,870	9,478,215
Sidewalks	21,419	50,000	71,419
Total Capital Project Budget*	42,963,035	4,269,870	47,232,905



Note:

2016 Bond Election Debt for Water and Wastewater Projects issued in FY 2018
 2016 Bond Election Debt for Police and Fire Station Projects issued in FY 2019
 2016 Bond Election Debt for City Hall and the Service Center Projects issued in FY 2020

City of Huntsville
FY 2021-2022 Capital Funding Additions and Sources

Utility CIP	Amount	Funding Sources
Miscellaneous Waterline Replacements (Birmingham - (Ave J to Ave H), University - (7th St. to Thomason), Thomason (FM 247 to University Ave)	\$ 700,000	Utility Fund
14th Street (I to G) Replace 8" + Ave I (12th to 14th) Replace 10"	\$ 400,000	Utility Fund
Water production / Pipe Storage	\$ 250,000	Utility Fund
1502 Sam Hou Ave to 1412 Sam Hou Ave - Wastewater Line	\$ 114,870	Utility Fund
608 Sam Hou Ave to 505 Ave M - Wastewater Line	\$ 75,000	Utility Fund
16th St (Sam Hou Ave to Ave M) - Wastewater Line	\$ 100,000	Utility Fund
1726 Ave Q to 1711 Ave R (MH 1936 to MH 1939) - Wastewater Line	\$ 75,000	Utility Fund
Sowell/gospel Hill Intersection to 98 Smith Hill - Wastewater Line	\$ 300,000	Utility Fund
1798 Smith Hill to Roosevelt/Mary Int - Wastewater Line	\$ 260,000	Utility Fund
14th & Ave I - Realign and Upsize Wall Unit Sewer - Wastewater Line	\$ 120,000	Utility Fund
500 to 546 Normal Park Dr (Behind townhomes) - Wastewater Line	\$ 100,000	Utility Fund
Wastewater Masterplan & Model Updates	\$ 150,000	Utility Fund
Debt Service on Utility Fund Revenue Bonds	\$ 1,000,000	Utility Fund
18" Storm Sewer Replace on 17th (Ave M to Sam Hou) - Drainage	\$ 100,000	Utility Fund
Open Ditch lining improvements - Drainage	\$ 50,000	Utility Fund
TOTAL - Utility Fund CIP	\$ 3,794,870	
General - CIP	Amount	Funding Sources
Bleacher Cover KBR Field #10 & 11	\$ 60,000	General Fund
New Sports Complex Feasibility Study	\$ 100,000	General Fund
Eastham Thomason Park Improvemnets	\$ 40,000	General Fund
Miscellaneous Sidewalk Improvements	\$ 50,000	General Fund
Furniture, Fixtures and Equipment for MLK Community Center	\$ 100,000	General Fund
Update Development District Map	\$ 125,000	General Fund
Total General CIP	\$ 475,000	
Total Sources Summary	Amount	
Utility Fund Contributions	\$ 3,794,870	
General Fund Contributions	\$ 475,000	
21-22 Total Sources of Funds	\$ 4,269,870	



Current and New Capital Projects

(Balances as of September 30, 2021)

	FY Approved	Remaining/ Proposed
Water CIP		
Current Projects		
30" Transmission Main Continuous Improvement Plan	2015 - 2019	\$ 700,000
TX DOT I-45 Utility Relocation Phase 2	20-21	\$ 289,211
Water line extension - Cost participation for Development Projects	14 -15	\$ 184,090
		\$ 1,173,301
New Projects		
14th Street (I to G) Replace 8" + Ave I (12 th to 14 th) Replace 10"	21-22	\$ 400,000
Water production / Pipe Storage	21-22	\$ 250,000
		\$ 650,000
Total Water Projects		\$ 1,823,301
Water CIP R & R		
Miscellaneous Waterlines		
a) ROW between Normal Park to Ave Q - 8" - Approx. 1,500 LF	18 - 19	
b) 15th (Ave I to Ave J) 12" -Approx. 500 LF		
c) 17th (University Ave to Ave J) -8" - Approx. 500 LF		\$ 506,378
Avenue R (17th St to 16th St)	19-20	\$ 13,190
Gazebo Street waterline replacement - 3" to 6"	19-20	\$ 22,538
Robinson Way / 25th Street W/L Rehabilitation - Approx. 2400LF	20-21	\$ 331,944
Cline Street (FM1374 to Old Hou Road) - Replace 6" - Approx. 2800 LF	20-21	\$ 482,124
Hayman (Cline to Powell) - Replace/Relocate 8" waterline to 12" -Approx. 2400LF	20-21	\$ 167,376
12" WL Replacement Between Ave D & SH 30 East - Approx. 700 LF	20-21	\$ 138,779
Hazel Avenue Waterline Replacement - Approx. 1000 LF	20-21	\$ 185,972
		\$ 1,848,301
New Projects		
Miscellaneous Waterline Replacements (Birmingham - (Ave J to Ave H), University - (7 th St. to Thomason), Thomason (FM 247 to University Ave)	21-22	\$ 700,000
		\$ 700,000
Total Water Renewal and Replacement Fund CIP (R&R) Projects		\$ 2,548,301
Wastewater CIP		
Current Projects		
Replace AJ-08 & AJ-10 Trunk Sewer lines (design only)	18-19	\$ 12,000
Sewer Line Extensions - Cost participation for Development Projects	14-15	\$ 94,490
TX DOT I-45 Utility Relocation Phase 2 (engineering)	17-18	\$ 324,565
Water's Edge LS Force Main Replacement	19-20	\$ 163,890
Elkins Lake #1 (EL 1) Lift Station Rehabilitation	19-20	\$ 115,600
NB-06 Basin Rehabilitation and Renewal	19-20	\$ 1,574,360
Sanitary Sewer Replacements -Evergreen / Trib A / MLK Jr. Blvd	20-21	\$ 758,635
N.B Davidson Wastewater Treatment replacement design	20-21	\$ 936,074
Economic Development Participation	20-21	\$ 50,000
		\$ 4,029,614



Current and New Capital Projects
(Balances as of September 30, 2021)

	FY Approved	Remaining/ Proposed
Wastewater Projects - 2016 Bond Prop 3		
AJ-11 Basin Sanitary Sewer Improvement Project	17-18	\$ 3,003,731
		\$ 3,003,731
New Projects		
1502 Sam Hou Ave to 1412 Sam Hou Ave - Wastewater Line	21-22	\$ 114,870
608 Sam Hou Ave to 505 Ave M - Wastewater Line	21-22	\$ 75,000
16th St (Sam Hou Ave to Ave M) - Wastewater Line	21-22	\$ 100,000
1726 Ave Q to 1711 Ave R (MH 1936 to MH 1939) - Wastewater Line	21-22	\$ 75,000
Sowell/gospel Hill Intersection to 98 Smith Hill - Wastewater Line	21-22	\$ 300,000
1798 Smith Hill to Roosevelt/Mary Int - Wastewater Line	21-22	\$ 260,000
14th & Ave I - Realign and Upsize Wall Unit Sewer - Wastewater Line	21-22	\$ 120,000
500 to 546 Normal Park Dr (Behind townhomes) - Wastewater Line	21-22	\$ 100,000
Wastewater Masterplan & Model Updates	21-22	\$ 150,000
Wastewater Revenue Bonds	21-22	\$ 1,000,000
18" Storm Sewer Replace on 17th (Ave M to Sam Hou) - Drainage	21-22	\$ 100,000
Open Ditch lining improvements - Drainage	21-22	\$ 50,000
		\$ 2,444,870
Total Wastewater Projects		\$ 9,478,215

General

Current Project		
Airport CIP - Taxiway A South	18-19	\$ 9,828
Animal Shelter	16-17	\$ 562,794
Fiber Loop - Veterans Memorial Parkway near Intersection with Woodward Drive to City Service Center	18-19	\$ 319
Grant Match - Airport	15-16	\$ 7,737
Kate Barr Ross (KBR) Parking Lot #9 and #10	18-19	\$ 99,731
Visitors Center Majors Repairs	18-19	\$ 180,783
Fencing for KBR Soccer & Football Fields	19-20	\$ 34,731
Improvements to MLK Center Building	19-20	\$ 20,042
Fence @ Wildwood Sanctuary (Cemetery)	08-09	\$ 8,062
MLK / Animal Shelter	19-20	\$ 3,969,858
Skate Park	20-21	\$ 3,000
Lighting Along the Trail - Eastham Thomason Park	20-21	\$ 28,540
Airport CIP - Taxiway A Mid-Segment	20-21	\$ 200,000
		\$ 5,125,425
Police & Fire Facilities Bonds - 2016 Bond Prop 1		
Police & Fire Facilities - Bonds	19-20	\$ 107,362
		\$ 107,362
City Hall & Service Center Bonds - 2016 Bond Prop 2		
City Hall & Service Center Bonds - 2016 Bond Prop 2	19-20	\$ 27,653,882
		\$ 27,653,882



Current and New Capital Projects

(Balances as of September 30, 2021)

	FY Approved	Remaining/ Proposed
New Projects		
Bleacher Cover KBR Field #10 & 11	21-22	\$ 60,000
New Sports Complex Feasibility Study	21-22	\$ 100,000
Eastham Thomason Park Improvemnets	21-22	\$ 40,000
Update Development District Map	21-22	\$ 125,000
Furniture, Fixtures and Equipment for MLK Community Center	21-22	\$ 100,000
		\$ 425,000
Total General Funds Projects		\$ 33,311,669
Sidewalks CIP		
Current Projects		
Miscellaneous Sidewalk Improvements	20-21	\$ 21,419
		\$ 21,419
New Projects		
Miscellaneous Sidewalk Improvements	21-22	\$ 50,000
		\$ 50,000
Total Sidewalks Projects		\$ 71,419
Total Current Projects		\$ 42,963,035
Total New Projects		\$ 4,269,870
Total of all Projects		\$ 47,232,905

City of Huntsville
Five Year CIP Plan 2021 - 2026

Note: values are in \$1,000s

	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
Water CIP	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
Miscellaneous Waterline Replacements - 1 a) Birmingham (Ave J to Ave H) b) University (7th St to Thomason) c) Thomason (FM 247 to University Ave)	\$ 700	\$ -	\$ -	\$ -	\$ -	\$ 700	\$ 700	\$ -	\$ -	\$ -	\$ 700
14th St (I to G) Replace 8"+ Ave I (12th to 14th) Replace 10"	\$ 400	\$ -	\$ -	\$ -	\$ -	\$ 400	\$ 400	\$ -	\$ -	\$ -	\$ 400
Water production/pipe storage	\$ 250	\$ -	\$ -	\$ -	\$ -	\$ 250	\$ 250				
Old Colony Road (Goodrich to SH 19) Utility Rd Jeffro St Rhodes Dr	\$ -	\$ 500	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ 500
Water Masterplan	\$ -	\$ 200	\$ -	\$ -	\$ -	\$ 200	\$ -	\$ 250	\$ -	\$ -	\$ 250
Eastham (Elmwood to Royal Oaks) - Replace 6"		\$ 170	\$ -	\$ -	\$ -	\$ 170	\$ 170	\$ -	\$ -	\$ -	\$ 170
Fish Hashery II-Replace 2" w/ 6"	\$ -	\$ 290	\$ -	\$ -	\$ -	\$ 290	\$ 200	\$ -	\$ -	\$ -	\$ 200
Mance Park Middle School Waterline Rehabilitation	\$ -	\$ 1,100	\$ -	\$ -	\$ -	\$ 1,100	\$ 1,100	\$ -	\$ -	\$ -	\$ 1,100
30" Raw Waterline Improvements	\$ -	\$ 1,500	\$ 13,500	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000
Boettcher Drive Waterline Rehabilitation	\$ -	\$ 1,175	\$ -	\$ -	\$ -	\$ 1,175	\$ 1,175	\$ -	\$ -	\$ -	\$ 1,175
11th Street / Hickory Drive Waterline Rehabilitation	\$ -	\$ 1,275	\$ -	\$ -	\$ -	\$ 1,275	\$ 1,275	\$ -	\$ -	\$ -	\$ 1,275
Tenaska 24" Waterline Improvements	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 15,000	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000
West side of Dahlia Road (Timberwilde) - Replace 4" to 6"	\$ -	\$ -	\$ 1,500	\$ -	\$ -	\$ 1,500	\$ 1,500	\$ -	\$ -	\$ -	\$ 1,500
Briar Meadow & Autumn Way (West of Tanglewood Dr) - Replace 4" to 6"	\$ -	\$ -	\$ 900	\$ -	\$ -	\$ 900	\$ 900	\$ -	\$ -	\$ -	\$ 900
Josey Street / 11th Street Waterline Rehabilitation	\$ -	\$ -	\$ -	\$ 1,159	\$ -	\$ 1,159	\$ 1,159	\$ -	\$ -	\$ -	\$ 1,159
Avenue O / 17th Street Waterline Rehabilitation	\$ -	\$ -	\$ -	\$ 1,232	\$ -	\$ 1,232	\$ 1,232	\$ -	\$ -	\$ -	\$ 1,232
12-inch Veterans Memorial Parkway Waterline	\$ -	\$ -	\$ -	\$ -	\$ 895	\$ 895	\$ 895	\$ -	\$ -	\$ -	\$ 895
12-inch North SH 30 Waterline	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ 500
FM 2821 / MLK Jr. Drive Waterline Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 1,165	\$ 1,165	\$ 1,165	\$ -	\$ -	\$ -	\$ 1,165
Avenue J / 21th St / 22nd St Waterline Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 1,175	\$ 1,175	\$ 1,175	\$ -	\$ -	\$ -	\$ 1,175

City of Huntsville
Five Year CIP Plan 2021 - 2026

Note: values are in \$1,000s

	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
TOTAL - Water CIP	\$ 1,350	\$ 6,210	\$ 15,900	\$ 2,391	\$ 18,735	\$ 44,586	\$ 14,296	\$ 15,250	\$ 15,000	\$ -	\$ 44,296
Wastewater CIP	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
1502 Sam Hou Ave to 1412 Sam Hou Ave	\$ 115	\$ -	\$ -	\$ -	\$ -	\$ 115	\$ 114,870	\$ -	\$ -	\$ -	\$ 114,870
608 Sam Hou Ave to 505 Ave M	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ 75	\$ -	\$ -	\$ -	\$ 75
16th St (Sam Hou Ave to Ave M)	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
1726 Ave Q to 1711 Ave R (MH 1936 to MH 1939)	\$ 75	\$ -	\$ -	\$ -	\$ -	\$ 75	\$ 75	\$ -	\$ -	\$ -	\$ 75
Sowell/gospel Hill Intersection to 98 Smith Hill	\$ 300	\$ -	\$ -	\$ -	\$ -	\$ 300	\$ 300	\$ -	\$ -	\$ -	\$ 300
1798 Smith Hill to Roosevelt/Mary Int	\$ 260	\$ -	\$ -	\$ -	\$ -	\$ 260	\$ 260	\$ -	\$ -	\$ -	\$ 260
14th & Ave I - Realign and Upsize Wall Unit Sewer	\$ 120	\$ -	\$ -	\$ -	\$ -	\$ 120	\$ 120	\$ -	\$ -	\$ -	\$ 120
500 to 546 Normal Park Dr (Behind townhomes)	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Wastewater Masterplan & Model Updates	\$ 150	\$ 200	\$ -	\$ -	\$ -	\$ 350	\$ 350	\$ -	\$ -	\$ -	\$ 350
Expansion of the Tanyard Creek Lift Station	\$ -	\$ 3,100	\$ -	\$ -	\$ -	\$ 3,100	\$ 3,100	\$ -	\$ -	\$ -	\$ 3,100
Replace 30" w/ 48" trunk Sewer line - Const.	\$ 1,000	\$ -	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ -	\$ 4,000	\$ -	\$ 4,000
Replace AJ-08 Sewer line-Const of Seg A		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,620	\$ -	\$ 3,620
Replace AJ-08 Sewer line-Const of Seg B		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,150	\$ -	\$ 3,150
Replace AJ-08 Sewer line-Const of Seg C		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,600	\$ -	\$ 3,600
Replace 24" w/ 42" trunk AJ-10 Sewer line - Const		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,000	\$ -	\$ 6,000
Elkins Lake #2 (EL 2) Lift Sta Rehab + FM Replace	\$ -	\$ 486	\$ -	\$ -	\$ -	\$ 486	\$ 486	\$ -	\$ -	\$ -	\$ 486
AJ-08 Basin Rehabilitation and Renewal	\$ -	\$ 1,665	\$ -	\$ -	\$ -	\$ 1,665	\$ 1,665	\$ -	\$ -	\$ -	\$ 1,665
RC-04 Basin Rehabilitation & Renewal	\$ -	\$ 1,640	\$ -	\$ -	\$ -	\$ 1,640	\$ 1,640	\$ -	\$ -	\$ -	\$ 1,640
N. B. Davidson WWTP Rehabilitation Project		\$ 15,000	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ 15,000	\$ -	\$ 15,000
Elkins Lake #3 (EL 3) Lift Station Rehabilitation	\$ -	\$ 417	\$ -	\$ -	\$ -	\$ 417	\$ 417	\$ -	\$ -	\$ -	\$ 417

City of Huntsville
Five Year CIP Plan 2021 - 2026

Note: values are in \$1,000s

	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
Rehabilitation of Sewer line in Elkins - Various sizes	\$ -	\$ 200	\$ 200	\$ -	\$ -	\$ 400	\$ 400	\$ -	\$ -	\$ -	\$ 400
Moffett Springs Rd Area Sewer Line Extension	\$ -	\$ 300	\$ 300	\$ -	\$ -	\$ 600	\$ 600	\$ -	\$ -	\$ -	\$ 600
Elkins Lake Equestrian Center Lift Station Rehab	\$ -	\$ -	\$ 371	\$ -	\$ -	\$ 371	\$ 371	\$ -	\$ -	\$ -	\$ 371
AJ-10 Basin Rehabilitation and Renewal	\$ -	\$ -	\$ 1,946	\$ -	\$ -	\$ 1,946	\$ 1,946	\$ -	\$ -	\$ -	\$ 1,946
Bayes (BA) Lift Station Rehabilitation	\$ -	\$ -	\$ 574	\$ -	\$ -	\$ 574	\$ 574	\$ -	\$ -	\$ -	\$ 574
13th St (Ave O to Ave M)	\$ -	\$ -	\$ -	\$ 220	\$ -	\$ 220.00	\$ 220	\$ -	\$ -	\$ -	\$ 220.00
Replace 10-36" Sewer Lines in AJ-10 Basin	\$ -	\$ -	\$ -	\$ 3,331	\$ -	\$ 3,331	\$ -	\$ -	\$ 3,331	\$ -	\$ 3,331
Replace 8/10" w/ 12/18" Sewer Lines in AJ-11 Basin	\$ -	\$ -	\$ -	\$ 2,180	\$ -	\$ 2,180	\$ -	\$ -	\$ 2,180	\$ -	\$ 2,180
Replace 8" w/ 10/12" Sewer Line in AJ-10 Basin	\$ -	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000
AJ-11 Basin Rehabilitation & Renewal	\$ -	\$ -	\$ -	\$ 1,727	\$ -	\$ 1,727	\$ 1,727	\$ -	\$ -	\$ -	\$ 1,727
Replace 8-12" w/ 10-21" Sewer Line RC-03 Basin	\$ -	\$ -	\$ -	\$ -	\$ 2,740	\$ 2,740	\$ 2,740	\$ -	\$ -	\$ -	\$ 2,740
Rehab/Expand Hitching Post LS (.15 TO .30 MGD)	\$ -	\$ -	\$ -	\$ -	\$ 247	\$ 247	\$ 247	\$ -	\$ -	\$ -	\$ 247
Replace 8" w/ 10" Sewer Line in AJ-12 Basin	\$ -	\$ -	\$ -	\$ -	\$ 846	\$ 846	\$ -	\$ -	\$ 846	\$ -	\$ 846
Simmons Street (SS) Lift Station Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 284	\$ 284	\$ 284	\$ -	\$ -	\$ -	\$ 284
McCoy's (MC) Lift Station Rehabilitation	\$ -	\$ -	\$ -	\$ -	\$ 234	\$ 234	\$ 234	\$ -	\$ -	\$ -	\$ 234
TOTAL - Wastewater CIP	\$ 2,295	\$ 23,008	\$ 3,391	\$ 8,458	\$ 4,351	\$ 41,503	\$ 132,901	\$ -	\$ 42,727	\$ -	\$ 175,628
CIP - General	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
Bleacher Cover KBR Field #10 & 11	\$ 60	\$ -	\$ -	\$ -	\$ -	\$ 60	\$ 60	\$ -	\$ -	\$ -	\$ 60
New Sports Complex Feasibility Study	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Eastham Thomason Park Improvemnets	\$ 40	\$ -	\$ -	\$ -	\$ -	\$ 40	\$ 40	\$ -	\$ -	\$ -	\$ 40
Additional Skate Park Improvemnets	\$ -	\$ 75	\$ -	\$ -	\$ -	\$ 75	\$ -	\$ 75	\$ -	\$ -	\$ 75
MLK Community Center - Furniture, Fixture & Equipment	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Update Development District Map	\$ 125										

City of Huntsville
Five Year CIP Plan 2021 - 2026

Note: values are in \$1,000s

	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
Aerial Mapping-Imagery,LiDAR, Planimetric & Topo	\$ -	\$ 150	\$ -	\$ -	\$ -	\$ 150	\$ 150	\$ -	\$ -	\$ -	\$ 150
Improvements to Emancipation Park	\$ -	\$ -	\$ 750	\$ -	\$ -	\$ 750	\$ -	\$ 750	\$ -	\$ -	\$ 750
New Lights for KBR 4-Plex	\$ -	\$ -	\$ 550	\$ -	\$ -	\$ 550	\$ 550	\$ -	\$ -	\$ -	\$ 550
Trail Improvements Phase I	\$ -	\$ -	\$ 100	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Trail Improvements Phase II	\$ -	\$ -	\$ -	\$ 100	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Improvements to Eastham Thomason Park	\$ -	\$ -	\$ -	\$ -	\$ 500	\$ 500	\$ 500	\$ -	\$ -	\$ -	\$ 500
Total - General CIP	\$ 425	\$ 1,096	\$ 2,305	\$ 550	\$ 940	\$ 5,191	\$ 4,366	\$ 825	\$ -	\$ -	\$ 5,191
Airport CIP	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
Runway Reconstruction / Extension	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 1,000	\$ 9,000	\$ -	\$ -	\$ 10,000
Total - Airport CIP	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 1,000	\$ 9,000	\$ -	\$ -	\$ 10,000
CIP - Sidewalk	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
Miscellaneous Sidewalk Improvements	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 250	\$ 250	\$ -	\$ -	\$ -	\$ 250
Sidewalk / Bike Lane along MLK Jr. Drive	\$ -	\$ 1,725	\$ -	\$ -	\$ -	\$ 1,725	\$ -	\$ 1,725	\$ -	\$ -	\$ 1,725
Sidewalk / Bike Lane along 7th Street	\$ -	\$ 1,400	\$ -	\$ -	\$ -	\$ 1,400	\$ -	\$ 1,400	\$ -	\$ -	\$ 1,400
Sidewalk / Bike Lane along University Ave	\$ -	\$ 2,540	\$ -	\$ -	\$ -	\$ 2,540	\$ -	\$ 2,540	\$ -	\$ -	\$ 2,540
Total - Sidewalk CIP	\$ 50	\$ 5,715	\$ 50	\$ 50	\$ 50	\$ 5,915	\$ 250	\$ 5,665	\$ -	\$ -	\$ 5,915

City of Huntsville
Five Year CIP Plan 2021 - 2026

Note: values are in \$1,000s

	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
CIP - Streets	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
Windridge Drive Street Widening	\$ -	\$ 300	\$ -	\$ -	\$ -	\$ 300	\$ 300	\$ -	\$ -	\$ -	\$ 300
Ravenwood Village Drive Extension	\$ -	\$ 2,600	\$ -	\$ -	\$ -	\$ 2,600	\$ -	\$ -	\$ -	\$ 2,600	\$ 2,600
Financial Plaza Extension	\$ -	\$ 1,400	\$ -	\$ -	\$ -	\$ 1,400	\$ -	\$ -	\$ -	\$ 1,400	\$ 1,400
Oakwood Cemetery-Mayes Addition Sec 3 Street Ext.	\$ -	\$ -	\$ 125	\$ -	\$ -	\$ 125	\$ 125	\$ -	\$ -	\$ -	\$ 125
Veterans Memorial Pkwy Widening (FM 1374 to IH-45)	\$ -	\$ 14,000	\$ -	\$ -	\$ -	\$ 14,000	\$ -	\$ -	\$ -	\$ 14,000	\$ 14,000
FM 1374 Widening (IH-45 to City Limits at south end)	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ -	\$ -	\$ 10,000
25th St Extension (IH-45 to Old Houston Rd)	\$ -	\$ -	\$ -	\$ 9,000	\$ -	\$ 9,000	\$ -	\$ -	\$ -	\$ 9,000	\$ 9,000
Pineshadows Dr Ext to IH-45	\$ -	\$ -	\$ -	\$ -	\$ 2,500	\$ 2,500	\$ -	\$ -	\$ -	\$ 2,500	\$ 2,500
16th St Extension to IH-45	\$ -	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000	\$ -	\$ -	\$ -	\$ 3,000	\$ 3,000
Sycamore Ave Widening to 5-Lanes w/ Sidewalks	\$ -	\$ -	\$ -	\$ -	\$ 19,600	\$ 19,600	\$ -	\$ -	\$ -	\$ 19,600	\$ 19,600
Total - Streets CIP	\$ -	\$ 28,300	\$ 125	\$ 9,000	\$ 25,100	\$ 62,525	\$ 425	\$ 10,000	\$ -	\$ 52,100	\$ 62,525
CIP - Drainage	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs.	Revenue Bonds	GO Bonds	TOTAL
18" Storm Sewer Replace on 17th (Ave M to Sam Hou)	\$ 100	\$ -	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Open Ditch lining improvements	\$ 50	\$ 50	\$ 50	\$ 50	\$ 50	\$ 250	\$ 250	\$ -	\$ -	\$ -	\$ 250
Fee Study for Drainage Improvements and Maintenance	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
18" and 24" Storm Sewer Replace (River Oaks / Greenbriar)	\$ -	\$ 50	\$ -	\$ -	\$ -	\$ 50	\$ 50	\$ -	\$ -	\$ -	\$ 50
Watershed Study - Prairie Branch Basin	\$ -	\$ 100	\$ -	\$ -	\$ -	\$ 100	\$ 100	\$ -	\$ -	\$ -	\$ 100
Tributary A Drainage Imp. - HMGP Match Funds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total - Drainage CIP	\$ 150	\$ 300	\$ 50	\$ 50	\$ 50	\$ 600	\$ 600	\$ -	\$ -	\$ -	\$ 600

Note: values are in \$1,000s

Five Year CIP Plan Summary 2021 - 2026

CIP - ALL COMBINED	FY 21-22	FY 22-23	FY 23-24	FY 24-25	FY 25-26	TOTAL	City Funds	Grants/ Reimburs	Revenue Bonds	GO Bonds	TOTAL
Water CIP	\$ 1,350	\$ 6,210	\$ 15,900	\$ 2,391	\$ 18,735	\$ 44,586	\$ 14,296	\$ 15,250	\$ 15,000	\$ -	\$ 44,546
Wastewater CIP	\$ 2,295	\$ 23,008	\$ 3,391	\$ 8,458	\$ 4,351	\$ 41,503	\$132,901	\$ -	\$ 42,727	\$ -	\$ 175,628
Airport CIP	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000	\$ 1,000	\$ 9,000	\$ -	\$ -	\$ 10,000
General CIP	\$ 425	\$ 1,096	\$ 2,305	\$ 550	\$ 940	\$ 5,316	\$ 4,366	\$ 825	\$ -	\$ -	\$ 5,191
Sidewalks CIP	\$ 50	\$ 5,715	\$ 50	\$ 50	\$ 50	\$ 5,915	\$ 250	\$ 5,665	\$ -	\$ -	\$ 5,915
Street CIP	\$ -	\$ 28,300	\$ 125	\$ 9,000	\$ 25,100	\$ 62,525	\$ 425	\$ 10,000	\$ -	\$ 52,100	\$ 62,525
Drainage CIP	\$ 150	\$ 300	\$ 50	\$ 50	\$ 50	\$ 600	\$ 600	\$ -	\$ -	\$ -	\$ 600
TOTAL CIP - ALL COMBINED	\$ 4,270	\$ 64,629	\$ 21,821	\$ 30,499	\$ 49,226	\$ 170,445	\$153,838	\$ 40,740	\$ 57,727	\$ 52,100	\$ 304,405

Capital Equipment Purchases

What is Capital Equipment?

The City of Huntsville considers equipment valued at \$5,000 or more and with a useful life of at least one year to be capital equipment. Most capital equipment purchases are of a recurring nature and are made out of the operating budget.

How are Capital Equipment Purchases Funded?

Capital equipment purchases made by the City of Huntsville typically falls into one of two categories: fleet and machinery inventory or technology equipment. Capital fleet and machinery is replaced based on a capital equipment replacement schedule. The City of Huntsville's capital equipment replacement schedule is prepared by dividing the cost of replacement for each piece of equipment by the equipment's expected useful life span. Each operating fund pays this calculated annual amount for their equipment into the Capital Equipment Replacement Fund. Based on the replacement schedule, purchases of replacement equipment are budgeted in the Capital Equipment Replacement Fund.

The replacement budget is reviewed and adopted annually by the City Council as part of the operating budget. For new fleet or equipment purchases, the operating fund typically transfers the entire cost of the purchase to the Capital Equipment Replacement Fund the first year. The equipment is then added to the replacement schedule and the operating fund pays only the calculated annual amount in each subsequent year. Capital technology equipment purchases are usually budgeted directly from the operating fund or in the Computer Equipment Replacement Internal Service Fund through a transfer from the operating fund purchasing the equipment.

Fund reservations for the General and Enterprise Funds are divided by contribution amounts. Purchase prices in the replacement schedule are reviewed each year.

How do Capital Equipment Purchases Impact the Operating Budget?

The City of Huntsville's capital equipment purchases affect the operating budget in several ways. Capital equipment purchases are made out of the operating budget. Often a piece of equipment is purchased in order to increase the efficiency of operations. For fleet and machinery purchases, the use of the capital equipment replacement schedule is designed to help stabilize the impact of the cost of capital equipment purchases from year-to-year and minimize erratic annual spending patterns.

Because the replacement schedule divides the total replacement cost by the estimated useful life span of the equipment, the operating funds are able to spread the cost of replacement out over the entire life of the equipment instead of having to absorb the full cost of replacement in a single year. This level of planning and management by City Council and staff helps to ensure that Huntsville's fleet and equipment inventory are maintained in a fiscally responsible manner that gives City staff the equipment they need to provide the citizens of Huntsville with excellent services. Maintaining a high-quality fleet and equipment inventory reduces inefficiency and employee down time due to equipment that is in disrepair. Aging equipment is often accompanied by excessive maintenance costs. Regular replacement of capital equipment helps to ensure increased efficiency and minimized maintenance costs.

What is Included in this Year's Capital Equipment Budget?

The City Council approved a total budget for the purchase of capital equipment in FY 2021-22 of \$2,203,147. This includes \$1,841,463 for fleet equipment and \$361,684 for technology equipment. The table on the following pages shows the budget and fund for each FY 2021-22 equipment addition:

City of Huntsville
FY 2021-22
Capital Equipment Budget

Equipment		Fund						
		General Fund	Utility Fund	School Resource Officer SRF Fund	Solid Waste	Capital Equipment	Computer Equipment	Total All Funds
Fleet/Motor Vehicles	Mower w/ Grass Catcher	R			-	18,600		
	Mower	R			-	14,600		
	Tractor	R				17,800		
	Crew Cab Truck	R				63,000		
	Crew Cab Truck w/ work bed	R				43,000		
	3/4 ton Truck regular cab 4x4	R				32,120		
	3/4 ton Truck regular cab	R				29,920		
	3/4 ton Truck Extended Cab	R				30,820		
	1/2 ton Crew Cab	R				29,170		
	Autocar/Heil Front End Load	R				365,000		
	Heavy Trash Truck	R				224,000		
	Marked Patrol Unit (Police) (8)	R				294,720		
	SCBA Units - Fire Dept.	R				50,000		
	Accessories for police units (7)	N	228,055					
	Accessories for SRO unit (1)	N			32,365			
	Mower	N	19,759					
	Mini Excavator w/trailer	N		42,000				
	Remote Control Slope Mower	N		60,355				
	Crew Cab Truck w/ work bed	N		44,000				
	3/4 ton Truck Extended Cab	N	35,379					
Roll Off Truck w/ Container	N				166,800			
Subtotal Fleet / Motor Vehicles		283,193	146,355	32,365	166,800	1,212,750		1,841,463
Computer Servers -Information Technology	R						361,684	361,684
Computer/Phone/Camera Replacements (City-wide)	R							-
Subtotal Technology							361,684	361,684
Total		283,193	146,355	32,365	166,800	1,212,750	361,684	2,203,147

Description of Debt

The City's total outstanding debt at October 1, 2021, is \$87,185,000. The below tables show total municipal debt by use:

**City of Huntsville
Summary of Total Municipal Debt by Use**

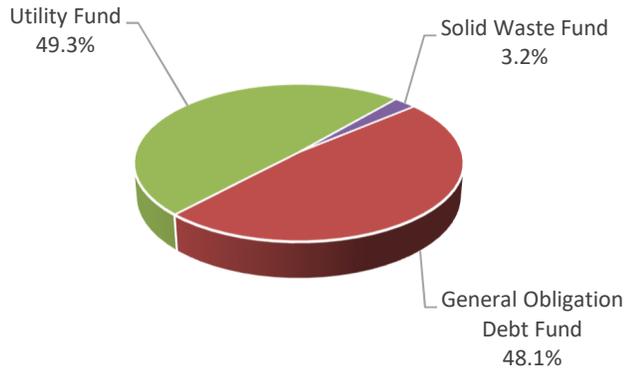
	General Obligation	Utility Fund	Solid Waste	Total
Series 2020, MLK / Animal Shelter	3,170,000			3,170,000
Series 2020, City Hall / Service Center	18,645,000			18,645,000
Series 2019, Police / Fire	19,010,000			19,010,000
Streets	25,221			25,221
Library Bonds	1,105,000			1,105,000
Enterprise Infrastructure	-	43,014,779		43,014,779
Solid Waste			2,215,000	2,215,000
Total Municipal Debt	41,955,221	43,014,779	2,215,000	87,185,000

The below tables show total municipal debt service requirements for FY 21-22 by fund:

**City of Huntsville
Summary of FY 21-22 Debt Service Requirements**

	Current Outstanding Balance	Debt Service Requirement FY 2021-22		
		Principal	Interest	Total
General Obligation Fund	\$ 41,955,221	1,245,221	1,147,891	2,393,112
Utility Fund	\$ 43,014,779	1,649,779	1,668,545	3,318,324
Solid Waste Fund	\$ 2,215,000	125,000	86,000	211,000
Total Municipal Debt	\$ 87,185,000	3,020,000	2,902,436	5,922,436

**City of Huntsville
Summary of Total Municipal Debt Fund**



General Obligation Debt Service Fund

Debt Payable from Ad Valorem (Property) Taxes

The City's total outstanding General Obligation Debt, payable from ad valorem (property) taxes at October 1, 2021, is \$41,955,221. The below table shows the use of those funds:

**City of Huntsville
Outstanding General Obligation Debt**

Series 2020, City Hall / Service Center	\$18,645,000	Library	\$1,105,000	Streets	25,221
Series 2019, Police / Fire	\$19,010,000	Series 2020, MLK/Animal Shelter	3,170,000		

Future Outlook and Impact

The City's legal debt limit for property tax supported debt is 10% of Huntsville's assessed value. Based on current assessed value of \$2,373,004,683 the legal debt limit is \$237,300,468. Council expects to be able to meet current outstanding debt payments with the adopted property tax rate .3075¢ per \$100 assessed tax rate. The debt portion of the property tax rate for FY 2021-22 is 5.93¢ and constitutes 19.28% of the total tax rate. The debt portion of the property tax rate for the prior fiscal year was 6.63¢.

The City issued debt in FY 03-04 in the amount of \$1,200,000 to build a fire station and for improvements to two existing fire stations. A refunding issue in 2004 in the amount of \$2,200,000 replaced debt issues in General, Water, Wastewater, and Solid Waste Funds. In 2005, a refunding issue in the amount of \$3,820,000 was issued for the outstanding street certificate of obligation principal of \$4,965,000. Also in 2005, tax notes in the amount of \$1,145,000 were issued for the construction of an aquatic center and the purchase of equipment (asphalt paver). In 2009, there was a refunding issue in the amount of \$6,405,000 to refund Series 1998 certificates of obligation.

In the November 2009 election, the voters approved bond financing for library expansion/renovation up to \$3,500,000, construction was completed in 2011.

In 2012, the City issued \$8,150,000 of bonds to refund the following:

Water bond (2007)	\$1,122,454
Sewer bond (2002)	4,273,694
GO Refunding (2004, 2005) (Street Bonds)	<u>2,753,852</u>
	\$8,150,000

The net present value of savings is \$1,032,329 over the life of the bonds through FY 2024.

In the 2013-2014 Fiscal Year the City Council voted to call and payoff the remaining \$440,000 of principal outstanding on the 2004 Certificates of Obligation which were issued for construction of a Fire Station. This action saved about \$98,000 of interest cost in the future.

In the 2014-2015 Fiscal Year the City Council also voted to call and payoff the remaining \$715,000 of principal outstanding in the 2009 Certificates of Obligation which were issued for the construction of a Fire Station. This action saved \$52,000 of interest cost in the future.

In the November 2016 election, the voters approved Bond Proposition 1 for new Public Safety Facilities and Bond Proposition 2 for renovations to City Hall and the Service Center. The debt for the Public Safety Facilities was issued in August of 2019 in the amount of \$19,890,000. The 2019 Bond issue projects listed for both Public Safety facilities have a scheduled completion date in 2021. The debt for renovations to City Hall and the Service Center were issued in September of 2020 for \$19,115,000, a scheduled completion date in 2025. Also in 2020, the City issued Certificates of Obligation in the amount of \$3,285,000 to fund renovations to the City community center and to build an Animal Shelter.

Utility Fund

Revenue bond covenants require that net revenues of the combined water and wastewater utilities equal to at least one and one-fourth times the average annual requirements for the payment of principal and interest on the City revenue bonds. The City has at all times met this requirement. Contract debt with the Trinity River Authority (TRA) is considered an operating expense.

Water Operations

Debt payments, comprising 11.48% of the total Utility Fund budget, consists of contract debt with the Trinity River Authority on the surface water treatment plant and Tenaska Frontier Partners, Ltd. (operates an electrical power plant located approximately 20 miles west of the City of Huntsville), and waterworks revenue bonds for water capital projects.

In 1997, the City issued debt through TRA for improvements to the water treatment plant including an additional clarifier, modifying two existing clarifiers and modifying existing filters. In early 1999, the City issued debt for expansion of the water plant to serve Tenaska, an electric cogenerating plant. This debt is fully paid by Tenaska. A refunding issue in March 2010 of all contract debt with the TRA netted over \$1.3 million in savings.

In 2012, a portion of the 2007 Water bond issue original bond (\$1,085,000) was refunded with a general obligation issue. The Water operations pays debt on its portion of the refunding issue.

In the November 2016 election, the voters approved Bond Proposition 3 for the issuance of waterworks and sewer system revenue bonds in an amount not to exceed \$73,000,000 for city waterworks and sewer system facilities. In May 2018 the City issued the debt on Proposition 3 in the amount of \$45,840,000. The City received a premium of \$1,545,000 on the issuance. Approximately \$700,000 of the bond proceeds were used to cover costs of issuing the bonds. Estimated project costs were \$22,270,000 for Water projects and \$24,415,000 for Sewer projects

Bond Proposition 3 / 2018 Revenue Bonds - Water Projects are:

- Elevated Storage Tank -\$4,144,000
- Pump Stations and Ground Storage Tank -\$7,945,600
- Waterlines - \$10,180,400

These projects have been completed and will improve control of water system pressure and fire flow; improve efficiency and decrease repair and maintenance needs, allow for continues superior treatment with expected growth and provide safe and efficient treatment process and increase treatment capacity.

Wastewater/Sewer Operations

In 1997, the City issued revenue bonds in the amount of \$14,395,000 for construction of a third wastewater treatment plant and to provide sewer service to an area that did not have access to city sewer service. In 2002, the City issued revenue bonds for \$7,255,000 for expansion of sewer service to areas near the new wastewater treatment plant and extension of wastewater lines to un-served areas, including the Highway 75 South area. Both of those issues were refunded. The balance at October 1, 2018 of debt related to these is \$1,784,268.

As discussed previously the City issued debt in May 2018 in the amount of \$45,840,000 with approximately \$24,415,000 designated for Sewer projects.

Bond Proposition 3 / 2018 Revenue Bonds - Sewer Projects are:

- Elkins Lake Dam Lift Station - \$3,626,800
- AJ Brown Wastewater Treatment Plant - \$20,788,200

The 2018 Revenue Bond Issue projects listed above for both water and wastewater were completed in FY 20-21.

Solid Waste Fund

In September 2015, the City Council approved authorizing issuing \$2,900,000 of combination Tax and Revenue certificates of obligation to be used to construct a transfer station. Debt payments on these certificates of obligation comprise about 3.1% of the Solid Waste Fund budget for FY 21-22.

Computation of Legal Debt Margin (property tax supported debt)

	October 1, 2021
Assessed Value less Exemptions:	\$ 2,373,004,683
Debt Limit 10 Percent of Assessed Value	\$ 237,300,468
Amount of Debt Applicable to Debt Limit:	
General Obligation Debt:	
2010 Library Bonds	1,105,000
2012 Refunding Series	25,221
2019 Series	19,010,000
2020 Series	18,645,000
2020 Series	3,170,000
Net General Obligation Debt Payable from Ad Valorem Taxes	\$ 41,955,221
Interest & Sinking Fund Balance as of September 30	(330,280)
Total Net General Obligation Debt Payable from Ad Valorem Taxes	\$ 41,624,941
Ratio of Net General Obligation Debt to Taxable Assessed Valuation per \$100	17.5%

Financial Stewardship

The establishment and maintenance of appropriate reserves within the General Fund is critical to prudent financial management. The City's financial policies and strong financial management have been recognized by the two major rating agencies through a strong credit profile.

