

City of Huntsville

Fiscal Year 2009-2010 Budget

Supplemental Information





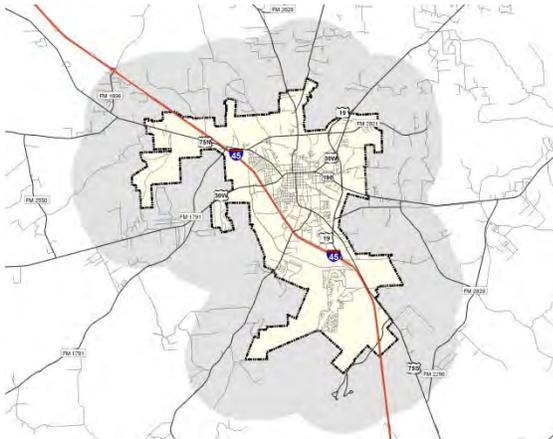
About the City of Huntsville

Community Profile

Form of Government	Council/Manager
Date of Incorporation	January 30, 1845
Total Square Miles	36
Public Safety.....	52
Fire and Rescue	12

Population

County	64,212
City	37,790
Male.....	22,674
Female.....	15,116
Median Age	28.8
18 years and over.....	32,122
65 years and over.....	3,212



Cultural Diversity

White	56.0%
Black or African American	23.7%
Hispanic or Latino.....	17.0%
American Indian & Alaska Native	0.4%
Asian.....	1.7%
Some Other Race.....	1.2%

Taxes

City Property Tax.....	4007
Walker County Property Tax	5770
Huntsville ISD Property Tax	1.2100
Hospital District Property Tax.....	1537
Total Property Tax Rate	2.3400

Labor Force

Civilian labor force	15,658
Employed.....	14,516
Unemployed.....	1,142
Unemployment Rate	7.3%

Income and Benefits (In 2007 Inflation-adjusted dollars)

Total households	12,109
Less than \$10,000	3,020
\$10,000 to \$24,999.....	2,517
\$25,000 to \$49,999.....	3,262
\$50,000 to \$99,999.....	2,503
\$100,000 to \$199,999.....	299
\$200,000 or more	182
Median household income (\$)	27,054
Mean household income (\$).....	38,327

Housing

Total housing units	13,698
Occupied housing units	12,109
Vacant housing units	1,589
Average household size (owner)	2.39
Average household size (renter)	1.85
Median value (\$).....	102,500

Sporting and Cultural Amenities

Historic Sites and Museums

- Wynne Home Arts Center
- Gibbs- Powell House Museum
- Sam Houston Memorial Museum
- Texas Prison Museum
- Veterans Museum of Texas
- Sam Houston's Gravesite

Sports Sites

- Kate Barr Ross
- Thomas Henry Ballpark

Recreation

Acres of Open Space	13
Public and Private Golf Courses.....	2
Parks.....	20
Trail Miles	2.73



About the City of Huntsville

Public Education

No. of Schools

Pre-K	1
Elementary Schools	4
Intermediate Schools.....	1
Middle Schools	1
High Schools	1
Total Enrollment	6,036

Higher Education Institutions

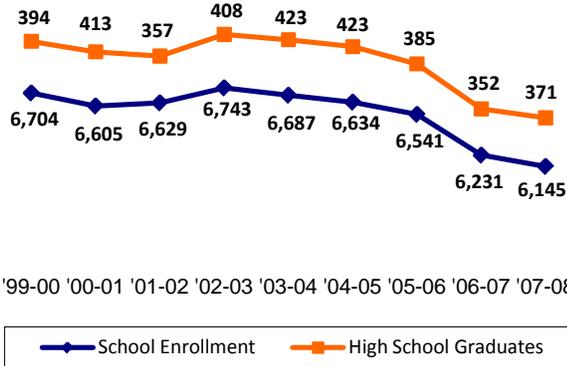
Enrollment

Sam Houston State University	16,661
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Educational Attainment

High school graduates (persons age 25+)	72.2%
Bachelor's degree or higher (age 25+).....	22.4