City of Huntsville's General Obligation Bond Rating -	
Standard & Poor's	AA-
Fitch	AA
City of Huntsville WW and SS Revenue Bonds Rating -	
Standard & Poor's	AA-
Fitch	AA

Summary of General Obligation Debt

<i>General Obligation Debt</i>	Current Outstanding Balance	Debt Service Requirement FY 2021-22		
		Principal	Interest	Total
Library Bonds, Series 2010	\$ 1,105,000	260,000	38,382	298,382
Refunding Bonds, 2012, \$8,150,000 (Gen Debt share)	\$ 25,221	25,221	1,527	26,748
General Obligation Bonds Police & Fire Station, Series 2019	\$ 19,010,000	440,000	570,300	1,010,300
General Obligation Bonds City Hall and Service Center, Series 2020	\$ 18,645,000	425,000	459,412	884,412
Tax and Revenue MLK / Animal Shelter CO Series 2020, \$3,285,000	\$ 3,170,000	95,000	78,268	173,268
Total General Obligation Debt	\$ 41,955,221	1,245,221	1,147,891	2,393,112

Summary of Utility Fund Debt

<i>Utility Fund Debt</i>	Current Outstanding Balance	Debt Service Requirement FY 2021-22		
		Principal	Interest	Total
Refunding Bonds, 2012, \$8,150,000 (Wastewater Fund share)	\$ 449,779	449,779	12,722	462,501
Water & Wastewater System revenue Bonds, 2018, \$45,840,000	\$ 42,565,000	1,200,000	1,655,862	2,855,863
Total Utility Fund Debt	\$ 43,014,779	1,649,779	1,668,585	3,318,364

Summary of Solid Waste Fund Debt

<i>Solid Waste Debt</i>	Current Outstanding Balance	Debt Service Requirement FY 2021-22		
		Principal	Interest	Total
Tax and Revenue Transfer Station CO, Series 2015	\$ 2,215,000	125,000	86,000	211,000
Total Solid Waste Fund Debt	\$ 2,215,000	125,000	86,000	211,000

Debt Summary By Type

		City Debt	Contract Debt	Total
General Obligation	\$	41,955,221		41,955,221
Utility Fund				
	\$			
	2018 \$	42,565,000		42,565,000
Share of 2012 Refund	\$	449,779		449,779
Solid Waste	\$	2,215,000		2,215,000
Total Debt	\$	87,185,000		87,185,000

General Obligation Debt Service Fund Debt Service Requirements to Maturity

Fiscal Year	Outstanding Beginning	Maturities		
		Principal	Interest	Total
2021-2022	41,955,221.00	1,245,221.00	1,147,890.78	2,393,111.78
2022-2023	40,710,000.00	1,255,000.00	1,108,703.78	2,363,703.78
2023-2024	39,455,000.00	1,295,000.00	1,068,423.78	2,363,423.78
2024-2025	38,160,000.00	1,340,000.00	1,026,152.53	2,366,152.53
2025-2026	36,820,000.00	1,080,000.00	988,781.28	2,068,781.28
2026-2027	35,740,000.00	1,120,000.00	950,581.28	2,070,581.28
2027-2028	34,620,000.00	1,160,000.00	910,931.28	2,070,931.28
2028-2029	33,460,000.00	1,205,000.00	869,831.28	2,074,831.28
2029-2030	32,255,000.00	1,245,000.00	827,281.28	2,072,281.28
2030-2031	31,010,000.00	1,275,000.00	788,681.28	2,063,681.28
2031-2032	29,735,000.00	1,315,000.00	751,681.28	2,066,681.28
2032-2033	28,420,000.00	1,355,000.00	713,531.28	2,068,531.28
2033-2034	27,065,000.00	1,390,000.00	674,231.28	2,064,231.28
2034-2035	25,675,000.00	1,430,000.00	640,131.28	2,070,131.28
2035-2036	24,245,000.00	1,460,000.00	605,031.28	2,065,031.28
2036-2037	22,785,000.00	1,500,000.00	569,131.28	2,069,131.28
2037-2038	21,285,000.00	1,535,000.00	532,231.28	2,067,231.28
2038-2039	19,750,000.00	1,570,000.00	494,431.28	2,064,431.28
2039-2040	18,180,000.00	1,610,000.00	455,731.28	2,065,731.28
2040-2041	16,570,000.00	1,650,000.00	415,981.28	2,065,981.28
2041-2042	14,920,000.00	1,695,000.00	375,231.28	2,070,231.28
2042-2043	13,225,000.00	1,730,000.00	333,331.28	2,063,331.28
2043-2044	11,495,000.00	1,780,000.00	290,481.28	2,070,481.28
2044-2045	9,715,000.00	1,825,000.00	246,175.02	2,071,175.02
2045-2046	7,890,000.00	1,690,000.00	200,712.52	1,890,712.52
2046-2047	6,200,000.00	1,735,000.00	156,925.00	1,891,925.00
2047-2048	4,465,000.00	1,780,000.00	111,962.50	1,891,962.50
2048-2049	2,685,000.00	1,830,000.00	65,781.26	1,895,781.26
2049-2050	855,000.00	860,000.00	18,275.02	878,275.02
Total		41,960,221.00	17,338,246.51	59,298,467.51

Bond Debt Service Schedule
City of Huntsville General Obligation
Refunding Bonds, Series 2012, \$8,150,000

Issue Date: 7/15/2012

Maturity Date: 9/1/2022

Payment Date	Principal	Interest	Total	Annual Total
2/15/2022	-	763.50	763.50	
8/15/2022	25,221.00	763.50	25,984.50	26,748.00
Total	\$ 25,221.00	\$ 1,527.00	\$ 26,748.00	\$ 26,748.00

City of Huntsville General Obligation
Library Bonds, Series 2010, \$3,500,000

Issue Date: 2/15/2010

Maturity Date: 2/15/2025

Payment Date	Principal	Interest	Total	Annual Total
2/15/2022	260,000.00	21,531.25	281,531.25	
8/15/2022	-	16,851.25	16,851.25	298,382.50
2/15/2023	270,000.00	16,851.25	286,851.25	
8/15/2023	-	11,721.25	11,721.25	298,572.50
2/15/2024	280,000.00	11,721.25	291,721.25	
8/15/2024	-	6,121.25	6,121.25	297,842.50
2/15/2025	295,000.00	6,121.25	301,121.25	301,121.25
Total	\$ 1,105,000.00	\$ 90,918.75	\$ 1,195,918.75	\$ 1,195,918.75

**City of Huntsville General Obligation
Bonds, Series 2019, \$19,800,000**

Issue Date: 9/6/2019

Maturity Date: 8/15/2049

Payment Date	Principal	Interest	Total	Annual Total
2/15/2022		285,150.00	285,150.00	
8/15/2022	440,000.00	285,150.00	725,150.00	1,010,300.00
2/15/2023		278,550.00	278,550.00	
8/15/2023	455,000.00	278,550.00	733,550.00	1,012,100.00
2/15/2024		271,725.00	271,725.00	
8/15/2024	470,000.00	271,725.00	741,725.00	1,013,450.00
2/15/2025		264,675.00	264,675.00	
8/15/2025	485,000.00	264,675.00	749,675.00	1,014,250.00
2/15/2026		257,400.00	257,400.00	
8/15/2026	500,000.00	257,400.00	757,400.00	1,014,800.00
2/15/2027		249,900.00	249,900.00	
8/15/2027	515,000.00	249,900.00	764,900.00	1,014,800.00
2/15/2028		242,175.00	242,175.00	
8/15/2028	530,000.00	242,175.00	772,175.00	1,014,350.00
2/15/2029		234,225.00	234,225.00	
8/15/2029	545,000.00	234,225.00	779,225.00	1,013,450.00
2/15/2030		226,050.00	226,050.00	
8/15/2030	560,000.00	226,050.00	786,050.00	1,012,100.00
2/15/2031		217,650.00	217,650.00	
8/15/2031	575,000.00	217,650.00	792,650.00	1,010,300.00
2/15/2032		209,025.00	209,025.00	
8/15/2032	595,000.00	209,025.00	804,025.00	1,013,050.00
2/15/2033		200,100.00	200,100.00	
8/15/2033	615,000.00	200,100.00	815,100.00	1,015,200.00
2/15/2034		190,875.00	190,875.00	
8/15/2034	630,000.00	190,875.00	820,875.00	1,011,750.00
2/15/2035		181,425.00	181,425.00	
8/15/2035	650,000.00	181,425.00	831,425.00	1,012,850.00
2/15/2036		171,675.00	171,675.00	
8/15/2036	670,000.00	171,675.00	841,675.00	1,013,350.00
2/15/2037		161,625.00	161,625.00	
8/15/2037	690,000.00	161,625.00	851,625.00	1,013,250.00
2/15/2038		151,275.00	151,275.00	
8/15/2038	710,000.00	151,275.00	861,275.00	1,012,550.00
2/15/2039		140,625.00	140,625.00	
8/15/2039	730,000.00	140,625.00	870,625.00	1,011,250.00
2/15/2040		129,675.00	129,675.00	
8/15/2040	755,000.00	129,675.00	884,675.00	1,014,350.00
2/15/2041		118,350.00	118,350.00	
8/15/2041	775,000.00	118,350.00	893,350.00	1,011,700.00
2/15/2042		106,725.00	106,725.00	
8/15/2042	800,000.00	106,725.00	906,725.00	1,013,450.00
2/15/2043		94,725.00	94,725.00	
8/15/2043	825,000.00	94,725.00	919,725.00	1,014,450.00
2/15/2044		82,350.00	82,350.00	
8/15/2044	850,000.00	82,350.00	932,350.00	1,014,700.00
2/15/2045		69,600.00	69,600.00	
8/15/2045	875,000.00	69,600.00	944,600.00	1,014,200.00
2/15/2046		56,475.00	56,475.00	
8/15/2046	900,000.00	56,475.00	956,475.00	1,012,950.00
2/15/2047		42,975.00	42,975.00	
8/15/2047	925,000.00	42,975.00	967,975.00	1,010,950.00
2/15/2048		29,100.00	29,100.00	
8/15/2048	955,000.00	29,100.00	984,100.00	1,013,200.00
2/15/2049		14,775.00	14,775.00	
8/15/2049	985,000.00	14,775.00	999,775.00	1,014,550.00
Total	\$ 19,010,000.00	\$ 9,357,650.00	\$ 28,367,650.00	\$ 28,367,650.00

**City of Huntsville General Obligation
Bonds, Series 2020, \$19,115,000**

Issue Date: 9/15/2020

Maturity Date: 9/30/2050

Payment Date	Principal	Interest	Total
9/30/2022	425,000.00	459,412.52	884,412.52
9/30/2023	435,000.00	446,662.52	881,662.52
9/30/2024	445,000.00	433,612.52	878,612.52
9/30/2025	460,000.00	420,262.52	880,262.52
9/30/2026	475,000.00	406,462.52	881,462.52
9/30/2027	495,000.00	387,462.52	882,462.52
9/30/2028	515,000.00	367,662.52	882,662.52
9/30/2029	535,000.00	347,062.52	882,062.52
9/30/2030	560,000.00	325,662.52	885,662.52
9/30/2031	575,000.00	308,862.52	883,862.52
9/30/2032	590,000.00	291,612.52	881,612.52
9/30/2033	605,000.00	273,912.52	878,912.52
9/30/2034	625,000.00	255,762.52	880,762.52
9/30/2035	640,000.00	243,262.52	883,262.52
9/30/2036	650,000.00	230,462.52	880,462.52
9/30/2037	665,000.00	217,462.52	882,462.52
9/30/2038	680,000.00	204,162.52	884,162.52
9/30/2039	690,000.00	190,562.52	880,562.52
9/30/2040	705,000.00	176,762.52	881,762.52
9/30/2041	720,000.00	162,662.52	882,662.52
9/30/2042	735,000.00	148,262.52	883,262.52
9/30/2043	745,000.00	133,562.52	878,562.52
9/30/2044	765,000.00	118,662.52	883,662.52
9/30/2045	780,000.00	103,362.52	883,362.52
9/30/2046	790,000.00	87,762.52	877,762.52
9/30/2047	810,000.00	70,975.00	880,975.00
9/30/2048	825,000.00	53,762.50	878,762.50
9/30/2049	845,000.00	36,231.26	881,231.26
9/30/2050	860,000.00	18,275.02	878,275.02
Total	\$ 18,645,000.00	\$ 6,920,606.78	\$ 25,565,606.78

**City of Huntsville General Obligation
MLK Center and Animal Shelter C/O Series 2020, \$3,285,000**

Issue Date: 9/15/2020

Maturity Date: 9/30/2045

Payment Date	Principal	Interest	Total
9/30/2022	95,000.00	78,268.76	173,268.76
9/30/2023	95,000.00	76,368.76	171,368.76
9/30/2024	100,000.00	73,518.76	173,518.76
9/30/2025	100,000.00	70,518.76	170,518.76
9/30/2026	105,000.00	67,518.76	172,518.76
9/30/2027	110,000.00	63,318.76	173,318.76
9/30/2028	115,000.00	58,918.76	173,918.76
9/30/2029	125,000.00	54,318.76	179,318.76
9/30/2030	125,000.00	49,518.76	174,518.76
9/30/2031	125,000.00	44,518.76	169,518.76
9/30/2032	130,000.00	42,018.76	172,018.76
9/30/2033	135,000.00	39,418.76	174,418.76
9/30/2034	135,000.00	36,718.76	171,718.76
9/30/2035	140,000.00	34,018.76	174,018.76
9/30/2036	140,000.00	31,218.76	171,218.76
9/30/2037	145,000.00	28,418.76	173,418.76
9/30/2038	145,000.00	25,518.76	170,518.76
9/30/2039	150,000.00	22,618.76	172,618.76
9/30/2040	150,000.00	19,618.76	169,618.76
9/30/2041	155,000.00	16,618.76	171,618.76
9/30/2042	160,000.00	13,518.76	173,518.76
9/30/2043	160,000.00	10,318.76	170,318.76
9/30/2044	165,000.00	7,118.76	172,118.76
9/30/2045	170,000.00	3,612.50	173,612.50
Total	\$ 3,175,000.00	\$ 967,543.98	\$ 4,142,543.98

Utility Fund - Debt Service Requirements to Maturity

Fiscal Year	Outstanding Beginning	Maturities		
		Principal	Interest	Total
2021-2022	43,014,779.00	1,649,779.00	1,668,585.50	3,318,364.50
2022-2023	41,365,000.00	1,265,000.00	1,595,862.50	2,860,862.50
2023-2024	40,100,000.00	1,325,000.00	1,532,612.50	2,857,612.50
2024-2025	38,775,000.00	1,390,000.00	1,466,362.50	2,856,362.50
2025-2026	37,385,000.00	1,460,000.00	1,396,862.50	2,856,862.50
2026-2027	35,925,000.00	1,535,000.00	1,323,862.50	2,858,862.50
2027-2028	34,390,000.00	1,610,000.00	1,247,112.50	2,857,112.50
2028-2029	32,780,000.00	1,690,000.00	1,166,612.50	2,856,612.50
2029-2030	31,090,000.00	1,760,000.00	1,099,012.50	2,859,012.50
2030-2031	29,330,000.00	1,830,000.00	1,028,612.50	2,858,612.50
2031-2032	27,500,000.00	1,885,000.00	971,425.00	2,856,425.00
2032-2033	25,615,000.00	1,950,000.00	910,162.50	2,860,162.50
2033-2034	23,665,000.00	2,015,000.00	844,350.00	2,859,350.00
2034-2035	21,650,000.00	2,085,000.00	773,825.00	2,858,825.00
2035-2036	19,565,000.00	2,160,000.00	700,850.00	2,860,850.00
2036-2037	17,405,000.00	2,235,000.00	625,250.00	2,860,250.00
2037-2038	15,170,000.00	2,310,000.00	547,025.00	2,857,025.00
2038-2039	12,860,000.00	2,390,000.00	466,175.00	2,856,175.00
2039-2040	10,470,000.00	2,480,000.00	379,537.50	2,859,537.50
2040-2041	7,990,000.00	2,570,000.00	289,637.50	2,859,637.50
2041-2042	5,420,000.00	2,660,000.00	196,475.00	2,856,475.00
2042-2043	2,760,000.00	2,760,000.00	100,050.00	2,860,050.00
Total		43,014,779.00	20,330,260.50	63,345,039.50

Bond Debt Service Schedule

City of Huntsville Waterworks & Sewer System

Wastewater Portion, Series 2012 GO Refunding Bonds, \$4,273,694

Issue Date: July 2012**Maturity Date:** 8/15/2022

Payment Date	Principal	Interest	Total	Annual Total
2/15/2022	-	6,361.00	6,361.00	
8/15/2022	449,779.00	6,361.00	456,140.00	462,501.00
Total	\$ 449,779.00	\$ 12,722.00	\$ 462,501.00	\$ 462,501.00

Bond Debt Service Schedule

City of Huntsville Water & Wastewater System Revenue Bonds

Water & Wastewater Systems Revenue Bonds, Series 2018 , \$45,840,000

Issue Date: May 1,2018**Maturity Date:** 9/30/2043

Payment Date	Principal	Interest	Total	Annual Total
9/30/2022	1,200,000.00	1,655,862.50	2,855,862.50	2,855,862.50
9/30/2023	1,265,000.00	1,595,862.50	2,860,862.50	2,860,862.50
9/30/2024	1,325,000.00	1,532,612.50	2,857,612.50	2,857,612.50
9/30/2025	1,390,000.00	1,466,362.50	2,856,362.50	2,856,362.50
9/30/2026	1,460,000.00	1,396,862.50	2,856,862.50	2,856,862.50
9/30/2027	1,535,000.00	1,323,862.50	2,858,862.50	2,858,862.50
9/30/2028	1,610,000.00	1,247,112.50	2,857,112.50	2,857,112.50
9/30/2029	1,690,000.00	1,166,612.50	2,856,612.50	2,856,612.50
9/30/2030	1,760,000.00	1,099,012.50	2,859,012.50	2,859,012.50
9/30/2031	1,830,000.00	1,028,612.50	2,858,612.50	2,858,612.50
9/30/2032	1,885,000.00	971,425.00	2,856,425.00	2,856,425.00
9/30/2033	1,950,000.00	910,162.50	2,860,162.50	2,860,162.50
9/30/2034	2,015,000.00	844,350.00	2,859,350.00	2,859,350.00
9/30/2035	2,085,000.00	773,825.00	2,858,825.00	2,858,825.00
9/30/2036	2,160,000.00	700,850.00	2,860,850.00	2,860,850.00
9/30/2037	2,235,000.00	625,250.00	2,860,250.00	2,860,250.00
9/30/2038	2,310,000.00	547,025.00	2,857,025.00	2,857,025.00
9/30/2039	2,390,000.00	466,175.00	2,856,175.00	2,856,175.00
9/30/2040	2,480,000.00	379,537.50	2,859,537.50	2,859,537.50
9/30/2041	2,570,000.00	289,637.50	2,859,637.50	2,859,637.50
9/30/2042	2,660,000.00	196,475.00	2,856,475.00	2,856,475.00
9/30/2043	2,760,000.00	100,050.00	2,860,050.00	2,860,050.00
Total	\$ 42,565,000.00	\$ 20,317,537.50	\$ 62,882,537.50	\$ 62,882,537.50

Solid Waste Fund - Debt Service Requirements to Maturity

Fiscal Year	Outstanding Beginning	Maturities		
		Principal	Interest	Annual Total
2021-2022	2,215,000.00	125,000.00	86,000.00	211,000.00
2022-2023	2,090,000.00	130,000.00	81,625.00	211,625.00
2023-2024	1,960,000.00	130,000.00	77,075.00	207,075.00
2024-2025	1,830,000.00	135,000.00	72,525.00	207,525.00
2025-2026	1,695,000.00	140,000.00	67,800.00	207,800.00
2026-2027	1,555,000.00	145,000.00	62,200.00	207,200.00
2027-2028	1,410,000.00	155,000.00	56,400.00	211,400.00
2028-2029	1,255,000.00	160,000.00	50,200.00	210,200.00
2029-2030	1,095,000.00	165,000.00	43,800.00	208,800.00
2030-2031	930,000.00	170,000.00	37,200.00	207,200.00
2031-2032	760,000.00	180,000.00	30,400.00	210,400.00
2032-2033	580,000.00	185,000.00	23,200.00	208,200.00
2033-2034	395,000.00	195,000.00	15,800.00	210,800.00
2034-2035	200,000.00	200,000.00	8,000.00	208,000.00
Total		2,215,000.00	712,225.00	2,927,225.00

Bond Debt Service Schedule

City of Huntsville Solid Waste

Combination Tax & Revenue Certificates of Obligation, Series 2015

Issue Date: 9/15/2015

Maturity Date: 8/15/2035

Payment Date	Principal	Interest	Total
2/15/2022	-	43,000.00	43,000.00
8/15/2022	125,000	43,000.00	168,000.00
2/15/2023	-	40,812.50	40,812.50
8/15/2023	130,000	40,812.50	170,812.50
2/15/2024	-	38,537.50	38,537.50
8/15/2024	130,000	38,537.50	168,537.50
2/15/2025	-	36,262.50	36,262.50
8/15/2025	135,000	36,262.50	171,262.50
2/15/2026	-	33,900.00	33,900.00
8/15/2026	140,000	33,900.00	173,900.00
2/15/2027	-	31,100.00	31,100.00
8/15/2027	145,000	31,100.00	176,100.00
2/15/2028	-	28,200.00	28,200.00
8/15/2028	155,000	28,200.00	183,200.00
2/15/2029	-	25,100.00	25,100.00
8/15/2029	160,000	25,100.00	185,100.00
2/15/2030	-	21,900.00	21,900.00
8/15/2030	165,000	21,900.00	186,900.00
2/15/2031	-	18,600.00	18,600.00
8/15/2031	170,000	18,600.00	188,600.00
2/15/2032	-	15,200.00	15,200.00
8/15/2032	180,000	15,200.00	195,200.00
2/15/2033	-	11,600.00	11,600.00
8/15/2033	185,000	11,600.00	196,600.00
2/15/2034	-	7,900.00	7,900.00
8/15/2034	195,000	7,900.00	202,900.00
2/15/2035	-	4,000.00	4,000.00
8/15/2035	200,000	4,000.00	204,000.00
Total	\$ 2,215,000.00	\$ 712,225.00	\$ 2,927,225.00

ORDINANCE NO. 2021-27

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF HUNTSVILLE, TEXAS, FINDING THAT ALL THINGS REQUISITE AND NECESSARY HAVE BEEN DONE IN PREPARATION AND PRESENTMENT OF AN ANNUAL BUDGET; APPROVING AND ADOPTING THE OPERATING AND CAPITAL IMPROVEMENTS BUDGET FOR THE CITY OF HUNTSVILLE, TEXAS, FOR THE PERIOD OCTOBER 1, 2021, THROUGH SEPTEMBER 30, 2022; RATIFYING AND APPROVING FISCAL AND BUDGETARY POLICIES; RATIFYING AND APPROVING THE INVESTMENT AND BANKING POLICIES; RATIFYING AND APPROVING VARIOUS FEES, RATES AND CHARGES; AND PROVIDING FOR AN EFFECTIVE DATE HEREOF.

WHEREAS more than thirty days before the end of the City’s fiscal year and more than thirty days before the adoption of this ordinance, the City Manager of the City Huntsville, Texas, submitted a proposed budget for the ensuing fiscal year according to Section 11.05 of the Charter of the City of Huntsville, Texas, and Texas Local Government Code Section 102.005; and

WHEREAS the City Manager filed a copy of the proposed budget with the City Secretary and the budget was available for public inspection at least fifteen days before the budget hearing and tax levy for the fiscal year 2021-2022 [Texas Local Government Code § 102.006]; and

WHEREAS the itemized budget shows a comparison of expenditures between the proposed budget and the actual expenditures for the same or similar purposes for the preceding year and the estimated amount of money carried for each [Texas Local Government Code § 102.003(a)]; and

WHEREAS the budget contains financial information of the municipality that shows the outstanding obligations of the City, the available funds on hand to the credit of each fund, the funds received from all sources during the preceding year; the funds available from all sources during the ensuing year; the estimated revenue available to cover the proposed budget; and the estimated tax rate required to cover the proposed budget [Texas Local Government Code § 102.003(b)]; and

WHEREAS notification has been provided to the public concerning the public hearing for the fiscal year 2021 - 2022 budget [Texas Local Government Code § 102.0065]; and

WHEREAS the budget for the year October 1, 2021, through September 30, 2022, has been presented to the City Council, and the City Council has held a public hearing with all notice as required by law, and all comments and objections have been considered; and

WHEREAS the fees, rates and charges set out herein are reasonable and necessary and are established and set in the best interests of the City.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HUNTSVILLE, TEXAS, that:

SECTION 1: City Council adopts the budget for the City of Huntsville, Texas, now before the City Council for consideration and attached, as the budget for the City for the period of October 1, 2021, through September 30, 2022.

SECTION 2: The appropriation for the ensuing fiscal year for operating expenses, debt service and capital outlay budgets shall be fixed and determined as shown in Exhibit A and by reference to the Fund Summaries with account classification totals in the City Secretary’s office.

SECTION 3: New projects described for fiscal year 2021-2022 in the Capital Improvements budget portion of the 2021-2022 budget are approved at the cost level indicated, subject to the availability of funding of project costs (Exhibit A1).

SECTION 4: City Council approves the monthly payment for an eligible employee to the City’s Medical Insurance Internal Service Fund of \$850.00 per month (\$10,200.00 annually), per employee electing coverage.

SECTION 5: City Council approves a budgeted TMRS rate established according to TMRS rates for the benefit levels elected by the City.

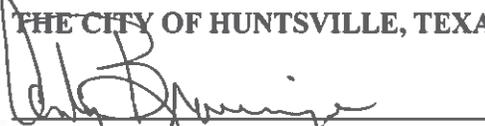
- SECTION 6:** City Council approves a transfer of an amount equal to four (4.0%) percent of the gross revenues received during Fiscal Year 2021-2022 from all water, wastewater, and solid waste customers, as a transfer to the General Fund to compensate the City for the use of streets and rights-of-way by the Water, Wastewater, and Solid Waste Funds.
- SECTION 7:** City Council hereby has reviewed and approves the Fiscal and Budgetary, and Purchasing Policies (Exhibit B).
- SECTION 8:** City Council approves fees, rates, charges and their associated revenue, which is incorporated into the budget; Exhibit D.
Exhibit D authorizes water rate increases as noted for volumetric rates.
- SECTION 9:** City Council has reviewed and approves the investment policies, strategies, and the Investment and Banking Policies and Investment Policy Statement for the Post-Employment Benefit Plan (Exhibit C).
- SECTION 10:** The City Secretary is directed to maintain a copy of the adopted budget, to file a copy of it with the City Library and the County Clerk, and to publish a notice saying the budget is available for public inspection [Texas Local Government Code §§ 102.008 and 102.009(d)].
- SECTION 11:** Council may amend this budget from time to time as provided by law for the purposes of authorizing emergency expenditures or for municipal purposes, provided, however, no obligation shall be incurred or any expenditure made except in conformity with the budget [Texas Local Government Code §§ 102.009-102.011; Huntsville City Charter §§ 11.06-11.07].
- SECTION 12:** The City Manager may, within the policies adopted within this budget, authorize transfers between budget line items; City Council may transfer any unencumbered appropriated balance or portion of it from one office, department, or agency to another at any time, or any appropriation balance from one expenditure account to another within a single office, department, or agency of the City [Huntsville City Charter §11.06.].
- SECTION 13:** City Council expressly repeals all previous budget ordinances and appropriations if in conflict with the provisions of this ordinance. If a court of competent jurisdiction declares any part, portion, or section of this ordinance invalid, inoperative, or void for any reason, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, or sections, or parts of a section of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.
- SECTION 14:** This ordinance shall take effect immediately after its passage.
- PASSED AND APPROVED** on this, the 21st day of September 2021.

ATTEST:

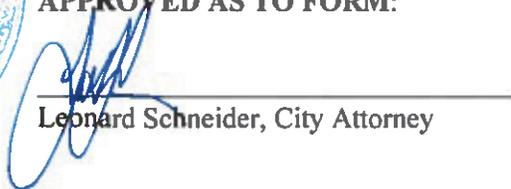

 Kristy Doll, City Secretary



THE CITY OF HUNTSVILLE, TEXAS


 Andy Brauninger, Mayor

APPROVED AS TO FORM:


 Leonard Schneider, City Attorney

ORDINANCE NO. 2021-28

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING TAXES FOR THE CITY OF HUNTSVILLE FOR THE 2021-2022 FISCAL YEAR UPON ALL TAXABLE PROPERTY LOCATED WITHIN AND SUBJECT TO TAXATION IN THE CITY AND PROVIDING FOR THE EFFECTIVE DATE HEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HUNTSVILLE, TEXAS, THAT:

SECTION 1: There is levied and assessed and shall be collected for the 2021-2022 fiscal year ending September 30, 2022, an ad valorem tax of NO AND 30.75/100 (\$0.3075) DOLLARS for each ONE HUNDRED (\$100.00) DOLLARS of assessed value of property located within the city limits of Huntsville, Texas on January 1, 2021, made taxable by law, which when collected, shall be apportioned among funds and departments of the city government of the City of Huntsville for these purposes:

General Fund Operations	\$0.2482
Debt Service for Payment of General Obligations Indebtedness	<u>\$0.0593</u>
	\$0.3075

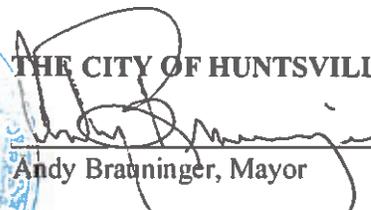
SECTION 2: All property upon which tax is levied shall be assessed on the basis of 100 percent of its appraised value [Property Tax Code § 26.02].

SECTION 3: This ordinance shall take effect from and after its passage by City Council.

PASSED AND APPROVED on this 21st day of September 2021.



THE CITY OF HUNTSVILLE, TEXAS



Andy Brauninger, Mayor

ATTEST:



Kristy Doll, City Secretary

APPROVED AS TO FORM:



Leonard Schneider, City Attorney

Fiscal and Budgetary Policies

I. STATEMENT OF PURPOSE

The purpose of the Fiscal and Budgetary Policies is to identify and present an overview of policies dictated by state law, the City Charter, City ordinances, and administrative policies. The aim of these policies is to achieve long-term stability and a positive financial condition. These policies provide guidelines to the administration and finance staff in planning and directing the City's day-to-day financial affairs and in developing financial recommendations to the City Council. These policies set forth the basic framework for the overall fiscal management of the City. Operating independently of changing circumstances and conditions, these policies assist in the decision-making process. These policies provide guidelines for evaluating both current activities and proposals for future programs.

These policies represent long-standing principles, traditions and practices which have guided the City in the past and have helped maintain financial stability. An important aspect of the policies is the application of budget and fiscal policies in the context of a long-term financial approach. The scope of these policies span accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management and debt management.

The City Council and/or Finance Committee annually review and approve the Fiscal and Budgetary Policies as part of the budget process.

II. BASIS OF ACCOUNTING

A. **Accounting in Accordance With GAAP.** The City's finances shall be accounted for in accordance with generally accepted accounting principles as established by the Governmental Accounting Standards Board.

1. **Organization of Accounts.** The accounts of the City shall be organized and operated on the basis of funds. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions

2. **Fund Structure.** The City of Huntsville uses the following fund groups:

Governmental Funds

General Fund
General Obligation Debt Service Fund
Capital Projects Funds

Special Revenue Funds:

Municipal Court Special Revenues	
Library Special Revenues	Airport Special Revenues
Police Special Revenues	Hotel/Motel Tax & Arts

Proprietary Funds:**Enterprise Funds:**

Utility Fund (Water & Wastewater operations)
Solid Waste

Internal Service Funds:

Medical Insurance Equipment Replacement
Computer Replacement

Permanent Funds:

Library Endowment
Oakwood Cemetery Endowment

Trust Funds:

Retiree PEB Trust –Medical Scholarship Fund
Employee Assistance Fund

3. **Governmental Fund Types.** Governmental funds are used to account for the government's general government activities and include the General, Special Revenue, General Obligation Debt Service and Capital Project funds. Governmental fund types shall use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized when the related fund liability is incurred, if measurable, except for principal and interest on general long-term debt, which are recorded when due, and compensated absences, which are recorded when payable from currently available financial resources.
4. **Proprietary Fund Types.** Proprietary fund types are used to account for the City's business type activities (e.g., activities that receive a significant portion of their funding through user charges). The City has two types of proprietary funds: Enterprise Funds and Internal Service Funds. The City's Proprietary fund types are accounted for on a flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Enterprise funds receive their revenues primarily through user charges for service. Internal Service funds receive their revenues primarily from the other funds of the City.
5. **Permanent Funds.** The Library Endowment Fund and Oakwood Cemetery Endowment Fund are used to account for endowments received by the City. Money available for expenditures in these funds are the accumulated interest earnings.
6. **Trust Funds.** The PEB Trust for retirees is used to account for funds designated for use for retiree Health Insurance costs if needed. Monies in this Fund help to lessen the City's Unfunded Accrued Actuarial Liability (UAAL) that is the result of the City providing a health insurance benefit to certain retirees. The Employee Assistance Fund is funded by contributions from City employees and monies are used to assist employees encountering catastrophic illness (examples – cancer, vehicle accidents, etc.) medical costs. The Scholarship Fund is also funded by contributions from

employee. The monies are used to provide scholarships to graduating seniors of employees who will be continuing their education at a university, junior/community college, or a technical school.

7. **Encumbrance Accounting.** The City shall utilize encumbrance accounting under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

III. OPERATING BUDGET

A. BUDGET PROCESS.

1. **Proposed Budget.** Section 11.05 of the City Charter requires that the City Manager submit to the City Council a proposed budget at least 30 days prior to the end of the fiscal year that presents a complete financial plan for the ensuing year. Public hearings shall be held in the manner prescribed by the laws of the State of Texas relating to budgets in cities and towns. The Charter requires that no budget be adopted or appropriations made unless the total of estimated revenues, income and funds available shall be equal to or in excess of such budget or appropriations. Past practice has been to present a draft budget to City Council at least six weeks prior to fiscal year end.
 - a. The budget shall include four basic segments for review and evaluation: (1) personnel costs, (2) base budget (same level of service) for operations and maintenance costs, (3) decision packages for capital and other (non-capital) project costs, and (4) revenues.
 - b. The budget review process shall include City Council participation in the development of each of the four segments of the proposed budget.
 - c. The budget process will allow the opportunity for the City Council to address policy and fiscal issues.
 - d. A copy of the proposed budget shall be posted on the City's website when it is submitted to the City Council.
2. **Modified Incremental Approach.** The operating budget less prior year supplemental requests, shall serve as the starting point for budget estimates.
3. **Adoption.** Upon the presentation of a proposed budget document to the City Council, the City Council shall call and publicize a public hearing. The City Council shall subsequently adopt by Ordinance such budget, as it may have been amended, as the City's Annual Budget, effective for the fiscal year beginning October 1.

As required by Section 11.05 of the Charter, if the City Council takes no action to adopt a budget on or prior to September 27th, the budget as submitted by the City Manager, is deemed to have been finally adopted by the City Council.

4. **Government Finance Officers Association.** The annual budget shall be submitted

- to the Government Finance Officers Association (GFOA) for evaluation and consideration for the Distinguished Budget Presentation Award.
5. **Truth in Taxation.** Budget development procedures will be in conformance with State law, outlined in the Truth in Taxation process. In the event of a tax increase, at least two notices will be given and public hearings held.
- B. **PLANNING.** Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The budget planning process is for a five year period recognizing that budgets are influenced by decisions made in prior year budgets and that decisions made in the current year budgets serve a precursor to future budget requirements. The City shall recognize both short-term needs and objectives in relation to the long-term goals of the City.
 - C. **PREPARATION.** The operating budget is the City's annual financial operating plan. The budget includes all of the operating departments of the City, the debt service fund, all capital projects funds, internal service funds, and all special revenue funds of the City. An annual budget shall be prepared for all funds of the City, with the exception that capital projects will be budgeted on a project length basis, rather than an annual basis.
 1. **Basis of Budget.** Operating budgets are adopted on a basis consistent with generally accepted accounting principles as promulgated by the Governmental Accounting Standards Board, with exceptions, including that depreciation is not included in the budget, capital purchases are budgeted in the year of purchase, unmatured interest on long-term debt is recognized when due, and debt principal is budgeted in the year it is to be paid.
 - a. Governmental Fund Types are budgeted on a modified accrual basis, with exceptions as noted above. Revenues are included in the budget in the year they are expected to become measurable and available. Expenditures are included in the budget when they are measurable, a liability is incurred, and the liability will be liquidated with resources included in the budget.
 - b. Capital project budgets are project length budgets and are budgeted on a modified accrual basis.
 - c. Proprietary fund types are budgeted generally on an accrual basis with exceptions as noted above. Revenues are budgeted in the year they are expected to be earned and expenses are budgeted in the year the liability is expected to be incurred. The emphasis is on cash transactions in lieu of non-cash transactions, such as depreciation. The focus is on the net change in working capital.
 2. **Legal Level of Control.** The budget shall be adopted at the "legal level of control," which is, by Division, within individual funds. The level at which management, without prior council approval, loses the ability to reapply budgeted resources from one use to another is known as the budgets' "legal level of control." The City has a number of levels of detail in the operating budgets - the fund, the department, the division, the object and the line item.

Example:

Fund - General Fund
 Department - Public Safety
 Division - Police
 Object - Salaries, Other Pay and Benefits
 Line Item - Regular Salaries

In the above example, the legal level of control is the budget total for the Police Division. Department Heads may not exceed budget allocations at the object code level in controllable account without City Manager approval.

3. **Identify Available Funds.** The budget shall be sufficiently detailed to identify all available funds. The format will include estimated beginning funds, sources of funds, uses of funds, and estimated remaining funds at budget year-end. An actual prior year, estimated current year and proposed budget shall be presented.
4. **Interfund Transfers/Charges.** A summary showing transfers and charges between funds will be provided during the budget process to explain the "double counting" of revenues and expenditures.
5. **Periodic Reports.** In compliance with Section 11.02(e) of the Charter, the City will maintain a budgetary control system to ensure adherence to the budget and will prepare periodic reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.
6. **Self Sufficient Enterprise Funds.** Enterprise operations, Utility Fund, Solid Waste, are intended to be self-sufficient.
7. **Administrative Cost Reimbursement.** Enterprise fund budgets shall include a reimbursement to the General Fund to pay a proportionate share of administrative costs. Documentation to support the transfer shall be presented to City Council during the budget process.
8. **Charges to Other Funds by Internal Service Funds.** Charges by internal service funds to user divisions and funds shall be documented as part of the budget process.
9. **Appropriations Lapse.** Pursuant with Section 11.06 of the Charter, annual appropriations lapse at year end. Items purchased through the formal purchase order system (i.e., the encumbered portions), and not received by fiscal year end, are presented to City Council for re-appropriation in the subsequent fiscal year. To be eligible for automatic re-appropriation in a subsequent year, the goods or services must have been ordered in good faith and appropriated in the year encumbered.. The original budget is amended to include the re-appropriations. Capital projects budgets do not lapse at year-end.
10. **Performance Indicators and Productivity Indicators.** The annual budget, where possible, will utilize performance measures and productivity indicators.

D. **BALANCED BUDGET.** The budget shall be balanced using a combination of current

revenues and available funds. Current year operating expenses shall be funded with current year generated revenues. No budget shall be adopted unless the total of estimated revenues, income, and funds available is equal to or in excess of such budget.

- E. REPORTING. Periodic financial reports shall be prepared to enable the Department Heads to manage their budgets and to enable monitoring and control of the budget.
- F. CONTROL. Operating Expenditure Control is addressed in Section V of these Policies.
- G. CONTINGENT APPROPRIATION. The General Fund, Utility Fund and Solid Waste Fund may have an adequate contingent appropriation. This contingent appropriation, titled "Reserve for Future Allocation", shall be disbursed only by transfer to another departmental appropriation. Transfers from this item shall be controlled as outlined in Section VI, D of these policies.
- H. EMPLOYEE BENEFITS. The City budget process shall include a review of employee benefits.
 1. Medical Insurance Fund - The Finance Committee shall review rates to be charged for employee and dependent coverage.
 2. Retirement Plan - The City is a member of the Texas Municipal Retirement System (TMRS). Employees working at least 1,000 hours per year shall contribute 7% to the TMRS plan. The City's match will be established according to TMRS rates for the benefit levels elected by the City. Any budgeted funds not spent can be deposited with TMRS to reduce the City's unfunded liability with Council's approval or will revert back to the unallocated monies in the appropriate fund.
 3. Workers Compensation Insurance - The City shall participate in the Texas Municipal League (TML) Workers Compensation Risk Pool. Rates for required coverage will be established by the Pool, adjusted for experience on an annual basis. Refunds that may be granted through the pool will be prorated between the City funds. Unspent monies will revert back to the appropriate fund.
 4. Social Security/Medicare - The City does not pay Social Security for employees. Medicare is paid for employees hired after March 31, 1986 or for those employees otherwise having access through the City.
 5. Recommendations for adjustments to the pay and classification system will be made annually in order to maintain external parity and internal equity. Recommendations will be built into the proposed basic budget.

IV. RESERVES/UNALLOCATED FUNDS

- A. OPERATING RESERVES/FUND BALANCES. The City shall maintain unallocated reserves in operating funds to pay expenditures caused by unforeseen emergencies or for shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes. Generally, unallocated reserves for all operating funds excluding, Internal Service Funds, Capital Projects, and Special Revenue Funds shall be maintained at a minimum amount of 25% of the annual budget (less transfers to capital projects) for each fund unless specifically identified in this section. Unallocated reserves shall not be used to support on-going operating expenditures. This reserve is defined as unreserved

current assets less inventory and on-going receivables (ex. utility billing, sales tax) minus current liabilities payable from these assets.

B. FUND BALANCES USED FOR CAPITAL EXPENDITURES. Reserves shall be used for one time capital expenditures only if:

1. there are surplus balances remaining after all reserve and fund allocations are made; or
2. the City has made a rational analysis with justifying evidence that it has an adequate level of short and long-term resources.

C. SPECIFIC APPROPRIATION BY CITY COUNCIL. If fund balances are used to support one time capital and onetime non-operating expenditures, the funds must be specifically appropriated by the City Council.

D. CITY MANAGER'S AUTHORITY TO ASSIGN FUND BALANCE/UNALLOCATED RESERVES.

At times, the City may be in various planning stages of projects. Each project will undoubtedly have its own funding considerations and challenges. As a means of planning for projects and ensuring (when necessary and appropriate) the availability of Unallocated Reserves to pay for projects, the City Manager is hereby authorized to place certain Unallocated Reserves in each of the City's funds in "Assigned" status. The definition of the term Assigned is as follows: Assigned Unallocated Reserves includes amounts that are constrained by the City's intent to be used for a specific purpose but are neither restricted nor committed (as defined by GASB 54). When Unallocated Reserves are placed in the "Assigned" status, they are to be noted and reduced as part of the balance of Unallocated Reserves as calculated in the Fiscal and Budgetary Policies , Section IV, A. The City Manager may assign Unallocated Reserves under the following circumstances if the amount exceeds \$50,000:

1. Matching funds for grants applied for with approval from the City Council.
2. When the City Manager is presented with documentation illustrating an adopted Capital Improvement Project is expected to be in excess of budgeted funds.
3. When the City Manager has documented reason to believe that claims will exceed budgeted revenues in the City's Medical Insurance Fund.
4. When the City is engaged in litigation for which there is not expected to be third party insurance coverage.
5. For Economic Development Incentive Agreements and/or Developers Agreements approved by Council.
6. When the City Manager has documented reason to believe an amendment to the budget will be necessary for which Unallocated Reserves will be the most likely source of funds.
7. When the Council has approved a project and directed staff to proceed and the next sequential step in the project (feasibility study, programming, rate study, conceptual design, full design or construction) has not yet been identified for funding.

The City Manager and/or his designee shall update the Assigned Unallocated Reserve three times annually as follows:

1. As soon as practical after the Council has adopted the Budget.
2. As soon as practical after the Comprehensive Annual Financial Report is complete.
3. In conjunction with the annual budget adoption.

The updates described above will be reviewed, discussed and adopted by the Council Finance Committee.

- E. SPECIAL REVENUE FUNDS. Monies in the Special Revenue Funds shall be expended for their intended purposes, in accordance with an approved budget. There is no reserve requirement.
- F. CAPITAL PROJECT FUNDS. Monies in the Capital Projects Funds shall be expended in accordance with an approved budget. There is no reserve requirement.
- G. INTERNAL SERVICE FUNDS. Working capital in equipment replacement funds will vary to meet annual fluctuations in expenditures. Monies in the Internal Service Funds shall be expended for their intended purpose in conformance with the approved budget and approved replacement schedules. Additions to the Fleet or additional computer equipment will not be funded from replacement funds without council approval.
- H. GENERAL OBLIGATION DEBT SERVICE FUND AND INTEREST ACCOUNTS. Reserves in the General Obligation Debt Service Fund and Utility Fund's Interest and Sinking accounts shall be maintained as required by outstanding bond indentures. Reduction of reserves for debt shall be done only with City Council approval after Council has conferred with the City's financial advisor to insure there is no violation of bond covenants.
- I. DEBT COVERAGE RATIOS. Debt Coverage Ratios shall be maintained as specified by the bond covenants.
- J. MEDICAL INSURANCE FUND RESERVE. A reserve shall be established in the City's Health Insurance Fund to avoid potential shortages. The reserve amount shall be 6 months of budgeted claims for Medical and Dental claims. Such reserve shall be used for no purpose other than for financing losses under the insurance program.
- K. The City shall contract for an actuarial review once every two years related to its OPEB liability for retiree medical insurance benefit, in accordance with Government Accounting Standard Board pronouncements.

V. REVENUE MANAGEMENT

- A. CHARACTERISTICS OF THE REVENUE SYSTEM. The City strives for the following optimum characteristics in its revenue system:
 1. **Simplicity and Certainty.** The City shall strive to keep the revenue classification system simple to promote understanding of the revenue sources. The City shall describe its revenue sources and enact consistent collection policies to provide assurances that the revenues are collected according to budgets and plans.

2. **Equity.** The City shall make every effort to maintain equity in its revenue system structure. The City shall minimize all forms of subsidization between entities, funds, services, utilities, and customers.
 3. **Realistic and Conservative Estimates.** Revenues are to be estimated realistically. Revenues of volatile nature shall be budgeted conservatively.
 4. **Centralized Reporting.** Receipts will be submitted daily to the Finance Department for deposit and investment. Daily transaction reports and supporting documentation will be prepared.
 5. **Review of Fees and Charges.** The City shall review all fees and charges annually in order to match fees and charges with the cost of providing that service.
 6. **Aggressive Collection Policy.** The City shall follow an aggressive policy of collecting revenues. Utility services will be discontinued (i.e. turned off) for non-payment in accordance with established policies and ordinances. The attorney responsible for delinquent tax collection, through the central collection agency, shall be encouraged to collect delinquent property taxes using an established tax suit policy and sale of real and personal property to satisfy non-payment of property taxes. A warrant officer will aggressively pursue outstanding warrants, and the Court will use a collection agency to pursue delinquent fines.
- B. **NON-RECURRING REVENUES.** One-time or non-recurring revenues will not be used to finance current ongoing operations. Non-recurring revenues will be used only for one-time expenditures such as capital needs.
- C. **PROPERTY TAX REVENUES.** All real and business personal property located within the City shall be valued at 100% of the fair market value based on the appraisal supplied by the Walker County Appraisal District. Reappraisal and reassessment is as provided by the Appraisal District. Property tax rates shall be maintained at a rate adequate to fund an acceptable service level. Based upon taxable values, rates may be adjusted to fund this service level. Collection services shall be contracted out with a central collection agency, currently the Walker County Appraisal District.
- D. **INTEREST INCOME.** Interest earned from investment of available monies, whether pooled or not, shall be distributed to the funds in accordance with the equity balance of the fund from which monies were invested.
- E. **USER-BASED FEES AND SERVICE CHARGES.** For services associated with a user fee or charge, the direct and indirect costs of that service shall be offset wholly or partially by a fee where possible. There shall be an annual review of fees and charges to ensure that the fees provide adequate coverage of costs of services. Full fee support for operations and debt service costs shall be required in the Proprietary Funds. Partial fee support shall be generated by charges for miscellaneous licenses and fines, sports programs, and from other parks, recreational, cultural activities, and youth programs.
- F. **UTILITY RATES.** The City shall review and adopt utility rates annually that generate revenues required to cover operating expenditures, meet the legal requirements of applicable bond covenants, and provide for an adequate level of working capital.

- G. **COST REIMBURSEMENTS TO THE GENERAL FUND.** The General Fund shall be reimbursed by other funds for a proportionate share of administrative costs. Documentation to support the transfer shall be presented to City Council as part of the budget process.
- H. **INTERGOVERNMENTAL REVENUES/GRANTS/SPECIAL REVENUES.** Grant revenues and other special revenues shall be spent for the purpose(s) intended. The City shall review grant match requirements and include in the budget all grant revenues and expenditures.
- I. **REVENUE MONITORING.** Revenues actually received are to be regularly compared to budgeted revenues.
- J. **REVENUE PROJECTIONS.** Each existing and potential revenue source shall be re-examined annually.

VI. EXPENDITURE CONTROL

- A. **APPROPRIATIONS.** The responsibility for budgetary control lies with the Department Head. Department Heads may not approve expenditures that exceed monies available at the object code level. Capital expenditures are approved by the City Council on a per project basis.
- B. **AMENDMENTS TO THE BUDGET.** In accordance with the City Charter, the City Council may transfer any unencumbered appropriated balance or portion thereof from any office, department, or agency to another at any time.
- C. **CITY MANAGER'S AUTHORITY TO AMEND BUDGET.**
 - 1. **Reserve for Future Allocation.** The City Manager may authorize transfers of \$50,000 or less from the budgeted Reserve for Future Allocation. For authorizations of \$25,000 or less, the City Manager will report the use of Reserve for Future Allocation as an informational item. For authorizations between \$25,001 and \$50,000, the City Manager shall provide written notice to the Council of his/her intent to authorize a transfer of Reserve for Future Allocation in excess of \$25,000 (but not more than \$50,000), and allow seven (7) business days to pass without a request by a Councilmember to place the proposed expenditure on a City Council meeting agenda for full City Council consideration.
 - 2. **Transfer Between Line Items.** The City Manager may, without prior City Council approval, authorize transfers between budget line items within a Fund with the exception that:
 - a) Transfers from Salary and Benefit accounts shall stay within the Salary and Benefits account classification/object code.
 - b) Savings from City Council approved capital purchases may not be spent for other than their intended purpose;
 - c) Additions to the Fleet and additional computer equipment may not be purchased from equipment replacement funds

3. **Capital Project Budgets.** The City Manager shall have the authority to transfer amounts between line items of a capital project budget and to transfer monies from a project's Contingency Reserve to fund change orders on the project. The City Manager, without prior Council approval, may approve a change order to a construction or engineering contract in an amount not to exceed \$50,000, as long as the cumulative total of all change orders to the project do not exceed the State allowed maximum of 25% of the original contract price.

D. **PURCHASING.** All purchases shall be made in accordance with the Purchasing Procurement and Disposition Policies approved by the Finance Committee. Purchasing will review all bids before posting. The sealed bid requirement is \$50,000 if the anticipated bid is \$50,000 or greater. Purchases of \$50,000 and more in any one fiscal year from any one vendor whether a single purchase or separate or sequential purchases require city council approval. Purchases of less than \$50,000 from a single vendor added to purchases of less than \$50,000 from another vendor creating an asset of \$50,000 or more do not require Council approval. The following shows a summary of approval requirements for purchases.

APPROVAL REQUIREMENTS FOR PURCHASES

Dollar Figure	Supervisor Or Director Designee	Department Director	Purchasing Agent	City Manager	City Council
Less than \$1,000	✓				
\$1,000 to less than \$8,000 (Quotation Form and Purchase Order)	✓	✓	✓		
\$8,000 to less than \$50,000 (Purchase Order)	✓	✓	✓	✓	
\$50,000 or more		✓	✓	✓	✓

✓ Denotes signature approval

E. **CONTRACTS.** The City Manager, or Mayor as authorized by Council, shall be the signature authority on contracts above \$8,000 pursuant to the approval requirement for purchases as outlines after review by the City Attorney and Finance Director.

F. **PROMPT PAYMENT.** All invoices approved for payment by the proper City authorities shall be paid by the Finance Department within thirty (30) calendar days of receipt, in accordance with the provisions of state law. Proper procedures shall be established that enables the City to take advantage of all purchase discounts, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

VII. CAPITAL IMPROVEMENTS PROGRAM AND THE CAPITAL BUDGET.

- A. PROGRAM PLANNING. The City shall develop and maintain a multi-year plan for capital improvements and make capital improvements in accordance with the approved plan. The Capital Improvements Program will be updated annually. The Capital Improvements Program (CIP) is a planning document and does not authorize or fund projects. The planning time frame for the capital improvements program will normally be five to ten years.
- B. BUDGET PREPARATION. The capital budget shall evolve from the Capital Improvements Program. Capital project expenditures must be appropriated in the capital budget. A funding source and resource availability shall be presented to the City Council at the time a project is presented for funding. The City's Capital Budget is to be prepared annually in conjunction with the operating budget on a fiscal year basis to ensure that capital and operating needs are balanced against each other. Projects approved for funding from the Capital Improvements Program will be included in the Capital Budget.
- C. PROJECT LENGTH BUDGET. A budget for a capital project shall be a project length budget. At the end of the fiscal year, the unspent budget of an approved capital project shall automatically carry forward to the subsequent fiscal year until the project is completed. At project end, funds shall be available for project reallocation or returned to the originating fund.
- D. BUDGET AMENDMENT. All budget amendments shall be in accordance with State law. City Manager authority to amend the budget is identified in Section VI - D.
- E. FINANCING PROGRAMS. Alternative financing sources will be explored. The term of the debt issue may not exceed the expected useful life of the asset.
- F. REPORTING. Periodic financial reports shall be prepared to enable the Department Heads to manage their capital budgets and to enable the Finance Department to monitor, report, and provide information about the capital budget.
- G. EVALUATION CRITERIA. Capital investments shall foster goals of economic vitality, neighborhood vitality, infrastructure preservation, provide service to areas lacking service and improve services in areas with deficient services. Evaluation criteria for selecting which capital assets and projects to include for funding shall include the following:
 - mandatory projects
 - efficiency improvement
 - policy area projects
 - project's expected useful life
 - availability of state/federal grants
 - prior commitments
 - maintenance projects
 - project provides a new service
 - extent of usage
 - effect of project on operation and maintenance costs
 - elimination of hazards

VIII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

- A. ACCOUNTING. The Finance Director is responsible for establishing the Chart of Accounts and for recording financial transactions.

B. AUDITING.

1. **Qualifications of the Auditor.** Section 11.16 of the City's Charter requires the City to be audited annually by independent accountants ("auditor"). The CPA firm must demonstrate that it has staff to conduct the City's audit in accordance with generally accepted auditing standards and contractual requirements. The auditor must be licensed by the State of Texas.
2. **Responsibility of Auditor to City Council and Finance Committee.** The auditor is retained by and is accountable to the City Council. The auditor shall communicate directly with the Finance Committee as necessary to fulfill its legal and professional responsibilities. The auditor's report on the City's financial statements shall be completed within 120 days of the City's fiscal year end.
3. **Selection of Auditor.** The City shall request proposals for audit services at least once every three years. The City shall select the auditor by May 31, of each year. As required in Section 11.16 of the City Charter, the Auditor is appointed by the Mayor, with approval of the Council. The Certified Public Accountant shall have no personal interest, directly or indirectly, in the financial affairs of the City or any of its officers.
4. **Contract with Auditor.** The agreement between the independent auditor and the City shall be in form of a written contract. A time schedule for completion of the audit shall be included.
5. **Scope of Audit.** All general purpose statements, combining statements and individual fund and account group statements and schedules shall be subject to a full scope audit.
6. **Publication of Results of Audit.** As required by Section 11.16 of the City Charter, notice of the completion of the audit shall be published in a newspaper and copies placed in the office of the Director of Finance and the Huntsville Public Library. A copy will also be available in the office of the City Secretary.

C. FINANCIAL REPORTING.

1. **External Reporting.** As a part of the audit, the auditor shall assist with preparation of a written Comprehensive Annual Financial Report (CAFR) to be presented to the City Council. The CAFR shall be prepared in accordance with generally accepted accounting principles (GAAP) and shall be presented annually to the Government Finance Officers Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting.
2. **Availability of Reports.** The comprehensive annual financial report shall be made available to the elected officials, bond rating agencies, creditors and citizens.
3. **Internal Reporting.** The Finance Department shall prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs.

IX. INVESTMENTS AND CASH MANAGEMENT

- A. DEPOSITORY BANK. A Depository Bank shall be selected by the City Council for a two-year period, and may be renewed in accordance with the Public Funds Investment Act. A request for proposal shall be used as the means of selecting a Depository Bank. The Depository Bank shall specifically outline safekeeping requirements.
- B. DEPOSITING OF FUNDS. The Finance Director shall promptly deposit all City funds with the Depository Bank in accordance with the provisions of the current Bank Depository Agreement and the City Council approved Investment Policies. Investments and reporting shall strictly adhere to the City Council approved Investment Policies.
- C. INVESTMENT POLICY. All funds shall be invested in accordance with the approved investment policy. Investment of City funds emphasizes preservation of principal. Objectives are, in order, safety, liquidity and yield. A procedures manual shall be approved by the Finance Committee.
- D. MONTHLY REPORT. A monthly cash and investment report shall be prepared.

X. ASSET MANAGEMENT

- A. FIXED ASSETS AND INVENTORY. A fixed asset of the City is defined as a purchased or otherwise acquired piece of equipment, vehicle, furniture, fixture, capital improvement, infrastructure addition, or addition to existing land, buildings, etc. A fixed asset's cost or value is \$5,000 or more, with an expected useful life greater than one year. Improvements and infrastructure values are \$25,000 or more in cost with a useful life or extension of five years.
- B. MAINTENANCE OF PHYSICAL ASSETS. The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of fixed assets.
- C. OPERATIONAL PROCEDURES MANUAL. Records shall be purged that do not meet the capitalization criteria and operational procedures shall be in accordance with a fixed asset records procedure manual.
- D. SAFEGUARDING OF ASSETS. The City's fixed assets will be reasonably safeguarded and properly accounted for. Responsibility for the safeguarding of the City's fixed assets lies with the Department Head in whose department the fixed asset is assigned.
- E. MAINTENANCE OF RECORDS. The Finance Department shall maintain the records of the City's fixed assets including description, cost, department of responsibility, date of acquisition and depreciation where applicable. Records of land and rights-of-way shall be maintained in the Planning & Development Department.
- F. ANNUAL INVENTORY. An annual inventory of assets shall be performed and accounted for by each department using guidelines established by the Finance Department. Such inventory shall be performed by the Department Head or the designated agent. The Department Head shall use a detailed listing and shall be responsible for a complete review of assigned fixed assets. A signed inventory list shall be returned to the Finance

Department.

- G. **INFRASTRUCTURE MAINTENANCE.** The City recognizes that deferred maintenance increases future capital costs. Funds shall be included in the budget each year to maintain the quality of the City's infrastructure. Replacement schedules should be developed in order to anticipate this inevitable ongoing and obsolescence of infrastructure.
- H. **SCHEDULED REPLACEMENT OF ASSETS.** As part of the ongoing replacement of assets, the City has established Equipment Replacement Funds. These funds charge the user funds, based on the estimated replacement cost and estimated life of the equipment. The City maintains fleet and computer replacement funds.

XI. DEBT MANAGEMENT

- A. **DEBT ISSUANCE.** The City shall issue debt when the use of debt is appropriate and specifically approved by the City Council and expenditure of such monies shall be in strict accordance with the designated purpose.
- B. **ISSUANCE OF LONG-TERM DEBT.** The issuance of long-term debt is limited to use for capital improvements or projects that cannot be financed from current revenues or resources and future citizens will receive a benefit from the improvement. Debt may be issued for the purposes of purchasing land or rights-of-way and/or improvements to land, street improvements, or construction projects to provide for the general good. For purposes of this policy, current resources are defined as that portion of fund balance in excess of the required reserves. The payback period of the debt will be limited to the estimated useful life of the capital projects or improvements.
- C. The City shall strive to schedule debt issues to take advantage of the small issuer status designation in regard to Federal Arbitrage laws.
- D. **PAYMENT OF DEBT.** When the City utilizes long-term debt financing it will ensure that the debt is financed soundly by realistically projecting the revenue sources that will be used to pay the debt; and financing the improvement over a period not greater than the useful life of the improvement.
- E. **TYPES OF DEBT.**
 1. **General Obligation Bonds (G.O.'s).** General obligation bonds shall be used only to fund capital assets of the general government, and not used to fund operating needs of the City. General obligation bonds are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City. The term of a bond issue shall not exceed the useful life of the asset(s) funded by the bond issue. General obligation bonds must be authorized by a vote of the citizens of the City of Huntsville.
 2. **Revenue Bonds (R.B.'s).** Revenue bonds shall be issued as determined by City Council to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the bond issue.
 3. **Certificates of Obligation (C.O.'s).** Certificates of obligation may be used in order to

- fund capital assets. Debt service for C.O.'s may be either from general revenues or backed by a specific revenue stream or streams or by a combination of both. C.O.'s may be used to fund capital assets where full bond issues are not warranted as a result of the cost of the asset(s) to be funded through the instrument. Infrastructure and building needs may also be financed with Certificates of Obligation, after evaluation of financing alternatives by the City's Financial Advisor. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue.
4. **Tax Anticipation Notes.** Tax Anticipation Notes may be used to fund capital assets of the general government or to fund operating needs of the City. Tax Anticipation Notes are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City. The term of a note issue shall not exceed the useful life of the asset(s) funded by the debt issued or seven years whichever is less.
 5. **Capital Lease.** Capital leases may be used to fund capital assets with shorter lives (generally less than 10 years) for vehicles, equipment and software. The term shall not exceed the useful life of the assets.
- F. **METHOD OF SALE.** The City shall use a competitive bidding process in the sale of bonds and certificates of obligation unless some other method is specifically agreed to by City Council.
 - G. **FINANCIAL ADVISOR.** The Finance Committee will recommend to the City Council a financial advisor to oversee all aspects of any bond issue.
 - H. **ANALYSIS OF FINANCING ALTERNATIVES.** Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but not be limited to, 1) grants in aid, 2) use of reserves, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.
 - I. **DISCLOSURE.** Full disclosure of operations shall be made to the bond rating agencies and other users of financial information. The City staff, with the assistance of financial advisors and bond counsel, shall prepare the necessary materials for presentation to the rating agencies, and shall aid in the production of Offering Statements.
 - J. **DEBT STRUCTURING.** The City will generally issue debt for a term not to exceed 20 years. The City will exceed a 20-year term only upon recommendation of the City's Financial Advisor and in no case shall the term of the debt issue exceed the life of the asset acquired. The repayment schedule shall approximate level debt service unless operational matters dictate otherwise or if market conditions indicate a potential savings could result from modifying the level payment stream. Consideration of market factors, including tax-exempt qualification, and minimum tax alternatives will be given during the structuring of long-term debt instruments.
 - K. **FEDERAL REQUIREMENTS.** The City will maintain procedures to comply with arbitrage rebate and other Federal requirements.
 - L. **BIDDING PARAMETERS.** The notice of the sale of bonds will be carefully constructed so as to ensure the best possible bid for the City, in light of the existing market conditions and other prevailing factors. Parameters to be examined include:
 - **Limits between lowest and highest coupons**
 - **Coupon requirements relative to the yield curve**

- **Method of underwriter compensation, discount or premium coupons**
- **Use of bond insurance**
- **Call provisions**

XII. INTERNAL CONTROLS

- A. **WRITTEN PROCEDURES.** Wherever possible, written procedures shall be established and maintained by the Finance Department for all functions involving cash handling and/or accounting throughout the City. These procedures shall embrace the general concepts of fiscal responsibility set forth in this policy statement.
- B. **DEPARTMENT HEAD RESPONSIBILITIES.** Each Department Head is responsible to ensure that good internal controls are followed throughout the Department, that all Finance Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed.
- C. **COMPUTER SYSTEM/DATA SECURITY.** The City shall provide security of its computer system and data files through physical security and appropriate backup procedures. A disaster recovery plan shall be developed by the Information Services Department. Computer systems shall be accessible only to authorized personnel.

XIII. RISK MANAGEMENT

- A. **RESPONSIBILITY.** A risk manager is responsible for the general risk liability insurance risk management function of the City. Recommendations for deductibles, limits of coverage, etc. shall be presented to the Finance Committee for review.
- B. **EMPLOYEE SAFETY.** The City will aggressively pursue opportunities to provide for employee safety. The goal will be to minimize the risk of loss, with an emphasis on regularly scheduled safety programs.
- C. **SELF INSURED HEALTH INSURANCE.** A detailed annual report shall be given to the Finance Committee that includes available funds, expected payouts in the plan, reinsurance costs and a rate recommendation. The presentation shall include a proposed budget for a period coinciding with the City's fiscal year.

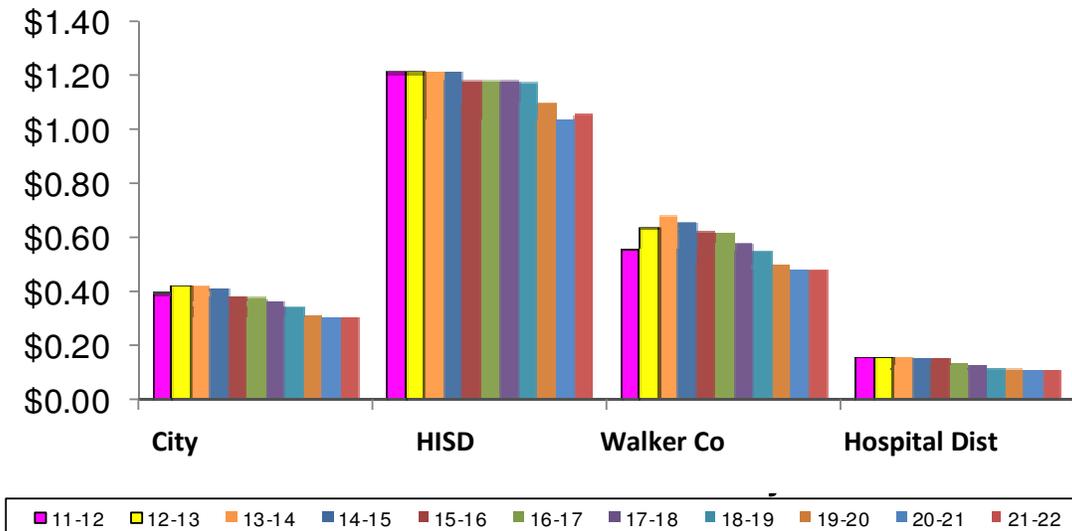
XIV. ROLE OF THE FINANCE COMMITTEE OF CITY COUNCIL

The finance committee appointed by City Council upon recommendation of the Mayor shall have responsibilities including:

- A. Monitoring and recommending changes to the Investment Policy;
- B. Managing the audit;
- C. Review of liability insurance coverage's.
- D. Oversight of budget and finances

Property Tax Rates
All Overlapping Governments
Ten Year Period and FY 21-22

Fiscal Year	City			Huntsville ISD	Walker County	Hospital District	Total
	General	Debt Service	Total				
2011-12	.23810	.15340	.3915	1.21	.5536	.1568	2.3119
2012-13	.26390	.15670	.4206	1.21	.6355	.1554	2.4215
2013-14	.2920	.1286	.4206	1.21	.6778	.159	2.4674
2014-15	.2862	.1244	.4106	1.21	.6589	.1537	2.4332
2015-16	.2833	.1005	.3838	1.18	.6206	.1537	2.3381
2016-17	.2838	.0971	.3809	1.18	.6157	.1346	2.3112
2017-18	.2745	.0921	.3666	1.18	.5815	.1254	2.2535
2018-19	.2620	.0802	.3422	1.175	.5494	.1187	2.1853
2019-20	.2516	.0629	.3148	1.0980	.5018	.1162	2.0308
2020-21	.2399	.0663	.3062	1.0378	.4808	.1136	1.9384
2021-22	.2482	.0593	.3075	1.0599	.4799	.1136	1.9609



City of Huntsville
Summary of Budgeted Personnel (FTEs) by Fund and Department

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
General Fund				
<u>Charter Offices/General Administration</u>				
City Manager	2.00	2.00	2.00	3.00
City Secretary	2.00	2.00	2.00	2.00
City Attorney	-	-	-	-
City Judge	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total	5.00	5.00	5.00	6.00
<u>Human Resources Department</u>				
Human Resources	4.00	4.00	4.00	4.00
Municipal Court	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>	<u>5.50</u>
Total	9.50	9.50	9.50	9.50
<u>Information Technology Department</u>				
Information Technology	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>6.00</u>
Total	5.00	5.00	5.00	6.00
<u>Finance Department</u>				
Finance	7.00	6.00	6.00	7.00
Purchasing	1.00	1.00	1.00	1.00
Municipal Court	-	-	-	-
Grants Management	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total	9.00	8.00	8.00	9.00
<u>Public Works Department</u>				
Public Works Administration	3.00	3.00	3.00	3.00
Street Department*	11.00	12.00	12.00	13.00
Garage Operations	7.50	7.50	7.50	7.50
Warehouse	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total	22.50	23.50	23.50	24.50
<u>Development Services</u>				
Planning	2.50	2.50	2.50	3.00
Customer Service - Service Center	3.50	3.00	3.00	3.00
Central Inspection	5.50	6.50	6.50	7.50
Health	2.00	2.00	2.00	2.00
Main Street	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>
Total	14.50	15.00	15.00	16.50
<u>Municipal Court moved from the Finance department to Human Resources in FY 19</u>				
<u>Engineering</u>				
Engineering	8.00	8.00	8.00	8.00
GIS	3.00	3.00	3.00	3.00
Survey	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>	<u>3.00</u>
Total	14.00	14.00	14.00	14.00

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
<u>Parks & Leisure Department</u>				
Parks & Leisure Administration	2.00	2.00	2.00	2.00
Recreation	-	-	-	-
Parks Maintenance	10.75	10.75	10.75	12.75
Aquatic Center	2.50	2.50	2.50	2.50
Cemetery	1.00	1.00	1.00	1.00
Building Services	2.00	4.00	4.50	5.50
Library	9.66	9.16	9.16	9.16
Total	27.91	29.41	29.91	32.91
<u>Economic Development & Tourism Department</u>				
Community & Economic Development Admin.	-	-	-	-
Economic Development	1.00	1.00	1.00	1.00
Visitors Center Gift Shop	1.00	-	-	-
Total	2.00	1.00	1.00	1.00
<u>Public Safety Department</u>				
Public Safety Administration	2.00	2.00	2.00	2.00
Police	59.00	61.00	61.00	62.00
Fire	17.00	18.00	19.00	23.00
Total	78.00	81.00	82.00	87.00
<u>Total General Fund</u>	<u>187.41</u>	<u>191.41</u>	<u>192.91</u>	<u>206.41</u>
School Resource Officer Fund				
<u>Public Safety Department</u>				
School Resource Officer	6.00	6.00	6.00	6.00
Total	6.00	6.00	6.00	6.00
<u>Total School Resource Officer Fund</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
Utility Fund				
<u>**Public Works Department-Water</u>				
Water Production	3.00	3.00	3.00	3.00
Water Distribution	13.00	13.00	13.00	16.00
Meter Reading	3.00	3.00	3.00	3.00
Total	19.00	19.00	19.00	22.00
<u>**Finance Department -Water</u>				
Utility Billing	5.50	5.50	5.50	5.50
Total	5.50	5.50	5.50	5.50

	<u>FY 18-19</u>	<u>FY 19-20</u>	<u>FY 20-21</u>	<u>FY 21-22</u>
<u>***Public Works Department -Wastewater</u>				
Wastewater Collection	9.00	10.00	10.00	10.00
AJ Brown WWTP	5.00	5.00	5.00	5.00
NB Davidson WWTP	4.00	4.00	4.00	4.00
Robinson Creek WWTP	4.00	4.00	4.00	4.00
Environmental Services	3.00	3.00	3.00	3.00
Street Sweeping	1.00	1.00	2.00	2.00
Drainage	3.00	3.00	3.00	3.00
Total	29.00	30.00	31.00	31.00
<u>Total Utility Fund</u>	<u>53.50</u>	<u>54.50</u>	<u>55.50</u>	<u>58.50</u>

*The Water Fund and the Wastewater Fund were combined to form the Utility Fund in FY 2018

**Water Fund prior to FY 2018

***Wastewater Fund Prior to FY 2018

Solid Waste Fund

Public Works Department

Commercial Collection	6.00	6.00	6.00	7.00
Solid Waste Disposal	4.50	4.50	4.50	4.50
Residential Collection	7.00	7.00	7.00	7.00
Recycling	1.00	1.00	1.00	1.00
Total	18.50	18.50	18.50	19.50
<u>Total Solid Waste Fund</u>	<u>18.50</u>	<u>18.50</u>	<u>18.50</u>	<u>19.50</u>

H/M Tax - Tourism & Visitors Center

Tourism & Cultural Services Department

Arts & Visitor Center	1.75	1.50	1.50	1.50
Tourism	2.00	1.00	1.00	1.00
Visitors Center	2.50	4.00	4.00	4.00
Total	6.25	6.50	6.50	6.50
<u>Total H/M Tax - Tourism & Visitors Center</u>	<u>6.25</u>	<u>6.50</u>	<u>6.50</u>	<u>6.50</u>

Total Full Time Equivalents	271.66	276.91	279.41	296.91
Current actual number of full-time positions	262.00	264.00	264.00	264.00
Current actual number of part-time positions	19.00	22.00	22.00	22.00
Budgeted number of interns	5.00	5.00	5.00	5.00
Budgeted number of volunteer firefighters	41.00	41.00	41.00	41.00

Summary of Personnel Changes for FY 2022

General Fund

Finance Department

Finance Department - Added 1 position 1.00

Street Department

Street Department - Added 1 position 1.00

Park Maintenance Department

Parks Maintenance Department - Added 2 positions 2.00

Building Services Department

Building Services Department - Added 1 position 1.00

Police Department

Police Department - Added one position 1.00

Fire Department

Fire Department - Added four positions 4.00

Information Technology Department

Information Technology Department - Added one position 1.00

Central Inspections Department

Central Inspections Department - Added one position 1.00

Planning Department

Planning Department - Added 1/2 position 0.50

Net Position Additions/Deletions General Fund

12.50

Utility Fund

Water Distribution Department 3.00

Net Position Additions/Deletions Utility Fund

3.00

Solid Waste Fund

Commerical Collections Department 1.00

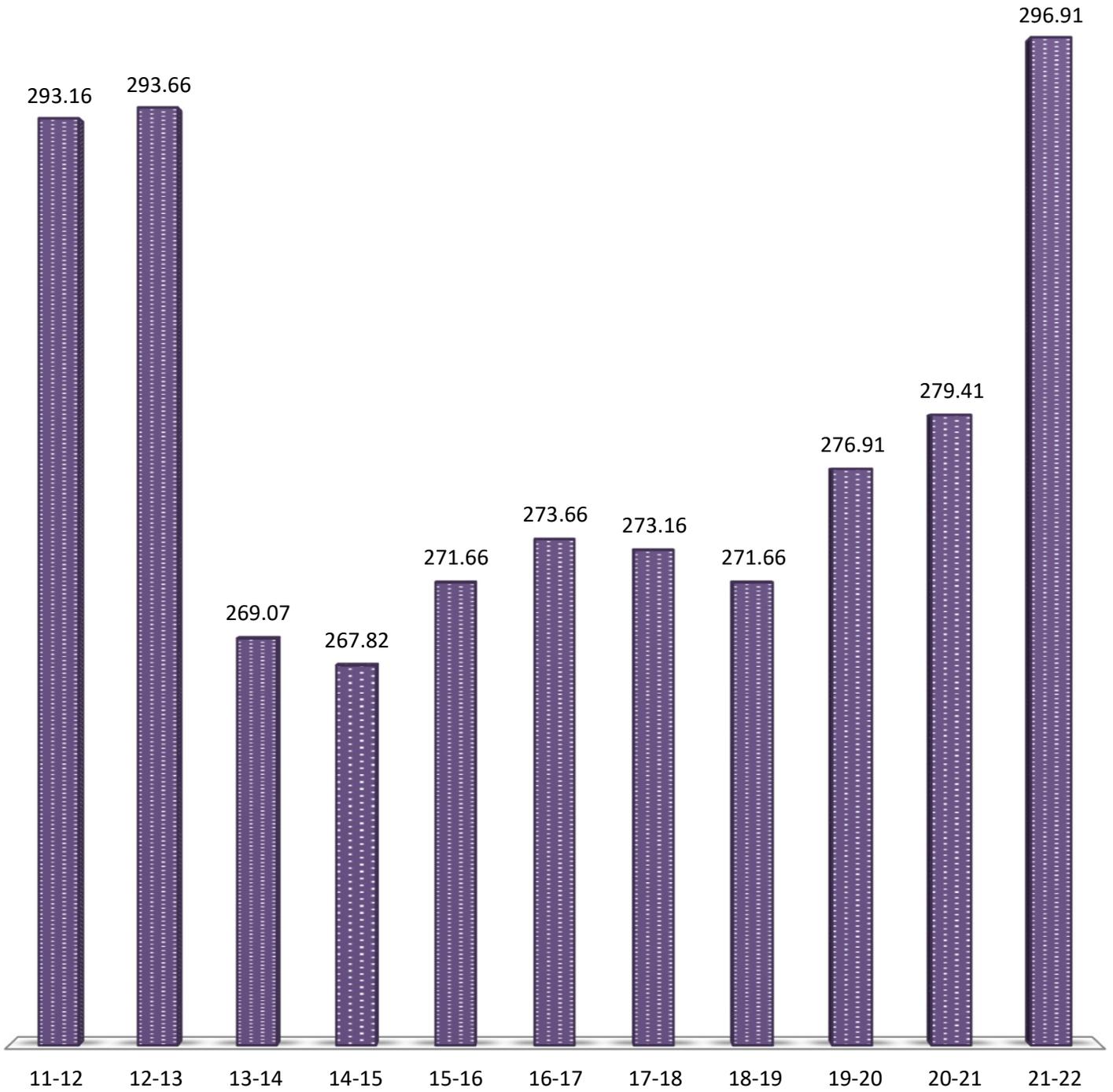
Net Position Additions/Deletions Utility Fund

1.00

Net Position Additions/Deletions All Funds

16.50

City of Huntsville
Full Time Equivalents Count per Fiscal Year



Summary of Transfers and Internal Charges

Summary of Transfers

		T O									
		General Fund	General Fund - ROW Maint.	Debt Service	Police SRO SRF	Capital Equipment	Computer Equipment	Arts & Visitor Center SRF	Airport SRF	CIP Projects	Total Out
F	General Fund	-	-	288,250	147,709	598,285	200,735	85,954	39,900	475,000	1,835,833
R	Debt Service Fund	-	-	-	-	-	-	-	-	-	-
O	Utility Fund - Water	5,240	748,325	663,300	-	107,816	28,885	-	-	-	1,553,566
M	Utility Fund - Wastewater	6,700	400,000	-	-	246,654	22,143	-	-	3,794,870	4,470,367
	Solid Waste Fund	12,720	260,020	-	-	558,939	21,558	-	-	-	853,237
	SRO Fund	-	-	-	-	30,747	-	-	-	-	30,747
	Arts Center SRF	-	-	-	-	-	-	-	-	-	-
	Tourism & Visitors Cntr	-	-	-	-	2,716	8,785	-	-	-	11,501
	Court Security SRF	26,617	-	-	-	-	-	-	-	-	26,617
	Cemetery Endowment	2,000	-	-	-	-	-	-	-	-	2,000
	Total In	53,277	1,408,345	951,550	147,709	1,545,157	282,106	85,954	39,900	4,269,870	8,783,868

Summary of Administrative Reimbursements

		T O		
		General Fund	Utility Fund	Total Out
F	Utility Fund -Water	2,679,124	-	2,679,124
R	Utility Fund - Wastewater	2,298,564	-	2,298,564
O	Solid Waste Fund	825,536	48,358	873,894
M	Street SRF	-	-	-
	Tourism & Visitors Cntr	67,334	-	67,334
	Court Security SRF	-	-	-
	Total In	5,870,558	48,358	5,918,916

Summary of Payments to Medical Insurance Fund

		T O	
		Medical Insurance Fund	Total Out
F	General Fund	1,948,292	1,948,292
R	Utility Fund	550,935	550,935
O	Solid Waste Fund	172,443	172,443
M	SRO Fund	51,454	51,454
	Tourism & Visitors Center	10,201	10,201
	Arts & Visitors Center SRF	30,651	30,651
	Total In	2,763,976	2,763,976



City of Huntsville
Transfers / Charges between Funds



			<u>Transfers In</u>	<u>Transfers Out</u>
101	General Fund			
	41305	Utility Fund - Use of Right of Way	\$1,148,325	
	41307	Solid Waste-Use of Right of Way	\$260,020	
	42401	Administrative Reimbursement	\$2,608,075	
	42402	AdminCost Reimb - Fleet	\$377,629	
	42403	AdminCost Reimb-Planning&Develop	\$2,050,177	
	42404	AdminCost Reimb - Info Svcs	\$834,677	
	43503	Transfer from Utility Fund	\$11,940	
	43505	Transfer from Solid Waste Fund	\$12,720	
	43532	Transfer - Court Security Fund	\$26,617	
	43560	Transfer from Cemetery Endow	\$2,000	
	101	91260	Transfer to Debt Service	\$288,250
	1101	94306	Transfer - Equip Replace Fund	\$548,285
	101	94307	Transfer - Fire Equipment	\$50,000
	1101	94309	Transfer - Computer Replace Fd	\$200,735
	1101	95609	Transfer to Airport SRF	\$39,900
	1101	95612	Transfer to Police SRO Fund	\$147,709
	1101	95618	Transfer to Arts Center SRF	\$85,954
			<hr/>	
			\$7,332,180	\$1,360,833
116	Debt Service Fund			
	43501	Transfer from General Fund	\$288,250	
	43505	Transfer from Utility Fund	\$663,300	
			<hr/>	
			\$951,550	
220	Utility Fund			
	43405	Charge to Solid Waste	\$48,358	
	1220	89603	Franchise Fee for use of Streets	\$748,325
	1220	91240	Transfer to General Fund	\$5,240
	1220	91260	Transfer to Debt Service	\$663,300
	1220	93170	Admin Cost Reimburse - General	\$1,177,879
	1220	93388	Admin Costs Fleet	\$110,124
	1220	93640	Admin Costs IT Operations	\$366,033
	1220	93720	Admin Costs Plan/Develop	\$1,025,088
	1220	94306	Transfer - Equip Replace Fund	\$107,816
	1220	94309	Transfer - Computer Replace Fd	\$28,885
			<hr/>	
			\$48,358	\$4,232,690
	1221	89603	Franchise Fee for use of Streets	\$400,000
	1221	91240	Transfer to General Fund	\$6,700
	1221	93170	Admin Cost Reimburse - General	\$909,473
	1221	93388	Admin Costs Fleet	\$66,891
	1221	93640	Admin Costs IT Operations	\$297,112
	1221	93720	Admin Costs Plan/Develop	\$1,025,088
	1221	94306	Transfer - Equip Replace Fund	\$246,654
	1221	94309	Transfer - Computer Replace Fd	\$22,143
				<hr/>
				\$2,974,061
224	Solid Waste Fund			
	1224	89603	Franchise Fee for use of Streets	\$260,020
	1224	91240	Transfer to General Fund	\$12,720
	1224	93170	Admin Cost Reimburse - General	\$478,056
	1224	93230	Admin Costs Wtr Fd(Util Bill)	\$48,358
	1224	93388	Admin Costs Fleet	\$200,614
	1224	93640	Admin Costs IT Operations	\$146,866
	1224	94306	Transfer - Equip Replace Fund	\$558,939
	1224	94309	Transfer - Computer Replace Fd	\$21,558
				<hr/>
				\$1,727,131

City of Huntsville Operating Budget

Ten Year Period and FY 21-22

Fiscal Year	GENERAL FUND -4	Debt Service Fund	SPECIAL REVENUE FUNDS -1	UTILITY FUND -4 & -5	WATER FUND -4	WASTE-WATER FUND -4	SOLID WASTE FUND -4
2011-12	17,402,335	2,263,110	4,861,685		10,825,235	7,729,990	4,822,927
2012-13	17,425,616	2,049,502	5,045,563		14,058,765	7,474,598	4,362,709
2013-14	19,657,967	2,072,663	7,356,270		13,780,757	6,931,098	4,500,844
2014-15	17,749,739	2,022,708	5,741,887		13,926,682	7,552,206	5,416,307
2015-16	19,608,113	1,828,788	5,685,361		13,848,359	7,223,036	5,308,870
2016-17	24,723,979	1,838,740	2,184,566		14,125,254	6,848,468	5,415,752
2017-18	24,218,064	1,838,059	2,284,147	21,393,201	0	0	5,553,403
2018-19	25,014,048	1,840,120	2,369,469	25,046,232	0	0	5,974,170
2019-20	26,324,890	2,126,160	2,246,894	25,344,149	0	0	6,078,315
2020-21	26,226,743	2,549,342	2,251,025	25,728,008	0	0	6,048,208
2021-22	29,575,653	2,393,113	2,220,206	25,085,910			6,868,223

Notes:

- 1 Includes Court Security, Court Technology, Airport, Library, Police Forfeiture, School Resource Officers, Police Safety Grants, Visitor & Arts Center, Huntsville Beautification, TIRZ, Hotel/Motel Tax – Tourism & Visitor Center and Statue Pavers. In the FY 2016 the Street fund moved to the General Fund.
- 2 Includes the Medical Insurance Fund and Equipment Replacement Funds.
- 3 Includes Library Endowment, Oakwood Cemetery Endowment Funds and PEB Trust-Medical.
- 4 Includes one time equity expenses -not meant to be an ongoing operating expense
- 5 FY 18 Combined Water and Wastewater Fund to create the "Utility Fund" for the FY 17-18 and going forward

City of Huntsville Operating Budget

Ten Year Period and FY 21-22

Fiscal Year	INTERNAL SERVICE FUNDS -2	PERMANENT FUNDS -3	TOTAL	INTERFUND	NET BUDGET
2011-12	5,747,900	15,900	53,669,082	9,216,934	44,452,148
2012-13	5,099,086	9,000	55,524,839	7,921,367	47,603,472
2013-14	4,511,508	5,000	58,816,107	8,647,504	50,168,603
2014-15	5,102,540	5,000	57,517,069	8,564,946	48,952,123
2015-16	4,288,664	39,427	57,830,618	9,851,000	47,979,618
2016-17	5,877,466	17,100	61,031,325	9,761,419	51,269,906
2017-18	4,922,346	300	60,209,520	8,143,836	52,065,684
2018-19	4,973,976	21,000	65,239,015	8,609,393	56,629,622
2019-20	5,756,321	23,000	67,899,729	9,350,187	58,549,542
2020-21	6,693,829	22,000	69,519,155	9,150,384	60,368,771
2021-22	5,965,920	22,000	72,131,025	10,432,914	61,698,111

City of Huntsville
Budget Detail History
FY 2020-21



Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
101 General Fund					
41101 Current Property Taxes	\$ 4,695,153	\$ 5,155,204	\$ 5,227,000	\$ 5,332,424	\$ 5,750,000
41102 Delinquent Property Taxes	\$ 34,068	\$ 56,065	\$ 35,000	\$ 92,970	\$ 60,000
41103 Tax Penalty & Interest	\$ 52,339	\$ 45,053	\$ 35,000	\$ 63,718	\$ 35,000
41201 Sales Tax Revenue	\$ 9,537,152	\$ 9,655,816	\$ 9,242,600	\$ 10,630,887	\$ 10,500,000
41301 Franchise - Electrical	\$ 1,472,478	\$ 1,454,501	\$ 1,500,000	\$ 1,893,860	\$ 1,500,000
41302 Franchise - Telephone	\$ 190,225	\$ 165,298	\$ 180,000	\$ 120,124	\$ 180,000
41303 Franchise - Gas	\$ 189,172	\$ 172,247	\$ 180,000	\$ 156,645	\$ 180,000
41304 Franchise - Telecable	\$ 297,705	\$ 246,359	\$ 265,000	\$ 170,091	\$ 265,000
41305 Utility Fund - Use of Right of Way	\$ 975,520	\$ 1,135,746	\$ 1,134,256	\$ 1,134,260	\$ 1,148,325
41307 Solid Waste-Use of Right of Way	\$ 202,889	\$ 242,405	\$ 245,643	\$ 245,643	\$ 260,020
41501 Tax on Sale of Mixed Drinks	\$ 107,312	\$ 94,963	\$ 110,000	\$ 108,244	\$ 110,000
41503 Payment if Lieu of Taxes	\$ 4,490	\$ 3,589	\$ 4,000	\$ 3,652	\$ 4,000
41611 CoC - City Limits	\$ 7,735	\$ 10,115	\$ 7,000	\$ 13,215	\$ 8,000
41621 CoC - ETJ	\$ 5,355	\$ 6,755	\$ 5,100	\$ 10,360	\$ 7,000
41624 NonConform/Conditnl Use Permits	\$ 300	\$ -	\$ 600	\$ -	\$ 100
41631 Plats	\$ 6,936	\$ 13,800	\$ 7,745	\$ 15,700	\$ 9,000
41651 Variances	\$ 2,550	\$ 2,400	\$ 1,500	\$ 4,500	\$ 1,500
41661 Zoning Changes	\$ 225	\$ 270	\$ 600	\$ 950	\$ 300
41703 Beer, Liquor, Wine License	\$ 17,850	\$ 14,700	\$ 15,000	\$ 20,148	\$ 15,000
41704 Building Permits	\$ 252,032	\$ 309,801	\$ 231,020	\$ 548,345	\$ 292,538
41705 Electrical Permits	\$ 54,276	\$ 54,798	\$ 42,100	\$ 53,305	\$ 45,000
41706 Refrigeration Permits	\$ 27,914	\$ 38,564	\$ 25,125	\$ 33,470	\$ 28,000
41707 Plumbing Permits	\$ 66,445	\$ 51,669	\$ 55,000	\$ 52,525	\$ 45,000
41708 Miscellaneous Permits	\$ 279,761	\$ 269,128	\$ 202,459	\$ 469,554	\$ 325,000
41709 Wrecker/Taxi/Chauffer Permits	\$ 3,006	\$ 2,604	\$ 3,000	\$ 519	\$ 1,000
41710 Food Establishment Permits	\$ 63,550	\$ 64,560	\$ 60,000	\$ 65,580	\$ 70,000
41711 Construct Trade Registr Permits	\$ 17,820	\$ 16,320	\$ 12,000	\$ 16,500	\$ 14,000
41801 Municipal Court Fines	\$ 992,933	\$ 722,062	\$ 952,100	\$ 704,156	\$ 952,100
41804 Municipal Court Extension Fee	\$ 8,899	\$ 3,960	\$ 5,000	\$ 944	\$ 3,000
41805 Juvenile Case Coordinator Fees	\$ 29,487	\$ 11,912	\$ 5,000	\$ 2,223	\$ 5,000
41808 Judicial Efficiency Fees	\$ 2,228	\$ 6,488	\$ 6,500	\$ 5,930	\$ 6,500
41809 TXSBLT Fees	\$ 1,421	\$ 49	\$ 3,100	\$ 287	\$ 500
41810 Omnibase F t A - City Revenue	\$ -	\$ -	\$ -	\$ 1,039	\$ -
41811 Truancy Prevention & Diversion Fee	\$ 5,871	\$ 15,114	\$ 15,800	\$ 23,631	\$ 20,000
41812 Truant Conduct	\$ 150	\$ -	\$ -	\$ -	\$ -
41813 Municipal Jury Fees	\$ -	\$ 255	\$ 150	\$ 464	\$ -
41903 Library Card Fees	\$ 1,201	\$ 338	\$ 700	\$ 522	\$ -
41905 Miscellaneous Fees	\$ 1,139	\$ 2,289	\$ 1,200	\$ 2,147	\$ 1,500
41907 Copier Fees	\$ 7,752	\$ 3,487	\$ 7,000	\$ 3,204	\$ 3,500
41908 Returned Check Fees	\$ 251	\$ 185	\$ 300	\$ 70	\$ 300
41909 Library Fines/Misc Fees	\$ 7,118	\$ 3,381	\$ 7,000	\$ 2,262	\$ 4,000
41910 Program Fees	\$ 9,976	\$ 13,332	\$ 15,000	\$ 12,255	\$ 10,000
41913 Proceeds from Auction	\$ -	\$ -	\$ 1,000	\$ -	\$ -
41914 Alarm Revenue - Police	\$ 31,633	\$ 19,166	\$ 25,000	\$ 9,011	\$ 20,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
41915	Driveway & Culvert	\$ 6,092	\$ 3,426	\$ 2,000	\$ 6,374	\$ 5,000
41916	Use of City Equipment or Labor	\$ 49,403	\$ 93,042	\$ 35,000	\$ 67,136	\$ 50,000
41917	Building/Park Rentals	\$ 10,775	\$ 5,725	\$ 6,500	\$ 10,271	\$ 8,000
41924	Accident/Offense Reports	\$ 2,711	\$ 4,965	\$ 4,000	\$ 4,129	\$ 4,000
41925	Lease of City Property	\$ 35,596	\$ 31,789	\$ 25,000	\$ 46,671	\$ 25,000
41926	Health Reinspection	\$ 7,200	\$ 4,200	\$ 5,000	\$ 1,285	\$ 5,000
41927	Fingerprint Fees	\$ 1,222	\$ 1,188	\$ 1,000	\$ 1,045	\$ 1,000
41929	FD Svcs-Veh Extr, Haz Mat, etc.	\$ -	\$ 9,371	\$ 20,000	\$ -	\$ 10,000
41931	Inspection - Use City Labor	\$ 305	\$ 70	\$ 100	\$ 385	\$ 400
41935	Paid Parking Fees	\$ 218,554	\$ 179,429	\$ 175,000	\$ 122,888	\$ 175,000
41937	Swimming Fees & Passes	\$ 36,967	\$ 5,666	\$ 40,000	\$ 33,825	\$ 30,000
41938	Swimming Pool Rental	\$ 2,400	\$ 700	\$ 1,200	\$ 1,432	\$ 1,000
41939	Swim Pool Concessions & Vending	\$ 6,734	\$ 2,123	\$ 6,000	\$ 5,591	\$ 4,000
41945	Church BB Tourn. Fees&Concessns	\$ -	\$ -	\$ -	\$ -	\$ -
41948	Library Room Rental	\$ 1,001	\$ 1,155	\$ 500	\$ 2,433	\$ 500
41949	Tour Fees - "Adventure Guides"	\$ 358	\$ 39	\$ 300	\$ 93	\$ 300
41950	Gift Shop Sales	\$ 76,413	\$ 91	\$ -	\$ -	\$ -
41960	Sales - Cemetery Space	\$ 48,030	\$ 30,030	\$ 30,000	\$ 34,000	\$ 20,000
41961	Cemetery Filing Fees	\$ 24	\$ 46	\$ -	\$ 64	\$ -
41980	Card Processing Fees	\$ 23,725	\$ 20,250	\$ 24,000	\$ 22,812	\$ 25,000
42201	County (Fire Service)	\$ 246,487	\$ 246,492	\$ 246,492	\$ 267,033	\$ 246,492
42401	Administrative Reimbursement	\$ 2,481,118	\$ 2,353,864	\$ 2,277,272	\$ 2,374,220	\$ 2,608,075
42402	AdminCost Reimb - Fleet	\$ 321,814	\$ 301,262	\$ 302,641	\$ 302,641	\$ 377,629
42403	AdminCost Reimb-Planning&Develop	\$ 2,000,542	\$ 2,025,972	\$ 1,854,084	\$ 1,854,084	\$ 2,050,177
42404	AdminCost Reimb - Info Svcs	\$ 688,243	\$ 863,764	\$ 692,131	\$ 692,131	\$ 834,677
42601	Interest - Checking	\$ 15,169	\$ -	\$ -	\$ -	\$ -
42602	Interest Income	\$ 576,418	\$ 347,690	\$ 100,000	\$ 188,251	\$ 100,000
42801	Grants	\$ 151,725	\$ 1,974,915	\$ 160,000	\$ 2,467,950	\$ 70,000
42804	Disaster Relief - Fed Govt	\$ -	\$ 6,227	\$ -	\$ -	\$ -
42905	Contributions	\$ 6,000	\$ -	\$ -	\$ 22,000	\$ -
42918	Visitors Center - Donations	\$ 3,666	\$ 1,984	\$ 3,000	\$ 131	\$ 1,500
43201	Miscellaneous Revenues	\$ 321,747	\$ 89,134	\$ 75,000	\$ 257,135	\$ 75,000
43202	Over/Short	\$ 116	\$ 94	\$ -	\$ 385	\$ -
43205	Mainstreet Fundraiser Revenues	\$ 17,699	\$ 4,334	\$ 12,000	\$ 1,770	\$ 13,500
43302	Bond/CO Premium Proceeds	\$ 309,904	\$ 270,102	\$ -	\$ -	\$ -
43503	Transfer from Utility Fund	\$ 10,370	\$ 10,370	\$ 11,620	\$ 24,620	\$ 11,940
43505	Transfer from Solid Waste Fund	\$ 12,385	\$ 12,720	\$ 11,470	\$ 11,470	\$ 12,720
43509	Transfer from CIP	\$ 8,954	\$ -	\$ -	\$ -	\$ -
43530	Trnsfr from Computer Equip Rplc	\$ 3,000	\$ -	\$ -	\$ -	\$ -
43532	Transfer - Court Security Fund	\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
43536	Transfer from PEB Trust - Medical Fund	\$ 26,323	\$ 24,037	\$ -	\$ 39,508	\$ -
43560	Transfer from Cemetery Endow	\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
Total Revenues		\$ 27,412,574	\$ 29,028,762	\$ 26,021,018	\$ 30,916,948	\$ 28,674,710
1101 Nondepartmental General Fund						
51140	Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 506,763	\$ -	\$ 677,730
55070	Purchased Services/Contracts	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
55074	Paid Parking Adm Exps - MobileNOW	\$ 42,330	\$ 35,630	\$ 44,000	\$ 26,064	\$ 44,000
56010	Insurance Policies - other than Auto	\$ 81,086	\$ 72,311	\$ 109,566	\$ 100,194	\$ 157,527
56012	Insurance Policies - Auto	\$ 68,956	\$ 76,185	\$ 83,960	\$ 89,057	\$ 92,159
56060	Retiree Health Insur Premiums	\$ 408,750	\$ 398,250	\$ 423,000	\$ 423,000	\$ 432,900
56120	Miscellaneous Expense	\$ 673,899	\$ -	\$ 50,000	\$ 48,016	\$ 62,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
67010	Land Acquisition	\$ -	\$ -	\$ -	\$ 740,365	\$ -
88200	Debt Issue Costs	\$ 309,904	\$ 270,102	\$ -	\$ -	\$ -
91230	Transfer to CIP Program	\$ 2,051,000	\$ 1,275,000	\$ 860,000	\$ 4,960,000	\$ 475,000
91260	Transfer to Debt Service	\$ -	\$ 607,009	\$ 288,250	\$ 288,250	\$ 288,250
94306	Transfer - Equip Replace Fund	\$ 663,042	\$ 796,920	\$ 321,810	\$ 321,810	\$ 548,285
94307	Transfer - Fire Equipment	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
94309	Transfer - Computer Replace Fd	\$ 152,161	\$ 139,492	\$ 170,011	\$ 170,011	\$ 200,735
95609	Transfer to Airport SRF	\$ 26,550	\$ 39,050	\$ -	\$ -	\$ 39,900
95612	Transfer to Police SRO Fund	\$ 130,338	\$ 128,338	\$ 152,000	\$ 152,000	\$ 147,709
95618	Transfer to Arts & Visitor Center SRF	\$ 75,481	\$ 92,264	\$ 94,954	\$ 94,954	\$ 85,954
97173	Transfer to Police Grant SRF	\$ -	\$ 46,975	\$ -	\$ -	\$ -
99100	Future Appropriations	\$ -	\$ -	\$ 114,453	\$ -	\$ 128,220
Total		\$ 4,683,497	\$ 4,027,526	\$ 3,278,767	\$ 7,463,721	\$ 3,440,369