High School Graduates and School Enrollment



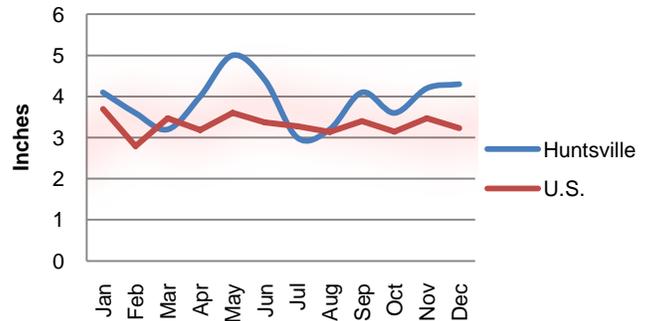
Top Ten Taxpayers

Weatherford Completion	\$19,512,706
Wal-Mart Stores.....	\$16,093,830
Huntsville Aberdeen Place, LP	\$14,788,360
Huntsville Place, LP	\$13,430,650
SCI Gateway of Huntsville Fund, et al ...	\$12,638,450
Entergy Texas, Inc.	\$11,070,810
Samuel C. Dominey	\$10,550,400
Arbors of Huntsville	\$10,032,160
Helmerich & Payne, Inc.....	\$8,575,510
Southwestern Bell Telephone	\$8,405,500

Climate

Average Temperature	66
Average Minimum Temperature.....	57
Average Maximum Temperature.....	78
Highest Recorded Temperature	107
Lowest Recorded Temperature.....	-2
Average Monthly Precipitation.....	4"
Average Number of Rainy Days.....	76.8

Precipitation



Top Ten Employers

Texas Department of Criminal Justice	6,271
Sam Houston State University	3,099
Huntsville Independent School Dist	900
Wal-Mart.....	488
Huntsville Memorial Hospital	400
Region VI Education Service Center.....	389
Walker County.....	365
City of Huntsville.....	327
Weatherford Completion Services	210
Gulf Coast Trade Center	210

Transportation

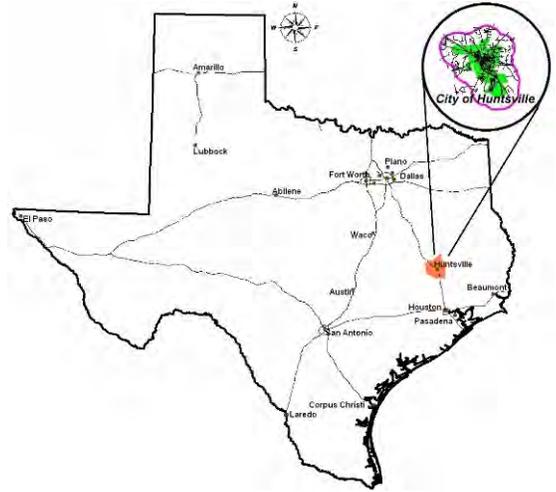
The Bruce Brothers/Huntsville Regional Airport

*Information provided by Texas Workforce Commission, U.S. Census Bureau, and Texas Education Agency



Huntsville, Texas Community Profile

The City of Huntsville, the seat of Walker County, is located in the piney woods and rolling hills of East Texas, approximately 70 miles north of Houston and 170 miles south of Dallas on Interstate 45. It is also conveniently located at the intersection of Texas Highway 30 (west to Bryan-College Station) and Highway 190 (east to Livingston). Founded in 1835 by Pleasant and Ephraim Gray as an Indian trading post, the community was named for Huntsville, Alabama, former home of the Gray family.



Home of Sam Houston



Huntsville takes great pride in having been the home of Sam Houston - Congressman and Governor of Tennessee, Commander of the Texas Army that defeated General Santa Anna at the Battle of San Jacinto, twice President of the Republic of Texas, United States Senator and Governor of Texas. Sam Houston's legacy continues to influence the spirit and enthusiasm of the people of Huntsville.

The Sam Houston Memorial Museum is an education institution dedicated to preserving the memory and ideals of Sam Houston. Located on the grounds of the original Houston Homestead, it offers visitors the opportunity to tour the Memorial Museum, visit Sam Houston's Woodland Home, his law office, and the Steamboat House where he died.



Oakwood Cemetery, designated as a Historic Texas Cemetery by the Texas Historical Commission, is the final resting place for many people of historical prominence, including General Sam Houston, Henderson Yoakum, Judge James A. Baker, Joshua Houston, and many others important to the history of Huntsville, Walker County, and the State of Texas. Pleasant Gray, the founder of Huntsville, deeded the land for this cemetery to the City of Huntsville in 1847.