112 City Council		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 2,135	\$ 2,215	\$ 2,520	\$ 2,285	\$ 2,520
51204	Workers Comp Insur	\$ 4	\$ 4	\$ 10	\$ 4	\$ 9
51205	Medicare Tax	\$ 31	\$ 32	\$ 41	\$ 33	\$ 41
51206	Unemployment Comp Insur	\$ 10	\$ 16	\$ 42	\$ 58	\$ 42
52120	Reproduction & Printing	\$ 54	\$ 93	\$ 250	\$ 45	\$ 250
52129	Reception Expenses	\$ 2,043	\$ 2,349	\$ 2,500	\$ 288	\$ 2,100
52130	Other Supplies	\$ 1,642	\$ 1,071	\$ 800	\$ 817	\$ 800
52134	City Council Expenses	\$ 3,268	\$ 3,244	\$ 3,500	\$ 5,019	\$ 3,500
55040	Electric	\$ 1,236	\$ 1,238	\$ 1,500	\$ 1,368	\$ 1,500
55070	Purchased Services/Contracts	\$ 106,174	\$ 81,791	\$ 104,500	\$ 111,709	\$ 124,500
55080	Travel & Training	\$ 9,237	\$ 8,232	\$ 8,000	\$ 5,095	\$ 13,000
55085	Community Relations	\$ 1,888	\$ 106,235	\$ 2,000	\$ 1,169	\$ 2,500
55090	Memberships/Subscriptions	\$ 6,891	\$ 1,557	\$ 6,585	\$ 2,484	\$ 6,585
55236	Public Communications/City Connection	\$ -	\$ 114	\$ 150	\$ -	\$ 150
55889	Special Studies	\$ 15,885	\$ -	\$ -	\$ -	\$ -
62251	Land/Easement Acquisition	\$ -	\$ 110,805	\$ -	\$ -	\$ -
Total		\$ 150,499	\$ 318,996	\$ 132,398	\$ 130,374	\$ 157,497

113 Office of City Manager		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 225,303	\$ 233,757	\$ 228,713	\$ 321,423	\$ 386,372
51121	Longevity	\$ 1,023	\$ 1,123	\$ 1,156	\$ 1,215	\$ 1,300
51124	Allowances-Clothing/Cell Phone	\$ 1,265	\$ 1,936	\$ 1,920	\$ 1,928	\$ 1,920
51125	Auto Allowance	\$ 6,025	\$ 6,050	\$ 6,000	\$ 8,815	\$ 11,400
51130	Overtime	\$ 347	\$ 57	\$ 500	\$ 21	\$ 500
51200	ICMA Retirement Expense	\$ 7,529	\$ 7,846	\$ 7,500	\$ 6,952	\$ 7,500
51201	TMRS Retirement	\$ 43,712	\$ 45,527	\$ 44,799	\$ 61,978	\$ 74,198
51202	Health Insurance	\$ 20,400	\$ 20,400	\$ 20,402	\$ 25,520	\$ 30,603
51203	Disability Insurance	\$ 192	\$ 189	\$ 195	\$ 188	\$ 188
51204	Workers Comp Insur	\$ 492	\$ 466	\$ 407	\$ 565	\$ 606
51205	Medicare Tax	\$ 3,334	\$ 3,440	\$ 3,457	\$ 4,664	\$ 5,805
51206	Unemployment Comp Insur	\$ 324	\$ 288	\$ 315	\$ 432	\$ 440
52010	Office Supplies	\$ 3,300	\$ 4,207	\$ 4,000	\$ 6,610	\$ 2,500
52130	Other Supplies	\$ 19	\$ -	\$ -	\$ 3,271	\$ 4,000
52610	Office Furnishings/Equip	\$ 3,070	\$ -	\$ 500	\$ -	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 126	\$ 131	\$ 130	\$ 135	\$ 130
55070	Purchased Services/Contracts	\$ 104,264	\$ 46,344	\$ 80,000	\$ 92,155	\$ 140,000
55080	Travel & Training	\$ 5,822	\$ 4,951	\$ 6,000	\$ 17,767	\$ 9,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
55085	Community Relations	\$ 3,004	\$ -	\$ 2,250	\$ -	\$ 2,250
55088	COVID-19 specific related	\$ -	\$ 150,621	\$ -	\$ 66,126	\$ -
55090	Memberships/Subscriptions	\$ 5,305	\$ 5,790	\$ 3,610	\$ 10,582	\$ 7,045
55195	Cellular Phone Charges	\$ -	\$ -	\$ -	\$ 226	\$ 540
Total		\$ 434,855	\$ 533,123	\$ 411,854	\$ 630,571	\$ 686,797
114 Office of City Secretary						
51111	Salaries - Full Time	\$ 109,497	\$ 71,205	\$ 105,971	\$ 120,742	\$ 132,564
51121	Longevity	\$ 310	\$ 217	\$ 237	\$ 231	\$ 204
51124	Allowances-Clothing/Cell Phone	\$ -	\$ -	\$ -	\$ 234	\$ 720
51125	Auto Allowance	\$ 4,260	\$ 3,630	\$ 3,600	\$ 2,970	\$ 4,800
51201	TMRS Retirement	\$ 21,282	\$ 14,052	\$ 20,645	\$ 20,425	\$ 25,601
51202	Health Insurance	\$ 18,748	\$ 13,609	\$ 20,398	\$ 16,149	\$ 20,402
51204	Workers Comp Insur	\$ 240	\$ 144	\$ 210	\$ 210	\$ 209
51205	Medicare Tax	\$ 1,462	\$ 986	\$ 1,594	\$ 1,706	\$ 2,003
51206	Unemployment Comp Insur	\$ 333	\$ 222	\$ 292	\$ 432	\$ 288
52010	Office Supplies	\$ 271	\$ 253	\$ 350	\$ 689	\$ 500
52120	Reproduction & Printing	\$ 10	\$ 8	\$ 150	\$ 18	\$ 150
52130	Other Supplies	\$ 254	\$ 252	\$ 200	\$ 161	\$ 200
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 44	\$ 35	\$ 150	\$ 18	\$ 100
55070	Purchased Services/Contracts	\$ 24,357	\$ 9,195	\$ 10,600	\$ 22,126	\$ 11,450
55080	Travel & Training	\$ 7,700	\$ 7,909	\$ 7,000	\$ 3,734	\$ 6,500
55090	Memberships/Subscriptions	\$ 1,689	\$ 720	\$ 1,200	\$ 1,277	\$ 2,675
55195	Cellular Phone Charges	\$ 1,312	\$ 1,075	\$ 1,500	\$ 1,078	\$ 495
56020	Elections	\$ 58,428	\$ 13,904	\$ 18,000	\$ 34,416	\$ 27,000
56030	Legal Advertising	\$ 4,008	\$ 3,053	\$ 4,000	\$ 2,474	\$ 4,000
Total		\$ 254,205	\$ 140,471	\$ 196,097	\$ 229,091	\$ 239,861
115 Office of City Attorney						
55030	Long Distance/Circuit Ch	\$ -	\$ 14	\$ -	\$ -	\$ -
55070	Purchased Services/Contracts	\$ 222,101	\$ 462,232	\$ 214,601	\$ 205,807	\$ 215,000
Total		\$ 222,101	\$ 462,246	\$ 214,601	\$ 205,807	\$ 215,000
117 Office of City Judge						
51111	Salaries - Full Time	\$ 63,280	\$ 65,110	\$ 64,614	\$ 66,073	\$ 66,229
51204	Workers Comp Insur	\$ 133	\$ 137	\$ 136	\$ 112	\$ 100
51205	Medicare Tax	\$ 918	\$ 944	\$ 937	\$ 958	\$ 961
51206	Unemployment Comp Insur	\$ 162	\$ 144	\$ 144	\$ 144	\$ 144
55060	Attorney Fees/Court Costs	\$ -	\$ -	\$ -	\$ -	\$ 150
55070	Purchased Services/Contracts	\$ 880	\$ 341	\$ 1,370	\$ 139	\$ 100
55080	Travel & Training	\$ 673	\$ 522	\$ 850	\$ 200	\$ 850
55090	Memberships/Subscriptions	\$ 75	\$ 145	\$ 150	\$ 75	\$ 155
Total		\$ 66,120	\$ 67,343	\$ 68,201	\$ 67,701	\$ 68,689
150 Human Resources						
51111	Salaries - Full Time	\$ 277,832	\$ 290,743	\$ 292,479	\$ 308,293	\$ 308,278
51117	SHSU Intern/Student	\$ 20,217	\$ 15,356	\$ 20,300	\$ 22,737	\$ 20,300
51118	Salaries - Part Time	\$ 1,684	\$ -	\$ -	\$ -	\$ -
51121	Longevity	\$ 964	\$ 1,161	\$ 1,236	\$ 1,350	\$ 1,428
51124	Allowances-Clothing/Cell Phone	\$ 1,446	\$ 1,452	\$ 1,440	\$ 1,446	\$ 1,440
51125	Auto Allowance	\$ 6,628	\$ 6,655	\$ 6,600	\$ 6,628	\$ 6,600
51126	License Pay (Certification/Bilingual)	\$ 1,123	\$ 1,210	\$ 1,200	\$ 1,205	\$ 1,200
51130	Overtime	\$ 236	\$ 345	\$ 350	\$ 90	\$ 350
51201	TMRS Retirement	\$ 53,747	\$ 56,503	\$ 57,024	\$ 59,305	\$ 58,934

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51202	Health Insurance	\$ 40,834	\$ 40,860	\$ 40,874	\$ 40,854	\$ 40,874
51203	Disability Insurance	\$ 937	\$ 921	\$ 952	\$ 1,011	\$ 1,035
51204	Workers Comp Insur	\$ 651	\$ 609	\$ 582	\$ 582	\$ 514
51205	Medicare Tax	\$ 4,229	\$ 4,298	\$ 4,696	\$ 4,662	\$ 4,612
51206	Unemployment Comp Insur	\$ 765	\$ 707	\$ 746	\$ 1,033	\$ 582
52010	Office Supplies	\$ 1,244	\$ 1,375	\$ 1,820	\$ 1,423	\$ 1,820
52031	Clothing - Safety Gear	\$ 18,205	\$ 20,350	\$ 20,840	\$ 19,487	\$ 20,800
52120	Reproduction & Printing	\$ 536	\$ -	\$ 1,000	\$ -	\$ 1,000
52130	Other Supplies	\$ 3,840	\$ 1,654	\$ 1,220	\$ 2,092	\$ 1,500
52132	Safety Program Expenses	\$ 3,750	\$ 3,276	\$ 5,500	\$ 4,039	\$ 4,000
52600	Employee Recognition	\$ 11,175	\$ 9,805	\$ 10,000	\$ 5,968	\$ 10,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 179	\$ 208	\$ 200	\$ 205	\$ 200
55070	Purchased Services/Contracts	\$ 14,235	\$ 12,029	\$ 19,000	\$ 22,224	\$ 15,000
55080	Travel & Training	\$ 3,879	\$ 2,031	\$ 3,000	\$ 2,003	\$ 3,000
55081	Organization Training	\$ 6,277	\$ 4,622	\$ 6,000	\$ 3,502	\$ 6,000
55090	Memberships/Subscriptions	\$ 984	\$ 906	\$ 550	\$ 569	\$ 1,000
55130	Service Awards	\$ 2,490	\$ 3,281	\$ 3,500	\$ 4,175	\$ 4,000
55195	Cellular Phone Charges	\$ 596	\$ 611	\$ 600	\$ 443	\$ 600
55720	Employee Physicals/Testing	\$ 8,580	\$ 8,074	\$ 11,000	\$ 11,333	\$ 13,000
55735	Random Drug Testing	\$ 525	\$ -	\$ -	\$ -	\$ -
56015	Insurance Deductibles	\$ 14,308	\$ 1,631	\$ 10,000	\$ 10,999	\$ 25,000
56030	Legal Advertising	\$ 1,003	\$ 1,256	\$ 1,000	\$ 3,977	\$ 2,000
56050	Liability Claims Pd by City	\$ 4,414	\$ 967	\$ 5,000	\$ 26,465	\$ 5,000
56070	Tuition Reimbursement	\$ 3,127	\$ 2,500	\$ 6,000	\$ 2,000	\$ 6,000
90312	Computers & Software	\$ 10,500	\$ -	\$ -	\$ -	\$ -
Total		\$ 521,139	\$ 495,396	\$ 534,709	\$ 570,101	\$ 566,067

210 Finance		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 413,564	\$ 453,132	\$ 427,080	\$ 432,434	\$ 431,196
51121	Longevity	\$ 2,884	\$ 3,077	\$ 3,284	\$ 2,813	\$ 2,960
51130	Overtime	\$ 124	\$ 49	\$ 250	\$ 177	\$ 150
51201	TMRS Retirement	\$ 77,669	\$ 85,537	\$ 80,960	\$ 80,993	\$ 79,974
51202	Health Insurance	\$ 60,377	\$ 59,527	\$ 61,243	\$ 59,418	\$ 60,960
51203	Disability Insurance	\$ 1,230	\$ 1,454	\$ 1,575	\$ 1,518	\$ 1,512
51204	Workers Comp Insur	\$ 875	\$ 958	\$ 781	\$ 738	\$ 655
51205	Medicare Tax	\$ 5,835	\$ 6,332	\$ 6,248	\$ 5,952	\$ 6,258
51206	Unemployment Comp Insur	\$ 940	\$ 864	\$ 921	\$ 2,753	\$ 867
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 72,022
52010	Office Supplies	\$ 4,075	\$ 3,618	\$ 4,000	\$ 4,619	\$ 5,000
52120	Reproduction & Printing	\$ 1,795	\$ 2,165	\$ 3,900	\$ 2,613	\$ 4,400
52200	Non Capital Equipment Purchases	\$ -	\$ 1,922	\$ 1,550	\$ 155	\$ 4,550
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 150
55030	Long Distance/Circuit Ch	\$ 61	\$ 49	\$ 200	\$ 254	\$ -
55070	Purchased Services/Contracts	\$ 12,180	\$ 34,765	\$ 8,660	\$ 8,386	\$ 9,660
55080	Travel & Training	\$ 2,426	\$ 11,036	\$ 11,000	\$ 2,916	\$ 10,700
55090	Memberships/Subscriptions	\$ 1,721	\$ 2,744	\$ 2,000	\$ 2,257	\$ 2,000
55195	Cellular Phone Charges	\$ 596	\$ 611	\$ 600	\$ 443	\$ 600
55510	Bank/Paying Agent Fees	\$ 2,589	\$ 3,550	\$ 2,000	\$ 2,306	\$ 2,000
55520	Appraisal/Collection Contract	\$ 166,062	\$ 175,449	\$ 184,800	\$ 186,204	\$ 196,530
55575	Software - Support Services	\$ -	\$ -	\$ 2,417	\$ 195	\$ 2,417
55620	Annual Audit Contract	\$ 45,750	\$ 46,650	\$ 46,650	\$ 47,600	\$ 48,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
55770	Financial Services	\$ 13,830	\$ 20,600	\$ 17,210	\$ 14,360	\$ 17,210
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 1,200
Total		\$ 814,585	\$ 914,090	\$ 867,329	\$ 859,104	\$ 960,971
216 Office Services						
52010	Office Supplies	\$ 4,175	\$ 2,876	\$ 2,400	\$ 1,551	\$ 4,020
52020	Postage	\$ 13,930	\$ 19,980	\$ 25,000	\$ 13,985	\$ 25,000
52120	Reproduction & Printing	\$ -	\$ -	\$ 1,000	\$ 800	\$ 1,000
52200	Non Capital Equipment Purchases	\$ -	\$ 300	\$ -	\$ 245	\$ -
52610	Office Furnishings/Equip	\$ 3,743	\$ 3,950	\$ 3,000	\$ 1,141	\$ 4,000
55011	Postage Meter	\$ 6,320	\$ 11,777	\$ 7,200	\$ 5,917	\$ 8,000
55170	Contract Printing	\$ 3,529	\$ 3,859	\$ 7,300	\$ 2,931	\$ 7,000
55562	Copier Contracts	\$ 31,168	\$ 32,439	\$ 44,000	\$ 33,278	\$ 49,934
55630	Rug Rental	\$ 3,834	\$ 5,696	\$ 3,600	\$ 5,953	\$ 9,340
Total		\$ 66,700	\$ 80,878	\$ 93,500	\$ 65,802	\$ 108,294
231 Municipal Court						
51111	Salaries - Full Time	\$ 226,795	\$ 221,362	\$ 233,678	\$ 236,730	\$ 238,761
51118	Salaries - Part Time	\$ 15,324	\$ 13,127	\$ 15,756	\$ 15,222	\$ 16,568
51121	Longevity	\$ 2,577	\$ 2,596	\$ 2,657	\$ 2,708	\$ 2,809
51126	License Pay (Certification/Bilingual)	\$ 3,210	\$ 3,063	\$ 2,700	\$ 2,876	\$ 3,000
51130	Overtime	\$ 1,940	\$ 1,558	\$ 2,000	\$ 831	\$ 2,000
51201	TMRS Retirement	\$ 43,527	\$ 42,220	\$ 45,317	\$ 45,231	\$ 45,250
51202	Health Insurance	\$ 50,147	\$ 45,047	\$ 50,681	\$ 43,252	\$ 50,718
51203	Disability Insurance	\$ 755	\$ 501	\$ 446	\$ 429	\$ 428
51204	Workers Comp Insur	\$ 524	\$ 508	\$ 493	\$ 438	\$ 398
51205	Medicare Tax	\$ 3,416	\$ 3,308	\$ 3,728	\$ 3,530	\$ 3,782
51206	Unemployment Comp Insur	\$ 484	\$ 887	\$ 935	\$ 1,280	\$ 896
52010	Office Supplies	\$ 6,243	\$ 6,723	\$ 7,000	\$ 5,586	\$ 7,000
52080	Educational	\$ 24	\$ 265	\$ 284	\$ -	\$ 300
52120	Reproduction & Printing	\$ 1,501	\$ 1,368	\$ 1,500	\$ 901	\$ 1,500
52130	Other Supplies	\$ -	\$ 414	\$ -	\$ -	\$ -
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 168	\$ 146	\$ 150	\$ 157	\$ 150
55034	Communication & Data Services	\$ -	\$ 494	\$ 456	\$ 418	\$ 456
55045	Bldg Overhead Justice Center	\$ 4,987	\$ 5,990	\$ 5,000	\$ 2,968	\$ 5,000
55060	Attorney Fees/Court Costs	\$ 324	\$ 108	\$ 432	\$ 108	\$ 1,500
55061	Jury Costs	\$ -	\$ -	\$ -	\$ -	\$ 632
55070	Purchased Services/Contracts	\$ 1,957	\$ 621	\$ 598	\$ 556	\$ 904
55080	Travel & Training	\$ 3,915	\$ 1,001	\$ 3,150	\$ 689	\$ 3,150
55090	Memberships/Subscriptions	\$ 84	\$ 265	\$ 375	\$ 295	\$ 375
55510	Bank/Paying Agent Fees	\$ 13,992	\$ 12,446	\$ 15,500	\$ 12,398	\$ 15,500
Total		\$ 381,894	\$ 363,189	\$ 392,836	\$ 376,603	\$ 401,077
234 Purchasing						
51111	Salaries - Full Time	\$ 75,975	\$ 78,269	\$ 79,049	\$ 52,233	\$ 63,297
51121	Longevity	\$ 14	\$ 63	\$ 84	\$ 19	\$ 48
51124	Allowances-Clothing/Cell Phone	\$ -	\$ 344	\$ 360	\$ 465	\$ 720
51201	TMRS Retirement	\$ 14,169	\$ 14,749	\$ 14,945	\$ 9,822	\$ 11,869
51202	Health Insurance	\$ 10,200	\$ 10,200	\$ 10,201	\$ 7,650	\$ 10,201
51203	Disability Insurance	\$ -	\$ -	\$ -	\$ 21	\$ -
51204	Workers Comp Insur	\$ 160	\$ 165	\$ 136	\$ 89	\$ 98
51205	Medicare Tax	\$ 1,069	\$ 1,104	\$ 1,154	\$ 736	\$ 929
51206	Unemployment Comp Insur	\$ 162	\$ 144	\$ 146	\$ 144	\$ 144

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
52010	Office Supplies	\$ -	\$ 196	\$ 300	\$ 547	\$ 400
55030	Long Distance/Circuit Ch	\$ 32	\$ 32	\$ 50	\$ 36	\$ 50
55070	Purchased Services/Contracts	\$ -	\$ -	\$ -	\$ 23,333	\$ -
55080	Travel & Training	\$ -	\$ -	\$ -	\$ -	\$ 1,600
55090	Memberships/Subscriptions	\$ 279	\$ 1,805	\$ 300	\$ 1,524	\$ 400
56030	Legal Advertising	\$ 3,616	\$ 1,298	\$ 4,000	\$ 4,088	\$ 4,000

Total		\$ 105,676	\$ 108,369	\$ 110,725	\$ 100,706	\$ 93,756
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320 Public Works Administration

51111	Salaries - Full Time	\$ 250,859	\$ 263,630	\$ 262,200	\$ 274,827	\$ 275,479
51121	Longevity	\$ 1,221	\$ 1,412	\$ 1,464	\$ 1,551	\$ 1,608
51124	Allowances-Clothing/Cell Phone	\$ 1,632	\$ 1,694	\$ 1,680	\$ 1,687	\$ 1,680
51125	Auto Allowance	\$ 8,160	\$ 8,470	\$ 8,400	\$ 8,435	\$ 8,400
51126	License Pay (Certification/Bilingual)	\$ 1,349	\$ 1,513	\$ 1,500	\$ 1,506	\$ 1,500
51130	Overtime	\$ 316	\$ 218	\$ 500	\$ 663	\$ 500
51201	TMRS Retirement	\$ 49,130	\$ 51,856	\$ 51,842	\$ 53,691	\$ 53,315
51202	Health Insurance	\$ 27,244	\$ 30,648	\$ 30,651	\$ 30,648	\$ 30,651
51203	Disability Insurance	\$ 369	\$ 363	\$ 376	\$ 362	\$ 361
51204	Workers Comp Insur	\$ 553	\$ 532	\$ 517	\$ 490	\$ 436
51205	Medicare Tax	\$ 3,484	\$ 3,605	\$ 4,001	\$ 3,772	\$ 4,172
51206	Unemployment Comp Insur	\$ 495	\$ 432	\$ 464	\$ 432	\$ 440
52010	Office Supplies	\$ 3,187	\$ 1,917	\$ 2,420	\$ 2,290	\$ 1,920
52030	Clothing	\$ -	\$ -	\$ -	\$ -	\$ 1,015
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 88	\$ 122	\$ 100	\$ 75	\$ 100
55070	Purchased Services/Contracts	\$ 3,669	\$ 3,044	\$ 4,500	\$ 4,171	\$ 5,500
55080	Travel & Training	\$ 6,722	\$ 2,435	\$ 7,550	\$ 4,320	\$ 8,350
55090	Memberships/Subscriptions	\$ 1,550	\$ 2,124	\$ 2,207	\$ 1,937	\$ 2,096
55195	Cellular Phone Charges	\$ 413	\$ -	\$ -	\$ -	\$ -

Total		\$ 360,443	\$ 374,014	\$ 380,372	\$ 390,858	\$ 397,523
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323 Streets

51111	Salaries - Full Time	\$ 450,369	\$ 496,805	\$ 508,254	\$ 515,823	\$ 536,487
51115	Seasonal	\$ 14,492	\$ 24,853	\$ 63,000	\$ 21,315	\$ 36,000
51121	Longevity	\$ 6,100	\$ 5,367	\$ 5,428	\$ 5,098	\$ 5,336
51124	Allowances-Clothing/Cell Phone	\$ 964	\$ 1,607	\$ 3,120	\$ 3,150	\$ 3,120
51126	License Pay (Certification/Bilingual)	\$ 656	\$ 908	\$ 900	\$ 904	\$ 900
51130	Overtime	\$ 5,400	\$ 7,070	\$ 9,000	\$ 8,236	\$ 9,000
51201	TMRS Retirement	\$ 86,298	\$ 96,581	\$ 99,026	\$ 99,022	\$ 101,887
51202	Health Insurance	\$ 97,234	\$ 108,724	\$ 112,259	\$ 111,756	\$ 112,002
51203	Disability Insurance	\$ 2,544	\$ 1,495	\$ 1,124	\$ 1,140	\$ 1,138
51204	Workers Comp Insur	\$ 19,607	\$ 16,218	\$ 16,193	\$ 13,123	\$ 13,264
51205	Medicare Tax	\$ 6,487	\$ 7,261	\$ 8,560	\$ 7,587	\$ 7,974
51206	Unemployment Comp Insur	\$ 746	\$ 2,039	\$ 2,103	\$ 2,479	\$ 1,872
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 48,979
52010	Office Supplies	\$ 153	\$ 223	\$ 350	\$ 157	\$ 350
52030	Clothing	\$ 6,308	\$ 6,885	\$ 7,013	\$ 7,223	\$ 7,500
52031	Clothing - Safety Gear	\$ 4,840	\$ 4,984	\$ 4,750	\$ 4,460	\$ 4,750
52040	Fuel	\$ 31,630	\$ 28,852	\$ 30,014	\$ 36,101	\$ 37,518
52050	Minor Tools/Instruments	\$ 1,210	\$ 22,378	\$ 1,600	\$ 1,645	\$ 1,600
52060	Cleaning Supplies	\$ 1,474	\$ 1,971	\$ 1,500	\$ 1,918	\$ 1,900
52070	Chemical Supplies	\$ 980	\$ 1,113	\$ 1,200	\$ 609	\$ 1,200
52100	Traffic Supplies	\$ 17,171	\$ 17,308	\$ 20,000	\$ 17,273	\$ 20,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
52130	Other Supplies	\$ 497	\$ 482	\$ 500	\$ 544	\$ 500
52200	Non Capital Equipment Purchases	\$ 2,647	\$ 4,724	\$ 6,550	\$ 62,662	\$ 6,550
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ 57,200	\$ -	\$ -
53050	Maint-Street/Curbs/Gutters	\$ 131,868	\$ 129,493	\$ 138,262	\$ 111,498	\$ 140,000
53051	Street Infrastructure Project	\$ 1,473,013	\$ 1,306,916	\$ 1,500,000	\$ 437,190	\$ 1,685,000
53053	Street Lighting	\$ 568	\$ 1,106	\$ 4,000	\$ 169	\$ 4,000
53160	Sidewalks Maintenance	\$ 774	\$ 2,925	\$ 3,000	\$ 1,249	\$ 3,000
53170	Street Sign Replacement	\$ 19,721	\$ 14,103	\$ 15,000	\$ 12,372	\$ 15,000
54040	Vehicle and Equipment Maintenance	\$ 63,625	\$ 73,379	\$ 70,000	\$ 68,416	\$ 70,000
55010	Rental of Equipment	\$ 120	\$ 115	\$ 300	\$ -	\$ 300
55030	Long Distance/Circuit Ch	\$ 27	\$ 29	\$ 50	\$ 31	\$ 50
55034	Communication & Data Services	\$ 3,520	\$ 171	\$ 7,500	\$ -	\$ 7,500
55040	Electric	\$ 250,546	\$ 250,152	\$ 300,000	\$ 266,610	\$ 300,000
55070	Purchased Services/Contracts	\$ 63,124	\$ 115,487	\$ 99,798	\$ 90,358	\$ 91,456
55080	Travel & Training	\$ 2,433	\$ 2,391	\$ 3,040	\$ 91	\$ 3,040
55090	Memberships/Subscriptions	\$ 195	\$ 277	\$ 1,175	\$ 1,081	\$ 275
55195	Cellular Phone Charges	\$ 316	\$ 435	\$ 530	\$ 558	\$ 384
57100	Street Light Installation	\$ 3,492	\$ -	\$ 10,000	\$ -	\$ 10,000
69040	Motor Vehicles	\$ -	\$ -	\$ -	\$ -	\$ 2,800

Total		\$ 2,771,150	\$ 2,754,824	\$ 3,112,299	\$ 1,911,844	\$ 3,292,632
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388 Warehouse						
51111	Salaries - Full Time	\$ 36,274	\$ 37,523	\$ 37,669	\$ 39,447	\$ 38,626
51121	Longevity	\$ 209	\$ 257	\$ 276	\$ 305	\$ 324
51130	Overtime	\$ 886	\$ 381	\$ 500	\$ 1,232	\$ 500
51201	TMRS Retirement	\$ 6,968	\$ 7,154	\$ 7,228	\$ 7,622	\$ 7,255
51202	Health Insurance	\$ 10,200	\$ 10,200	\$ 10,201	\$ 10,200	\$ 10,201
51204	Workers Comp Insur	\$ 1,267	\$ 1,221	\$ 1,167	\$ 1,242	\$ 1,102
51205	Medicare Tax	\$ 447	\$ 454	\$ 559	\$ 485	\$ 569
51206	Unemployment Comp Insur	\$ 9	\$ 144	\$ 157	\$ 144	\$ 152
52010	Office Supplies	\$ 661	\$ 635	\$ 650	\$ 631	\$ 650
52030	Clothing	\$ 452	\$ 507	\$ 731	\$ 520	\$ 784
52031	Clothing - Safety Gear	\$ 85	\$ 86	\$ 100	\$ 88	\$ 100
52200	Non Capital Equipment Purchases	\$ 524	\$ -	\$ -	\$ -	\$ 1,000
55030	Long Distance/Circuit Ch	\$ 52	\$ 54	\$ 61	\$ 33	\$ 61
55080	Travel & Training	\$ 125	\$ -	\$ 150	\$ 67	\$ 150

Total		\$ 58,159	\$ 58,616	\$ 59,449	\$ 62,017	\$ 61,474
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389 Garage/Fleet Services						
51111	Salaries - Full Time	\$ 266,380	\$ 273,413	\$ 288,046	\$ 304,176	\$ 302,632
51118	Salaries - Part Time	\$ 21,615	\$ 20,052	\$ 23,525	\$ 23,845	\$ 24,711
51121	Longevity	\$ 753	\$ 920	\$ 1,036	\$ 1,231	\$ 1,372
51124	Allowances-Clothing/Cell Phone	\$ 723	\$ 726	\$ 720	\$ 723	\$ 720
51127	Tool Allowance	\$ 4,220	\$ 4,400	\$ 4,800	\$ 4,820	\$ 4,800
51130	Overtime	\$ 9,959	\$ 8,947	\$ 10,000	\$ 9,057	\$ 10,000
51201	TMRS Retirement	\$ 52,563	\$ 54,017	\$ 57,269	\$ 59,511	\$ 58,988
51202	Health Insurance	\$ 53,532	\$ 56,983	\$ 61,243	\$ 61,168	\$ 60,997
51203	Disability Insurance	\$ 1,048	\$ 963	\$ 996	\$ 959	\$ 956
51204	Workers Comp Insur	\$ 9,701	\$ 8,479	\$ 8,918	\$ 9,061	\$ 8,381
51205	Medicare Tax	\$ 4,131	\$ 4,205	\$ 4,763	\$ 4,709	\$ 4,977
51206	Unemployment Comp Insur	\$ 461	\$ 1,057	\$ 1,313	\$ 1,152	\$ 1,296
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 10,069

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
52010	Office Supplies	\$ 1,567	\$ 1,284	\$ 1,400	\$ 1,145	\$ 1,400
52030	Clothing	\$ 3,387	\$ 4,280	\$ 5,044	\$ 4,658	\$ 5,475
52031	Clothing - Safety Gear	\$ 1,614	\$ 1,580	\$ 1,500	\$ 1,718	\$ 2,075
52040	Fuel	\$ 7,759	\$ 6,536	\$ 7,592	\$ 7,727	\$ 9,490
52050	Minor Tools/Instruments	\$ 3,890	\$ 2,680	\$ 3,815	\$ 3,116	\$ 3,740
52060	Cleaning Supplies	\$ 4,368	\$ 3,979	\$ 5,000	\$ 3,879	\$ 5,000
52130	Other Supplies	\$ 674	\$ 489	\$ -	\$ 66	\$ -
52200	Non Capital Equipment Purchases	\$ 8,264	\$ 12,642	\$ 5,000	\$ 1,946	\$ 5,000
52250	Garage Supplies	\$ 9,640	\$ 12,171	\$ 11,750	\$ 12,134	\$ 11,750
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ -	\$ -	\$ -	\$ 28,500	\$ -
53999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 93,000
54040	Vehicle and Equipment Maintenance	\$ 17,887	\$ 28,151	\$ 25,000	\$ 19,578	\$ 25,000
54080	Maintenance of Pumps/Motors	\$ 52	\$ -	\$ 1,500	\$ 1,688	\$ 1,500
55030	Long Distance/Circuit Ch	\$ 110	\$ 114	\$ 150	\$ 96	\$ 150
55070	Purchased Services/Contracts	\$ 1,790	\$ 960	\$ 1,824	\$ 1,070	\$ 1,824
55080	Travel & Training	\$ 1,063	\$ 634	\$ 2,000	\$ 15	\$ 2,000
55090	Memberships/Subscriptions	\$ 1,428	\$ 1,428	\$ 2,270	\$ 2,198	\$ 2,270
55195	Cellular Phone Charges	\$ 1,002	\$ 811	\$ 1,008	\$ 697	\$ 1,008
69020	Cap. Mach/Tools/Equip	\$ 12,000	\$ -	\$ -	\$ -	\$ -
Total		\$ 501,583	\$ 511,903	\$ 537,482	\$ 570,643	\$ 660,581

420 Parks & Leisure Administration						
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51111	Salaries - Full Time	\$ 172,986	\$ 119,501	\$ 133,939	\$ 142,576	\$ 140,711
51115	Seasonal	\$ 5,849	\$ 7,211	\$ -	\$ -	\$ -
51121	Longevity	\$ 1,176	\$ 944	\$ 1,112	\$ 1,166	\$ 1,208
51124	Allowances-Clothing/Cell Phone	\$ 891	\$ 1,230	\$ 1,080	\$ 1,085	\$ 1,080
51125	Auto Allowance	\$ 4,410	\$ 4,235	\$ 4,200	\$ 4,218	\$ 4,200
51126	License Pay (Certification/Bilingual)	\$ -	\$ 445	\$ 600	\$ 603	\$ 600
51130	Overtime	\$ 5,073	\$ 2,996	\$ 5,000	\$ 5,614	\$ 6,000
51201	TMRS Retirement	\$ 34,296	\$ 24,143	\$ 27,436	\$ 28,880	\$ 28,292
51202	Health Insurance	\$ 18,700	\$ 17,000	\$ 20,402	\$ 20,400	\$ 20,402
51203	Disability Insurance	\$ 929	\$ 817	\$ 963	\$ 928	\$ 925
51204	Workers Comp Insur	\$ 502	\$ 376	\$ 250	\$ 263	\$ 232
51205	Medicare Tax	\$ 2,236	\$ 1,761	\$ 2,119	\$ 2,000	\$ 2,214
51206	Unemployment Comp Insur	\$ 330	\$ 326	\$ 386	\$ 288	\$ 384
52010	Office Supplies	\$ 542	\$ 593	\$ 600	\$ 458	\$ 600
52130	Other Supplies	\$ 1,365	\$ 1,917	\$ 2,350	\$ 1,630	\$ 2,350
52610	Office Furnishings/Equip	\$ 1,111	\$ 1,467	\$ 1,200	\$ 1,137	\$ 1,200
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55020	Lease of Land	\$ 3,500	\$ 3,500	\$ 4,400	\$ 4,400	\$ 4,532
55030	Long Distance/Circuit Ch	\$ 34	\$ 45	\$ -	\$ 60	\$ -
55070	Purchased Services/Contracts	\$ -	\$ -	\$ 1,600	\$ 359	\$ 1,600
55080	Travel & Training	\$ 2,003	\$ 1,697	\$ 3,500	\$ 415	\$ 5,900
55090	Memberships/Subscriptions	\$ 118	\$ 410	\$ 805	\$ 570	\$ 890
55195	Cellular Phone Charges	\$ 700	\$ 390	\$ 462	\$ 265	\$ 456
55240	HEAP/Youth Contract	\$ 27,600	\$ 1,000	\$ 29,000	\$ 22,800	\$ 29,000
Total		\$ 280,344	\$ 192,006	\$ 241,404	\$ 240,114	\$ 252,776

421 Recreation						
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52010	Office Supplies	\$ 24	\$ 195	\$ -	\$ 9	\$ -
52120	Reproduction & Printing	\$ 1,419	\$ -	\$ 2,000	\$ 601	\$ 2,000
52130	Other Supplies	\$ 1,494	\$ 1,043	\$ 2,000	\$ 2,026	\$ 3,950

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
55070	Purchased Services/Contracts	\$ 696	\$ 2,445	\$ 5,210	\$ 3,930	\$ 7,110
55080	Travel & Training	\$ -	\$ 35	\$ -	\$ -	\$ -
55090	Memberships/Subscriptions	\$ 624	\$ 629	\$ 991	\$ 768	\$ 990
55890	Fireworks Contract	\$ -	\$ 22,000	\$ 22,500	\$ 22,500	\$ 25,000
57375	Youth and Recreation Programs	\$ 21,097	\$ 14,383	\$ 20,000	\$ 17,944	\$ 25,000
Total		\$ 25,353	\$ 40,730	\$ 52,701	\$ 47,779	\$ 64,050

422 Parks Maintenance		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 375,052	\$ 372,373	\$ 372,515	\$ 407,564	\$ 386,941
51115	Seasonal	\$ 34,723	\$ 27,117	\$ 60,000	\$ 23,463	\$ -
51118	Salaries - Part Time	\$ 34,566	\$ 38,541	\$ 33,759	\$ 33,674	\$ 34,632
51121	Longevity	\$ 3,619	\$ 3,434	\$ 3,531	\$ 3,548	\$ 3,867
51124	Allowances-Clothing/Cell Phone	\$ 116	\$ 366	\$ 720	\$ 1,239	\$ 720
51126	License Pay (Certification/Bilingual)	\$ 656	\$ 908	\$ 900	\$ 758	\$ 900
51130	Overtime	\$ 34,699	\$ 30,063	\$ 40,000	\$ 37,169	\$ 45,000
51201	TMRS Retirement	\$ 83,486	\$ 83,411	\$ 84,873	\$ 89,868	\$ 86,807
51202	Health Insurance	\$ 84,266	\$ 85,132	\$ 81,763	\$ 81,215	\$ 82,083
51203	Disability Insurance	\$ 1,002	\$ 538	\$ 410	\$ 331	\$ 394
51204	Workers Comp Insur	\$ 8,142	\$ 7,069	\$ 7,452	\$ 6,207	\$ 5,543
51205	Medicare Tax	\$ 6,709	\$ 6,554	\$ 7,420	\$ 6,831	\$ 6,796
51206	Unemployment Comp Insur	\$ 736	\$ 1,801	\$ 1,929	\$ 2,146	\$ 1,728
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 99,182
52010	Office Supplies	\$ 70	\$ 2,070	\$ 200	\$ 100	\$ 200
52030	Clothing	\$ 5,118	\$ 5,725	\$ 6,829	\$ 4,973	\$ 6,929
52031	Clothing - Safety Gear	\$ 3,125	\$ 2,856	\$ 3,000	\$ 4,110	\$ 3,500
52040	Fuel	\$ 21,192	\$ 17,227	\$ 18,975	\$ 18,998	\$ 20,000
52050	Minor Tools/Instruments	\$ 1,711	\$ 1,675	\$ 2,000	\$ 1,848	\$ 2,500
52060	Cleaning Supplies	\$ 6,161	\$ 6,881	\$ 5,000	\$ 9,145	\$ 6,000
52070	Chemical Supplies	\$ 836	\$ 1,739	\$ 2,000	\$ 1,625	\$ 2,500
52090	Botanical/Agricultural	\$ 6,877	\$ 7,160	\$ 7,500	\$ 3,253	\$ 7,500
52130	Other Supplies	\$ 1,234	\$ 2,678	\$ 2,000	\$ 1,756	\$ 2,000
52200	Non Capital Equipment Purchases	\$ 8,751	\$ 2,450	\$ 10,000	\$ 11,113	\$ 9,725
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 19,759
53080	Parks Maintenance	\$ 58,280	\$ 70,884	\$ 53,000	\$ 50,079	\$ 53,000
53999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 15,000
54020	Maint - Mach/Tools/Instruments	\$ 1,667	\$ 2,410	\$ 2,000	\$ 2,111	\$ 2,200
54040	Vehicle and Equipment Maintenance	\$ 22,293	\$ 27,615	\$ 27,500	\$ 13,941	\$ 17,000
54100	Recreation Equipment Maintenance	\$ 4,998	\$ 7,874	\$ 7,000	\$ 8,959	\$ 10,000
54150	Maint - Fence/Netting@Parks	\$ 755	\$ 1,644	\$ 7,000	\$ 2,362	\$ 7,000
55010	Rental of Equipment	\$ 3,845	\$ 3,325	\$ 4,000	\$ 4,110	\$ 4,000
55030	Long Distance/Circuit Ch	\$ 14	\$ 22	\$ 20	\$ 13	\$ 20
55040	Electric	\$ 67,141	\$ 75,809	\$ 75,000	\$ 93,409	\$ 85,000
55070	Purchased Services/Contracts	\$ -	\$ -	\$ -	\$ -	\$ 30,000
55080	Travel & Training	\$ 3,627	\$ 2,514	\$ 4,944	\$ -	\$ 6,404
55090	Memberships/Subscriptions	\$ -	\$ -	\$ 330	\$ -	\$ 385
55180	Alarm Monitoring	\$ 336	\$ 336	\$ 436	\$ 336	\$ 536
55195	Cellular Phone Charges	\$ 1,473	\$ 1,643	\$ 1,248	\$ 1,186	\$ 984
69020	Cap. Mach/Tools/Equip	\$ -	\$ 12,783	\$ 18,000	\$ 65,773	\$ 10,000
Total		\$ 887,274	\$ 914,628	\$ 953,254	\$ 993,208	\$ 1,076,735

424 Aquatic Center Operations		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 49,012	\$ 27,172	\$ 38,813	\$ 1,136	\$ 37,898

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51115	Seasonal	\$ 81,916	\$ 43,357	\$ 70,000	\$ 71,102	\$ 70,000
51118	Salaries - Part Time	\$ 29,677	\$ 27,941	\$ 37,035	\$ 38,010	\$ 42,714
51121	Longevity	\$ 633	\$ 243	\$ 24	\$ -	\$ -
51130	Overtime	\$ 8,911	\$ 2,668	\$ 5,000	\$ 1,630	\$ 5,000
51201	TMRS Retirement	\$ 9,215	\$ 5,491	\$ 8,242	\$ 113	\$ 7,954
51202	Health Insurance	\$ 10,200	\$ 6,800	\$ 10,201	\$ -	\$ 10,201
51203	Disability Insurance	\$ 454	\$ 155	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 3,267	\$ 1,749	\$ 2,394	\$ 1,643	\$ 2,102
51205	Medicare Tax	\$ 2,369	\$ 1,449	\$ 2,189	\$ 1,620	\$ 2,259
51206	Unemployment Comp Insur	\$ 319	\$ 1,238	\$ 801	\$ 2,305	\$ 800
52010	Office Supplies	\$ 280	\$ 278	\$ 300	\$ 225	\$ 300
52030	Clothing	\$ 695	\$ 1,117	\$ 1,670	\$ 979	\$ 2,030
52031	Clothing - Safety Gear	\$ 767	\$ 773	\$ 1,000	\$ 345	\$ 1,000
52060	Cleaning Supplies	\$ 901	\$ 928	\$ 800	\$ 736	\$ 800
52070	Chemical Supplies	\$ 10,727	\$ 9,874	\$ 12,000	\$ 10,914	\$ 12,000
52130	Other Supplies	\$ 196	\$ 153	\$ 150	\$ 57	\$ 150
52139	Concession Supplies	\$ 7,710	\$ 2,626	\$ 7,000	\$ 3,898	\$ 7,000
52200	Non Capital Equipment Purchases	\$ 3,053	\$ 6,136	\$ 2,500	\$ 1,562	\$ 2,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ 4,912	\$ 18,488	\$ 5,000	\$ 2,118	\$ 5,000
53090	Special Maintenance Projects	\$ 27,559	\$ 4,850	\$ 15,000	\$ 12,769	\$ 15,000
54020	Maint - Mach/Tools/Instruments	\$ 871	\$ 764	\$ 2,500	\$ 498	\$ 2,500
55030	Long Distance/Circuit Ch	\$ -	\$ -	\$ -	\$ 6	\$ -
55040	Electric	\$ 13,736	\$ 13,828	\$ 18,000	\$ 14,272	\$ 18,000
55051	Gas Heating	\$ 4,796	\$ 1,362	\$ 6,000	\$ 792	\$ 6,000
55080	Travel & Training	\$ 901	\$ 1,470	\$ 6,125	\$ 1,416	\$ 3,606
55090	Memberships/Subscriptions	\$ 43	\$ 135	\$ 470	\$ -	\$ 480
55195	Cellular Phone Charges	\$ -	\$ 488	\$ 624	\$ 443	\$ 624
57375	Youth and Recreation Programs	\$ -	\$ -	\$ 200	\$ 625	\$ 200
69020	Cap. Mach/Tools/Equip	\$ -	\$ -	\$ 26,000	\$ 17,650	\$ -
Total		\$ 273,119	\$ 181,533	\$ 280,038	\$ 186,863	\$ 256,118
430 Community Service Asst. Groups						
52031	Clothing - Safety Gear	\$ 1,308	\$ 1,261	\$ 2,200	\$ 341	\$ 2,000
52040	Fuel	\$ 3,352	\$ 820	\$ 3,211	\$ 378	\$ 3,200
52130	Other Supplies	\$ 29,958	\$ 11,364	\$ 29,000	\$ 10,830	\$ 29,000
52200	Non Capital Equipment Purchases	\$ 1,605	\$ 5,045	\$ 2,000	\$ 1,290	\$ 2,000
54040	Vehicle and Equipment Maintenance	\$ 2,047	\$ 1,208	\$ 2,000	\$ 205	\$ 2,000
Total		\$ 38,271	\$ 19,699	\$ 38,411	\$ 13,043	\$ 38,200
444 Building Maintenance						
51111	Salaries - Full Time	\$ 86,129	\$ 145,026	\$ 154,879	\$ 165,905	\$ 160,952
51118	Salaries - Part Time	\$ -	\$ -	\$ -	\$ 8,147	\$ 14,238
51121	Longevity	\$ 1,328	\$ 1,880	\$ 2,192	\$ 2,259	\$ 2,336
51124	Allowances-Clothing/Cell Phone	\$ -	\$ 56	\$ -	\$ -	\$ -
51125	Auto Allowance	\$ -	\$ -	\$ -	\$ 1,148	\$ -
51130	Overtime	\$ 10,639	\$ 11,210	\$ 17,000	\$ 8,877	\$ 17,000
51201	TMRS Retirement	\$ 18,293	\$ 29,636	\$ 32,729	\$ 33,291	\$ 32,994
51202	Health Insurance	\$ 20,400	\$ 37,963	\$ 40,517	\$ 40,744	\$ 40,804
51203	Disability Insurance	\$ -	\$ 188	\$ 251	\$ 192	\$ 241
51204	Workers Comp Insur	\$ 2,472	\$ 3,732	\$ 4,036	\$ 4,189	\$ 4,030
51205	Medicare Tax	\$ 1,399	\$ 2,184	\$ 2,527	\$ 2,588	\$ 2,790
51206	Unemployment Comp Insur	\$ 171	\$ 556	\$ 756	\$ 894	\$ 864

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 24,155	\$ -	\$ 49,824
52030	Clothing	\$ 870	\$ 2,925	\$ 1,554	\$ 2,305	\$ 2,481
52031	Clothing - Safety Gear	\$ 280	\$ 468	\$ 400	\$ 728	\$ 400
52040	Fuel	\$ 2,565	\$ 3,321	\$ 2,512	\$ 4,507	\$ 3,500
52050	Minor Tools/Instruments	\$ 744	\$ 1,765	\$ 1,400	\$ 756	\$ 700
52060	Cleaning Supplies	\$ 598	\$ 10,394	\$ 2,000	\$ 5,196	\$ 8,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ 630	\$ -	\$ -
53010	Building Maintenance	\$ 38,059	\$ 38,138	\$ 37,000	\$ 30,203	\$ 37,000
53090	Special Maintenance Projects	\$ 21,553	\$ 12,525	\$ 6,700	\$ 1,282	\$ 25,000
54040	Vehicle and Equipment Maintenance	\$ 1,102	\$ 2,440	\$ 3,000	\$ 2,159	\$ 2,500
54060	Heat/AC Maintenance	\$ 26,979	\$ 32,814	\$ 25,000	\$ 30,968	\$ 35,000
54140	Ice Machine Maintenance	\$ 807	\$ 3,952	\$ 4,000	\$ 2,336	\$ 4,000
55034	Communication & Data Services	\$ 418	\$ 494	\$ 456	\$ 374	\$ 456
55040	Electric	\$ 89,063	\$ 85,923	\$ 110,000	\$ 159,739	\$ 140,000
55051	Gas Heating	\$ 16,866	\$ 12,081	\$ 19,400	\$ 15,476	\$ 25,000
55070	Purchased Services/Contracts	\$ -	\$ -	\$ 900	\$ 40	\$ 6,000
55080	Travel & Training	\$ -	\$ -	\$ 2,000	\$ 1,940	\$ 2,000
55160	Pest Control Services	\$ 3,325	\$ 3,190	\$ 4,200	\$ 3,090	\$ 6,000
55195	Cellular Phone Charges	\$ 824	\$ 1,177	\$ 1,108	\$ 923	\$ 1,540
55500	Janitorial Services	\$ 107,526	\$ 12,603	\$ 10,000	\$ 9,436	\$ 15,000
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 285	\$ -	\$ -
90300	New Vehicle & Equipment Purchases	\$ -	\$ 25,500	\$ -	\$ -	\$ -

Total	\$ 452,411	\$ 482,032	\$ 511,587	\$ 539,691	\$ 641,150
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460 Cemetery

51111	Salaries - Full Time	\$ 45,674	\$ 41,212	\$ 45,656	\$ 46,381	\$ 46,800
51121	Longevity	\$ 784	\$ 836	\$ 852	\$ 881	\$ 900
51130	Overtime	\$ 993	\$ 1,158	\$ 2,000	\$ 3,640	\$ 2,500
51201	TMRS Retirement	\$ 8,848	\$ 8,942	\$ 9,121	\$ 9,470	\$ 9,141
51202	Health Insurance	\$ 10,200	\$ 10,200	\$ 10,201	\$ 10,200	\$ 10,201
51203	Disability Insurance	\$ 615	\$ 605	\$ 625	\$ 603	\$ 600
51204	Workers Comp Insur	\$ 911	\$ 820	\$ 717	\$ 747	\$ 679
51205	Medicare Tax	\$ 651	\$ 655	\$ 705	\$ 698	\$ 716
51206	Unemployment Comp Insur	\$ 9	\$ 144	\$ 190	\$ 144	\$ 184
52030	Clothing	\$ 530	\$ 616	\$ 630	\$ 530	\$ 631
52031	Clothing - Safety Gear	\$ 86	\$ 90	\$ 150	\$ 98	\$ 150
52040	Fuel	\$ 2,838	\$ 1,898	\$ 2,792	\$ 2,956	\$ 3,000
52050	Minor Tools/Instruments	\$ 167	\$ 45	\$ 300	\$ -	\$ 300
52070	Chemical Supplies	\$ 90	\$ 68	\$ 150	\$ 111	\$ 150
52090	Botanical/Agricultural	\$ 792	\$ 1,550	\$ 1,500	\$ 1,700	\$ 1,500
52130	Other Supplies	\$ 39	\$ 326	\$ 130	\$ 38	\$ 130
52200	Non Capital Equipment Purchases	\$ 600	\$ 2,156	\$ 1,500	\$ -	\$ 1,700
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53080	Parks Maintenance	\$ 1,212	\$ 2,150	\$ 2,500	\$ 2,351	\$ 2,500
54020	Maint - Mach/Tools/Instruments	\$ 120	\$ 240	\$ 200	\$ 141	\$ 200
54040	Vehicle and Equipment Maintenance	\$ 2,691	\$ 2,546	\$ 2,500	\$ 1,282	\$ 2,500
54150	Maint - Fence/Netting@Parks	\$ 198	\$ -	\$ 2,000	\$ -	\$ 2,000
55010	Rental of Equipment	\$ 415	\$ -	\$ 600	\$ -	\$ 600
55034	Communication & Data Services	\$ -	\$ -	\$ -	\$ 251	\$ -
55195	Cellular Phone Charges	\$ 316	\$ 347	\$ 384	\$ 377	\$ 384
57022	Improvements	\$ 20	\$ -	\$ 2,500	\$ 800	\$ 2,500
57110	Historical Markers	\$ 3,800	\$ 4,800	\$ 5,000	\$ 4,090	\$ 5,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
90300	New Vehicle & Equipment Purchases	\$ -	\$ 18,380	\$ -	\$ -	\$ -
Total		\$ 82,601	\$ 99,785	\$ 92,903	\$ 87,488	\$ 94,966
550 Police Administration						
51111	Salaries - Full Time	\$ 182,445	\$ 190,966	\$ 186,721	\$ 203,481	\$ 198,738
51121	Longevity	\$ 2,076	\$ 2,133	\$ 2,123	\$ 2,173	\$ 2,184
51123	Incentive Pay (Degree/OIC)	\$ 1,643	\$ 1,815	\$ 1,800	\$ 1,808	\$ 1,800
51124	Allowances-Clothing/Cell Phone	\$ 723	\$ 726	\$ 720	\$ 723	\$ 720
51125	Auto Allowance	\$ 4,820	\$ 4,840	\$ 4,800	\$ 4,820	\$ 4,800
51126	License Pay (Certification/Bilingual)	\$ 1,725	\$ 1,815	\$ 1,800	\$ 1,808	\$ 1,800
51130	Overtime	\$ 1,412	\$ -	\$ 100	\$ 83	\$ 150
51201	TMRS Retirement	\$ 36,093	\$ 37,817	\$ 37,237	\$ 39,978	\$ 38,629
51202	Health Insurance	\$ 20,436	\$ 20,436	\$ 20,439	\$ 20,459	\$ 20,439
51203	Disability Insurance	\$ 336	\$ 330	\$ 342	\$ 329	\$ 328
51204	Workers Comp Insur	\$ 409	\$ 389	\$ 367	\$ 365	\$ 318
51205	Medicare Tax	\$ 720	\$ 759	\$ 821	\$ 808	\$ 835
51206	Unemployment Comp Insur	\$ 324	\$ 288	\$ 319	\$ 288	\$ 291
52040	Fuel	\$ 370	\$ -	\$ -	\$ -	\$ -
54040	Vehicle and Equipment Maintenance	\$ 496	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 28	\$ 55	\$ 35	\$ 26	\$ 35
55070	Purchased Services/Contracts	\$ 6,315	\$ 7,926	\$ 9,926	\$ 7,926	\$ 9,926
55540	Animal Shelter Contract	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
55905	WCPSCC-Dispatcher Contract	\$ 652,699	\$ 686,958	\$ 686,958	\$ 819,788	\$ 701,958
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 133,000	\$ -	\$ -
Total		\$ 1,113,070	\$ 1,157,253	\$ 1,287,508	\$ 1,304,861	\$ 1,182,951
551 Police Services						
51111	Salaries - Full Time	\$ 3,366,936	\$ 3,776,062	\$ 3,873,481	\$ 3,918,803	\$ 3,992,958
51118	Salaries - Part Time	\$ 1,389	\$ -	\$ -	\$ -	\$ -
51121	Longevity	\$ 25,133	\$ 25,958	\$ 27,244	\$ 25,747	\$ 27,179
51123	Incentive Pay (Degree/OIC)	\$ 48,705	\$ 49,700	\$ 50,000	\$ 54,663	\$ 45,600
51124	Allowances-Clothing/Cell Phone	\$ 10,793	\$ 11,351	\$ 11,354	\$ 11,389	\$ 11,354
51125	Auto Allowance	\$ 12,653	\$ 12,705	\$ 12,600	\$ 12,653	\$ 12,600
51126	License Pay (Certification/Bilingual)	\$ 65,598	\$ 71,360	\$ 70,250	\$ 67,698	\$ 67,800
51130	Overtime	\$ 132,874	\$ 87,177	\$ 126,578	\$ 123,255	\$ 126,580
51201	TMRS Retirement	\$ 682,167	\$ 755,259	\$ 784,266	\$ 787,261	\$ 789,253
51202	Health Insurance	\$ 567,301	\$ 577,806	\$ 582,274	\$ 566,577	\$ 592,392
51203	Disability Insurance	\$ 5,016	\$ 5,149	\$ 5,337	\$ 4,539	\$ 4,489
51204	Workers Comp Insur	\$ 82,211	\$ 69,421	\$ 69,447	\$ 68,774	\$ 65,675
51205	Medicare Tax	\$ 50,210	\$ 55,090	\$ 60,521	\$ 57,620	\$ 61,755
51206	Unemployment Comp Insur	\$ 8,288	\$ 8,528	\$ 8,928	\$ 10,019	\$ 8,784
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 50,244
52010	Office Supplies	\$ 5,515	\$ 6,216	\$ 6,270	\$ 6,278	\$ 7,000
52020	Postage	\$ 417	\$ 422	\$ 3,540	\$ 1,659	\$ 3,540
52030	Clothing	\$ 45,911	\$ 46,525	\$ 50,584	\$ 37,760	\$ 50,584
52040	Fuel	\$ 117,274	\$ 105,581	\$ 127,850	\$ 125,354	\$ 160,000
52050	Minor Tools/Instruments	\$ 15,029	\$ 17,694	\$ 18,400	\$ 16,650	\$ 18,400
52051	Ammunition and Supplies	\$ 24,319	\$ 23,060	\$ 25,450	\$ 22,587	\$ 28,750
52100	Traffic Supplies	\$ 375	\$ 21	\$ 500	\$ 33	\$ 500
52120	Reproduction & Printing	\$ 7,955	\$ 10,714	\$ 14,720	\$ 12,409	\$ 15,500
52130	Other Supplies	\$ 8,902	\$ 7,527	\$ 8,800	\$ 8,594	\$ 8,800
52200	Non Capital Equipment Purchases	\$ 28,804	\$ 21,496	\$ 20,360	\$ 22,988	\$ 20,560
52400	K-9 Program	\$ 2,145	\$ 2,064	\$ 2,000	\$ 1,915	\$ 2,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
52415	Animal Control Supplies	\$ 982	\$ 964	\$ 1,000	\$ 470	\$ 1,000
52420	Community Services Programs	\$ 2,893	\$ 2,979	\$ 3,500	\$ 3,318	\$ 3,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54020	Maint - Mach/Tools/Instruments	\$ 830	\$ 481	\$ 2,200	\$ 250	\$ 5,990
54030	Radio Maintenance	\$ 4,413	\$ 4,559	\$ 4,500	\$ 3,311	\$ 5,000
54040	Vehicle and Equipment Maintenance	\$ 57,967	\$ 44,365	\$ 55,000	\$ 45,767	\$ 55,000
55030	Long Distance/Circuit Ch	\$ 906	\$ 968	\$ 1,000	\$ 932	\$ 1,000
55034	Communication & Data Services	\$ 20,089	\$ 23,638	\$ 20,670	\$ 24,377	\$ 20,670
55070	Purchased Services/Contracts	\$ 5,168	\$ 3,552	\$ 5,200	\$ 4,755	\$ 6,232
55080	Travel & Training	\$ 38,822	\$ 40,789	\$ 37,585	\$ 37,267	\$ 40,000
55085	Community Relations	\$ 908	\$ 2,243	\$ 3,000	\$ 2,177	\$ 3,000
55090	Memberships/Subscriptions	\$ 1,316	\$ 1,556	\$ 1,975	\$ 1,613	\$ 1,975
55180	Alarm Monitoring	\$ 672	\$ 672	\$ 672	\$ 855	\$ 2,500
55195	Cellular Phone Charges	\$ 1,917	\$ 1,636	\$ 2,500	\$ 1,348	\$ 2,500
55570	Software Annual Maint Agreemnts	\$ 13,889	\$ 12,541	\$ 20,877	\$ 13,962	\$ 22,510
55720	Employee Physicals/Testing	\$ 1,197	\$ 2,826	\$ 7,000	\$ 7,401	\$ 10,000
55730	Investigation Testing Fees	\$ 9,085	\$ 10,411	\$ 10,150	\$ 8,348	\$ 10,150
55790	Parking Contracts	\$ 3,600	\$ 3,600	\$ 3,600	\$ 3,600	\$ -
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 1,000
57510	Police Reserve Program	\$ -	\$ 99	\$ 500	\$ -	\$ 500
69040	Motor Vehicles	\$ 91,955	\$ 1,042	\$ 167,016	\$ 105,425	\$ 228,055
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 1,820

Total	\$ 5,572,530	\$ 5,905,805	\$ 6,308,699	\$ 6,230,397	\$ 6,594,699
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552 Fire Services

51111	Salaries - Full Time	\$ 901,935	\$ 959,965	\$ 975,212	\$ 982,771	\$ 1,029,554
51112	Firefighters Pay	\$ 83,202	\$ 93,201	\$ 134,150	\$ 88,462	\$ 134,150
51121	Longevity	\$ 7,555	\$ 6,754	\$ 7,066	\$ 6,377	\$ 6,732
51123	Incentive Pay (Degree/OIC)	\$ 22,563	\$ 9,365	\$ 9,650	\$ 8,065	\$ 8,400
51124	Allowances-Clothing/Cell Phone	\$ 2,436	\$ 3,047	\$ 3,120	\$ 3,133	\$ 3,120
51125	Auto Allowance	\$ 8,391	\$ 8,470	\$ 8,400	\$ 8,435	\$ 8,400
51126	License Pay (Certification/Bilingual)	\$ 14,103	\$ 13,870	\$ 14,450	\$ 12,938	\$ 13,200
51130	Overtime	\$ 69,121	\$ 56,712	\$ 85,000	\$ 67,259	\$ 85,000
51201	TMRS Retirement	\$ 191,894	\$ 199,546	\$ 207,353	\$ 202,114	\$ 212,793
51202	Health Insurance	\$ 169,228	\$ 180,730	\$ 183,375	\$ 164,775	\$ 183,092
51203	Disability Insurance	\$ 1,845	\$ 2,253	\$ 2,453	\$ 2,352	\$ 2,357
51204	Workers Comp Insur	\$ 15,433	\$ 21,292	\$ 22,907	\$ 21,766	\$ 22,549
51205	Medicare Tax	\$ 14,845	\$ 15,497	\$ 17,949	\$ 15,793	\$ 18,600
51206	Unemployment Comp Insur	\$ 2,798	\$ 3,209	\$ 2,993	\$ 5,149	\$ 3,024
51210	Retirement-Parttime Firefighters	\$ 12,243	\$ 12,312	\$ 14,000	\$ 11,088	\$ 14,000
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 62,475	\$ -	\$ 253,151
52010	Office Supplies	\$ 1,840	\$ 1,562	\$ 3,250	\$ 3,112	\$ 3,250
52030	Clothing	\$ 13,679	\$ 18,947	\$ 16,400	\$ 19,181	\$ 16,400
52040	Fuel	\$ 23,706	\$ 22,086	\$ 19,641	\$ 25,496	\$ 30,000
52050	Minor Tools/Instruments	\$ 5,815	\$ 5,484	\$ 6,000	\$ 4,157	\$ 6,000
52060	Cleaning Supplies	\$ 2,392	\$ 2,833	\$ 3,000	\$ 3,353	\$ 3,000
52070	Chemical Supplies	\$ 2,454	\$ 4,947	\$ 5,000	\$ 2,467	\$ 5,000
52080	Educational	\$ 3,189	\$ 5,391	\$ 4,800	\$ 4,857	\$ 4,800
52130	Other Supplies	\$ 1,695	\$ 394	\$ 1,700	\$ 2,233	\$ 1,700
52200	Non Capital Equipment Purchases	\$ 74,035	\$ 211,963	\$ 21,300	\$ 23,832	\$ 24,900
52240	Fire Gear / P.A.S.S.	\$ 35,580	\$ 31,110	\$ 33,580	\$ 28,428	\$ 33,580
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ 13,000	\$ -	\$ 81,252

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
54020	Maint - Mach/Tools/Instruments	\$ 9,104	\$ 5,177	\$ 9,600	\$ 6,294	\$ 13,390
54030	Radio Maintenance	\$ 8,635	\$ 8,461	\$ 8,212	\$ 4,064	\$ 8,212
54040	Vehicle and Equipment Maintenance	\$ 57,365	\$ 82,412	\$ 56,650	\$ 45,140	\$ 62,000
54052	Air Pack Bottle Replacement	\$ -	\$ -	\$ 15,300	\$ 5,381	\$ 12,800
55030	Long Distance/Circuit Ch	\$ 116	\$ 98	\$ 60	\$ 63	\$ 60
55034	Communication & Data Services	\$ 4,152	\$ 5,003	\$ 10,368	\$ 4,268	\$ 5,302
55050	Gas Heating	\$ -	\$ 514	\$ 1,250	\$ -	\$ 1,250
55065	State Mandated Testing	\$ 9,116	\$ 11,802	\$ 21,946	\$ 12,266	\$ 24,446
55070	Purchased Services/Contracts	\$ 17,400	\$ 2,329	\$ 541	\$ -	\$ 2,428
55080	Travel & Training	\$ 34,884	\$ 56,652	\$ 36,167	\$ 33,058	\$ 37,667
55090	Memberships/Subscriptions	\$ 2,730	\$ 5,085	\$ 6,050	\$ 6,136	\$ 6,050
55180	Alarm Monitoring	\$ -	\$ 302	\$ 1,200	\$ 530	\$ 1,200
55195	Cellular Phone Charges	\$ 527	\$ 663	\$ 1,440	\$ 443	\$ 1,440
55570	Software Annual Maint Agreemnts	\$ -	\$ 3,492	\$ 4,900	\$ 6,338	\$ 5,800
55720	Employee Physicals/Testing	\$ 472	\$ 472	\$ 1,000	\$ 819	\$ 1,000
55999	Decision Packages for Discussion	\$ -	\$ -	\$ 1,500	\$ -	\$ 3,000
57151	FEMA - WMD Exercise	\$ 2,362	\$ 1,517	\$ 3,400	\$ 727	\$ 3,400
57475	Grant Expenses	\$ -	\$ -	\$ -	\$ 10,845	\$ -
69020	Cap. Mach/Tools/Equip	\$ -	\$ -	\$ -	\$ 17,300	\$ -
69041	Fire Vehicles	\$ -	\$ 81,347	\$ -	\$ 636,875	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 47,000	\$ -	\$ 748,820
90300	New Vehicle & Equipment Purchases	\$ 23,000	\$ -	\$ -	\$ 29,700	\$ -

Total		\$ 1,851,837	\$ 2,156,265	\$ 2,104,808	\$ 2,537,841	\$ 3,146,269
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556 Victim Services

51111	Salaries - Full Time	\$ 39,519	\$ 41,816	\$ 41,954	\$ 43,330	\$ 44,076
51121	Longevity	\$ 48	\$ 96	\$ 116	\$ 144	\$ 164
51130	Overtime	\$ 960	\$ 525	\$ 1,500	\$ 615	\$ -
51201	TMRS Retirement	\$ 7,556	\$ 7,955	\$ 8,192	\$ 8,201	\$ 8,172
51202	Health Insurance	\$ 10,197	\$ 10,197	\$ 10,197	\$ 10,198	\$ 10,197
51203	Disability Insurance	\$ 366	\$ 360	\$ 373	\$ 77	\$ -
51204	Workers Comp Insur	\$ 85	\$ 81	\$ 76	\$ 75	\$ 68
51205	Medicare Tax	\$ 507	\$ 527	\$ 633	\$ 550	\$ 640
51206	Unemployment Comp Insur	\$ 9	\$ 144	\$ 170	\$ 144	\$ 144
52010	Office Supplies	\$ 7,575	\$ 4,532	\$ 3,500	\$ 2,058	\$ 3,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55034	Communication & Data Services	\$ -	\$ 252	\$ 912	\$ -	\$ 912
55080	Travel & Training	\$ 11,950	\$ 4,624	\$ 5,000	\$ 959	\$ 5,000
55085	Community Relations	\$ 2,912	\$ 2,096	\$ 4,000	\$ 642	\$ 4,000
55195	Cellular Phone Charges	\$ 1,508	\$ 1,347	\$ 600	\$ 1,279	\$ 600

Total		\$ 83,190	\$ 74,553	\$ 77,223	\$ 68,270	\$ 77,473
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640 Information Technology

51111	Salaries - Full Time	\$ 284,555	\$ 307,512	\$ 307,993	\$ 311,235	\$ 321,215
51121	Longevity	\$ 1,416	\$ 1,633	\$ 1,728	\$ 1,832	\$ 1,968
51124	Allowances-Clothing/Cell Phone	\$ 4,316	\$ 4,840	\$ 4,800	\$ 4,448	\$ 4,800
51130	Overtime	\$ 2,305	\$ 3,366	\$ 2,800	\$ 2,663	\$ 3,000
51201	TMRS Retirement	\$ 54,560	\$ 59,470	\$ 59,555	\$ 59,562	\$ 61,002
51202	Health Insurance	\$ 49,367	\$ 51,047	\$ 51,053	\$ 48,486	\$ 51,053
51203	Disability Insurance	\$ 409	\$ 354	\$ 366	\$ 353	\$ 352
51204	Workers Comp Insur	\$ 614	\$ 609	\$ 583	\$ 543	\$ 499
51205	Medicare Tax	\$ 3,872	\$ 4,135	\$ 4,605	\$ 4,154	\$ 4,774
51206	Unemployment Comp Insur	\$ 540	\$ 720	\$ 793	\$ 836	\$ 768

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 75,147
52010	Office Supplies	\$ 3,896	\$ 1,714	\$ 1,100	\$ 842	\$ 1,500
52080	Educational	\$ 47	\$ -	\$ 500	\$ -	\$ 500
52130	Other Supplies	\$ -	\$ 16	\$ -	\$ -	\$ -
52140	Computer Supplies	\$ 26,684	\$ 20,932	\$ 33,000	\$ 24,053	\$ 33,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54040	Vehicle and Equipment Maintenance	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 139	\$ 158	\$ 200	\$ 52	\$ 200
55034	Communication & Data Services	\$ 80,082	\$ 80,073	\$ 89,840	\$ 81,924	\$ 94,580
55053	Microsoft Licenses	\$ 51,248	\$ 66,317	\$ 61,000	\$ 47,309	\$ 97,000
55070	Purchased Services/Contracts	\$ 20,069	\$ 22,887	\$ 32,500	\$ 7,359	\$ 26,500
55080	Travel & Training	\$ 10,365	\$ 9,052	\$ 15,100	\$ 14,234	\$ 15,300
55090	Memberships/Subscriptions	\$ 828	\$ 1,390	\$ 500	\$ -	\$ 350
55120	Mileage & Miscellaneous Meals	\$ 668	\$ 568	\$ 1,400	\$ 516	\$ 1,400
55195	Cellular Phone Charges	\$ 2,400	\$ 82	\$ -	\$ 653	\$ 500
55570	Software Annual Maint Agreemnts	\$ 396,146	\$ 497,228	\$ 532,605	\$ 487,650	\$ 550,589
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 3,480
69020	Cap. Mach/Tools/Equip	\$ 19,925	\$ -	\$ -	\$ -	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 4,100
Total		\$ 1,014,449	\$ 1,134,103	\$ 1,202,021	\$ 1,098,702	\$ 1,353,577

642 GIS		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 154,871	\$ 164,846	\$ 164,044	\$ 173,753	\$ 171,029
51121	Longevity	\$ 950	\$ 1,100	\$ 1,156	\$ 1,240	\$ 1,300
51130	Overtime	\$ 140	\$ 153	\$ 500	\$ -	\$ 500
51201	TMRS Retirement	\$ 28,931	\$ 30,984	\$ 31,153	\$ 32,553	\$ 31,803
51202	Health Insurance	\$ 30,645	\$ 30,647	\$ 30,651	\$ 30,648	\$ 30,651
51203	Disability Insurance	\$ 116	\$ 254	\$ 293	\$ 282	\$ 282
51204	Workers Comp Insur	\$ 327	\$ 318	\$ 296	\$ 297	\$ 261
51205	Medicare Tax	\$ 1,949	\$ 2,061	\$ 2,406	\$ 2,176	\$ 2,489
51206	Unemployment Comp Insur	\$ 333	\$ 432	\$ 459	\$ 432	\$ 440
52010	Office Supplies	\$ 940	\$ 1,211	\$ 2,500	\$ 1,904	\$ 2,500
52080	Educational	\$ 79	\$ -	\$ 750	\$ -	\$ 750
52120	Reproduction & Printing	\$ 4,118	\$ 3,063	\$ 8,500	\$ 6,408	\$ 8,500
52200	Non Capital Equipment Purchases	\$ 324	\$ 538	\$ 500	\$ 500	\$ 500
55030	Long Distance/Circuit Ch	\$ 29	\$ 26	\$ 50	\$ 64	\$ 50
55080	Travel & Training	\$ 1,636	\$ 1,675	\$ 6,990	\$ 6,353	\$ 6,990
55090	Memberships/Subscriptions	\$ 171	\$ 779	\$ 770	\$ 128	\$ 770
55570	Software Annual Maint Agreemnts	\$ 2,292	\$ 2,292	\$ 2,292	\$ 2,292	\$ 2,292
55590	Easements/Filing Fees	\$ 546	\$ 240	\$ 1,200	\$ 388	\$ 1,200
Total		\$ 228,397	\$ 240,312	\$ 254,510	\$ 259,415	\$ 262,307

647 Library Services		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 238,421	\$ 184,738	\$ 226,807	\$ 220,242	\$ 235,066
51118	Salaries - Part Time	\$ 119,043	\$ 93,212	\$ 110,507	\$ 77,831	\$ 112,406
51121	Longevity	\$ 1,197	\$ 591	\$ 712	\$ 590	\$ 708
51126	License Pay (Certification/Bilingual)	\$ 1,415	\$ 585	\$ -	\$ -	\$ -
51130	Overtime	\$ 1,331	\$ 279	\$ 2,622	\$ 1,247	\$ 5,000
51201	TMRS Retirement	\$ 47,685	\$ 36,150	\$ 47,524	\$ 44,342	\$ 48,815
51202	Health Insurance	\$ 51,000	\$ 36,526	\$ 61,206	\$ 54,330	\$ 60,960
51203	Disability Insurance	\$ 195	\$ 192	\$ 199	\$ 398	\$ 454
51204	Workers Comp Insur	\$ 2,613	\$ 696	\$ 791	\$ 660	\$ 748
51205	Medicare Tax	\$ 5,657	\$ 3,993	\$ 5,949	\$ 4,202	\$ 5,119

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51206	Unemployment Comp Insur	\$ 496	\$ 1,443	\$ 1,923	\$ 2,365	\$ 1,952
52010	Office Supplies	\$ 463	\$ 643	\$ 1,000	\$ 929	\$ 1,800
52120	Reproduction & Printing	\$ 2,977	\$ 1,408	\$ 4,800	\$ 2,230	\$ 4,800
52128	Library Program Expenses	\$ 2,861	\$ 1,864	\$ 5,840	\$ 5,353	\$ 5,840
52129	Reception Expenses	\$ -	\$ -	\$ 150	\$ -	\$ 150
52130	Other Supplies	\$ 977	\$ 895	\$ 1,000	\$ 961	\$ 3,325
52200	Non Capital Equipment Purchases	\$ 4,933	\$ 2,883	\$ 4,000	\$ 2,624	\$ 8,050
52440	Library Process/Marc Rec	\$ 3,548	\$ 4,916	\$ 6,100	\$ 5,510	\$ 6,100
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54010	Office Equipment Maintenance	\$ -	\$ -	\$ 500	\$ -	\$ 4,000
54040	Vehicle and Equipment Maintenance	\$ 42	\$ 468	\$ 1,000	\$ 615	\$ 1,000
54110	Book Replacement	\$ 351	\$ 2,239	\$ 4,500	\$ 2,861	\$ 4,000
55030	Long Distance/Circuit Ch	\$ 104	\$ 117	\$ 120	\$ 110	\$ 120
55040	Electric	\$ 47,813	\$ 46,564	\$ 50,000	\$ 55,666	\$ 50,000
55051	Gas Heating	\$ 516	\$ 624	\$ 600	\$ 637	\$ 1,000
55070	Purchased Services/Contracts	\$ 4,944	\$ 640	\$ 6,191	\$ 2,373	\$ 4,586
55080	Travel & Training	\$ -	\$ -	\$ 2,000	\$ 455	\$ 2,500
55084	City Promotional Items	\$ -	\$ 500	\$ 1,500	\$ 1,195	\$ 1,500
55085	Community Relations	\$ 26	\$ 206	\$ 500	\$ 495	\$ 1,000
55090	Memberships/Subscriptions	\$ 3,580	\$ 3,572	\$ 6,050	\$ 5,897	\$ 6,807
55195	Cellular Phone Charges	\$ -	\$ 632	\$ 624	\$ 443	\$ 624
57647	Literacy Project	\$ 380	\$ -	\$ 750	\$ 396	\$ 750
69110	Reference Books	\$ 34,144	\$ 25,734	\$ 44,950	\$ 40,352	\$ 45,050

Total	\$ 576,710	\$ 452,312	\$ 600,415	\$ 535,310	\$ 624,230
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715 Support Services

51111	Salaries - Full Time	\$ 83,933	\$ 106,487	\$ 110,096	\$ 104,684	\$ 114,713
51118	Salaries - Part Time	\$ 11,738	\$ 954	\$ -	\$ -	\$ -
51121	Longevity	\$ 833	\$ 682	\$ 736	\$ 818	\$ 880
51126	License Pay (Certification/Bilingual)	\$ 260	\$ 1,210	\$ 1,200	\$ 1,085	\$ 1,200
51130	Overtime	\$ 852	\$ 1,387	\$ 1,000	\$ 4,933	\$ 1,500
51201	TMRS Retirement	\$ 15,982	\$ 20,567	\$ 21,252	\$ 20,745	\$ 21,771
51202	Health Insurance	\$ 22,179	\$ 29,491	\$ 30,320	\$ 29,704	\$ 30,640
51203	Disability Insurance	\$ 688	\$ 732	\$ 803	\$ 758	\$ 771
51204	Workers Comp Insur	\$ 205	\$ 212	\$ 195	\$ 189	\$ 180
51205	Medicare Tax	\$ 1,279	\$ 1,421	\$ 1,641	\$ 1,450	\$ 1,704
51206	Unemployment Comp Insur	\$ 1	\$ 432	\$ 460	\$ 432	\$ 456
52010	Office Supplies	\$ 816	\$ 865	\$ 1,000	\$ 734	\$ 1,000
52120	Reproduction & Printing	\$ 781	\$ 1,053	\$ 750	\$ 186	\$ 750
52130	Other Supplies	\$ 83	\$ -	\$ 1,100	\$ 37	\$ 1,100
52200	Non Capital Equipment Purchases	\$ 2,011	\$ 841	\$ 3,000	\$ 219	\$ 3,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ 1	\$ -
55030	Long Distance/Circuit Ch	\$ 146	\$ 210	\$ 175	\$ 154	\$ 200
55070	Purchased Services/Contracts	\$ -	\$ -	\$ 325	\$ 302	\$ 325
55080	Travel & Training	\$ 596	\$ 940	\$ 3,500	\$ 531	\$ 3,500
55090	Memberships/Subscriptions	\$ -	\$ 115	\$ 185	\$ -	\$ 185

Total	\$ 142,383	\$ 167,599	\$ 177,738	\$ 166,963	\$ 183,875
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716 Planning

51111	Salaries - Full Time	\$ 125,535	\$ 131,749	\$ 129,895	\$ 145,159	\$ 128,554
51118	Salaries - Part Time	\$ 7,194	\$ 9,218	\$ 12,855	\$ 7,457	\$ 13,177
51121	Longevity	\$ 428	\$ 528	\$ 564	\$ 164	\$ 60
51124	Allowances-Clothing/Cell Phone	\$ -	\$ -	\$ -	\$ 567	\$ 720

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51201	TMRS Retirement	\$ 23,468	\$ 24,679	\$ 24,528	\$ 27,108	\$ 23,968
51202	Health Insurance	\$ 16,310	\$ 20,473	\$ 20,476	\$ 18,751	\$ 20,402
51204	Workers Comp Insur	\$ 280	\$ 272	\$ 272	\$ 260	\$ 216
51205	Medicare Tax	\$ 1,822	\$ 1,965	\$ 2,080	\$ 2,152	\$ 2,067
51206	Unemployment Comp Insur	\$ 496	\$ 399	\$ 442	\$ 729	\$ 432
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 37,380
52010	Office Supplies	\$ 1,075	\$ 513	\$ 600	\$ 324	\$ 600
52080	Educational	\$ 48	\$ -	\$ 300	\$ -	\$ 300
52120	Reproduction & Printing	\$ 796	\$ 1,592	\$ 1,500	\$ 332	\$ 1,500
52130	Other Supplies	\$ 1,654	\$ 1,246	\$ 2,000	\$ 2,217	\$ 2,000
52200	Non Capital Equipment Purchases	\$ 975	\$ 3,248	\$ 800	\$ 341	\$ 800
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 71	\$ 92	\$ 200	\$ 118	\$ 200
55080	Travel & Training	\$ 5,001	\$ 2,581	\$ 4,000	\$ 1,649	\$ 5,367
55085	Community Relations	\$ 329	\$ 86	\$ 1,500	\$ 1,932	\$ 1,500
55090	Memberships/Subscriptions	\$ 1,382	\$ 833	\$ 1,735	\$ 802	\$ 965
55195	Cellular Phone Charges	\$ -	\$ -	\$ -	\$ -	\$ 720
55590	Easements/Filing Fees	\$ 1,725	\$ 5,464	\$ 2,000	\$ 2,098	\$ 2,000
56030	Legal Advertising	\$ 1,261	\$ 332	\$ 1,500	\$ 717	\$ 1,500

Total	\$ 189,849	\$ 205,270	\$ 207,247	\$ 212,879	\$ 244,428
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717 Engineering and Mapping

51111	Salaries - Full Time	\$ 534,466	\$ 565,843	\$ 577,437	\$ 628,523	\$ 612,622
51121	Longevity	\$ 2,961	\$ 3,312	\$ 3,452	\$ 3,568	\$ 3,836
51124	Allowances-Clothing/Cell Phone	\$ 2,410	\$ 3,035	\$ 3,120	\$ 2,880	\$ 3,120
51125	Auto Allowance	\$ 6,615	\$ 6,655	\$ 6,600	\$ 5,770	\$ 6,600
51126	License Pay (Certification/Bilingual)	\$ 1,191	\$ 1,361	\$ 1,350	\$ 1,356	\$ 1,350
51130	Overtime	\$ 2,721	\$ 2,250	\$ 4,000	\$ 1,268	\$ 4,000
51201	TMRS Retirement	\$ 102,599	\$ 109,205	\$ 112,044	\$ 119,649	\$ 116,376
51202	Health Insurance	\$ 78,284	\$ 79,948	\$ 81,645	\$ 79,106	\$ 81,645
51203	Disability Insurance	\$ 615	\$ 605	\$ 625	\$ 603	\$ 600
51204	Workers Comp Insur	\$ 1,994	\$ 2,021	\$ 2,023	\$ 2,085	\$ 1,922
51205	Medicare Tax	\$ 7,484	\$ 7,892	\$ 8,645	\$ 8,517	\$ 9,106
51206	Unemployment Comp Insur	\$ 1,337	\$ 1,152	\$ 1,272	\$ 1,152	\$ 1,216
52010	Office Supplies	\$ 585	\$ 618	\$ 1,200	\$ 789	\$ 1,200
52030	Clothing	\$ 165	\$ 128	\$ 1,000	\$ 733	\$ 1,000
52040	Fuel	\$ 6,192	\$ 5,070	\$ 4,183	\$ 6,077	\$ 7,500
52050	Minor Tools/Instruments	\$ 83	\$ 60	\$ 500	\$ 13	\$ 500
52120	Reproduction & Printing	\$ 2,834	\$ 1,231	\$ 3,500	\$ 41	\$ 3,500
52130	Other Supplies	\$ 1,182	\$ 1,678	\$ 2,000	\$ 1,243	\$ 2,000
52160	Surveying Supplies	\$ 28	\$ 31	\$ 100	\$ 34	\$ 100
52200	Non Capital Equipment Purchases	\$ 6,467	\$ 5,341	\$ 3,500	\$ 2,170	\$ 3,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54040	Vehicle and Equipment Maintenance	\$ 1,723	\$ 3,232	\$ 3,500	\$ 1,221	\$ 4,375
55030	Long Distance/Circuit Ch	\$ 375	\$ 612	\$ 600	\$ 447	\$ 600
55034	Communication & Data Services	\$ -	\$ 1,585	\$ 1,500	\$ 1,254	\$ 1,500
55070	Purchased Services/Contracts	\$ -	\$ 12,583	\$ 20,000	\$ 42,032	\$ 75,000
55080	Travel & Training	\$ 5,032	\$ 4,186	\$ 13,600	\$ 1,482	\$ 13,600
55090	Memberships/Subscriptions	\$ 1,936	\$ 2,486	\$ 3,927	\$ 1,175	\$ 4,838
55195	Cellular Phone Charges	\$ 2,795	\$ 2,450	\$ 2,500	\$ 1,722	\$ 2,500

Total	\$ 772,073	\$ 824,571	\$ 863,823	\$ 914,909	\$ 964,106
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718 Grants Management

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 89,805	\$ 67,540	\$ 67,820	\$ 69,089	\$ 71,253
51121	Longevity	\$ 92	\$ 26	\$ 48	\$ 74	\$ 96
51201	TMRS Retirement	\$ 16,773	\$ 12,667	\$ 12,761	\$ 12,865	\$ 13,211
51202	Health Insurance	\$ 9,392	\$ 10,221	\$ 10,201	\$ 10,220	\$ 10,201
51203	Disability Insurance	\$ 241	\$ 323	\$ 429	\$ 414	\$ 412
51204	Workers Comp Insur	\$ 189	\$ 142	\$ 117	\$ 117	\$ 108
51205	Medicare Tax	\$ 1,253	\$ 882	\$ 985	\$ 868	\$ 1,034
51206	Unemployment Comp Insur	\$ 171	\$ 144	\$ 145	\$ 144	\$ 144
52010	Office Supplies	\$ 1,821	\$ 622	\$ 1,200	\$ 971	\$ 1,200
52020	Postage	\$ 52	\$ 47	\$ 250	\$ 103	\$ 250
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 25	\$ 35	\$ 250	\$ 35	\$ 300
55070	Purchased Services/Contracts	\$ 3,000	\$ -	\$ -	\$ -	\$ -
55080	Travel & Training	\$ 398	\$ 1,093	\$ 1,750	\$ 1,174	\$ 2,000
55085	Community Relations	\$ 17,803	\$ -	\$ 1,000	\$ -	\$ 2,500
55090	Memberships/Subscriptions	\$ -	\$ 3,000	\$ 3,500	\$ 3,174	\$ 3,500
55120	Mileage & Miscellaneous Meals	\$ -	\$ 732	\$ 1,500	\$ -	\$ 1,500
55195	Cellular Phone Charges	\$ 413	\$ -	\$ -	\$ -	\$ -
56030	Legal Advertising	\$ 509	\$ 879	\$ 1,500	\$ 4,021	\$ 1,500
Total		\$ 141,936	\$ 98,352	\$ 103,456	\$ 103,267	\$ 109,209

719 Survey

51111	Salaries - Full Time	\$ 155,838	\$ 174,785	\$ 170,173	\$ 178,623	\$ 174,477
51121	Longevity	\$ 1,716	\$ 1,832	\$ 1,884	\$ 1,971	\$ 2,028
51124	Allowances-Clothing/Cell Phone	\$ 519	\$ 726	\$ 720	\$ 723	\$ 720
51126	License Pay (Certification/Bilingual)	\$ 487	\$ 605	\$ 600	\$ 603	\$ 600
51130	Overtime	\$ -	\$ 23	\$ 1,000	\$ 9	\$ 1,000
51201	TMRS Retirement	\$ 29,563	\$ 33,363	\$ 32,784	\$ 33,840	\$ 32,780
51202	Health Insurance	\$ 22,109	\$ 30,388	\$ 30,320	\$ 30,529	\$ 30,603
51203	Disability Insurance	\$ 114	\$ -	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 602	\$ 649	\$ 620	\$ 619	\$ 575
51205	Medicare Tax	\$ 2,171	\$ 2,384	\$ 2,531	\$ 2,427	\$ 2,565
51206	Unemployment Comp Insur	\$ 409	\$ 432	\$ 479	\$ 432	\$ 448
52010	Office Supplies	\$ 184	\$ 177	\$ 300	\$ 204	\$ 300
52030	Clothing	\$ 990	\$ 394	\$ 800	\$ 286	\$ 800
52031	Clothing - Safety Gear	\$ 276	\$ 101	\$ 250	\$ 154	\$ 250
52040	Fuel	\$ 2,892	\$ 2,700	\$ 2,174	\$ 3,201	\$ 3,200
52120	Reproduction & Printing	\$ 519	\$ 7	\$ 500	\$ 150	\$ 500
52160	Surveying Supplies	\$ 574	\$ 276	\$ 1,300	\$ 308	\$ 1,300
52190	Minor Tools/Instruments/Survey	\$ 547	\$ 201	\$ 3,000	\$ 3,005	\$ 3,000
52200	Non Capital Equipment Purchases	\$ 2,479	\$ 295	\$ 3,000	\$ 2,377	\$ 3,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54020	Maint - Mach/Tools/Instruments	\$ -	\$ -	\$ 1,200	\$ 27	\$ 1,200
54040	Vehicle and Equipment Maintenance	\$ 959	\$ 1,420	\$ 2,000	\$ 457	\$ 2,000
55030	Long Distance/Circuit Ch	\$ 21	\$ 12	\$ 50	\$ 23	\$ 50
55034	Communication & Data Services	\$ 1,829	\$ 1,967	\$ 2,112	\$ 1,753	\$ 2,112
55080	Travel & Training	\$ 2,938	\$ 2,515	\$ 4,400	\$ 1,691	\$ 6,400
55090	Memberships/Subscriptions	\$ 529	\$ 577	\$ 1,265	\$ 460	\$ 975
55195	Cellular Phone Charges	\$ 1,129	\$ 958	\$ 1,200	\$ 744	\$ 1,100
69020	Cap. Mach/Tools/Equip	\$ -	\$ 11,981	\$ -	\$ -	\$ -
Total		\$ 229,394	\$ 268,766	\$ 264,662	\$ 264,616	\$ 271,983