The Sam Houston Statue, "A Tribute to Courage," located on Interstate 45, was designed and constructed by well known artist and sculptor David Adickes. It is the world's tallest statue of an American Hero at 67 feet tall on a 10 foot sunset granite base. Year round the statue visitor's center welcomes tourists from all over the world to Huntsville and the many opportunities available in the area.



Headquarters of the Texas Prison System



The Texas Prison System has been headquartered in Huntsville since 1848 and is the only state agency with headquarters outside of Austin. Soon after Texas became a state, the legislature chose Huntsville as the site of the first permanent penitentiary. The Huntsville Unit “The Walls” was the first building. It is still occupied by offenders and houses the death chamber. Today, the Texas Department of Criminal Justice is one of the two largest penal systems in the free world. The total system houses approximately 150,000 offenders in 106 units. Five units are in the city of Huntsville.

The Texas Prison Museum, located in Huntsville, features numerous exhibits detailing the history of the Texas prison system, both from the point of view of the inmates as well as the men and women who worked within the prison walls. Among the most popular exhibits is the Capital Punishment exhibit featuring “Old Sparky”, the Texas electric chair.



Sam Houston State University



Since 1879, Huntsville has been home to Sam Houston State University which boasts a beautiful 272 acre main campus. There are five colleges within the university- Arts and Sciences, Business Administration, Criminal Justice, Education, and Humanities and Social Sciences- with 79 undergraduate degree programs, 48 masters' programs, and 5 doctoral programs. Fall 2009 enrollment topped 16,660.

Historic Downtown Huntsville

In downtown Huntsville, around the Walker County Courthouse, shopping, history, and entertainment combine with over 40 retail shops and restaurants, a restored log cabin visitor center, and over 20 designated historic sites. Gibbs Brothers and Company, established in 1841, is the oldest business under the same ownership in Texas. Huntsville is a registered Texas Main Street City and is committed to the promotion of our historic and vibrant downtown district.



Wynne Home Arts Center



The Wynne Home structure is a nineteenth-century mansion operated by the City of Huntsville as a center for the arts. The Wynne Home Arts Center offers a wide variety of arts and cultural programs, exhibits, and hosts field trips tailored to the interests and needs of our diverse community.

Parks and Recreation

Citizens and visitors to the City of Huntsville enjoy an array of parks and recreational opportunities. The City currently has of 23 parks comprised of over 240 acres including community parks, neighborhood parks, “mini” parks, walking trails, natural areas, and beautiful open spaces.



A newly built aquatic center facility features a zero-depth recreational leisure pool with a tube slide and other play elements, an eight-lane competition pool, and a picnic area.

Huntsville State Park is a 2,083-acre recreational area located just outside the Huntsville City Limits. The heavily-wooded park adjoins the Sam Houston National Forest and encloses the 210-acre Lake Raven. The park offers camping, hiking, biking, boating, guided horseback trail rides, fishing, swimming, and nature study.



Huntsville Public Library



The Huntsville Public Library provides a wide variety of services to the citizens of Huntsville and Walker County. The Library promotes the development of independent, self-confident, and literate citizens by providing a balanced collection of educational, recreational and intellectually stimulating information products; programming that encourages reading, learning and cultural enrichment; and exemplary services relevant to our community. The Huntsville Public Library has an extensive genealogy collection which includes local history and archival materials. The Library also offers a literacy program designed to teach adults to read and to aid those who want to learn to speak, read and write English.

Excellent Public Utilities

The City of Huntsville is committed to providing high quality public utilities to the citizens and businesses of Huntsville. The City operates and maintains three public utilities including Water Services, Wastewater Services, and Solid Waste Services. The water distributed by the City of Huntsville exceeds all the standards set by the Texas Commission on Environmental Quality (TCEQ) and has been awarded the Superior Water Systems rating by the TCEQ. The activities of all three utilities are conducted within the guidelines of the TCEQ, the Environmental Protection Agency (EPA), and local ordinances.



Police and Fire Services



The Huntsville Police and Fire Departments provide law enforcement, public safety services, and emergency response services to the citizens of Huntsville. Public Safety is a high priority of the City of Huntsville. The Police Department employs a staff of 58 including 52 certified officers. The Fire Department employs 12 full-time employees and has 40 volunteer firefighters.