724 Inspections

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 346,581	\$ 390,211	\$ 388,317	\$ 404,835	\$ 403,618
51118	Salaries - Part Time	\$ 26,608	\$ 25,917	\$ 27,966	\$ 25,693	\$ 28,663
51121	Longevity	\$ 2,206	\$ 2,482	\$ 2,588	\$ 2,589	\$ 2,876
51124	Allowances-Clothing/Cell Phone	\$ 1,809	\$ 2,850	\$ 2,880	\$ 2,385	\$ 2,160
51125	Auto Allowance	\$ 1,155	\$ 4,235	\$ 4,200	\$ 4,218	\$ 4,200
51126	License Pay (Certification/Bilingual)	\$ 2,068	\$ 3,025	\$ 3,000	\$ 2,890	\$ 3,000
51130	Overtime	\$ 3,114	\$ 1,433	\$ 2,000	\$ 2,019	\$ 2,000
51201	TMRS Retirement	\$ 66,146	\$ 75,743	\$ 75,652	\$ 77,814	\$ 76,829
51202	Health Insurance	\$ 56,173	\$ 61,246	\$ 61,243	\$ 60,407	\$ 61,280
51203	Disability Insurance	\$ 669	\$ 1,104	\$ 1,273	\$ 1,227	\$ 1,223
51204	Workers Comp Insur	\$ 1,528	\$ 1,599	\$ 1,467	\$ 1,348	\$ 1,269
51205	Medicare Tax	\$ 5,424	\$ 6,089	\$ 6,253	\$ 6,251	\$ 6,437
51206	Unemployment Comp Insur	\$ 675	\$ 976	\$ 1,082	\$ 1,182	\$ 1,040
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 63,512
52010	Office Supplies	\$ 650	\$ 666	\$ 600	\$ 650	\$ 600
52030	Clothing	\$ 366	\$ 415	\$ 700	\$ 695	\$ 700
52040	Fuel	\$ 6,598	\$ 5,654	\$ 6,201	\$ 6,476	\$ 6,201
52050	Minor Tools/Instruments	\$ 384	\$ 551	\$ 500	\$ 433	\$ 500
52080	Educational	\$ 1,960	\$ 1,769	\$ 2,150	\$ 2,149	\$ 2,150
52200	Non Capital Equipment Purchases	\$ 3,152	\$ 1,356	\$ 2,800	\$ 623	\$ 2,800
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 220
54020	Maint - Mach/Tools/Instruments	\$ 30	\$ -	\$ 76	\$ -	\$ 76
54040	Vehicle and Equipment Maintenance	\$ 1,269	\$ 2,902	\$ 3,034	\$ 1,612	\$ 3,034
55030	Long Distance/Circuit Ch	\$ 85	\$ 101	\$ 150	\$ 102	\$ 150
55034	Communication & Data Services	\$ 3,812	\$ 4,913	\$ 3,592	\$ 4,102	\$ 3,592
55070	Purchased Services/Contracts	\$ 715	\$ 5,125	\$ 15,000	\$ 7,745	\$ 15,000
55080	Travel & Training	\$ 9,449	\$ 5,590	\$ 9,470	\$ 4,751	\$ 10,960
55090	Memberships/Subscriptions	\$ 3,510	\$ 3,790	\$ 3,708	\$ 2,488	\$ 3,708
55195	Cellular Phone Charges	\$ 569	\$ 724	\$ 1,152	\$ 1,023	\$ 1,920
55600	Condemnation Costs	\$ -	\$ -	\$ 750	\$ -	\$ 750
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 1,578
57280	Demolition Program	\$ 39,880	\$ 43,970	\$ 40,000	\$ 72,520	\$ 40,000
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 38,669
90312	Computers & Software	\$ 250,000	\$ -	\$ -	\$ -	\$ -
Total		\$ 836,584	\$ 654,436	\$ 667,804	\$ 698,227	\$ 790,715

725 Health

51111	Salaries - Full Time	\$ 88,732	\$ 77,177	\$ 80,143	\$ 83,123	\$ 83,160
51121	Longevity	\$ 591	\$ 287	\$ 180	\$ 235	\$ 276
51124	Allowances-Clothing/Cell Phone	\$ 1,085	\$ 822	\$ 1,440	\$ 90	\$ -
51126	License Pay (Certification/Bilingual)	\$ 438	\$ 160	\$ -	\$ -	\$ -
51130	Overtime	\$ 700	\$ 785	\$ 1,000	\$ 339	\$ 1,000
51201	TMRS Retirement	\$ 16,993	\$ 14,768	\$ 15,560	\$ 15,584	\$ 15,604
51202	Health Insurance	\$ 20,400	\$ 19,578	\$ 20,450	\$ 20,426	\$ 20,402
51203	Disability Insurance	\$ 628	\$ 466	\$ 390	\$ 376	\$ 375
51204	Workers Comp Insur	\$ 432	\$ 345	\$ 291	\$ 293	\$ 281
51205	Medicare Tax	\$ 1,220	\$ 1,038	\$ 1,202	\$ 1,069	\$ 1,221
51206	Unemployment Comp Insur	\$ 171	\$ 239	\$ 307	\$ 288	\$ 304
52010	Office Supplies	\$ 1,170	\$ 1,127	\$ 1,200	\$ 505	\$ 1,200
52030	Clothing	\$ 296	\$ 325	\$ 400	\$ 115	\$ 400
52040	Fuel	\$ 1,091	\$ 1,058	\$ 1,094	\$ 1,487	\$ 1,094
52050	Minor Tools/Instruments	\$ 428	\$ 249	\$ 600	\$ 158	\$ 600

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
52060	Cleaning Supplies	\$ 144	\$ 151	\$ 200	\$ -	\$ 200
52080	Educational	\$ 435	\$ -	\$ 600	\$ -	\$ 600
52200	Non Capital Equipment Purchases	\$ 2,073	\$ -	\$ 2,800	\$ -	\$ 2,800
54040	Vehicle and Equipment Maintenance	\$ 192	\$ 50	\$ 1,200	\$ 66	\$ 1,200
55030	Long Distance/Circuit Ch	\$ 51	\$ 54	\$ 100	\$ 25	\$ 100
55080	Travel & Training	\$ 1,978	\$ 437	\$ 3,164	\$ 1,481	\$ 3,938
55090	Memberships/Subscriptions	\$ 410	\$ 280	\$ 755	\$ 200	\$ 755
55195	Cellular Phone Charges	\$ 316	\$ 243	\$ -	\$ 447	\$ -
Total		\$ 139,972	\$ 119,640	\$ 133,076	\$ 126,306	\$ 135,510

830 Economic Development		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 60,700	\$ 78,535	\$ 80,501	\$ 83,866	\$ 84,576
51121	Longevity	\$ 1,339	\$ 1,596	\$ 1,569	\$ 1,590	\$ 1,584
51124	Allowances-Clothing/Cell Phone	\$ 603	\$ 726	\$ 720	\$ 723	\$ 720
51125	Auto Allowance	\$ 3,015	\$ 3,630	\$ 3,600	\$ 3,615	\$ 3,600
51130	Overtime	\$ 401	\$ -	\$ -	\$ -	\$ -
51201	TMRS Retirement	\$ 12,298	\$ 15,842	\$ 16,242	\$ 16,701	\$ 16,553
51202	Health Insurance	\$ 8,421	\$ 10,200	\$ 10,201	\$ 10,200	\$ 10,201
51203	Disability Insurance	\$ 513	\$ 605	\$ 625	\$ 603	\$ 600
51204	Workers Comp Insur	\$ 139	\$ 162	\$ 148	\$ 152	\$ 136
51205	Medicare Tax	\$ 914	\$ 1,167	\$ 1,254	\$ 1,240	\$ 1,295
51206	Unemployment Comp Insur	\$ 162	\$ 144	\$ 164	\$ 144	\$ 144
52010	Office Supplies	\$ -	\$ 438	\$ 250	\$ 547	\$ 250
52120	Reproduction & Printing	\$ 1,102	\$ 524	\$ 1,500	\$ 660	\$ 1,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54830	Economic Development	\$ -	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ -	\$ -	\$ -	\$ 4	\$ 25
55070	Purchased Services/Contracts	\$ 2,150	\$ 7,300	\$ 5,000	\$ -	\$ 15,000
55080	Travel & Training	\$ 1,584	\$ 2,510	\$ 3,100	\$ 2,332	\$ 6,000
55085	Community Relations	\$ 18	\$ 162	\$ 2,000	\$ 822	\$ 2,000
55089	COVID-19 TDEM CFR	\$ -	\$ 362,347	\$ -	\$ 1,031,866	\$ -
55090	Memberships/Subscriptions	\$ 4,185	\$ 4,500	\$ 4,355	\$ 13,465	\$ 16,000
56031	Advertising	\$ -	\$ -	\$ 6,000	\$ 3,334	\$ 10,000
56100	Tourism Promotion	\$ -	\$ -	\$ 1,745	\$ 486	\$ 2,000
Total		\$ 97,542	\$ 490,388	\$ 138,974	\$ 1,172,349	\$ 172,184

839 Main Street		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 38,370	\$ 38,762	\$ 40,241	\$ 43,558	\$ 53,692
51121	Longevity	\$ 13	\$ 33	\$ 56	\$ 36	\$ 16
51124	Allowances-Clothing/Cell Phone	\$ 297	\$ 726	\$ 720	\$ 648	\$ 720
51201	TMRS Retirement	\$ 7,215	\$ 7,408	\$ 7,712	\$ 8,233	\$ 10,088
51202	Health Insurance	\$ 6,880	\$ 10,200	\$ 10,201	\$ 8,500	\$ 10,201
51204	Workers Comp Insur	\$ 81	\$ 76	\$ 71	\$ 75	\$ 83
51205	Medicare Tax	\$ 542	\$ 552	\$ 595	\$ 581	\$ 789
51206	Unemployment Comp Insur	\$ 9	\$ 144	\$ 145	\$ 396	\$ 144
52010	Office Supplies	\$ 1,747	\$ 1,259	\$ 1,000	\$ 510	\$ 1,000
52120	Reproduction & Printing	\$ 2,823	\$ 2,246	\$ 4,000	\$ 776	\$ 4,000
52130	Other Supplies	\$ 2,371	\$ 782	\$ 1,000	\$ 711	\$ 1,000
52135	Mainstreet Promo Expenses	\$ 5,385	\$ 5,403	\$ 5,000	\$ 2,312	\$ 5,000
52136	Main Street Meeting Expenses	\$ 952	\$ 789	\$ 2,000	\$ 1,323	\$ 2,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
55021	Lease of Buildings	\$ 3,000	\$ 3,700	\$ 4,200	\$ 4,200	\$ 4,200
55030	Long Distance/Circuit Ch	\$ 10	\$ -	\$ -	\$ 1	\$ -

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
55070	Purchased Services/Contracts	\$ -	\$ -	\$ 1,000	\$ 675	\$ 1,000
55080	Travel & Training	\$ 4,035	\$ 411	\$ 2,800	\$ 1,817	\$ 3,500
55090	Memberships/Subscriptions	\$ 1,796	\$ 2,214	\$ 1,816	\$ 2,019	\$ 1,816
55180	Alarm Monitoring	\$ 302	\$ 302	\$ 305	\$ 302	\$ 305
55195	Cellular Phone Charges	\$ 273	\$ -	\$ -	\$ -	\$ -
56031	Advertising	\$ 5,084	\$ 5,749	\$ 6,000	\$ 5,420	\$ 8,000
56110	Event Funding	\$ 24,562	\$ 7,668	\$ 25,000	\$ 20,716	\$ 30,000
57839	Main St. Signage Grants	\$ 8,737	\$ -	\$ 10,000	\$ -	\$ 10,000
57900	Downtown Maint/Improvement	\$ -	\$ 24,956	\$ 10,000	\$ 10,000	\$ 15,000
69020	Cap. Mach/Tools/Equip	\$ -	\$ 64,499	\$ -	\$ -	\$ -
Total		\$ 114,485	\$ 177,880	\$ 133,862	\$ 112,808	\$ 162,554

883 Gift Shop @ Visitors Center						
51111	Salaries - Full Time	\$ 38,059	\$ 355	\$ -	\$ -	\$ -
51118	Salaries - Part Time	\$ 20,981	\$ 196	\$ -	\$ -	\$ -
51121	Longevity	\$ 136	\$ 2	\$ -	\$ -	\$ -
51124	Allowances-Clothing/Cell Phone	\$ 723	\$ 12	\$ -	\$ -	\$ -
51130	Overtime	\$ 17	\$ -	\$ -	\$ -	\$ -
51201	TMRS Retirement	\$ 7,256	\$ 69	\$ -	\$ -	\$ -
51203	Disability Insurance	\$ 161	\$ 2	\$ -	\$ -	\$ -
51204	Workers Comp Insur	\$ 125	\$ 1	\$ -	\$ -	\$ -
51205	Medicare Tax	\$ 854	\$ 8	\$ -	\$ -	\$ -
51206	Unemployment Comp Insur	\$ 62	\$ -	\$ -	\$ -	\$ -
52010	Office Supplies	\$ 523	\$ -	\$ -	\$ -	\$ -
52020	Postage	\$ 23	\$ -	\$ -	\$ -	\$ -
52200	Non Capital Equipment Purchases	\$ 2,075	\$ -	\$ -	\$ -	\$ -
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52945	Gift Shop-Mdse. COGS	\$ 32,394	\$ -	\$ -	\$ -	\$ -
55030	Long Distance/Circuit Ch	\$ 2	\$ -	\$ -	\$ -	\$ -
55034	Communication & Data Services	\$ 1,516	\$ -	\$ -	\$ -	\$ -
55040	Electric	\$ 2,702	\$ -	\$ -	\$ -	\$ -
55051	Gas Heating	\$ 261	\$ -	\$ -	\$ -	\$ -
55080	Travel & Training	\$ 833	\$ -	\$ -	\$ -	\$ -
55090	Memberships/Subscriptions	\$ 90	\$ -	\$ -	\$ -	\$ -
55510	Bank/Paying Agent Fees	\$ 2,446	\$ -	\$ -	\$ -	\$ -
56031	Advertising	\$ 30	\$ -	\$ -	\$ -	\$ -
Total		\$ 111,271	\$ 645	\$ 0	\$ 0	\$ 0

886 Tourism						
52600	Employee Recognition	\$ 1,094	\$ -	\$ -	\$ -	\$ -
55080	Travel & Training	\$ 236	\$ -	\$ -	\$ -	\$ -
56100	Tourism Promotion	\$ 3,623	\$ -	\$ -	\$ -	\$ -
Total		\$ 4,953	\$ 0	\$ 0	\$ 0	\$ 0

Total Expenses General Fund		\$ 26,652,603	\$ 27,269,550	\$ 27,086,743	\$ 31,550,251	\$ 30,050,653
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116 Debt Service Fund						
41101	Current Property Taxes	\$ 1,476,245	\$ 1,324,103	\$ 1,472,550	\$ 1,510,609	\$ 1,441,600
41102	Delinquent Property Taxes	\$ 14,355	\$ 20,018	\$ 12,000	\$ 31,528	\$ 15,000
41103	Tax Penalty & Interest	\$ 19,912	\$ 15,435	\$ 10,000	\$ 24,904	\$ 15,000
42602	Interest Income	\$ 22,273	\$ 8,603	\$ 3,000	\$ 596	\$ 1,000
43201	Miscellaneous Revenues	\$ -	\$ 2,705,000	\$ -	\$ -	\$ -

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
43210	Golf Course Lease	\$ 330,502	\$ 330,502	\$ -	\$ -	\$ -
43501	Transfer from General Fund	\$ -	\$ 607,009	\$ 288,250	\$ 288,250	\$ 288,250
43503	Transfer from Utility Fund	\$ -	\$ -	\$ 791,000	\$ 791,000	\$ 663,300
Total Revenues		\$ 1,863,287	\$ 5,010,670	\$ 2,576,800	\$ 2,646,887	\$ 2,424,150
1161 Debt Payments-Debt Service						
81010	Bond Principal Payments	\$ 1,411,604	\$ 1,128,351	\$ 1,244,088	\$ 1,290,556	\$ 1,245,221
81020	Bond Interest Payments	\$ 96,955	\$ 629,362	\$ 1,305,254	\$ 1,140,693	\$ 1,147,892
82055	'01 Golf - Principal	\$ 165,000	\$ 3,180,000	\$ -	\$ -	\$ -
82065	01' Golf - Interest	\$ 166,560	\$ 176,564	\$ -	\$ -	\$ -
Total		\$ 1,840,119	\$ 5,114,278	\$ 2,549,342	\$ 2,431,249	\$ 2,393,113
Total Expenses Debt Service Fund		\$ 1,840,119	\$ 5,114,278	\$ 2,549,342	\$ 2,431,249	\$ 2,393,113

220 Utility Fund

40101	Water Revenue	\$ 12,305,911	\$ 13,008,194	\$ 13,200,000	\$ 12,659,313	\$ 13,500,000
40102	Water Sales - Tenaska	\$ 596,933	\$ 683,389	\$ 700,000	\$ 950,713	\$ 700,000
40103	Water - Tenaska Raw Water Charge	\$ 306,600	\$ 306,600	\$ 670,406	\$ 638,481	\$ 670,400
40104	Water - Tenaska Fixed Payment	\$ 450,000	\$ 450,000	\$ 642,375	\$ 645,750	\$ 642,375
40105	Water - Tenaska Debt Payment	\$ 726,804	\$ 726,804	\$ -	\$ -	\$ -
40142	Water Sales - Ellis/Estell	\$ 3,352,396	\$ 3,184,373	\$ 3,300,000	\$ 2,100,683	\$ 2,400,000
40201	Wastewater Revenue	\$ 8,731,790	\$ 9,363,254	\$ 9,647,000	\$ 9,749,785	\$ 9,840,000
40202	SHSU reimbursements - WW reclamation plant	\$ -	\$ 2,070	\$ -	\$ -	\$ -
40301	Water Taps	\$ 114,492	\$ 161,206	\$ 95,000	\$ 230,059	\$ 175,000
40302	Wastewater Taps	\$ 71,484	\$ 70,478	\$ 70,000	\$ 116,589	\$ 90,000
40801	Penalties - Water	\$ 50,066	\$ 29,783	\$ 55,000	\$ 13,893	\$ 50,000
40802	Penalties - Wastewater	\$ 44,074	\$ 24,517	\$ 50,000	\$ 10,572	\$ 50,000
41901	Reconnect Fees	\$ 54,700	\$ 21,650	\$ 45,000	\$ 15,300	\$ 50,000
41902	Service Connect Fees	\$ 45,240	\$ 44,865	\$ 45,000	\$ 44,935	\$ 40,000
41908	Returned Check Fees	\$ 2,625	\$ 1,925	\$ 2,700	\$ 1,645	\$ 2,000
41916	Use of City Equipment or Labor	\$ 9,770	\$ 4,671	\$ 3,500	\$ 5,053	\$ 4,000
41980	Card Processing Fees	\$ 67,014	\$ 83,915	\$ 70,000	\$ 103,070	\$ 90,000
41990	Portal Service	\$ 1,694	\$ 2,895	\$ 2,800	\$ 3,659	\$ 3,000
42601	Interest - Checking	\$ 1,303	\$ -	\$ -	\$ -	\$ -
42602	Interest Income	\$ 268,404	\$ 242,280	\$ 50,000	\$ 63,463	\$ 50,000
42645	Interest - Nov '02 I&S	\$ 24,589	\$ 12,224	\$ -	\$ 974	\$ 1,000
42647	Interest - Wtr 2007 I & S	\$ 9,900	\$ 4,922	\$ -	\$ 392	\$ 500
42648	Interest - Wtr 2007 Reserve	\$ 1,392	\$ 692	\$ -	\$ 55	\$ 500
42801	Grants	\$ -	\$ -	\$ -	\$ 3,396,363	\$ -
42809	Tenaska Line Maintenance Reimb	\$ -	\$ -	\$ 31,364	\$ -	\$ 31,000
43201	Miscellaneous Revenues	\$ 392,737	\$ 2,133,393	\$ 1,418,400	\$ 571,014	\$ 100,000
43202	Over/Short	\$ 7	\$ 80	\$ -	\$ 9	\$ -
43405	Charge to Solid Waste	\$ 51,336	\$ 52,648	\$ 45,982	\$ 45,982	\$ 48,358
43536	Transfer from PEB Trust - Medical Fund	\$ 17,370	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 27,698,631	\$ 30,616,828	\$ 30,144,527	\$ 31,367,752	\$ 28,538,133
1220 Nondepartmental Water						
51140	Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 54,374	\$ -	\$ 55,500
56010	Insurance Policies - other than Auto	\$ 40,154	\$ 40,797	\$ 64,146	\$ 63,128	\$ 65,399
56012	Insurance Policies - Auto	\$ 7,304	\$ 7,643	\$ 8,640	\$ 8,640	\$ 13,542
56060	Retiree Health Insur Premiums	\$ 30,000	\$ 35,250	\$ 40,200	\$ 40,200	\$ 40,200

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
56120	Miscellaneous Expense	\$ -	\$ 2	\$ -	\$ -	\$ -
89603	Franchise Fee for use of Streets	\$ 658,420	\$ 762,246	\$ 742,676	\$ 742,676	\$ 748,325
91230	Transfer to CIP Program	\$ 1,000,000	\$ 1,713,200	\$ 643,200	\$ 2,793,200	\$ 650,000
91240	Transfer to General Fund	\$ 4,370	\$ 4,370	\$ 4,920	\$ 11,420	\$ 5,240
91260	Transfer to Debt Service	\$ -	\$ -	\$ 791,000	\$ 791,000	\$ 663,300
91400	Depreciation Expense	\$ 3,553,170	\$ 1,836,405	\$ -	\$ -	\$ -
93170	Admin Cost Reimburse - General	\$ 1,196,800	\$ 1,143,177	\$ 1,062,674	\$ 1,102,684	\$ 1,177,879
93388	Admin Costs Fleet	\$ 76,199	\$ 71,256	\$ 78,143	\$ 78,143	\$ 110,124
93640	Admin Costs IT Operations	\$ 332,706	\$ 422,109	\$ 339,407	\$ 339,407	\$ 366,033
93720	Admin Costs Plan/Develop	\$ 1,000,271	\$ 1,012,986	\$ 927,042	\$ 927,042	\$ 1,025,088
94306	Transfer - Equip Replace Fund	\$ 80,279	\$ 130,268	\$ 44,366	\$ 44,366	\$ 107,816
94309	Transfer - Computer Replace Fd	\$ 24,635	\$ 23,303	\$ 26,015	\$ 26,015	\$ 28,885
99100	Future Appropriations	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000

Total		\$ 8,004,308	\$ 7,203,007	\$ 4,876,803	\$ 6,967,921	\$ 5,107,331
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1221 Nondepartmental Wastewater						
51140	Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 56,382	\$ -	\$ 83,437
56010	Insurance Policies - other than Auto	\$ 28,926	\$ 42,874	\$ 52,977	\$ 49,864	\$ 59,481
56012	Insurance Policies - Auto	\$ 13,148	\$ 8,627	\$ 9,630	\$ 9,630	\$ 17,190
56060	Retiree Health Insur Premiums	\$ 35,550	\$ 25,350	\$ 25,050	\$ 25,050	\$ 19,800
89603	Franchise Fee for use of Streets	\$ 317,100	\$ 373,500	\$ 391,580	\$ 391,580	\$ 400,000
91230	Transfer to CIP Program	\$ 2,243,194	\$ 3,351,064	\$ 4,121,064	\$ 4,121,064	\$ 3,144,870
91240	Transfer to General Fund	\$ 6,000	\$ 6,000	\$ 6,700	\$ 13,200	\$ 6,700
91400	Depreciation Expense	\$ -	\$ 1,745,504	\$ -	\$ -	\$ -
93170	Admin Cost Reimburse - General	\$ 826,757	\$ 733,643	\$ 763,031	\$ 803,041	\$ 909,473
93388	Admin Costs Fleet	\$ 30,418	\$ 35,022	\$ 35,608	\$ 35,608	\$ 66,891
93640	Admin Costs IT Operations	\$ 233,895	\$ 287,314	\$ 227,490	\$ 227,490	\$ 297,112
93720	Admin Costs Plan/Develop	\$ 1,000,271	\$ 1,012,986	\$ 927,042	\$ 927,042	\$ 1,025,088
94306	Transfer - Equip Replace Fund	\$ 220,041	\$ 221,249	\$ 183,852	\$ 183,852	\$ 246,654
94309	Transfer - Computer Replace Fd	\$ 25,535	\$ 23,042	\$ 30,515	\$ 30,515	\$ 22,143
99100	Future Appropriations	\$ -	\$ -	\$ 50,000	\$ -	\$ 50,000

Total		\$ 4,980,835	\$ 7,866,175	\$ 6,880,921	\$ 6,817,936	\$ 6,348,839
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212 Utility Billing						
51111	Salaries - Full Time	\$ 244,099	\$ 230,674	\$ 206,734	\$ 214,194	\$ 217,253
51118	Salaries - Part Time	\$ 9,531	\$ 9,271	\$ 18,377	\$ 13,978	\$ 18,377
51121	Longevity	\$ 2,804	\$ 2,427	\$ 3,136	\$ 2,198	\$ 2,292
51126	License Pay (Certification/Bilingual)	\$ -	\$ 425	\$ 1,200	\$ 1,205	\$ 1,200
51130	Overtime	\$ 554	\$ 337	\$ 1,600	\$ 121	\$ 1,600
51201	TMRS Retirement	\$ 177,962	\$ 61,883	\$ 39,986	\$ 40,489	\$ 40,800
51202	Health Insurance	\$ 29,523	\$ 28,848	\$ 40,841	\$ 48,486	\$ 51,042
51203	Disability Insurance	\$ -	\$ 76	\$ -	\$ 45	\$ -
51204	Workers Comp Insur	\$ 540	\$ 511	\$ 477	\$ 393	\$ 366
51205	Medicare Tax	\$ 3,757	\$ 3,342	\$ 3,354	\$ 3,148	\$ 3,461
51206	Unemployment Comp Insur	\$ 360	\$ 838	\$ 941	\$ 998	\$ 890
52010	Office Supplies	\$ 2,780	\$ 2,274	\$ 2,800	\$ 4,014	\$ 2,800
52020	Postage	\$ 48,267	\$ 45,820	\$ 50,000	\$ 45,907	\$ 50,000
52200	Non Capital Equipment Purchases	\$ 4,061	\$ 1,344	\$ 2,000	\$ 1,210	\$ 2,000
52410	Customer Education Supplies	\$ 956	\$ -	\$ 1,200	\$ -	\$ 1,200
54180	Maint - Drive Thru Pymnt Window	\$ 507	\$ -	\$ 500	\$ -	\$ 500
55030	Long Distance/Circuit Ch	\$ 38	\$ 36	\$ 100	\$ 14	\$ 100
55070	Purchased Services/Contracts	\$ 2,092	\$ 878	\$ 2,100	\$ -	\$ 2,100
55080	Travel & Training	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
55172	Bill Services Supp/Mail	\$ 12,490	\$ 11,768	\$ 15,000	\$ 11,604	\$ 17,000
55236	Public Communications/City Connection	\$ 8,714	\$ 5,422	\$ 11,650	\$ 5,033	\$ 11,600
55510	Bank/Paying Agent Fees	\$ 50,649	\$ 71,265	\$ 50,000	\$ 80,958	\$ 70,000
55575	Software - Support Services	\$ -	\$ -	\$ 4,000	\$ -	\$ 4,000
Total		\$ 540,635	\$ 419,742	\$ 456,996	\$ 473,994	\$ 499,581
2201 Debt Payments-Water						
80010	Series 2018 Principal	\$ 1,040,000	\$ 1,090,000	\$ 1,145,000	\$ 1,145,000	\$ 1,200,000
80044	2010C Rfndg (orig '99 /Tenaska issue) - Principal	\$ 695,000	\$ 730,000	\$ -	\$ -	\$ -
80050	2012 TRA Contr Rev Bonds - Principal	\$ 2,340,000	\$ 2,435,000	\$ 1,920,000	\$ 118,731	\$ -
80110	Series 2018 Interest	\$ 1,748,513	\$ 1,679,570	\$ 1,713,113	\$ 1,713,113	\$ 1,655,863
80140	2010C Rfndg (orig '99/Tenaska issue) - Interest	\$ 92,536	\$ 60,288	\$ -	\$ -	\$ -
80150	2012 TRA Contr Rev Bonds - Interest	\$ 68,956	\$ 24,644	\$ 57,600	\$ 57,600	\$ -
Total		\$ 5,985,005	\$ 5,970,214	\$ 4,835,713	\$ 3,034,444	\$ 2,855,863
2211 Debt Payments-Wastewater						
81014	Share of '12 GO Ref (ref '02) - Principal	\$ 443,396	\$ 456,649	\$ 434,444	\$ 434,444	\$ 449,779
81024	Share of '12 GO Ref (ref 02) - Interest	\$ 24,269	\$ 12,819	\$ 25,840	\$ 25,840	\$ 12,722
Total		\$ 467,665	\$ 469,468	\$ 460,284	\$ 460,284	\$ 462,501
360 Surface Water Plant						
79010	Plant Operations	\$ 3,746,900	\$ 3,810,863	\$ 4,143,031	\$ 4,082,908	\$ 4,216,425
79020	Raw Water Purchase	\$ 541,670	\$ 384,893	\$ 1,487,548	\$ 1,444,782	\$ 1,576,126
Total		\$ 4,288,570	\$ 4,195,756	\$ 5,630,579	\$ 5,527,690	\$ 5,792,551
361 Water Production						
51111	Salaries - Full Time	\$ 138,034	\$ 131,959	\$ 142,564	\$ 152,320	\$ 148,077
51121	Longevity	\$ 1,094	\$ 1,175	\$ 1,208	\$ 1,294	\$ 1,352
51124	Allowances-Clothing/Cell Phone	\$ 1,088	\$ 1,818	\$ 2,160	\$ 2,169	\$ 2,160
51126	License Pay (Certification/Bilingual)	\$ 1,967	\$ 2,126	\$ 1,950	\$ 2,069	\$ 1,950
51130	Overtime	\$ 12,602	\$ 30,344	\$ 15,000	\$ 28,815	\$ 20,000
51201	TMRS Retirement	\$ 34,811	\$ 32,632	\$ 30,624	\$ 34,703	\$ 31,924
51202	Health Insurance	\$ 28,107	\$ 28,096	\$ 30,647	\$ 30,539	\$ 30,331
51203	Disability Insurance	\$ -	\$ 110	\$ 147	\$ 141	\$ 141
51204	Workers Comp Insur	\$ 4,022	\$ 3,826	\$ 3,420	\$ 3,514	\$ 2,934
51205	Medicare Tax	\$ 2,106	\$ 2,348	\$ 2,365	\$ 2,515	\$ 2,498
51206	Unemployment Comp Insur	\$ 477	\$ 386	\$ 596	\$ 432	\$ 576
52010	Office Supplies	\$ 1,068	\$ 868	\$ 1,000	\$ 1,023	\$ 1,200
52020	Postage	\$ -	\$ -	\$ 100	\$ 75	\$ 100
52030	Clothing	\$ 2,807	\$ 1,482	\$ 2,036	\$ 2,081	\$ 1,998
52031	Clothing - Safety Gear	\$ 1,056	\$ 813	\$ 1,425	\$ 726	\$ 1,425
52040	Fuel	\$ 5,936	\$ 8,775	\$ 6,500	\$ 13,586	\$ 8,125
52050	Minor Tools/Instruments	\$ 2,158	\$ 3,136	\$ 3,500	\$ 2,558	\$ 3,500
52060	Cleaning Supplies	\$ 587	\$ 636	\$ 750	\$ 652	\$ 750
52070	Chemical Supplies	\$ 58,245	\$ 66,692	\$ 70,590	\$ 69,268	\$ 83,122
52090	Botanical/Agricultural	\$ 433	\$ -	\$ 500	\$ -	\$ 500
52130	Other Supplies	\$ 193	\$ 63	\$ 250	\$ 40	\$ 250
52200	Non Capital Equipment Purchases	\$ 5,212	\$ 2,495	\$ 3,000	\$ 2,554	\$ 3,000
52410	Customer Education Supplies	\$ 1,361	\$ -	\$ 2,500	\$ 67	\$ 2,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ 716	\$ 210	\$ 1,500	\$ 1,500	\$ 1,000
53060	Maint.-Wells/Tank/Booster	\$ 77,444	\$ 217,019	\$ 250,000	\$ 193,090	\$ 222,000
53070	Maint-Sewer Plant/Lift Station	\$ -	\$ -	\$ -	\$ 204	\$ -

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
53999	Decision Packages for Discussion	\$ -	\$ -	\$ 25,000	\$ -	\$ -
54020	Maint - Mach/Tools/Instruments	\$ 1,329	\$ -	\$ 2,000	\$ 942	\$ 2,000
54040	Vehicle and Equipment Maintenance	\$ 6,408	\$ 6,354	\$ 5,500	\$ 4,512	\$ 5,500
54130	SCADA Maintenance	\$ 4,460	\$ 8,094	\$ 6,000	\$ 5,099	\$ 10,000
55030	Long Distance/Circuit Ch	\$ 23	\$ 36	\$ 50	\$ 19	\$ 50
55034	Communication & Data Services	\$ 1,854	\$ 1,310	\$ 2,300	\$ 1,355	\$ 2,300
55040	Electric	\$ 210,119	\$ 299,222	\$ 300,000	\$ 334,029	\$ 350,000
55050	Gas Heating	\$ 2,344	\$ 1,496	\$ 2,000	\$ 1,762	\$ 2,000
55070	Purchased Services/Contracts	\$ 780	\$ 150	\$ -	\$ 12,337	\$ -
55080	Travel & Training	\$ 1,939	\$ 537	\$ 2,575	\$ 1,170	\$ 2,575
55090	Memberships/Subscriptions	\$ 140	\$ 210	\$ 610	\$ 210	\$ 610
55137	Bluebonnet Water Conserv. Dist	\$ 10,812	\$ 14,529	\$ 20,000	\$ 15,692	\$ 20,000
55195	Cellular Phone Charges	\$ 507	\$ 883	\$ 384	\$ 717	\$ 384
55700	Testing - TCEQ Fees	\$ 58,597	\$ 63,832	\$ 78,650	\$ 56,600	\$ 64,500
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 37,500
69020	Cap. Mach/Tools/Equip	\$ -	\$ 116,790	\$ -	\$ 24,356	\$ -

Total		\$ 680,836	\$ 1,050,453	\$ 1,019,401	\$ 1,004,327	\$ 1,068,832
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362 Water Distribution

51111	Salaries - Full Time	\$ 574,506	\$ 520,526	\$ 532,799	\$ 515,282	\$ 542,089
51121	Longevity	\$ 2,440	\$ 2,531	\$ 2,752	\$ 2,628	\$ 3,060
51124	Allowances-Clothing/Cell Phone	\$ 1,011	\$ 1,452	\$ 1,440	\$ 1,812	\$ 2,160
51126	License Pay (Certification/Bilingual)	\$ 4,699	\$ 5,771	\$ 5,700	\$ 5,379	\$ 5,100
51130	Overtime	\$ 33,942	\$ 48,404	\$ 50,000	\$ 56,769	\$ 55,000
51201	TMRS Retirement	\$ 110,489	\$ 108,493	\$ 111,432	\$ 108,005	\$ 112,054
51202	Health Insurance	\$ 96,910	\$ 107,133	\$ 112,244	\$ 107,056	\$ 122,445
51203	Disability Insurance	\$ 717	\$ 1,199	\$ 1,385	\$ 1,186	\$ 1,056
51204	Workers Comp Insur	\$ 11,365	\$ 10,323	\$ 10,049	\$ 8,774	\$ 8,328
51205	Medicare Tax	\$ 7,949	\$ 7,908	\$ 8,600	\$ 8,006	\$ 8,769
51206	Unemployment Comp Insur	\$ 819	\$ 1,874	\$ 2,061	\$ 2,335	\$ 2,016
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 170,229
52010	Office Supplies	\$ 3,518	\$ 2,168	\$ 2,500	\$ 3,227	\$ 2,500
52020	Postage	\$ 25	\$ 9	\$ -	\$ -	\$ -
52030	Clothing	\$ 9,684	\$ 9,022	\$ 7,905	\$ 7,876	\$ 8,336
52031	Clothing - Safety Gear	\$ 5,362	\$ 5,643	\$ 6,175	\$ 6,418	\$ 6,370
52040	Fuel	\$ 28,460	\$ 23,815	\$ 30,000	\$ 25,765	\$ 37,500
52050	Minor Tools/Instruments	\$ 6,264	\$ 12,119	\$ 9,000	\$ 9,435	\$ 10,000
52060	Cleaning Supplies	\$ 1,035	\$ 1,460	\$ 1,500	\$ 2,542	\$ 1,500
52100	Traffic Supplies	\$ 2,084	\$ 2,895	\$ 3,000	\$ 2,916	\$ 5,000
52130	Other Supplies	\$ -	\$ 222	\$ -	\$ -	\$ -
52150	Water Tap Supplies	\$ 76,604	\$ 98,838	\$ 90,000	\$ 117,966	\$ 120,000
52200	Non Capital Equipment Purchases	\$ 5,255	\$ 10,993	\$ 14,590	\$ 13,082	\$ 15,990
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 3,222
53020	Water Line Maintenance	\$ 105,558	\$ 232,762	\$ 270,000	\$ 218,829	\$ 297,000
53025	Tenaska Water Line Maintenance	\$ 13,985	\$ 61	\$ 31,364	\$ 4,939	\$ 32,298
53050	Maint-Street/Curbs/Gutters	\$ 49,443	\$ 110,668	\$ 75,000	\$ 80,856	\$ 110,000
54020	Maint - Mach/Tools/Instruments	\$ 913	\$ 1,609	\$ 3,000	\$ 3,572	\$ 5,000
54040	Vehicle and Equipment Maintenance	\$ 27,554	\$ 32,336	\$ 32,000	\$ 32,056	\$ 42,000
54042	Meters - Change Out Program	\$ 55,068	\$ 41,054	\$ 40,000	\$ 41,219	\$ 40,000
54050	Maintenance of Meters	\$ 39,534	\$ 27,247	\$ 30,000	\$ 31,960	\$ 30,000
54070	Maintenance of Fire Hydrants	\$ 16,877	\$ 10,785	\$ 17,000	\$ 15,099	\$ 17,000
55030	Long Distance/Circuit Ch	\$ 49	\$ 41	\$ 50	\$ 13	\$ 20

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
55034	Communication & Data Services	\$ 1,967	\$ 1,975	\$ 2,280	\$ 1,900	\$ 2,280
55070	Purchased Services/Contracts	\$ 6,500	\$ -	\$ -	\$ -	\$ -
55080	Travel & Training	\$ 7,569	\$ 2,649	\$ 8,247	\$ 4,584	\$ 8,997
55090	Memberships/Subscriptions	\$ 980	\$ 2,835	\$ 5,760	\$ 5,401	\$ 7,320
55195	Cellular Phone Charges	\$ 3,232	\$ 3,407	\$ 3,120	\$ 2,509	\$ 2,256
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 1,884
69020	Cap. Mach/Tools/Equip	\$ -	\$ 20,123	\$ -	\$ -	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 86,000
90300	New Vehicle & Equipment Purchases	\$ -	\$ 31,875	\$ -	\$ -	\$ -
Total		\$ 1,312,365	\$ 1,502,225	\$ 1,520,953	\$ 1,449,396	\$ 1,924,779

363 Wastewater Collection						
51111	Salaries - Full Time	\$ 395,503	\$ 454,231	\$ 460,333	\$ 473,205	\$ 475,963
51121	Longevity	\$ 3,027	\$ 2,837	\$ 2,704	\$ 2,945	\$ 3,168
51124	Allowances-Clothing/Cell Phone	\$ 2,367	\$ 2,822	\$ 3,240	\$ 2,864	\$ 2,880
51126	License Pay (Certification/Bilingual)	\$ 1,643	\$ 1,815	\$ 1,800	\$ 1,808	\$ 1,800
51130	Overtime	\$ 23,270	\$ 32,999	\$ 35,000	\$ 19,027	\$ 30,000
51201	TMRS Retirement	\$ 79,210	\$ 92,619	\$ 94,584	\$ 92,988	\$ 94,677
51202	Health Insurance	\$ 70,412	\$ 76,452	\$ 81,652	\$ 77,518	\$ 81,976
51203	Disability Insurance	\$ 1,210	\$ 1,190	\$ 1,230	\$ 1,185	\$ 1,181
51204	Workers Comp Insur	\$ 6,140	\$ 6,796	\$ 6,823	\$ 6,572	\$ 6,733
51205	Medicare Tax	\$ 5,756	\$ 6,827	\$ 7,300	\$ 6,835	\$ 7,409
51206	Unemployment Comp Insur	\$ 774	\$ 1,668	\$ 1,628	\$ 1,588	\$ 1,584
52010	Office Supplies	\$ 543	\$ 398	\$ 600	\$ 422	\$ 600
52030	Clothing	\$ 5,022	\$ 6,440	\$ 6,044	\$ 5,653	\$ 6,183
52031	Clothing - Safety Gear	\$ 2,333	\$ 2,971	\$ 3,800	\$ 2,584	\$ 3,800
52040	Fuel	\$ 32,846	\$ 32,191	\$ 50,000	\$ 36,514	\$ 62,500
52050	Minor Tools/Instruments	\$ 2,847	\$ 3,915	\$ 3,000	\$ 2,397	\$ 3,500
52060	Cleaning Supplies	\$ 736	\$ 863	\$ 700	\$ 1,164	\$ 1,000
52070	Chemical Supplies	\$ 9,234	\$ 9,153	\$ 15,801	\$ 8,611	\$ 15,801
52100	Traffic Supplies	\$ 250	\$ 462	\$ 400	\$ 150	\$ 400
52170	Sewer Tap Supplies	\$ 15,996	\$ 6,145	\$ 15,000	\$ 22,645	\$ 30,000
52200	Non Capital Equipment Purchases	\$ 7,428	\$ 1,889	\$ 3,000	\$ 3,210	\$ 3,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53030	Sewer Line Maintenance	\$ 233,365	\$ 282,272	\$ 250,000	\$ 105,339	\$ 250,000
53070	Maint-Sewer Plant/Lift Station	\$ 107,477	\$ 117,083	\$ 150,000	\$ 90,332	\$ 150,000
54020	Maint - Mach/Tools/Instruments	\$ 4,381	\$ 3,739	\$ 5,000	\$ 5,086	\$ 5,000
54040	Vehicle and Equipment Maintenance	\$ 43,375	\$ 35,665	\$ 40,000	\$ 42,854	\$ 40,000
54130	SCADA Maintenance	\$ 8,141	\$ 6,996	\$ 12,000	\$ 9,192	\$ 12,000
55010	Rental of Equipment	\$ 92	\$ -	\$ 500	\$ 409	\$ 500
55030	Long Distance/Circuit Ch	\$ -	\$ -	\$ 30	\$ -	\$ 30
55034	Communication & Data Services	\$ 2,912	\$ 2,896	\$ 3,192	\$ 2,152	\$ 4,152
55040	Electric	\$ 78,471	\$ 80,507	\$ 90,000	\$ 102,521	\$ 90,000
55080	Travel & Training	\$ 4,339	\$ 2,486	\$ 6,206	\$ 2,643	\$ 6,687
55090	Memberships/Subscriptions	\$ 1,266	\$ 1,213	\$ 1,790	\$ 1,157	\$ 890
55195	Cellular Phone Charges	\$ 895	\$ 633	\$ 789	\$ 773	\$ 1,560
55999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 37,500
69020	Cap. Mach/Tools/Equip	\$ 7,831	\$ 187,310	\$ -	\$ -	\$ -
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 11,666	\$ -	\$ -
90300	New Vehicle & Equipment Purchases	\$ 107,856	\$ -	\$ -	\$ 11,666	\$ -
Total		\$ 1,266,945	\$ 1,465,487	\$ 1,365,812	\$ 1,144,006	\$ 1,432,474

364 A J Brown WW Treatment Plant

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 183,237	\$ 172,115	\$ 178,571	\$ 179,089	\$ 185,184
51121	Longevity	\$ 1,259	\$ 678	\$ 748	\$ 810	\$ 867
51126	License Pay (Certification/Bilingual)	\$ 933	\$ 690	\$ 600	\$ 2,045	\$ 600
51130	Overtime	\$ 17,549	\$ 18,534	\$ 20,000	\$ 17,631	\$ 20,000
51201	TMRS Retirement	\$ 37,854	\$ 35,813	\$ 37,586	\$ 37,110	\$ 38,155
51202	Health Insurance	\$ 48,460	\$ 48,379	\$ 51,005	\$ 45,035	\$ 51,005
51203	Disability Insurance	\$ 560	\$ 551	\$ 569	\$ 548	\$ 546
51204	Workers Comp Insur	\$ 3,295	\$ 2,955	\$ 3,114	\$ 3,210	\$ 3,496
51205	Medicare Tax	\$ 2,725	\$ 2,603	\$ 2,901	\$ 2,682	\$ 2,985
51206	Unemployment Comp Insur	\$ 202	\$ 693	\$ 876	\$ 1,257	\$ 864
52010	Office Supplies	\$ 92	\$ 256	\$ 300	\$ 209	\$ 300
52030	Clothing	\$ 1,937	\$ 2,498	\$ 3,252	\$ 3,493	\$ 3,522
52031	Clothing - Safety Gear	\$ 1,529	\$ 1,459	\$ 2,375	\$ 1,292	\$ 2,375
52040	Fuel	\$ 9,120	\$ 5,579	\$ 7,500	\$ 4,873	\$ 9,375
52050	Minor Tools/Instruments	\$ 818	\$ 681	\$ 900	\$ 754	\$ 900
52060	Cleaning Supplies	\$ 1,032	\$ 723	\$ 700	\$ 603	\$ 700
52070	Chemical Supplies	\$ 50,270	\$ 57,737	\$ 166,159	\$ 92,202	\$ 173,042
52200	Non Capital Equipment Purchases	\$ 12,077	\$ 1,460	\$ 1,500	\$ 563	\$ 1,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ -	\$ -	\$ 100	\$ 29	\$ 100
53070	Maint-Sewer Plant/Lift Station	\$ 138,539	\$ 56,356	\$ 100,000	\$ 72,937	\$ 100,000
54020	Maint - Mach/Tools/Instruments	\$ 974	\$ 873	\$ 1,000	\$ 147	\$ 1,000
54040	Vehicle and Equipment Maintenance	\$ 5,679	\$ 9,232	\$ 8,500	\$ 8,480	\$ 9,000
54130	SCADA Maintenance	\$ -	\$ -	\$ 2,000	\$ -	\$ 2,000
55030	Long Distance/Circuit Ch	\$ 38	\$ 43	\$ 40	\$ 29	\$ 40
55034	Communication & Data Services	\$ -	\$ 494	\$ 457	\$ 418	\$ 457
55040	Electric	\$ 170,620	\$ 187,413	\$ 205,000	\$ 271,127	\$ 250,000
55080	Travel & Training	\$ 1,632	\$ 1,830	\$ 1,500	\$ 1,441	\$ 2,552
55090	Memberships/Subscriptions	\$ 210	\$ 210	\$ 350	\$ 270	\$ 1,350
55195	Cellular Phone Charges	\$ 1,175	\$ 1,094	\$ 1,005	\$ 1,042	\$ 1,320
55580	Sludge Removal	\$ 129,251	\$ 89,280	\$ 196,000	\$ 147,875	\$ 147,000
55700	Testing - TCEQ Fees	\$ 26,615	\$ 27,353	\$ 51,650	\$ 29,296	\$ 51,650
Total		\$ 847,680	\$ 727,583	\$ 1,046,258	\$ 926,497	\$ 1,061,885
364.1 Operations of SHSU reclaimed WW						
55070	Purchased Services/Contracts	\$ -	\$ 3,030	\$ -	\$ 2,010	\$ -
Total		\$ 0	\$ 3,030	\$ 0	\$ 2,010	\$ 0
365 N B Davidson WW Treatment Plant						
51111	Salaries - Full Time	\$ 126,532	\$ 136,356	\$ 139,674	\$ 132,453	\$ 143,543
51121	Longevity	\$ 605	\$ 327	\$ 387	\$ 366	\$ 459
51126	License Pay (Certification/Bilingual)	\$ 520	\$ 1,000	\$ 1,200	\$ 1,456	\$ 1,200
51130	Overtime	\$ 8,713	\$ 5,872	\$ 17,000	\$ 6,703	\$ 10,000
51201	TMRS Retirement	\$ 25,437	\$ 26,143	\$ 29,754	\$ 26,229	\$ 28,691
51202	Health Insurance	\$ 15,300	\$ 26,350	\$ 30,603	\$ 34,886	\$ 40,889
51203	Disability Insurance	\$ 442	\$ 242	\$ 251	\$ 22	\$ -
51204	Workers Comp Insur	\$ 2,209	\$ 2,217	\$ 2,436	\$ 2,269	\$ 2,627
51205	Medicare Tax	\$ 1,896	\$ 1,962	\$ 2,297	\$ 1,833	\$ 2,246
51206	Unemployment Comp Insur	\$ 257	\$ 559	\$ 727	\$ 758	\$ 720
52010	Office Supplies	\$ 244	\$ 368	\$ 300	\$ 259	\$ 300
52030	Clothing	\$ 1,404	\$ 1,792	\$ 2,522	\$ 1,772	\$ 2,738
52031	Clothing - Safety Gear	\$ 582	\$ 960	\$ 1,900	\$ 914	\$ 1,900
52040	Fuel	\$ 4,054	\$ 1,996	\$ 3,800	\$ 5,474	\$ 4,750