Well-Maintained Streets

The City of Huntsville maintains over 138 miles of public streets. Each year the City of Huntsville's Street Services Department targets, on a rotating basis, approximately 14 miles of street for annual maintenance. Streets Services is responsible for the construction of new street infrastructure, sidewalks, and parking lots and for the maintenance of roadway signage, pavement markings, traffic control devices, curbs, gutters, public right-of-ways, and the Municipal Airport.



Inspection Services



The City of Huntsville's Central and Health Inspection Services provide inspections of private and public improvement development as well as food service establishments to protect the safety and health of residents and visitors to Huntsville. Central Inspections ensures that citizens occupy properties and buildings that are constructed and maintained as directed by the codes, laws, and good engineering practices adopted by the State of Texas and the City of Huntsville. Health Inspections ensures that citizens eat and purchase meals and food products that are produced and sold under the State and local laws.

Well-Managed City

The City operates under a Council/Manager form of government, where the Mayor and eight Council members are elected for staggered two-year terms. The City Council formulates operating policy for the City while the City Manager is the chief administrative officer. The City of Huntsville is committed to providing our citizens with a fiscally responsible, efficient organization that provides high quality essential services while maintaining low tax and utility rates. The City Council and staff strives every day to manage the City's revenue and rates in an effective manner and provide the citizens of Huntsville with better service for less money.



City of Huntsville

Fiscal Year 2009-2010 Budget



Property Tax Rates
All Overlapping Governments
 Ten Year Period and FY 09-10

Fiscal Year	City			Huntsville ISD	Walker County	Hospital District	Total
	General	Debt Service	Total				
1999-00	.27609	.13641	.4125	1.69	.5850	.1355	2.8230
2000-01	.30763	.12487	.4325	1.69	.5850	.1445	2.8520
2001-02	.27785	.15465	.4325	1.66	.5850	.1500	2.8275
2002-03	.28397	.16603	.4500	1.66	.6250	.1600	2.8950
2003-04	.23223	.19277	.4250	1.66	.6250	.1850	2.8950
2004-05	.24473	.19277	.4375	1.66	.6250	.1922	2.9147
2005-06	.23913	.19277	.4319	1.66	.5997	.1825	2.8741
2006-07	.23810	.18110	.4192	1.53	.5667	.1720	2.6879
2007-08	.24050	.17300	.4135	1.21	.5136	.1600	2.2971
2008-09	.21080	.18990	.4007	1.34	.5450	.1537	2.4394
2009-10	.22490	.17580	.4007	1.34	.5770	.1537	2.4714

City of Huntsville Operating Budget

Ten Year Period and FY 09-10

FISCAL YEAR	GENERAL FUND	DEBT SERVICE FUND	SPECIAL REVENUE FUNDS (1)	WATER & SEWER FUND	WATER FUND	WASTE-WATER FUND	SOLID WASTE FUND
1999-00	10,821,133	975,910	461,662	12,310,505	-	-	3,139,079
2000-01	10,343,793	1,172,794	2,397,736	-	8,745,099	6,021,913	3,371,705
2001-02	10,697,122	1,195,999	2,520,343	-	9,642,851	6,223,031	3,555,895
2002-03	11,377,753	1,372,865	2,559,975	-	9,390,966	7,136,060	3,688,115
2003-04	12,455,675	1,649,876	2,960,934	-	11,730,438	9,992,405	3,694,302
2004-05	12,959,512	1,768,625	3,160,771	-	9,724,857	7,296,973	3,574,815
2005-06	13,427,821	2,345,770	3,209,562	-	10,493,271	7,674,610	3,492,426
2006-07	13,534,351	1,868,215	3,686,911	-	11,560,215	8,224,542	3,663,040
2007-08	15,615,978	1,866,305	4,258,656	-	14,770,189	8,924,359	4,580,852
2008-09	16,530,410	2,052,721	4,407,539	-	10,363,420	8,170,580	4,272,123
2009-10	17,225,278	1,987,730	4,714,815	-	10,915,531	7,979,140	4,191,110

Notes:

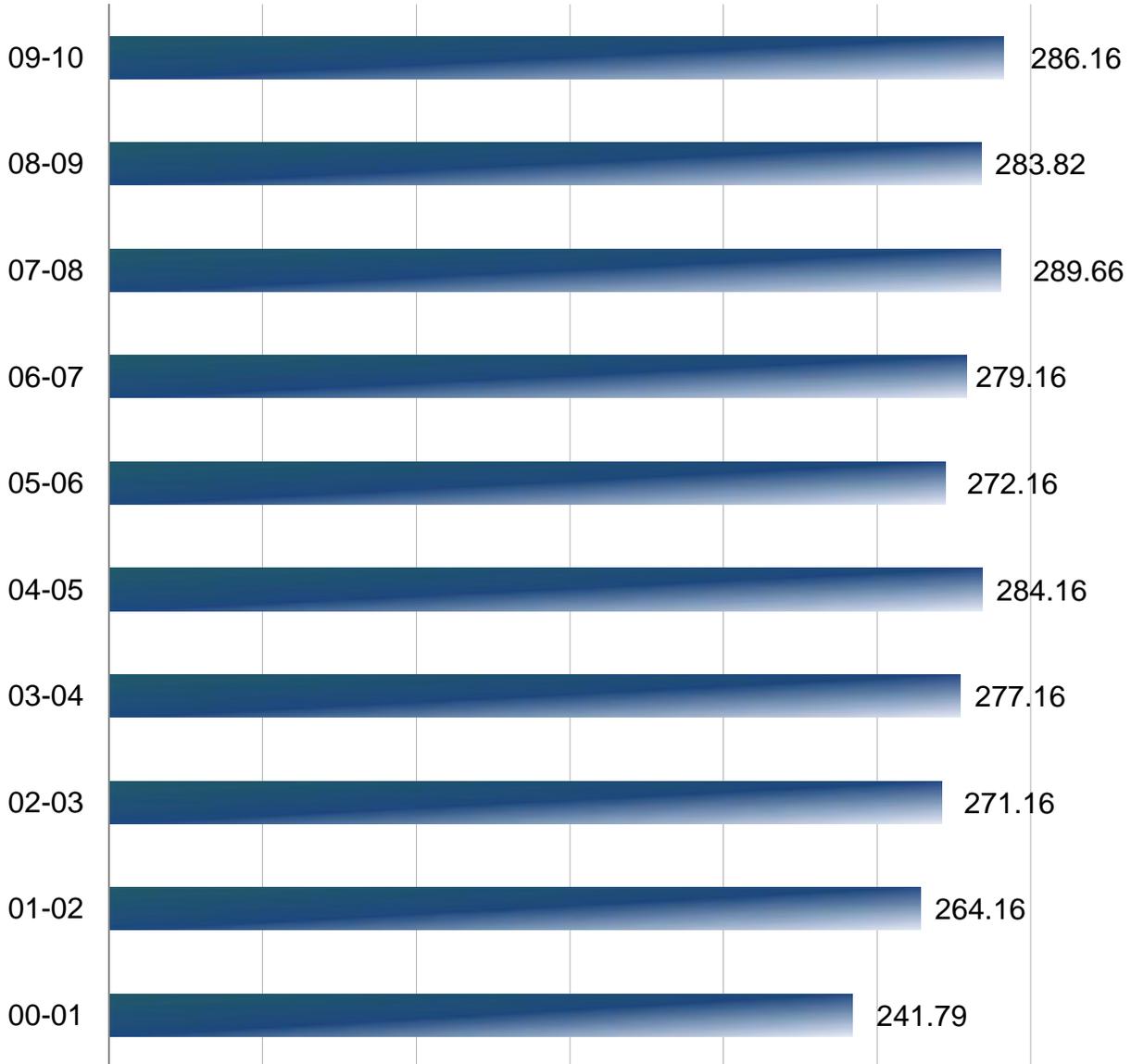
- (1) Includes Court Security, Court Technology, Street, Police Seizure, Hotel/Motel Tax & Arts, Arts Center, Airport, Library, Police Forfeiture, Police Grants, and PD Resource Officer Special Revenues Funds
- (2) Includes Storm water Drainage Utility for FY 2000-01. Beginning in FY 2001-02, includes only the Oakwood Cemetery Operations Fund. Beginning FY 2009-10 Cemetery Operations moved to General Fund.
- (3) Includes Medical Insurance, Planning & Development, Equipment Replacement, Fire Equipment Replacement, Fleet Management/Warehouse, Computer Equipment Replacement, and Information Technology Operations Internal Service Funds in years prior to FY 2002-03. Beginning in FY 2002-03, includes the Medical Insurance Fund and Equipment Replacement Funds. Fleet Operations and Information Technology operations were moved to General Fund. Planning & Development was split between the General, Water, and Wastewater Funds.
- (4) Includes Library Endowment and Oakwood Cemetery Endowment Funds.

GOLF COURSE FUND	CEMETERY OPERATIONS FUND (2)	INTERNAL SERVICE FUNDS (3)	PERMANENT FUNDS (4)	TOTAL	INTERFUND	NET BUDGET
-	-	690,500	-	28,398,789	2,082,558	26,316,231
-	579,486	3,941,627	-	36,574,153	5,944,150	30,630,003
753,195	171,778	4,886,732	15,000	39,661,946	6,706,146	32,955,800
1,620,040	115,617	2,087,795	7,500	39,356,686	5,188,874	34,167,812
1,308,197	116,710	2,527,837	3,500	46,439,874	5,936,432	40,503,442
1,064,652	111,607	2,387,472	4,500	42,053,784	7,032,347	35,021,437
-	122,022	3,021,461	11,500	43,798,443	8,877,932	34,920,511
-	127,008	3,804,007	11,000	46,479,289	11,763,753	34,715,536
-	133,827	6,394,644	16,700	56,561,510	13,556,110	43,005,400
-	150,677	3,897,094	11,800	49,856,364	11,349,867	38,506,497
-	-	4,546,831	6,057	51,566,492	9,030,330	42,536,162

Employee History

FTEs

Fiscal
Year



Summary of Personnel by Fund and Department (FTEs)

	<u>FY 07-08</u>	<u>FY 08-09</u>	<u>FY 09-10</u>
General Fund			
<u>Charter Offices/General Administration</u>			
City Manager	3.00	2.00	2.00
City Secretary	2.00	2.00	2.00
City Attorney ¹	1.00	1.00	-
City Judge	1.00	1.00	1.00
Total	7.00	6.00	5.00
1 - City Attorney position eliminated			
<u>Administrative Services</u>			
Human Resources ²	4.00	4.00	3.00
Risk and Safety Management	1.00	1.00	1.00
Purchasing	2.00	2.50	2.50
Fleet Administration/Warehouse	3.00	2.00	2.00
Garage Operations	6.50	7.00	7.00
Building Services	3.00	3.00	3.00
Information Technology ³	5.00	5.00	6.00
Total	24.50	24.50	24.50
2 - HR Director position eliminated			
3 - Includes 1 supplemental employee (contingent upon grant funding)			
<u>Finance Department</u>			
Finance	9.00	9.00	9.00
Municipal Court	5.50	5.50	5.50
Total	14.50	14.50	14.50
<u>Public Utilities Department</u>			
Public Utilities Administration	2.00	2.00	2.00
Total	2.00	2.00	2.00
<u>Public Works Department</u>			
Public Works Administration	3.00	3.00	3.00
GIS	3.00	3.00	3.00
Planning ⁴	5.50	5.50	2.00
Customer Service - Service Center	-	-	3.50
Engineering	5.00	5.00	5.00
Survey	5.00	5.00	5.00
Central Inspection	4.00	4.00	4.00
Health	2.00	2.00	2.00
Total	27.50	27.50	27.50
4 - 3.5 FTE moved to Customer Service - Service Center			

	<u>FY 07-08</u>	<u>FY 08-09</u>	<u>FY 09-10</u>
<u>Community Services Department</u>			
Community Services Administration ⁵	4.00	4.00	2.00
Recreation	-	0.50	1.50
Parks Maintenance	16.16	16.16	16.16
Aquatic Center ⁶	-	0.66	1.00
Cemetery ⁷	-	-	2.00
Cultural Services	2.00	2.00	2.00
Main Street	1.00	1.00	1.00
Library	9.00	9.00	9.00
Total	32.16	33.32	34.66

5 - 1 FTE moved to Recreation; eliminated Contracts/Operations Manager position

6 - Includes 1 supplemental employee (.66 position to full-time)