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
52050	Minor Tools/Instruments	\$ 476	\$ 1,169	\$ 350	\$ 350	\$ 350
52060	Cleaning Supplies	\$ 515	\$ 662	\$ 450	\$ 489	\$ 450
52070	Chemical Supplies	\$ 13,117	\$ 11,086	\$ 14,661	\$ 14,618	\$ 16,569
52200	Non Capital Equipment Purchases	\$ 552	\$ 1,460	\$ 1,500	\$ 1,490	\$ 1,500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ -	\$ 93	\$ 400	\$ 588	\$ 400
53070	Maint-Sewer Plant/Lift Station	\$ 212,028	\$ 49,023	\$ 90,000	\$ 84,449	\$ 120,000
53999	Decision Packages for Discussion	\$ -	\$ -	\$ 40,000	\$ -	\$ 6,000
54020	Maint - Mach/Tools/Instruments	\$ 325	\$ 314	\$ 400	\$ 312	\$ 400
54040	Vehicle and Equipment Maintenance	\$ 3,302	\$ 3,976	\$ 4,500	\$ 2,348	\$ 4,500
54130	SCADA Maintenance	\$ -	\$ -	\$ 2,000	\$ 561	\$ 2,000
55020	Lease of Land	\$ 1,764	\$ 1,892	\$ 2,100	\$ 3,660	\$ 4,000
55030	Long Distance/Circuit Ch	\$ -	\$ -	\$ 20	\$ -	\$ 20
55040	Electric	\$ 102,599	\$ 101,047	\$ 100,000	\$ 115,028	\$ 100,000
55050	Gas Heating	\$ 1,350	\$ 570	\$ 800	\$ 867	\$ 1,400
55080	Travel & Training	\$ 1,948	\$ 1,605	\$ 1,200	\$ 888	\$ 1,600
55090	Memberships/Subscriptions	\$ 280	\$ 210	\$ 280	\$ 140	\$ 280
55195	Cellular Phone Charges	\$ 978	\$ 1,360	\$ 1,233	\$ 1,181	\$ 1,392
55580	Sludge Removal	\$ 10,134	\$ 21,146	\$ 17,640	\$ 31,767	\$ 35,280
55700	Testing - TCEQ Fees	\$ 13,813	\$ 13,813	\$ 23,650	\$ 17,235	\$ 23,650
69020	Cap. Mach/Tools/Equip	\$ -	\$ 88,272	\$ -	\$ 48,973	\$ -
Total		\$ 551,373	\$ 503,840	\$ 534,035	\$ 540,337	\$ 559,854

366 Robinson Creek WW Treatment Plant

51111	Salaries - Full Time	\$ 145,074	\$ 152,955	\$ 153,297	\$ 157,182	\$ 156,314
51121	Longevity	\$ 1,178	\$ 1,229	\$ 1,276	\$ 1,340	\$ 1,468
51126	License Pay (Certification/Bilingual)	\$ 1,404	\$ 1,765	\$ 1,800	\$ 1,816	\$ 1,500
51130	Overtime	\$ 4,371	\$ 8,326	\$ 9,000	\$ 5,906	\$ 9,000
51201	TMRS Retirement	\$ 28,352	\$ 30,794	\$ 31,092	\$ 30,926	\$ 30,929
51202	Health Insurance	\$ 38,815	\$ 39,897	\$ 40,837	\$ 39,012	\$ 40,837
51203	Disability Insurance	\$ 449	\$ 308	\$ 319	\$ 307	\$ 306
51204	Workers Comp Insur	\$ 2,462	\$ 2,534	\$ 2,546	\$ 2,675	\$ 2,848
51205	Medicare Tax	\$ 2,095	\$ 2,242	\$ 2,400	\$ 2,256	\$ 2,421
51206	Unemployment Comp Insur	\$ 287	\$ 532	\$ 741	\$ 828	\$ 720
52010	Office Supplies	\$ 196	\$ 258	\$ 225	\$ 14	\$ 225
52030	Clothing	\$ 1,374	\$ 1,845	\$ 2,522	\$ 1,721	\$ 2,738
52031	Clothing - Safety Gear	\$ 613	\$ 759	\$ 1,900	\$ 1,144	\$ 1,900
52040	Fuel	\$ 2,880	\$ 2,483	\$ 3,000	\$ 2,721	\$ 3,750
52050	Minor Tools/Instruments	\$ 1,029	\$ 1,030	\$ 650	\$ 605	\$ 650
52060	Cleaning Supplies	\$ 669	\$ 888	\$ 600	\$ 861	\$ 600
52070	Chemical Supplies	\$ 23,306	\$ 21,439	\$ 25,042	\$ 16,421	\$ 25,042
52200	Non Capital Equipment Purchases	\$ 373	\$ -	\$ 1,000	\$ 846	\$ 1,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53070	Maint-Sewer Plant/Lift Station	\$ 91,175	\$ 192,958	\$ 111,000	\$ 47,448	\$ 111,000
53999	Decision Packages for Discussion	\$ -	\$ -	\$ 210,000	\$ -	\$ -
54020	Maint - Mach/Tools/Instruments	\$ 219	\$ 61	\$ 300	\$ -	\$ 300
54040	Vehicle and Equipment Maintenance	\$ 1,801	\$ 3,126	\$ 3,000	\$ 2,132	\$ 3,000
54130	SCADA Maintenance	\$ -	\$ 1,170	\$ 2,000	\$ -	\$ 2,000
55030	Long Distance/Circuit Ch	\$ 13	\$ 24	\$ 20	\$ 11	\$ 20
55040	Electric	\$ 185,841	\$ 148,959	\$ 188,000	\$ 156,740	\$ 188,000
55080	Travel & Training	\$ 1,340	\$ 773	\$ 1,200	\$ 670	\$ 1,711
55090	Memberships/Subscriptions	\$ 210	\$ 280	\$ 280	\$ 280	\$ 1,280
55195	Cellular Phone Charges	\$ 804	\$ 1,327	\$ 1,230	\$ 1,328	\$ 1,392

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
55580	Sludge Removal	\$ 33,723	\$ 44,854	\$ 58,800	\$ 42,840	\$ 58,800
55700	Testing - TCEQ Fees	\$ 17,458	\$ 17,347	\$ 34,200	\$ 17,347	\$ 34,200
69020	Cap. Mach/Tools/Equip	\$ -	\$ -	\$ -	\$ 39,652	\$ -
Total		\$ 587,512	\$ 680,164	\$ 888,277	\$ 575,027	\$ 683,951

367 Environmental Services		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 111,858	\$ 124,571	\$ 131,249	\$ 132,725	\$ 140,002
51121	Longevity	\$ 387	\$ 423	\$ 512	\$ 447	\$ 548
51124	Allowances-Clothing/Cell Phone	\$ 567	\$ 726	\$ 720	\$ 667	\$ 720
51126	License Pay (Certification/Bilingual)	\$ 639	\$ 605	\$ 600	\$ 603	\$ 600
51130	Overtime	\$ 1,339	\$ 1,154	\$ 1,300	\$ 392	\$ 1,300
51201	TMRS Retirement	\$ 21,390	\$ 23,896	\$ 25,267	\$ 25,071	\$ 26,444
51202	Health Insurance	\$ 24,654	\$ 28,047	\$ 30,599	\$ 27,836	\$ 30,316
51204	Workers Comp Insur	\$ 1,177	\$ 1,194	\$ 1,310	\$ 1,302	\$ 1,511
51205	Medicare Tax	\$ 1,578	\$ 1,751	\$ 1,952	\$ 1,842	\$ 2,070
51206	Unemployment Comp Insur	\$ 180	\$ 576	\$ 462	\$ 520	\$ 453
52010	Office Supplies	\$ 483	\$ 496	\$ 500	\$ 674	\$ 650
52020	Postage	\$ 34	\$ 185	\$ 150	\$ 178	\$ 150
52030	Clothing	\$ 489	\$ 849	\$ 720	\$ 943	\$ 1,302
52031	Clothing - Safety Gear	\$ 322	\$ 391	\$ 610	\$ 623	\$ 600
52040	Fuel	\$ 1,617	\$ 1,415	\$ 2,000	\$ 1,510	\$ 2,500
52050	Minor Tools/Instruments	\$ 4,275	\$ 7,547	\$ 8,000	\$ 7,688	\$ 8,000
52060	Cleaning Supplies	\$ 404	\$ 421	\$ 500	\$ 523	\$ 500
52070	Chemical Supplies	\$ 22,356	\$ 23,209	\$ 27,000	\$ 24,164	\$ 27,000
52080	Educational	\$ 392	\$ 385	\$ 500	\$ 297	\$ 500
52130	Other Supplies	\$ 144	\$ 147	\$ 200	\$ 183	\$ 200
52200	Non Capital Equipment Purchases	\$ 407	\$ 3,357	\$ 3,500	\$ 3,207	\$ 7,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ 288	\$ 189	\$ 300	\$ 237	\$ 300
54020	Maint - Mach/Tools/Instruments	\$ 245	\$ 1,135	\$ 1,500	\$ 1,236	\$ 1,500
54040	Vehicle and Equipment Maintenance	\$ 210	\$ 430	\$ 800	\$ 281	\$ 800
55030	Long Distance/Circuit Ch	\$ 25	\$ 5	\$ 100	\$ 13	\$ 100
55070	Purchased Services/Contracts	\$ 11,706	\$ 5,532	\$ 36,300	\$ 28,663	\$ 36,300
55080	Travel & Training	\$ 2,211	\$ 791	\$ 4,250	\$ 726	\$ 4,250
55090	Memberships/Subscriptions	\$ 881	\$ 439	\$ 815	\$ 516	\$ 856
55120	Mileage & Miscellaneous Meals	\$ 301	\$ 352	\$ 1,250	\$ 366	\$ 1,250
55700	Testing - TCEQ Fees	\$ 37,271	\$ 36,162	\$ 45,825	\$ 37,518	\$ 45,825
Total		\$ 247,829	\$ 266,380	\$ 328,791	\$ 300,949	\$ 343,547

368 Meter Reading		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51111	Salaries - Full Time	\$ 120,770	\$ 125,303	\$ 122,015	\$ 130,394	\$ 125,363
51115	Seasonal	\$ -	\$ -	\$ -	\$ 1,481	\$ -
51121	Longevity	\$ 1,293	\$ 1,443	\$ 1,496	\$ 1,561	\$ 1,640
51126	License Pay (Certification/Bilingual)	\$ 520	\$ 605	\$ 600	\$ 603	\$ 600
51130	Overtime	\$ 3,647	\$ 2,726	\$ 8,000	\$ 5,515	\$ 6,000
51201	TMRS Retirement	\$ 23,576	\$ 24,122	\$ 24,839	\$ 25,683	\$ 24,467
51202	Health Insurance	\$ 30,636	\$ 30,636	\$ 30,640	\$ 29,786	\$ 30,640
51203	Disability Insurance	\$ 932	\$ 936	\$ 968	\$ 932	\$ 929
51204	Workers Comp Insur	\$ 3,287	\$ 2,862	\$ 2,607	\$ 2,629	\$ 2,261
51205	Medicare Tax	\$ 1,767	\$ 1,810	\$ 1,917	\$ 1,938	\$ 1,914
51206	Unemployment Comp Insur	\$ 180	\$ 424	\$ 584	\$ 432	\$ 528
52030	Clothing	\$ 948	\$ 1,218	\$ 1,992	\$ 1,169	\$ 2,195
52031	Clothing - Safety Gear	\$ 60	\$ 104	\$ 480	\$ 62	\$ 480

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
52040	Fuel	\$ 3,656	\$ 2,730	\$ 6,000	\$ 3,638	\$ 7,500
52050	Minor Tools/Instruments	\$ 414	\$ 501	\$ 500	\$ 322	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54040	Vehicle and Equipment Maintenance	\$ 5,129	\$ 3,581	\$ 6,700	\$ 5,704	\$ 6,700
55080	Travel & Training	\$ 195	\$ 180	\$ 1,950	\$ 177	\$ 1,950
55090	Memberships/Subscriptions	\$ -	\$ 70	\$ 210	\$ 140	\$ 210
55195	Cellular Phone Charges	\$ 402	\$ 490	\$ 1,392	\$ 443	\$ 1,392
55571	Software Project - Special	\$ 1,473	\$ 3,490	\$ 3,500	\$ 2,454	\$ 3,500
Total		\$ 198,884	\$ 203,233	\$ 216,390	\$ 215,062	\$ 218,769
382 Street Sweeping						
51111	Salaries - Full Time	\$ 33,700	\$ 33,917	\$ 41,746	\$ 68,558	\$ 72,115
51121	Longevity	\$ 576	\$ 626	\$ 644	\$ 158	\$ 200
51130	Overtime	\$ 163	\$ 573	\$ 1,000	\$ 1,316	\$ 2,000
51201	TMRS Retirement	\$ 6,423	\$ 6,579	\$ 8,159	\$ 13,022	\$ 13,742
51202	Health Insurance	\$ 10,200	\$ 10,200	\$ 10,201	\$ 15,324	\$ 20,439
51203	Disability Insurance	\$ 578	\$ 569	\$ 588	\$ 28	\$ -
51204	Workers Comp Insur	\$ 1,657	\$ 1,358	\$ 1,362	\$ 2,172	\$ 2,134
51205	Medicare Tax	\$ 462	\$ 412	\$ 631	\$ 969	\$ 1,076
51206	Unemployment Comp Insur	\$ 9	\$ 144	\$ 171	\$ 344	\$ 320
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 53,106	\$ -	\$ -
52030	Clothing	\$ 597	\$ 606	\$ 741	\$ 1,119	\$ 1,369
52031	Clothing - Safety Gear	\$ 102	\$ 25	\$ 475	\$ 217	\$ 950
52040	Fuel	\$ 8,780	\$ 7,018	\$ 10,000	\$ 16,362	\$ 12,500
52060	Cleaning Supplies	\$ 23	\$ 25	\$ 94	\$ 121	\$ 94
54040	Vehicle and Equipment Maintenance	\$ 10,981	\$ 22,840	\$ 16,100	\$ 35,579	\$ 40,000
69999	Decision Packages for Discussion	\$ -	\$ -	\$ 35,000	\$ -	\$ 64,000
90300	New Vehicle & Equipment Purchases	\$ -	\$ -	\$ -	\$ 35,000	\$ -
Total		\$ 74,251	\$ 84,892	\$ 180,018	\$ 190,289	\$ 230,939
384 Drainage Maintenance						
51111	Salaries - Full Time	\$ 79,763	\$ 93,885	\$ 101,526	\$ 82,313	\$ 96,576
51121	Longevity	\$ 101	\$ 469	\$ 556	\$ 98	\$ 260
51124	Allowances-Clothing/Cell Phone	\$ -	\$ 56	\$ -	\$ -	\$ -
51130	Overtime	\$ 1,338	\$ 1,470	\$ 2,000	\$ 1,594	\$ 3,000
51201	TMRS Retirement	\$ 15,132	\$ 17,957	\$ 19,570	\$ 15,624	\$ 18,464
51202	Health Insurance	\$ 28,833	\$ 22,581	\$ 20,803	\$ 16,310	\$ 20,435
51203	Disability Insurance	\$ 63	\$ 280	\$ 299	\$ -	\$ -
51204	Workers Comp Insur	\$ 3,906	\$ 3,690	\$ 3,686	\$ 2,609	\$ 2,866
51205	Medicare Tax	\$ 1,119	\$ 1,286	\$ 1,511	\$ 1,087	\$ 1,445
51206	Unemployment Comp Insur	\$ 186	\$ 397	\$ 473	\$ 989	\$ 480
52030	Clothing	\$ 1,841	\$ 1,405	\$ 2,022	\$ 1,182	\$ 2,153
52031	Clothing - Safety Gear	\$ 726	\$ 119	\$ 1,425	\$ 461	\$ 1,425
52040	Fuel	\$ 934	\$ 623	\$ 1,820	\$ 344	\$ 2,275
52050	Minor Tools/Instruments	\$ 120	\$ 76	\$ 200	\$ 192	\$ 200
52060	Cleaning Supplies	\$ 79	\$ 13	\$ 100	\$ 145	\$ 100
52130	Other Supplies	\$ -	\$ -	\$ 100	\$ 69	\$ 100
52200	Non Capital Equipment Purchases	\$ 800	\$ 663	\$ 950	\$ 136	\$ 950
53110	Drainage Maintenance	\$ 36,438	\$ 51,229	\$ 90,000	\$ 46,572	\$ 74,000
54040	Vehicle and Equipment Maintenance	\$ 2,819	\$ 3,812	\$ 3,500	\$ 1,047	\$ 3,500
55080	Travel & Training	\$ 500	\$ -	\$ 500	\$ -	\$ 500
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 60,355
Total		\$ 174,698	\$ 199,898	\$ 251,041	\$ 170,771	\$ 289,084

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Total Expenses Utility Fund	\$ 30,209,391	\$ 32,811,546	\$ 30,492,272	\$ 29,800,940	\$ 28,880,780
224 Solid Waste Fund					
40601 Residential Collection	\$ 1,907,201	\$ 1,782,190	\$ 2,000,000	\$ 2,027,075	\$ 2,125,000
40602 Commercial Collection	\$ 1,916,130	\$ 1,985,125	\$ 1,990,000	\$ 2,026,736	\$ 2,139,000
40701 Solid Waste Disposal	\$ 556,163	\$ 667,123	\$ 605,000	\$ 635,496	\$ 650,000
40702 TDCJ - Waste Disposal	\$ 430,436	\$ 468,232	\$ 420,000	\$ 452,738	\$ 450,000
40703 SHSU - Waste Disposal	\$ 129,321	\$ 90,705	\$ 125,000	\$ 97,000	\$ 125,000
40704 Rolloffs	\$ 877,466	\$ 934,646	\$ 900,000	\$ 953,594	\$ 950,000
40803 Penalties - Solid Waste	\$ 45,883	\$ 28,469	\$ 50,000	\$ 9,827	\$ 50,000
41925 Lease of City Property	\$ 45,700	\$ 1,400	\$ -	\$ 700	\$ -
41980 Card Processing Fees	\$ 4,622	\$ 6,347	\$ 5,000	\$ 7,097	\$ 6,500
42601 Interest - Checking	\$ 869	\$ -	\$ -	\$ -	\$ -
42602 Interest Income	\$ 115,041	\$ 72,953	\$ 25,000	\$ 25,772	\$ 25,000
42805 Disaster Relief - State Govt	\$ 3,414	\$ -	\$ -	\$ -	\$ -
43201 Miscellaneous Revenues	\$ 23,289	\$ 29,742	\$ 21,000	\$ 108,000	\$ 30,000
43202 Over/Short	\$ 4	\$ 33	\$ 66	\$ -	\$ -
43536 Transfer from PEB Trust - Medical Fund	\$ 9,615	\$ 8,315	\$ -	\$ 10,948	\$ -
Total Revenues	\$ 6,065,145	\$ 6,075,279	\$ 6,141,066	\$ 6,354,984	\$ 6,550,500
1224 Nondepartmental Solid Waste Fund					
51140 Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 35,240	\$ -	\$ 49,515
55060 Attorney Fees/Court Costs	\$ 82,304	\$ -	\$ -	\$ -	\$ -
55070 Purchased Services/Contracts	\$ 3,481	\$ -	\$ -	\$ -	\$ -
55510 Bank/Paying Agent Fees	\$ -	\$ -	\$ -	\$ -	\$ 250
56010 Insurance Policies - other than Auto	\$ 22,787	\$ 23,627	\$ 23,562	\$ 23,562	\$ 19,698
56012 Insurance Policies - Auto	\$ 50,366	\$ 44,075	\$ 52,200	\$ 52,200	\$ 57,182
56060 Retiree Health Insur Premiums	\$ 60,000	\$ 75,150	\$ 69,900	\$ 69,900	\$ 80,100
89603 Franchise Fee for use of Streets	\$ 202,889	\$ 242,405	\$ 245,643	\$ 245,643	\$ 260,020
91240 Transfer to General Fund	\$ 12,385	\$ 12,720	\$ 11,470	\$ 11,470	\$ 12,720
91400 Depreciation Expense	\$ 215,891	\$ 241,240	\$ -	\$ -	\$ -
93170 Admin Cost Reimburse - General	\$ 415,303	\$ 428,777	\$ 414,876	\$ 431,804	\$ 478,056
93230 Admin Costs Wtr Fd(Util Bill)	\$ 51,336	\$ 52,648	\$ 45,982	\$ 45,982	\$ 48,358
93388 Admin Costs Fleet	\$ 209,805	\$ 189,681	\$ 188,889	\$ 188,889	\$ 200,614
93640 Admin Costs IT Operations	\$ 107,700	\$ 134,536	\$ 109,926	\$ 109,926	\$ 146,866
94306 Transfer - Equip Replace Fund	\$ 505,372	\$ 540,177	\$ 347,491	\$ 347,491	\$ 558,939
94309 Transfer - Computer Replace Fd	\$ 24,430	\$ 29,657	\$ 20,388	\$ 20,388	\$ 21,558
99100 Future Appropriations	\$ -	\$ -	\$ 50,000	\$ -	\$ 25,000
Total	\$ 1,964,049	\$ 2,014,693	\$ 1,615,567	\$ 1,547,255	\$ 1,958,876
2241 Debt Payments-Solid Waste Fund					
82111 '15 SW Trnsfr Stn - Principal	\$ 115,000	\$ 115,000	\$ 120,000	\$ 120,000	\$ 125,000
82121 '15 SW Trnsfr Stn - Interest	\$ 81,957	\$ 78,507	\$ 89,600	\$ 89,600	\$ 86,000
Total	\$ 196,957	\$ 193,507	\$ 209,600	\$ 209,600	\$ 211,000
373 Commercial Collection					
51111 Salaries - Full Time	\$ 266,279	\$ 252,451	\$ 244,070	\$ 264,269	\$ 253,658
51121 Longevity	\$ 3,451	\$ 3,223	\$ 2,975	\$ 3,078	\$ 3,221
51126 License Pay (Certification/Bilingual)	\$ 603	\$ 605	\$ 600	\$ 603	\$ 600
51130 Overtime	\$ 7,648	\$ 9,024	\$ 12,000	\$ 8,656	\$ 17,000
51201 TMRS Retirement	\$ 45,738	\$ 50,269	\$ 48,817	\$ 51,447	\$ 50,320
51202 Health Insurance	\$ 34,814	\$ 7,639	\$ 61,365	\$ 60,410	\$ 61,082

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
51203	Disability Insurance	\$ 884	\$ 869	\$ 898	\$ 845	\$ 863
51204	Workers Comp Insur	\$ 11,447	\$ 10,252	\$ 9,519	\$ 9,326	\$ 8,524
51205	Medicare Tax	\$ 3,754	\$ 3,633	\$ 3,769	\$ 3,783	\$ 3,940
51206	Unemployment Comp Insur	\$ 516	\$ 821	\$ 1,054	\$ 864	\$ 1,008
51999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 55,407
52010	Office Supplies	\$ 388	\$ 516	\$ 500	\$ 345	\$ 500
52030	Clothing	\$ 2,769	\$ 3,341	\$ 3,783	\$ 2,721	\$ 4,106
52031	Clothing - Safety Gear	\$ 2,259	\$ 3,550	\$ 2,910	\$ 3,047	\$ 2,850
52040	Fuel	\$ 75,328	\$ 58,747	\$ 70,000	\$ 73,810	\$ 91,000
52050	Minor Tools/Instruments	\$ 897	\$ 788	\$ 1,000	\$ 961	\$ 1,000
52060	Cleaning Supplies	\$ 585	\$ 1,597	\$ 1,093	\$ 970	\$ 1,323
52070	Chemical Supplies	\$ 297	\$ 92	\$ -	\$ -	\$ -
52130	Other Supplies	\$ 454	\$ 682	\$ 800	\$ 551	\$ 800
52200	Non Capital Equipment Purchases	\$ 4,190	\$ 4,220	\$ 4,500	\$ 3,605	\$ 4,500
52220	Containers	\$ 65,000	\$ 74,546	\$ 75,000	\$ 73,080	\$ 82,445
54020	Maint - Mach/Tools/Instruments	\$ 435	\$ 490	\$ 500	\$ 444	\$ 500
54040	Vehicle and Equipment Maintenance	\$ 101,491	\$ 105,719	\$ 91,155	\$ 103,089	\$ 110,000
54120	Container Maintenance	\$ 8,191	\$ 10,273	\$ 13,000	\$ 13,010	\$ 36,466
55070	Purchased Services/Contracts	\$ -	\$ -	\$ -	\$ 4,211	\$ -
55080	Travel & Training	\$ 550	\$ 514	\$ -	\$ -	\$ -
55570	Software Annual Maint Agreeemnts	\$ 18,744	\$ 17,783	\$ 22,028	\$ 21,261	\$ 27,761
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 166,800

Total	\$ 587,083	\$ 621,644	\$ 671,336	\$ 704,385	\$ 985,674
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374 Solid Waste Disposal

51111	Salaries - Full Time	\$ 176,909	\$ 169,385	\$ 165,508	\$ 172,415	\$ 224,570
51118	Salaries - Part Time	\$ 10,855	\$ 14,744	\$ 12,345	\$ 17,753	\$ 14,238
51121	Longevity	\$ 613	\$ 706	\$ 804	\$ 710	\$ 808
51126	License Pay (Certification/Bilingual)	\$ 759	\$ 1,030	\$ 1,800	\$ 1,445	\$ 1,500
51130	Overtime	\$ 12,232	\$ 5,406	\$ 6,000	\$ 971	\$ 2,000
51201	TMRS Retirement	\$ 37,974	\$ 33,507	\$ 32,735	\$ 32,674	\$ 42,287
51202	Health Insurance	\$ 24,425	\$ 20,400	\$ 20,402	\$ 17,850	\$ 20,402
51203	Disability Insurance	\$ 49	\$ 360	\$ -	\$ 32	\$ -
51204	Workers Comp Insur	\$ 1,279	\$ 371	\$ 560	\$ 328	\$ 448
51205	Medicare Tax	\$ 3,375	\$ 2,710	\$ 3,472	\$ 2,701	\$ 3,516
51206	Unemployment Comp Insur	\$ 357	\$ 759	\$ 829	\$ 927	\$ 752
51999	Decision Packages for Discussion	\$ -	\$ -	\$ 9,515	\$ -	\$ -
52010	Office Supplies	\$ 2,956	\$ 1,674	\$ 2,000	\$ 952	\$ 2,000
52030	Clothing	\$ 1,501	\$ 1,052	\$ 1,480	\$ 696	\$ 1,780
52031	Clothing - Safety Gear	\$ 482	\$ 611	\$ 735	\$ 310	\$ 715
52040	Fuel	\$ 3,056	\$ 2,205	\$ 5,000	\$ 3,948	\$ 6,250
52050	Minor Tools/Instruments	\$ 740	\$ 1,054	\$ 850	\$ 812	\$ 850
52060	Cleaning Supplies	\$ 2,172	\$ 1,048	\$ 2,010	\$ 2,025	\$ 1,883
52070	Chemical Supplies	\$ 1,593	\$ 2,812	\$ 4,975	\$ 3,949	\$ 4,255
52090	Botanical/Agricultural	\$ 54	\$ 1,919	\$ 2,000	\$ 1,729	\$ 1,500
52130	Other Supplies	\$ 773	\$ 631	\$ 650	\$ 526	\$ 650
52200	Non Capital Equipment Purchases	\$ 7,166	\$ 7,466	\$ 7,000	\$ 6,365	\$ 7,000
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ 3,158	\$ 4,704	\$ 5,000	\$ 4,335	\$ 5,000
53050	Maint-Street/Curbs/Gutters	\$ 644	\$ 805	\$ 2,000	\$ 166	\$ 1,500
53100	Transfer Station Maintenance Costs	\$ 8,578	\$ 4,917	\$ 5,500	\$ 3,621	\$ 5,500
53999	Decision Packages for Discussion	\$ -	\$ -	\$ 203,085	\$ -	\$ -
54020	Maint - Mach/Tools/Instruments	\$ 550	\$ 1,840	\$ 3,000	\$ 1,147	\$ 3,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
54040	Vehicle and Equipment Maintenance	\$ 4,462	\$ 5,179	\$ 5,250	\$ 3,676	\$ 5,250
55030	Long Distance/Circuit Ch	\$ 67	\$ 131	\$ 120	\$ 90	\$ 120
55040	Electric	\$ 15,452	\$ 13,661	\$ 15,000	\$ 14,662	\$ 15,000
55070	Purchased Services/Contracts	\$ 6,668	\$ 5,836	\$ 17,000	\$ 19,580	\$ 16,150
55080	Travel & Training	\$ 1,346	\$ 795	\$ 1,785	\$ 1,340	\$ 1,785
55090	Memberships/Subscriptions	\$ 418	\$ 899	\$ 1,470	\$ 943	\$ 1,470
55195	Cellular Phone Charges	\$ 1,427	\$ 1,222	\$ 1,200	\$ 885	\$ 1,200
55510	Bank/Paying Agent Fees	\$ 6,300	\$ 10,690	\$ 7,938	\$ 12,045	\$ 13,000
55550	Waste Disposal Contract	\$ 1,839,724	\$ 1,838,717	\$ 2,064,000	\$ 1,942,565	\$ 2,263,993
55570	Software Annual Maint Agreemnts	\$ 9,273	\$ 19,866	\$ 11,140	\$ 9,902	\$ -
55650	Yard Waste Contract	\$ 68,057	\$ 45,014	\$ 75,000	\$ 49,897	\$ 71,500
69020	Cap. Mach/Tools/Equip	\$ -	\$ 41,222	\$ -	\$ 105,304	\$ -
Total		\$ 2,255,444	\$ 2,265,346	\$ 2,699,158	\$ 2,439,276	\$ 2,741,872

375 Residential Collection						
51111	Salaries - Full Time	\$ 289,485	\$ 314,177	\$ 293,803	\$ 289,448	\$ 293,615
51121	Longevity	\$ 5,219	\$ 5,191	\$ 5,424	\$ 4,180	\$ 4,668
51126	License Pay (Certification/Bilingual)	\$ 50	\$ -	\$ -	\$ -	\$ -
51130	Overtime	\$ 5,996	\$ 4,778	\$ 10,000	\$ 1,621	\$ 10,000
51201	TMRS Retirement	\$ 55,938	\$ 60,677	\$ 58,138	\$ 55,489	\$ 56,294
51202	Health Insurance	\$ 68,164	\$ 69,673	\$ 71,370	\$ 64,390	\$ 70,841
51203	Disability Insurance	\$ 781	\$ 675	\$ 841	\$ 436	\$ 295
51204	Workers Comp Insur	\$ 12,345	\$ 12,481	\$ 11,240	\$ 9,871	\$ 9,407
51205	Medicare Tax	\$ 4,102	\$ 4,295	\$ 4,489	\$ 3,921	\$ 4,406
51206	Unemployment Comp Insur	\$ 347	\$ 1,207	\$ 1,239	\$ 1,223	\$ 1,152
52010	Office Supplies	\$ 424	\$ 182	\$ 350	\$ 42	\$ 350
52030	Clothing	\$ 2,789	\$ 4,179	\$ 4,313	\$ 2,122	\$ 4,691
52031	Clothing - Safety Gear	\$ 3,024	\$ 3,771	\$ 3,395	\$ 3,565	\$ 3,325
52040	Fuel	\$ 53,544	\$ 42,614	\$ 52,000	\$ 53,294	\$ 65,000
52060	Cleaning Supplies	\$ 652	\$ 958	\$ 1,093	\$ 1,116	\$ 1,320
52120	Reproduction & Printing	\$ 63	\$ 807	\$ 600	\$ 983	\$ 600
52130	Other Supplies	\$ 781	\$ 533	\$ 600	\$ 553	\$ 600
52200	Non Capital Equipment Purchases	\$ 1,897	\$ 3,250	\$ 4,000	\$ 2,386	\$ 4,000
52220	Containers	\$ 25,000	\$ 24,606	\$ 25,000	\$ 24,896	\$ 88,425
53300	Driveway Repairs	\$ 101	\$ -	\$ 1,000	\$ 226	\$ 1,000
54040	Vehicle and Equipment Maintenance	\$ 74,386	\$ 59,134	\$ 75,000	\$ 40,368	\$ 75,000
55070	Purchased Services/Contracts	\$ -	\$ -	\$ -	\$ 12,098	\$ -
55080	Travel & Training	\$ 512	\$ 550	\$ -	\$ -	\$ -
55570	Software Annual Maint Agreemnts	\$ 14,058	\$ 17,657	\$ 22,028	\$ 20,781	\$ 27,761
90300	New Vehicle & Equipment Purchases	\$ 73,000	\$ -	\$ -	\$ -	\$ -
Total		\$ 692,658	\$ 631,393	\$ 645,923	\$ 593,007	\$ 722,750

377 Recycling						
51111	Salaries - Full Time	\$ 45,183	\$ 36,494	\$ 36,463	\$ 38,537	\$ 38,314
51121	Longevity	\$ 683	\$ 190	\$ 208	\$ 237	\$ 256
51130	Overtime	\$ 76	\$ 679	\$ 450	\$ 353	\$ 1,000
51201	TMRS Retirement	\$ 90,991	\$ 54,419	\$ 6,980	\$ 7,277	\$ 7,290
51202	Health Insurance	\$ 10,200	\$ 10,200	\$ 10,201	\$ 9,988	\$ 9,918
51203	Disability Insurance	\$ 44	\$ 343	\$ 355	\$ 341	\$ 341
51204	Workers Comp Insur	\$ 1,916	\$ 1,471	\$ 1,387	\$ 1,460	\$ 1,361
51205	Medicare Tax	\$ 599	\$ 533	\$ 540	\$ 562	\$ 571
51206	Unemployment Comp Insur	\$ 9	\$ 144	\$ 156	\$ 144	\$ 160
52010	Office Supplies	\$ 424	\$ 74	\$ 250	\$ 170	\$ 250

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
52030	Clothing	\$ 444	\$ 800	\$ 731	\$ 537	\$ 784
52031	Clothing - Safety Gear	\$ 259	\$ 218	\$ 485	\$ 68	\$ 475
52060	Cleaning Supplies	\$ 124	\$ 117	\$ 150	\$ 190	\$ 150
52090	Botanical/Agricultural	\$ 56	\$ 909	\$ 1,000	\$ 804	\$ 1,000
52120	Reproduction & Printing	\$ 955	\$ 1,036	\$ 600	\$ 982	\$ 600
52130	Other Supplies	\$ 737	\$ 648	\$ 800	\$ 758	\$ 1,768
52220	Containers	\$ 15,000	\$ 14,658	\$ 15,000	\$ 14,564	\$ 47,013
55070	Purchased Services/Contracts	\$ 119,568	\$ 110,820	\$ 127,568	\$ 111,555	\$ 133,500
55090	Memberships/Subscriptions	\$ 195	\$ 83	\$ 300	\$ -	\$ 300
56030	Legal Advertising	\$ -	\$ -	\$ 1,000	\$ -	\$ 1,000
57235	Curbside Recycling Pilot	\$ 93	\$ 991	\$ -	\$ -	\$ -
57377	Bag Som Litter Project	\$ 98	\$ 100	\$ 500	\$ 441	\$ 500
68010	Building Improvements	\$ 882	\$ 1,246	\$ 1,500	\$ 1,215	\$ 1,500
Total		\$ 106,553	\$ 127,334	\$ 206,624	\$ 190,182	\$ 248,051
Total Expenses Solid Waste Fund		\$ 5,802,745	\$ 5,853,916	\$ 6,048,208	\$ 5,683,705	\$ 6,868,223

302 Medical Insurance Fund

42602	Interest Income	\$ 63,758	\$ 46,307	\$ 25,000	\$ 17,923	\$ -
43201	Miscellaneous Revenues	\$ 166,450	\$ 1,472	\$ -	\$ -	\$ -
43215	Tobacco Use Surcharge	\$ 28,600	\$ 32,275	\$ 36,000	\$ 34,850	\$ 39,000
43216	Surcharge - No Wellness Check	\$ 1,650	\$ -	\$ -	\$ -	\$ -
43401	Charge to General Fund	\$ 1,671,000	\$ 1,732,430	\$ 1,805,686	\$ 1,722,467	\$ 1,815,692
43403	Charge to Utility Fund	\$ 443,363	\$ 463,710	\$ 480,072	\$ 472,493	\$ 520,335
43405	Charge to Solid Waste	\$ 161,559	\$ 160,014	\$ 173,539	\$ 152,638	\$ 162,243
43415	Charges-Police SRO Fund	\$ 53,076	\$ 57,218	\$ 61,420	\$ 53,940	\$ 51,454
43418	Charge to Arts & Visitor Center Fund	\$ 10,204	\$ 10,574	\$ 10,201	\$ 10,200	\$ 10,201
43419	Charge to H/M Tax Tourism & Visitors Center	\$ 28,948	\$ 20,924	\$ 20,450	\$ 24,698	\$ 30,651
43632	Retiree - Paid by City	\$ 534,300	\$ 544,200	\$ 573,300	\$ 573,300	\$ 588,150
43633	Employee Health Contribution	\$ 581,564	\$ 626,643	\$ 721,242	\$ 687,647	\$ 766,469
43634	Retiree Health Contribution	\$ 171,899	\$ 168,176	\$ 205,000	\$ 184,221	\$ 195,609
43635	Retiree Dependent Contribution	\$ 4,799	\$ 4,193	\$ -	\$ 748	\$ -
Total Revenues		\$ 3,921,172	\$ 3,868,135	\$ 4,111,910	\$ 3,935,125	\$ 4,179,804

1302 Nondepartmental Medical Insurance Fund

52602	Wellness Program	\$ 8,850	\$ 1,956	\$ 15,000	\$ 7,012	\$ 15,000
55070	Purchased Services/Contracts	\$ 48,144	\$ 76,523	\$ -	\$ 22,524	\$ -
78980	Dental Claim Disbursements	\$ 178,079	\$ 189,221	\$ 220,000	\$ 48,703	\$ -
78981	Premiums-EAP, Vision & Post 65	\$ 266,961	\$ 316,116	\$ 340,067	\$ 376,523	\$ 384,672
78983	Claims Disbursements - Medical	\$ 2,808,909	\$ 2,536,123	\$ 3,350,727	\$ 2,480,902	\$ 3,400,000
78984	Plan Admin Costs Med Stop Loss Rx Admin FSA Admin & Consult Fees	\$ 372,965	\$ 421,944	\$ 458,657	\$ 602,815	\$ 488,065
78985	PEB Trust Admin Costs	\$ 29,195	\$ 33,985	\$ 18,000	\$ 28,684	\$ 25,000
78986	Retirement Health Savings (RHS) Management Fees	\$ 629	\$ 1,128	\$ 2,625	\$ 1,246	\$ 3,100
78987	Health Savings Account	\$ 15,800	\$ 22,100	\$ 23,200	\$ 26,100	\$ 28,000
Total		\$ 3,729,532	\$ 3,599,095	\$ 4,428,276	\$ 3,594,509	\$ 4,343,837
Total Expenses Medical Insurance Fund		\$ 3,729,532	\$ 3,599,095	\$ 4,428,276	\$ 3,594,509	\$ 4,343,837

306 Capital Equipment Fund

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
41913	Proceeds from Auction	\$ 99,850	\$ 132,873	\$ -	\$ 214,100	\$ -
42602	Interest Income	\$ 101,969	\$ 88,313	\$ 10,000	\$ 35,364	\$ -
43201	Miscellaneous Revenues	\$ 302,500	\$ 334	\$ -	\$ 7,504	\$ -
43401	Charge to General Fund	\$ 541,853	\$ 592,609	\$ 321,810	\$ 321,810	\$ 548,285
43403	Charge to Utility Fund	\$ 300,320	\$ 351,517	\$ 228,218	\$ 228,218	\$ 354,470
43405	Charge to Solid Waste	\$ 505,372	\$ 540,177	\$ 347,491	\$ 347,491	\$ 558,939
43415	Charges-Police SRO Fund	\$ 29,945	\$ 38,505	\$ 19,331	\$ 19,331	\$ 30,747
43419	Charge to H/M Tax Tourism & Visitors Center	\$ 2,716	\$ 2,716	\$ 1,716	\$ 1,716	\$ 2,716
43420	Charge to General Fund - Fire	\$ -	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000
43501	Transfer from General Fund	\$ 144,189	\$ 229,811	\$ -	\$ 29,700	\$ -
43503	Transfer from Utility Fund	\$ 107,856	\$ 31,875	\$ -	\$ 46,666	\$ -
43505	Transfer from Solid Waste Fund	\$ 73,000	\$ -	\$ -	\$ -	\$ -

Total Revenues	\$ 2,209,570	\$ 2,058,730	\$ 978,566	\$ 1,301,900	\$ 1,545,157
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1306 Nondepartmental Capital Equipment Fund					
91400	Depreciation Expense	\$ 1,234,605	\$ 1,194,308	\$ -	\$ -

Total	\$ 1,234,605	\$ 1,194,308	\$ 0	\$ 0	0
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379 Fleet/Rolling Stock						
69020	Cap. Mach/Tools/Equip	\$ 339,521	\$ 144,653	\$ 462,540	\$ 420,515	\$ 51,000
69021	Fire Equipment	\$ -	\$ 32,594	\$ 40,000	\$ 33,156	\$ -
69040	Motor Vehicles	\$ 943,486	\$ 1,625,304	\$ 1,453,093	\$ 1,165,367	\$ 1,111,750

Total	\$ 1,283,007	\$ 1,802,552	\$ 1,955,633	\$ 1,619,037	\$ 1,162,750
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Total Expenses Capital Equipment Fund	\$ 2,517,612	\$ 2,996,860	\$ 1,955,633	\$ 1,619,037	\$ 1,162,750
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309 Computer Equip. Replacement Fund

42602	Interest Income	\$ 6,778	\$ 4,097	\$ 1,000	\$ 205	\$ -
43401	Charge to General Fund	\$ 152,161	\$ 139,492	\$ 170,011	\$ 170,011	\$ 200,735
43403	Charge to Utility Fund	\$ 50,170	\$ 46,345	\$ 56,530	\$ 56,530	\$ 51,028
43405	Charge to Solid Waste	\$ 24,430	\$ 29,657	\$ 20,388	\$ 20,388	\$ 21,558
43418	Charge to Arts & Visitor Center Fund	\$ 1,600	\$ 5,334	\$ -	\$ -	\$ -
43419	Charge to H/M Tax Tourism & Visitors Center	\$ 4,122	\$ 4,182	\$ 5,477	\$ 5,477	\$ 8,785
43501	Transfer from General Fund	\$ 260,500	\$ 18,380	\$ -	\$ -	\$ -
43526	Transfr from Other H/M Tax Funds	\$ 3,500	\$ -	\$ -	\$ -	\$ -

Total Revenues	\$ 503,261	\$ 247,487	\$ 253,406	\$ 252,611	\$ 282,106
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1309 Nondepartmental Computer Equipment Replace					
91240	Transfer to General Fund	\$ 3,000	\$ -	\$ -	\$ -
91400	Depreciation Expense	\$ 92,611	\$ 82,720	\$ -	\$ -

Total	\$ 95,611	\$ 82,720	\$ 0	\$ 0	0
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655 IT Computer/Software Equipment						
52130	Other Supplies	\$ -	\$ 32,141	\$ 12,000	\$ 12,000	\$ 37,027
52200	Non Capital Equipment Purchases	\$ 76,283	\$ 20,552	\$ 70,800	\$ 58,631	\$ 60,622
69020	Cap. Mach/Tools/Equip	\$ 70,182	\$ 117,778	\$ 227,120	\$ 356,866	\$ 361,684

Total	\$ 146,466	\$ 170,471	\$ 309,920	\$ 427,497	\$ 459,333
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Total Expenses Computer Equip. Replacement Fund	\$ 242,077	\$ 253,191	\$ 309,920	\$ 427,497	\$ 459,333
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402 PEB Trust - Medical Fund

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
42602	Interest Income	\$ 150,300	\$ 511,060	\$ 50,000	\$ -	\$ 50,000
Total Revenues		\$ 150,300	\$ 511,060	\$ 50,000	\$ 0	\$ 50,000
1402 Nondepartmental PEB Trust						
78991	Payment to RHS	\$ -	\$ -	\$ 20,000	\$ -	\$ 20,000
95101	Transfer to General Fund	\$ 26,323	\$ 24,037	\$ -	\$ 39,508	\$ -
95220	Transfer to Utility Fund	\$ 17,370	\$ -	\$ -	\$ -	\$ -
95224	Transfer to Solid Waste Fund	\$ 9,615	\$ 8,315	\$ -	\$ 10,948	\$ -
95606	Transfer to H/M Tax SRF	\$ 3,996	\$ -	\$ -	\$ -	\$ -
Total		\$ 57,304	\$ 32,351	\$ 20,000	\$ 50,456	\$ 20,000
Total Expenses PEB Trust - Medical Fund		\$ 57,304	\$ 32,351	\$ 20,000	\$ 50,456	\$ 20,000
418 Library Endowment Fund						
42602	Interest Income	\$ 2,740	\$ 1,369	\$ 400	\$ 119	\$ -
Total Revenues		\$ 2,740	\$ 1,369	\$ 400	\$ 119	\$ 0
Total Expenses Library Endowment Fund						
461 Oakwood Cemetery Endowment Fund						
42602	Interest Income	\$ 17,106	\$ 7,325	\$ 2,000	\$ 5,627	\$ 2,000
Total Revenues		\$ 17,106	\$ 7,325	\$ 2,000	\$ 5,627	\$ 2,000
1461 Nondepartmental Cemetary Endowment Fund						
95101	Transfer to General Fund	\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
Total		\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
Total Expenses Oakwood Cemetery Endowment Fund		\$ 1,000	\$ 3,000	\$ 2,000	\$ 2,000	\$ 2,000
601 Court Security SRF						
41806	Court Security Fees	\$ 27,026	\$ 22,250	\$ 27,000	\$ 24,158	\$ 22,000
42602	Interest Income	\$ 1,009	\$ 504	\$ -	\$ 44	\$ -
Total Revenues		\$ 28,035	\$ 22,754	\$ 27,000	\$ 24,202	\$ 22,000
1601 Nondepartmental Court Security						
91240	Transfer to General Fund	\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
Total		\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
Total Expenses Court Security SRF		\$ 20,117	\$ 17,249	\$ 26,110	\$ 26,110	\$ 26,617
602 Court Technology SRF						
41807	Court Technology Fees	\$ 36,035	\$ 23,207	\$ 35,750	\$ 20,456	\$ 22,000
42602	Interest Income	\$ 3,600	\$ 1,798	\$ -	\$ 156	\$ -
Total Revenues		\$ 39,635	\$ 25,005	\$ 35,750	\$ 20,612	\$ 22,000
1602 Nondepartmental Court Technology Fund						
52200	Non Capital Equipment Purchases	\$ 13,717	\$ 62,865	\$ 15,000	\$ 1,222	\$ 15,000
Total		\$ 13,717	\$ 62,865	\$ 15,000	\$ 1,222	\$ 15,000
433 Court Technology Division						
55570	Software Annual Maint Agreemnts	\$ 21,223	\$ 27,544	\$ 32,000	\$ 27,539	\$ 35,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
69020	Cap. Mach/Tools/Equip	\$ -	\$ -	\$ -	\$ -	\$ 11,079
Total		\$ 21,223	\$ 27,544	\$ 32,000	\$ 27,539	\$ 46,079
Total Expenses Court Technology SRF		\$ 34,940	\$ 90,409	\$ 47,000	\$ 28,761	\$ 61,079

609 Airport SRF

41925	Lease of City Property	\$ 6,600	\$ 18,150	\$ 18,150	\$ 18,150	\$ 18,150
42602	Interest Income	\$ 3,418	\$ 154	\$ 100	\$ 13	\$ 100
42801	Grants	\$ 32,500	\$ -	\$ 119,000	\$ 2,514	\$ 25,000
43501	Transfer from General Fund	\$ 26,550	\$ 39,050	\$ -	\$ -	\$ 39,900
Total Revenues		\$ 69,068	\$ 57,354	\$ 137,250	\$ 20,676	\$ 83,150

1609 Nondepartmental Airport SRF

91230	Transfer to CIP Program	\$ 106,500	\$ -	\$ -	\$ -	\$ -
Total		\$ 106,500	\$ 0	\$ 0	\$ 0	\$ 0

395 RAMP Grant

53010	Building Maintenance	\$ -	\$ -	\$ 5,000	\$ -	\$ -
53090	Special Maintenance Projects	\$ 59,487	\$ -	\$ 90,000	\$ -	\$ 50,000
53120	Airport Grounds Maintenance	\$ 5,830	\$ 3,527	\$ 5,000	\$ -	\$ -
55080	Travel & Training	\$ -	\$ -	\$ 2,250	\$ -	\$ 2,250
Total		\$ 65,317	\$ 3,527	\$ 102,250	\$ 0	\$ 52,250

399 Airport SRF

53120	Airport Grounds Maintenance	\$ 18,478	\$ 19,414	\$ 24,200	\$ 8,955	\$ 24,200
55040	Electric	\$ 5,085	\$ 5,938	\$ 6,700	\$ 6,052	\$ 6,700
Total		\$ 23,563	\$ 25,352	\$ 30,900	\$ 15,007	\$ 30,900

Total Expenses Airport SRF		\$ 195,381	\$ 28,879	\$ 133,150	\$ 15,007	\$ 83,150
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610 Library SRF

41906	Friends of the Library	\$ 269	\$ 21	\$ 2,000	\$ -	\$ 2,000
42602	Interest Income	\$ 1,825	\$ 925	\$ 400	\$ 79	\$ 400
42905	Contributions	\$ 600	\$ 800	\$ 500	\$ 1,681	\$ -
42910	Contributions - Library Dons.	\$ 12,923	\$ 74,415	\$ 5,000	\$ 1,966	\$ 1,000
42911	Contributions - Library Memorial	\$ 1,325	\$ 220	\$ 500	\$ 225	\$ 300
42912	Contributions - Book Replacement	\$ 3,057	\$ 1,184	\$ 1,500	\$ 2,089	\$ 2,000
43201	Miscellaneous Revenues	\$ -	\$ 1,676	\$ -	\$ -	\$ -
Total Revenues		\$ 19,998	\$ 79,241	\$ 9,900	\$ 6,041	\$ 5,700

416 Library - Friends

52200	Non Capital Equipment Purchases	\$ -	\$ 92	\$ -	\$ -	\$ -
Total		\$ 0	\$ 92	\$ 0	\$ 0	\$ 0

440 Library SRF

54110	Book Replacement	\$ 27	\$ 288	\$ -	\$ -	\$ 1,751
57037	Purchases - Special Monies	\$ 983	\$ -	\$ -	\$ 22,152	\$ 37,794
57038	Purchs - RIF & TX Reading Club	\$ 1,677	\$ 2,047	\$ -	\$ -	\$ 2,000
Total		\$ 2,687	\$ 2,335	\$ 0	\$ 22,152	\$ 41,545

Total Expenses Library SRF		\$ 2,687	\$ 2,427	\$ -	\$ 22,152	\$ 41,545
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611 Police Seizure & Forfeiture SRF

Account	18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
41913 Proceeds from Auction	\$ -	\$ -	\$ -	\$ -	\$ -
41922 Forfeiture/Restitution	\$ 10,066	\$ 76,523	\$ -	\$ 9,911	\$ -
42602 Interest Income	\$ 5,777	\$ 2,376	\$ 1,000	\$ 200	\$ -
Total Revenues	\$ 15,843	\$ 78,898	\$ 1,000	\$ 10,111	\$ 0
554 Police Forfeiture SRF					
52200 Non Capital Equipment Purchases	\$ 2,905	\$ -	\$ 38,430	\$ -	\$ 184,254
55015 Lease of Vehicles	\$ 4,800	\$ 4,320	\$ 5,760	\$ 2,880	\$ 5,760
69040 Motor Vehicles	\$ 100,000	\$ -	\$ 51,886	\$ -	\$ 51,886
Total	\$ 107,705	\$ 4,320	\$ 96,076	\$ 2,880	\$ 241,900
Total Expenses Police Seizure & Forfeiture SRF	\$ 107,705	\$ 4,320	\$ 96,076	\$ 2,880	\$ 241,900

612 PD School Resource Officer SRF

42209 HISD Payments - School Officers	\$ 521,353	\$ 553,354	\$ 575,171	\$ 575,171	\$ 584,685
42602 Interest Income	\$ 2,992	\$ 1,568	\$ 500	\$ 123	\$ -
43201 Miscellaneous Revenues	\$ -	\$ 1,450	\$ -	\$ -	\$ -
43204 HISD Vehicle Lease Pmt	\$ 29,945	\$ 38,505	\$ 19,331	\$ 19,331	\$ 30,747
43501 Transfer from General Fund	\$ 130,338	\$ 128,338	\$ 152,000	\$ 152,000	\$ 147,709
Total Revenues	\$ 684,628	\$ 723,215	\$ 747,002	\$ 746,625	\$ 763,141
1612 Nondept. PD School Res Offcr SRF					
51140 Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 20,294	\$ -	\$ 25,755
Total	\$ 0	\$ 0	\$ 20,294	\$ 0	\$ 25,755

555 School Resource Officers

51111 Salaries - Full Time	\$ 374,056	\$ 417,281	\$ 431,538	\$ 434,441	\$ 436,781
51121 Longevity	\$ 4,015	\$ 4,615	\$ 4,834	\$ 4,544	\$ 4,620
51123 Incentive Pay (Degree/OIC)	\$ 8,825	\$ 7,865	\$ 7,850	\$ 8,828	\$ 9,000
51126 License Pay (Certification/Bilingual)	\$ 8,958	\$ 9,078	\$ 9,600	\$ 8,148	\$ 7,800
51130 Overtime	\$ 13,377	\$ 10,194	\$ 14,805	\$ 7,213	\$ 14,805
51201 TMRS Retirement	\$ 75,937	\$ 84,083	\$ 88,106	\$ 86,154	\$ 86,849
51202 Health Insurance	\$ 53,076	\$ 57,218	\$ 61,420	\$ 53,940	\$ 51,454
51203 Disability Insurance	\$ 1,645	\$ 1,332	\$ 1,376	\$ 1,326	\$ 1,322
51204 Workers Comp Insur	\$ 10,293	\$ 8,413	\$ 8,410	\$ 8,207	\$ 7,903
51205 Medicare Tax	\$ 5,588	\$ 6,170	\$ 6,799	\$ 6,384	\$ 6,795
51206 Unemployment Comp Insur	\$ 976	\$ 864	\$ 1,085	\$ 864	\$ 1,008
52010 Office Supplies	\$ 626	\$ 472	\$ 500	\$ 326	\$ 500
52030 Clothing	\$ 1,435	\$ 1,467	\$ 2,000	\$ 1,373	\$ 2,000
52040 Fuel	\$ 8,546	\$ 8,332	\$ 11,292	\$ 9,625	\$ 15,000
52050 Minor Tools/Instruments	\$ 2,811	\$ 1,396	\$ 2,000	\$ 1,846	\$ 2,000
52080 Educational	\$ 245	\$ -	\$ 250	\$ -	\$ 250
52130 Other Supplies	\$ -	\$ 259	\$ 250	\$ -	\$ 250
52200 Non Capital Equipment Purchases	\$ 8,141	\$ 7,314	\$ 8,500	\$ 6,670	\$ 8,500
52700 P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54020 Maint - Mach/Tools/Instruments	\$ -	\$ 618	\$ 700	\$ 506	\$ 700
54030 Radio Maintenance	\$ -	\$ 357	\$ 1,000	\$ -	\$ 1,000
54040 Vehicle and Equipment Maintenance	\$ 2,836	\$ 8,036	\$ 8,500	\$ 3,783	\$ 8,500
55034 Communication & Data Services	\$ -	\$ 275	\$ 2,880	\$ 186	\$ 2,880
55080 Travel & Training	\$ 4,361	\$ 4,902	\$ 8,500	\$ 6,831	\$ 8,500
55090 Memberships/Subscriptions	\$ 265	\$ 145	\$ 480	\$ 155	\$ 480

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
55195	Cellular Phone Charges	\$ 1,580	\$ 1,804	\$ 1,526	\$ 1,898	\$ 1,526
69040	Motor Vehicles	\$ 20,186	\$ 29,183	\$ 29,755	\$ 13,894	\$ 32,365
94306	Transfer - Equip Replace Fund	\$ 29,945	\$ 38,505	\$ 19,331	\$ 19,331	\$ 30,747
Total		\$ 637,725	\$ 710,177	\$ 733,287	\$ 686,470	\$ 743,535
Total Expenses PD School Resource Officer SRF		\$ 637,725	\$ 710,177	\$ 753,581	\$ 686,470	\$ 769,290

613 PD Fed Equitable Sharing Fds SRF

42602	Interest Income	\$ 1,948	\$ 210	\$ 175	\$ 17	\$ -
Total Revenues		\$ 1,948	\$ 210	\$ 175	\$ 17	\$ 0
553 PD Fed Equitable Sharing SRF						
52130	Other Supplies	\$ 5,017	\$ -	\$ 51,500	\$ -	\$ 64,604
52200	Non Capital Equipment Purchases	\$ -	\$ -	\$ 8,535	\$ 1,131	\$ 8,535
Total		\$ 5,017	\$ 0	\$ 60,035	\$ 1,131	\$ 73,139
Total Expenses PD Fed Equitable Sharing Fds SRF		\$ 5,017	\$ -	\$ 60,035	\$ 1,131	\$ 73,139

614 Police Grants SRF

42602	Interest Income	\$ 35	\$ 20	\$ -	\$ 1	\$ -
42801	Grants	\$ 14,336	\$ 59,245	\$ -	\$ -	\$ -
43501	Transfer from General Fund	\$ -	\$ 46,975	\$ -	\$ -	\$ -
Total Revenues		\$ 14,371	\$ 106,240	\$ 0	\$ 1	\$ 0
559 Police Grants						
57475	Grant Expenses	\$ 61,233	\$ 69,379	\$ -	\$ 31,703	\$ -
Total		\$ 61,233	\$ 69,379	\$ 0	\$ 31,703	\$ 0
Total Expenses Police Grants SRF		\$ 61,233	\$ 69,379	\$ -	\$ 31,703	\$ -

616 Library Donations SRF

42905	Contributions	\$ 6	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 6	\$ 0	\$ 0	\$ 0	\$ 0
Total Expenses Library Donations SRF						

618 Arts & Visitor Center SRF

41401	H/M Tax - Art	\$ 122,978	\$ 108,670	\$ 84,000	\$ 106,999	\$ 100,000
41910	Program Fees	\$ 7,122	\$ 811	\$ 4,000	\$ 258	\$ 6,000
41917	Building/Park Rentals	\$ 1,570	\$ -	\$ 500	\$ 80	\$ 1,500
41980	Card Processing Fees	\$ -	\$ -	\$ -	\$ 14	\$ -
42602	Interest Income	\$ 3,349	\$ 1,216	\$ 500	\$ 100	\$ -
42905	Contributions	\$ 1,990	\$ 532	\$ 100	\$ 1,210	\$ 552
43201	Miscellaneous Revenues	\$ 120	\$ -	\$ -	\$ -	\$ -
43501	Transfer from General Fund	\$ 75,481	\$ 92,264	\$ 94,954	\$ 94,954	\$ 85,954
Total Revenues		\$ 212,610	\$ 203,493	\$ 184,054	\$ 203,616	\$ 194,006
1618 Nondep Wynne Home Operations SRF						
51140	Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 3,059	\$ -	\$ 3,830
56060	Retiree Health Insur Premiums	\$ -	\$ -	\$ 4,950	\$ 4,950	\$ 4,950

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
94309	Transfer - Computer Replace Fd	\$ 1,600	\$ 5,334	\$ -	\$ -	\$ -
Total		\$ 1,600	\$ 5,334	\$ 8,009	\$ 4,950	\$ 8,780
840 Cultural Services						
51111	Salaries - Full Time	\$ 59,412	\$ 51,408	\$ 49,858	\$ 52,296	\$ 52,381
51115	Seasonal	\$ 4,495	\$ 333	\$ -	\$ -	\$ -
51118	Salaries - Part Time	\$ 17,887	\$ 13,030	\$ 15,382	\$ 12,299	\$ 15,767
51121	Longevity	\$ 1,879	\$ 50	\$ 44	\$ 70	\$ 92
51201	TMRS Retirement	\$ 14,768	\$ 9,452	\$ 9,383	\$ 9,740	\$ 9,712
51202	Health Insurance	\$ 10,200	\$ 10,574	\$ 10,201	\$ 10,200	\$ 10,201
51204	Workers Comp Insur	\$ 176	\$ 125	\$ 126	\$ 110	\$ 104
51205	Medicare Tax	\$ 1,191	\$ 912	\$ 948	\$ 905	\$ 989
51206	Unemployment Comp Insur	\$ 174	\$ 269	\$ 289	\$ 411	\$ 288
52010	Office Supplies	\$ 2,336	\$ 1,721	\$ 1,750	\$ 1,336	\$ 1,750
52120	Reproduction & Printing	\$ 3,894	\$ 3,486	\$ 3,675	\$ 1,757	\$ 3,675
52130	Other Supplies	\$ 1,305	\$ 1,147	\$ 1,200	\$ 1,813	\$ 1,200
52200	Non Capital Equipment Purchases	\$ 1,394	\$ 1,214	\$ 1,000	\$ 423	\$ -
52600	Employee Recognition	\$ 586	\$ 662	\$ 500	\$ 1,497	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
53010	Building Maintenance	\$ 42,270	\$ 897	\$ 3,000	\$ 1,875	\$ 35,000
54410	Maintenance of Art Pieces	\$ 10,957	\$ -	\$ 1,000	\$ 425	\$ 1,000
55030	Long Distance/Circuit Ch	\$ 13	\$ 24	\$ 110	\$ 7	\$ 110
55034	Communication & Data Services	\$ 456	\$ 494	\$ 456	\$ 418	\$ 456
55040	Electric	\$ 9,042	\$ 10,704	\$ 12,000	\$ 9,479	\$ 12,000
55070	Purchased Services/Contracts	\$ 13,540	\$ 12,172	\$ 8,925	\$ 7,276	\$ 8,925
55080	Travel & Training	\$ 15	\$ 1,428	\$ 1,000	\$ 197	\$ 500
55085	Community Relations	\$ -	\$ -	\$ -	\$ -	\$ 2,000
55090	Memberships/Subscriptions	\$ 100	\$ 1,254	\$ 700	\$ 1,218	\$ 1,100
55195	Cellular Phone Charges	\$ -	\$ -	\$ -	\$ 682	\$ 500
56031	Advertising	\$ 2,996	\$ 2,321	\$ 3,165	\$ 4,779	\$ 3,165
57108	Educational	\$ 6,083	\$ 5,859	\$ 6,500	\$ 8,089	\$ 6,500
57110	Historical Markers	\$ -	\$ -	\$ -	\$ 1,000	\$ -
57909	Exhibits	\$ 2,364	\$ 2,685	\$ 6,000	\$ 4,986	\$ 5,000
57910	Performances	\$ 1,743	\$ 1,403	\$ 2,000	\$ 1,175	\$ 2,000
78040	Arts Commission Contract	\$ 41,031	\$ 31,367	\$ 44,000	\$ 20,086	\$ 44,000
Total		\$ 250,306	\$ 164,988	\$ 183,212	\$ 154,549	\$ 218,915
Total Expenses Arts & Visitor Center SRF		\$ 251,906	\$ 170,322	\$ 191,221	\$ 159,499	\$ 227,695
619 LEOSE SRF						
42602	Interest Income	\$ 634	\$ 305	\$ 200	\$ 27	\$ -
42801	Grants	\$ 3,996	\$ 3,908	\$ -	\$ -	\$ -
Total Revenues		\$ 4,630	\$ 4,213	\$ 200	\$ 27	\$ 0
558 LEOSE						
55080	Travel & Training	\$ 5,060	\$ -	\$ 26,000	\$ -	\$ 26,000
Total		\$ 5,060	\$ 0	\$ 26,000	\$ 0	\$ 26,000
Total Expenses LEOSE SRF		\$ 5,060	\$ -	\$ 26,000	\$ -	\$ 26,000
620 HOME & NSP Grants SRF						

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
42602	Interest Income	\$ 1,416	\$ 707	\$ -	\$ 62	\$ -
Total Revenues		\$ 1,416	\$ 707	\$ 0	\$ 62	\$ 0

Total Expenses HOME & NSP Grants SRF

625 Huntsville Beautification/KHB

42602	Interest Income	\$ 542	\$ 236	\$ 100	\$ 21	\$ -
Total Revenues		\$ 542	\$ 236	\$ 100	\$ 21	\$ 0

1625 Nondept.-Huntsvll Beautification

52130	Other Supplies	\$ 2,433	\$ 2,195	\$ -	\$ -	\$ -
Total		\$ 2,433	\$ 2,195	\$ 0	\$ 0	\$ 0

Total Expenses Huntsville Beautification/KHB \$ 2,433 \$ 2,195 \$ - \$ - \$ -

630 TIRZ #1 Fund

41101	Current Property Taxes	\$ 139,188	\$ 156,958	\$ 159,500	\$ 154,469	\$ 172,200
41104	County - Property Tax Participation	\$ 111,785	\$ 125,145	\$ 127,200	\$ 121,320	\$ -
42602	Interest Income	\$ 1,372	\$ 461	\$ 150	\$ 40	\$ -
Total Revenues		\$ 252,345	\$ 282,564	\$ 286,850	\$ 275,829	\$ 172,200

1630 Nondepartmental - TIRZ #1

55070	Purchased Services/Contracts	\$ -	\$ 282,113	\$ 286,700	\$ -	\$ -
Total		\$ 0	\$ 282,113	\$ 286,700	\$ 0	\$ 0

Total Expenses TIRZ #1 Fund \$ - \$ 282,113 \$ 286,700 \$ - \$ -

663 H/M Tax- Tourism & Visitors Cntr

41402	H/M Tax - Tourism	\$ 368,429	\$ 326,009	\$ 252,000	\$ 320,715	\$ 300,000
41403	H/M Tax - Visitors Center	\$ 368,429	\$ 326,008	\$ 252,000	\$ 320,714	\$ 300,000
41918	Revenue - Visitors Center	\$ 2,443	\$ 340	\$ -	\$ 2,585	\$ 2,500
41950	Gift Shop Sales	\$ -	\$ 43,907	\$ 40,000	\$ 64,901	\$ 43,105
42602	Interest Income	\$ 9,912	\$ 6,231	\$ 2,500	\$ 382	\$ -
42905	Contributions	\$ 500	\$ 130	\$ -	\$ 2,232	\$ 500
43201	Miscellaneous Revenues	\$ 3,304	\$ -	\$ -	\$ 3,797	\$ -
43202	Over/Short	\$ -	\$ -	\$ -	\$ -	\$ -
43536	Transfer from PEB Trust - Medical Fund	\$ 3,996	\$ -	\$ -	\$ -	\$ -
Total Revenues		\$ 757,012	\$ 702,625	\$ 546,500	\$ 715,326	\$ 646,105

1663 Nondept-Tourism & Visitors Cntr

51140	Adjustments for Step/COLA/Other PR Benefits	\$ -	\$ -	\$ 8,641	\$ -	\$ 9,346
56010	Insurance Policies - other than Auto	\$ 23,463	\$ 19,064	\$ 19,064	\$ 19,064	\$ 14,466
56012	Insurance Policies - Auto	\$ 792	\$ 792	\$ 792	\$ 792	\$ 1,062
56060	Retiree Health Insur Premiums	\$ -	\$ 10,200	\$ 10,200	\$ 10,200	\$ 10,200
91230	Transfer to CIP Program	\$ 129,425	\$ -	\$ -	\$ -	\$ -
93170	Admin Cost Reimburse - General	\$ 42,259	\$ 48,267	\$ 36,691	\$ 36,691	\$ 42,667
93388	Admin Costs Fleet	\$ 5,392	\$ 5,303	\$ -	\$ -	\$ -
93640	Admin Costs IT Operations	\$ 13,942	\$ 19,805	\$ 15,308	\$ 15,308	\$ 24,667
94306	Transfer - Equip Replace Fund	\$ 2,716	\$ 2,716	\$ 1,716	\$ 1,716	\$ 2,716
94309	Transfer - Computer Replace Fd	\$ 4,122	\$ 4,182	\$ 5,477	\$ 5,477	\$ 8,785

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
Total		\$ 222,111	\$ 110,329	\$ 97,889	\$ 89,248	\$ 113,909
881 Tourism						
51111	Salaries - Full Time	\$ 101,876	\$ 100,925	\$ 105,187	\$ 78,752	\$ 90,365
51121	Longevity	\$ 607	\$ 706	\$ 740	\$ 421	\$ 392
51124	Allowances-Clothing/Cell Phone	\$ -	\$ -	\$ -	\$ 327	\$ 720
51130	Overtime	\$ 193	\$ -	\$ -	\$ -	\$ -
51201	TMRS Retirement	\$ 19,147	\$ 19,058	\$ 19,916	\$ 14,800	\$ 16,888
51202	Health Insurance	\$ 20,448	\$ 20,448	\$ 20,450	\$ 17,048	\$ 20,450
51203	Disability Insurance	\$ 368	\$ 362	\$ 374	\$ 78	\$ -
51204	Workers Comp Insur	\$ 216	\$ 195	\$ 189	\$ 135	\$ 139
51205	Medicare Tax	\$ 1,291	\$ 1,270	\$ 1,537	\$ 1,018	\$ 1,322
51206	Unemployment Comp Insur	\$ 171	\$ 288	\$ 300	\$ 144	\$ 288
52010	Office Supplies	\$ 1,007	\$ 1,537	\$ 1,000	\$ 801	\$ 1,000
52020	Postage	\$ 357	\$ 886	\$ 1,500	\$ 65	\$ 1,500
52040	Fuel	\$ 261	\$ 45	\$ 500	\$ 85	\$ 500
52120	Reproduction & Printing	\$ 16,586	\$ 9,657	\$ 15,000	\$ 12,023	\$ 5,000
52130	Other Supplies	\$ -	\$ 1,570	\$ 500	\$ 777	\$ 1,000
52131	Printed Material/Brochures	\$ 5,713	\$ 8,180	\$ 5,000	\$ 555	\$ 15,000
52200	Non Capital Equipment Purchases	\$ 873	\$ 5,252	\$ 2,500	\$ 1,525	\$ 2,500
52600	Employee Recognition	\$ 75	\$ 136	\$ 500	\$ 590	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
54040	Vehicle and Equipment Maintenance	\$ 63	\$ 523	\$ 1,000	\$ 178	\$ 1,000
55030	Long Distance/Circuit Ch	\$ 75	\$ 39	\$ 300	\$ 15	\$ 300
55034	Communication & Data Services	\$ 1,945	\$ 3,192	\$ 3,000	\$ 3,128	\$ 3,000
55051	Gas Heating	\$ 282	\$ 437	\$ 500	\$ 140	\$ 500
55070	Purchased Services/Contracts	\$ 24,313	\$ 22,419	\$ 47,060	\$ 29,263	\$ 35,100
55080	Travel & Training	\$ 4,157	\$ 745	\$ 3,000	\$ 2,631	\$ 7,000
55090	Memberships/Subscriptions	\$ 4,316	\$ 2,567	\$ 11,250	\$ 7,376	\$ 11,430
55195	Cellular Phone Charges	\$ 672	\$ 611	\$ 650	\$ 201	\$ -
55562	Copier Contracts	\$ -	\$ -	\$ 2,930	\$ -	\$ 2,930
55800	Promotion & Marketing	\$ 6,143	\$ 109	\$ -	\$ 751	\$ -
56031	Advertising	\$ 65,223	\$ 59,943	\$ 71,560	\$ 39,460	\$ 62,400
56100	Tourism Promotion	\$ 3,331	\$ 8,236	\$ 11,000	\$ 3,550	\$ 11,000
56110	Event Funding	\$ 31,100	\$ 36,867	\$ 47,100	\$ 100,397	\$ 47,100
Total		\$ 310,806	\$ 306,203	\$ 374,543	\$ 316,234	\$ 339,324

882 Visitors Center

51111	Salaries - Full Time	\$ 42,830	\$ 44,859	\$ 42,279	\$ 44,353	\$ 44,418
51118	Salaries - Part Time	\$ 33,799	\$ 47,958	\$ 45,366	\$ 48,216	\$ 47,966
51121	Longevity	\$ 149	\$ 183	\$ 204	\$ 232	\$ 252
51124	Allowances-Clothing/Cell Phone	\$ -	\$ 714	\$ 720	\$ 723	\$ 720
51130	Overtime	\$ -	\$ 72	\$ -	\$ -	\$ -
51201	TMRS Retirement	\$ 8,011	\$ 8,155	\$ 8,123	\$ 8,428	\$ 8,369
51202	Health Insurance	\$ 8,500	\$ 476	\$ -	\$ 7,650	\$ 10,201
51203	Disability Insurance	\$ 2	\$ 159	\$ 166	\$ 160	\$ 160
51204	Workers Comp Insur	\$ 162	\$ 180	\$ 155	\$ 159	\$ 142
51205	Medicare Tax	\$ 1,043	\$ 1,350	\$ 1,287	\$ 1,332	\$ 1,353
51206	Unemployment Comp Insur	\$ 260	\$ 656	\$ 724	\$ 1,023	\$ 720
52010	Office Supplies	\$ 1,918	\$ 988	\$ 1,000	\$ 1,453	\$ 2,500
52020	Postage	\$ 157	\$ 264	\$ 1,000	\$ 949	\$ 1,000
52130	Other Supplies	\$ -	\$ -	\$ -	\$ -	\$ 500
52200	Non Capital Equipment Purchases	\$ 700	\$ 8,827	\$ 3,000	\$ 2,010	\$ 7,000

Account		18-19 Actuals	19-20 Actuals	20-21 Budget	20-21 Actuals	21-22 Adopted
52600	Employee Recognition	\$ -	\$ -	\$ 500	\$ -	\$ 500
52700	P-Card & Warehouse Incomplete	\$ -	\$ -	\$ -	\$ -	\$ -
52945	Gift Shop-Mdse. COGS	\$ -	\$ 25,389	\$ 20,000	\$ 32,445	\$ 30,000
53010	Building Maintenance	\$ 277	\$ 3,988	\$ 5,000	\$ 2,094	\$ 5,000
54010	Office Equipment Maintenance	\$ 76	\$ 745	\$ 250	\$ -	\$ 250
55030	Long Distance/Circuit Ch	\$ 5	\$ 44	\$ 100	\$ 23	\$ 100
55034	Communication & Data Services	\$ 2,146	\$ 3,233	\$ 2,700	\$ 2,904	\$ 2,700
55040	Electric	\$ 7,879	\$ 7,930	\$ 9,500	\$ 11,045	\$ 9,500
55051	Gas Heating	\$ 282	\$ 353	\$ 300	\$ 698	\$ 300
55070	Purchased Services/Contracts	\$ 3,342	\$ 8,813	\$ 6,000	\$ 3,675	\$ 9,850
55080	Travel & Training	\$ -	\$ -	\$ -	\$ -	\$ 3,500
55180	Alarm Monitoring	\$ 418	\$ 507	\$ 1,000	\$ 505	\$ 1,000
55195	Cellular Phone Charges	\$ 596	\$ 611	\$ -	\$ 133	\$ -
55231	Electric - Statue	\$ 1,155	\$ 1,744	\$ 2,200	\$ -	\$ 2,200
55562	Copier Contracts	\$ -	\$ -	\$ 346	\$ -	\$ 346
55800	Promotion & Marketing	\$ 680	\$ 6,083	\$ 6,000	\$ 5,424	\$ 6,000
69999	Decision Packages for Discussion	\$ -	\$ -	\$ -	\$ -	\$ 20,011
90312	Computers & Software	\$ 3,500	\$ -	\$ -	\$ -	\$ -

Total		\$ 117,888	\$ 174,279	\$ 157,920	\$ 175,633	\$ 216,558
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Total Expenses H/M Tax- Tourism & Visitors Cntr	\$ 650,805	\$ 590,811	\$ 630,352	\$ 581,115	\$ 669,791
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665 Hotel/Motel Tax - Statue Contrib

42602	Interest Income	\$ 1,356	\$ 677	\$ 500	\$ 59	\$ -
42902	Contributions - Pavers	\$ 2,584	\$ 1,397	\$ 2,000	\$ 1,135	\$ -

Total Revenues	\$ 3,940	\$ 2,074	\$ 2,500	\$ 1,194	\$ 0
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884 Statue

57950	Paver Project	\$ 722	\$ 471	\$ 800	\$ 192	\$ -
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Total	\$ 722	\$ 471	\$ 800	\$ 192	\$ 0
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Total Expenses Hotel/Motel Tax - Statue Contrib	\$ 722	\$ 471	\$ 800	\$ 192	\$ -
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Total Expenses of all Funds	\$ 73,028,112	\$ 79,902,538	\$ 75,143,419	\$ 76,714,664	\$ 76,400,895
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Glossary

Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control

Accounts Receivable - An asset account reflecting amounts owing to open accounts from private persons or organizations for goods and services furnished by government

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Activity Center - The lowest level at which costs for operations are maintained

Ad Valorem - Latin for "value of". Refers to the tax assessed against real (land and buildings) and personal (equipment and furniture) property.

Allocation - A part of a lump-sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or objects.

Amount Available in Debt Service Funds - An "other debit" account in the General Long-Term Debt Account Group which designates the amount of assets available in Debt Service Funds for the retirement of general obligation debt.

Annual Budget - A budget applicable to a single fiscal year

Appraisal - (1) The act of appraising; (2) the estimated value resulting from such action

Appraise - To make an estimate of value, particularly of the value of property. If the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for this term.

Appropriation - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Arbitrage - The interest earnings derived from invested bond proceeds or debt service fund balances

Assess - To value property officially for the purpose of taxation

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes

Assessment - (1) The process of making the official valuation of property for purposes of taxation. (2) The valuation placed upon property as a result of this process.

Assets - Resources owned or held by governments which have monetary value

Balanced Budget - A budget in which the total of estimated revenues, income, and funds available is equal to or in excess of appropriations

Balance Sheet - The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with GAAP

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

Bond Fund - A fund formerly used to account for the proceeds of general obligation bond issues. Such proceeds are now accounted for in a Capital Projects Fund.

Brazos Valley Solid Waste Management Agency - The City has signed a contract for solid waste disposal at the landfill site operated by this agency. The Cities of Bryan and College Station appoint members to the Board of this agency.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body. See [Annual Budget](#), [Capital Budget](#), and [Capital Program](#).

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates.

Budget Message - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the government's experience during the past period and its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Budgetary Comparisons - Governmental GAAP financial reports must include comparisons of approved budgeted amounts with actual results of operations. Such reports should be subjected to an independent audit, so that all parties involved in the annual operating budget/legal appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by noncurrent liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Improvement Project (CIP) - A multi-year project that addresses repair and replacement of existing infrastructure as well as the development of new facilities to accommodate future growth.

Capital/Major Project Expenditure/Expense - An expenditure/expense which results in the acquisition or addition of a fixed asset or the improvement to an existing fixed asset.

Capital Outlays - Expenditures which result in the acquisition of or addition to fixed assets.

Capital Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Projects Fund - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

Cash - An asset account reflecting currency, coin, checks, postal and express money orders, and bankers' drafts

on hand or on deposit with an official or agent designated as custodian of cash and bank deposits. All cash must be accounted for as a part of the fund to which it belongs. Any restrictions or limitations as to its availability must be indicated in the records and statements. It is not necessary, however, to have a separate bank account for each fund unless required by law.

Cash Basis - A basis of accounting under which transactions are recognized only when cash changes hands.

Certificates of Obligations (CO's) - Similar to general obligation bonds except the certificates require no voter approval. One difference is that an entity must give voters a "notice of intent" to issue the debt, The voters have a right to stop the issue by filing a petition.

City Council - The current elected official of the City as set forth in the City's Charter.

City Manager - The individual appointed by the City Council who is responsible for the administration of City affairs.

Competitive Bidding Process - The process following State law requiring that for the purchases of \$25,000 or more, a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Comprehensive Annual Financial Report (CAFR) - The published results of the City's annual audit

Contract Obligation Bonds - Long-term debt which places the assets purchased or constructed as a part of the security for the issue

Cost - The amount of money or other considerations exchanged for property or services. Costs may be incurred even before money is paid; that is, as soon as liability is incurred. Ultimately, however, money or other consideration must be given in exchange.

Coverage - The ratio of net revenue available for debt service to the average annual debt service requirements of an issue of revenue bonds. See [Net Revenue Available for Debt Service](#).

Current - A term which, applied to budgeting and accounting, designates the operations of the present fiscal period as opposed to past or future periods. It usually co notates items likely to be used up or converted into cash within one year.

Current Assets - Assets which are available or can be made readily available to finance current operations or to pay current liabilities. Assets which will be used up or converted into cash within one year. Examples are cash, temporary investments, and taxes receivable which will be collected within one year.

Current Expense - An obligation of a City as a result of an incurred expenditure/expense that is due for payment within a twelve (12) month period.

Current Liabilities - Debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed, or refunded within one year.

Current Revenue - The revenues or resources of a City convertible to cash within a twelve (12) month period.

Current Taxes - Taxes levied and becoming due within one year.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

Debt Limit - The maximum amount of gross or net debt which is legally permitted

Debt Service - The annual amount of money necessary to pay the interest and principal (or sinking fund contribution) on outstanding debt

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of,

general long-term debt principal and interest

Debt Service Fund Requirement - The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Debt Service Requirement - The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds, and required contributions to accumulate monies for future retirement of term bonds.

Delinquent Taxes - Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Even though the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes.

Department - Separate branch of operation in the organization structure

Division - Unit of a department

Depreciation - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

Encumbrances - Commitments related to unperformed contracts for goods or services used in budgeting. Encumbrances are not expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

Enterprise Fund - A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Examples of Enterprise Funds are those for water, gas, and electric utilities; swimming pools; airports; parking garages; and transit systems.

Expenditure/Expense - Decreases in net financial resources for the purpose of acquiring goods or services. The General Fund recognizes expenditures and the Proprietary Funds recognize expenses.

Finance Director - The person appointed by the City Manager who is responsible for recording and reporting city financial activities and making recommendations regarding fiscal policies.

Fiscal Period - Any period at the end of which a government determines its financial position and the results of its operations

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Huntsville's fiscal year begins each October 1st and ends the following September 30th.

Fixed Assets - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

Franchise - A special privilege granted by a government permitting the continuing use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The fund equity of governmental funds and Trust Funds. The difference between governmental fund assets and liabilities; also referred to as fund equity.

Fund Type - In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

General and Administrative Costs - Costs associated with the administration of City services.

General Fund - The fund used to account for all financial resources except those required to be accounted for in another fund.

General Ledger - A book, file, or device which contains the accounts needed to reflect the financial position and the results of operations of an entity. In double entry bookkeeping, the debits and credits in the general ledger are equal; therefore, the debit balances equal the credit balances.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments is NCGA Statement 1. Every government should prepare and publish financial statements in conformity with GAAP. The objectives of governmental GAAP financial reports are different from and much broader than the objectives of business enterprise GAAP financial reports.

General Long-Term Debt - Long-term debt (other than special assessment bonds) expected to be repaid from governmental funds.

General Obligation Bonds - Bonds for the payment of which the full faith and credit of the issuing government are pledged. In issuing its general obligation bonds, the City pledges to levy whatever property tax is needed to repay the bonds for any particular year. Bonds cannot be issued without voter approval and are usually issued with maturities of between 15 and 30 years.

General Revenue - The revenues of a government other than those derived from and retained in an enterprise. If a portion of the net income in an Enterprise Fund is contributed to another non-enterprise fund, such as the General Fund, the amounts transferred constitute general revenue of the government.

Governmental Accounting - The composite activity of analyzing, recording summarizing, reporting, and interpreting the financial transactions of governments

Governmental Accounting Standards Board (GASB) - The authoritative accounting and financial reporting standard-setting body of governmental agencies.

Governmental Funds - Funds through which most governmental functions typically are financed. The acquisition, use, and financial resources and the related current liabilities are accounted for through governmental funds (General, Special Revenue, Capital Projects, and Debt Service Funds).

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility

Gross Bonded Debt - The total amount of direct debt of a government represented by outstanding bonds before deduction of any assets available and earmarked for their retirement

Improvements - Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers. Sidewalks, curbing, sewers, and highways are sometimes referred to as "betterments," but the term "improvements" is preferred.

Implementation Plan - The specific means of implementing a strategy; outline of the organization's response to fundamental policy choices.

Income - A term used in proprietary fund type accounting to represent (1) revenues or (2) the excess of revenues over expenses.

Internal Control A plan of organization under which employees' duties are so arranged and records and procedures so designed as to make it possible to exercise effective accounting control over assets, liabilities, revenues, and expenditures. Under such a system, the work of employees is subdivided so that no single employee performs a complete cycle of operations. Thus, for example, an employee handling cash would not post the accounts receivable records. Moreover, under such a system, the procedures to be followed are definitely laid down and require proper authorizations by designated officials for all actions to be taken.

Internal Service Fund - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

Investments - Securities held for the production of income, generally in the form of interest.

Levy - (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments or service charges imposed by a government

Liabilities - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Line Item Budget - The presentation of the City's adopted budget in a format presenting each department's approved expenditure/expense by specific account.

Long-Term Debt - Obligation of the City with a remaining maturity term of more than one (1) year.

Machinery and Equipment - Tangible property of a more or less permanent nature, other than land or buildings and improvements thereon. Examples are machinery, tools, trucks, cars, furniture, and furnishings.

Maintenance - The upkeep of physical properties in condition for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.

Mission Statement - The purpose of the organization; why the organization exists. Ultimate answer to, "What benefit?" and "To whom?"

Municipal - In its broadest sense, an adjective which denotes the state and all subordinate units of government. In a more restricted sense, an adjective which denotes a city or village as opposed to other local governments.

Net Bonded Debt - Gross bonded debt less any cash or other assets available and earmarked for its retirement.

Net Revenues Available for Debt Service - Proprietary fund gross operating revenues less operating and maintenance expenses but exclusive of depreciation and bond interest. "Net revenue available for debt service" as thus defined is used to compute "coverage" on revenue bond issues. See [Coverage](#). Under the laws of some states and the provisions of some revenue bond indentures, "net revenues available for debt service" for computation of revenue bond coverage must be computed on a cash basis rather than in conformity with GAAP.

Net Working Capital - Current Assets less Current Liabilities in an enterprise or internal service fund.

Non-Recurring Revenues - Resources recognized by the City that are unique and occur only one time or without pattern.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Object Total - Expenditure classification according to the types of items purchased or services obtained; for example, personal services, materials, supplies, and equipment.

Obligations - Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also un-liquidated encumbrances.

Official Budget - The budget as adopted by the Council

One-Time Revenues - See [Non-Recurring Revenues](#)

Operating Budget - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Even where not required by law, however, annual operating budgets are essential to sound financial management and should be adopted by every government.

Ordinance - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. See [Resolution](#).

Outlays - Synonymous with [Expenditures](#)

Performance Measure - Tools to determine what levels of service are being provided by the organization

Prior Years' Tax Levies - Taxes levied for fiscal periods preceding the current one

Proprietary Funds - Funds that focus on the determination of operating, income, changes in net assets (or cost recovery), financial position and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

Purchase Order - A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them

Reimbursements - (1) Repayments of amounts remitted on behalf of another party. (2) Inter-fund transactions which constitute reimbursements of a fund for expenditures or expenses initially made from it which are properly applicable to another fund--e.g., an expenditure properly chargeable to a Special Revenue Fund was initially made from the General Fund, which is subsequently reimbursed. They are recorded as expenditures or expenses (as appropriate) in the reimbursing fund and as reductions of the expenditure or expense in the fund that is reimbursed.

Reserve - (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute. See [Ordinance](#).

Retained Earnings - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an Enterprise Fund. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund's property.

Revenues - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in are classified separately from revenues.

Risk - The liability, either realized or potential, related to the City's daily operations

Self-Supporting or Liquidating Debt - Debt obligations whose principal and interest are payable solely from the earnings of the enterprise for the construction or improvement of which they were originally issued.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes

Statistical Tables - Financial presentations included in the Statistical Section of the CAFR which provide detailed data on the physical, economic, social, and political characteristics of the reporting government. They are intended to provide CAFR users with a broader and more complete understanding of the government and its financial affairs than is possible from the basic financial statements and supporting schedules included in the Financial Section. Statistical tables usually cover more than two fiscal years and often present data from outside the accounting records. In contrast to Financial Section information, therefore, Statistical Section data are not usually susceptible to independent audit.

Strategy - A fundamental policy choice that affects the organization's Missions, Visions, mandates, values, service levels, and costs

Supplies - A cost category for minor items (individually priced at less than \$1,000) required by departments to conduct their operations

Tax Freeze – A “cap” placed on certain property taxable value for citizens over 65 years of age

Tax Levy Ordinance - An ordinance by means of which taxes are levied

Tax Rate - The amount of tax stated in terms of a unit of the tax base; for example, 25 cents per \$100 of assessed valuation of taxable property

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Unallotted Balance of Appropriation - An appropriation balance available for allotment

User Based Fee/Charge - A monetary fee or charge placed upon the user of services of the City

Vision Statements - The set of values by which the Council directs the staff about the intended impact the organization should have on the City as a whole - Provide answers to the preamble, “As a result of our efforts, citizens will...”

Acronyms

ADA	Americans with Disabilities Act
BVSWMA	Brazos Valley Solid Waste Management Agency
CCN	Certificate of Convenience and Necessity
CIP	Capital Improvements Program
CO	Certificate of Obligation
COPS	Community Oriented Problem Solving
ELMUD	Elkins Lake Municipal Utility District and Elkins area
EPA	Environmental Protection Agency
ETJ	Extraterritorial Jurisdiction
FAA	Federal Aviation Administration
FEMA	The Federal Emergency Management Agency of the federal government
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information System
HGAC	Houston-Galveston Area Council
HRWSS	Huntsville Rural Water Supply System
HUD	Housing and Urban Development
HWCEMS	Huntsville-Walker County Emergency Medical Service
IH	Interstate Highway
ISF	Internal Service Fund
IT	Information Technology
NPDES	Natural Pollutant Discharge Elimination System
SCADA	Supervisory Control and Data Acquisition
SHSU	Sam Houston State University
SRF	Special Revenue Fund
TCA	Texas Commission on the Arts
TCEQ	Texas Commission on Environmental Quality
TDCJ	Texas Department of Criminal Justice
TEA-21	Transportation Efficiency Act (formerly ISTEA - Intermodal Surface Transportation Efficiency Act)
TMRS	Texas Municipal Retirement System
TRA	Trinity River Authority
TWDB	Texas Water Development Board
TXDOT	Texas Department of Transportation
TX TF1	Texas Task Force 1
USEPA	United States Environmental Protection Agency
WCAD	Walker County Appraisal District
WCPSCC	Walker County Public Safety Communication Center
WWTP	Wastewater Treatment Plant - as used in this document, referring to one of the three plants: N.B. Davidson, A.J. Brown, or Robinson Creek
YMCA	Young Men's Christian Association