7 - Moved from fund 260

Public Safety Department

Public Safety Administration	2.00	2.00	2.00
Police ⁸	50.00	52.00	54.00
Fire	12.00	12.00	12.00
Total	64.00	66.00	68.00

8 - Includes 2 supplemental employees

<u>Total General Fund</u>	<u>171.66</u>	<u>173.82</u>	<u>176.16</u>
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Water

Public Utilities Department

Water Production	4.00	4.00	4.00
Water Distribution	10.00	10.00	10.00
Meter Reading	4.00	4.00	4.00
Total	18.00	18.00	18.00

Public Works Department

Construction Crew	4.00	4.00	4.00
Total	4.00	4.00	4.00

Finance Department

Utility Billing	6.00	6.00	6.00
Total	6.00	6.00	6.00

<u>Total Water Fund</u>	<u>28.00</u>	<u>28.00</u>	<u>28.00</u>
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Wastewater

Public Utilities Department

Wastewater Collection	11.00	11.00	11.00
AJ Brown WWTP	5.00	5.00	5.00
NB Davidson WWTP	4.00	4.00	4.00
Robinson Creek WWTP	4.00	4.00	4.00
Environmental Services	3.00	3.00	3.00
Total	27.00	27.00	27.00

<u>Total Wastewater Fund</u>	<u>27.00</u>	<u>27.00</u>	<u>27.00</u>
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	<u>FY 07-08</u>	<u>FY 08-09</u>	<u>FY 09-10</u>
Solid Waste Fund			
<u>Public Utilities Department</u>			
Commercial Collection	5.00	5.00	5.00
Solid Waste Disposal	9.00	9.00	9.00
Residential Collection	*15.00	7.00	7.00
Recycling	1.00	1.00	1.00
Total	30.00	22.00	22.00
* - City of Huntsville Employees & Contract Workers			
<u>Total Solid Waste Fund</u>	<u>30.00</u>	<u>22.00</u>	<u>22.00</u>
Street Fund			
<u>Public Works Department</u>			
Street	19.00	19.00	19.00
Street Sweeping	1.00	1.00	1.00
Drainage Maintenance	4.00	4.00	4.00
Total	24.00	24.00	24.00
<u>Total Street Fund</u>	<u>24.00</u>	<u>24.00</u>	<u>24.00</u>
Cemetery Fund			
<u>Community Services Department</u>			
Cemetery Operations ⁹	2.00	2.00	-
Total	2.00	2.00	-
<u>Total Cemetery Fund</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>
9 - Moved to fund 101			
School Resource Officer Fund			
<u>Public Safety Department</u>			
School Resource Officer	6.00	6.00	6.00
Total	6.00	6.00	6.00
<u>Total School Resource Officer Fund</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>
Court Security Fund			
<u>Finance Department</u>			
Municipal Court	1.00	1.00	1.00
Total	1.00	1.00	1.00
<u>Total Court Security Fund</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>

	<u>FY 07-08</u>	<u>FY 08-09</u>	<u>FY 09-10</u>
H/M Tax - Tourism & Visitors Center			
<u>Arts & Tourism</u>			
Tourism	-	-	1.00
Visitors Center	-	-	1.00
Total	-	-	2.00
<u>Total H/M Tax - Tourism & Visitors Center</u>	<u>-</u>	<u>-</u>	<u>2.00</u>
<u>Total Full Time Equivalent</u>	<u>289.66</u>	<u>283.82</u>	<u>286.16</u>
Budgeted actual number of full-time employees	283.00	277.00	280.00
Budgeted actual number of part-time employees	14.00	16.00	14.00
FY 2009-10 Budgeted Part-Time Employees			
Municipal Court			
Purchasing			
Recreation			
Customer Service - Service Center			
Parks Maintenance (4)			
Library Services (4)			
Solid Waste Disposal (2)			
Budgeted number of interns	4.00	4.00	4.00
Budgeted number of volunteer firefighters	40.00	40.00	40.00

Summary of Personnel Changes

General Fund

Office of City Attorney

Attorney position eliminated. (1.00)

Human Resources

HR Director position eliminated (1.00)

Information Technology

Added Records Clerk position (contingent upon grant funding) 1.00

Planning

Moved 3.5 FTE positions to Customer Service - Service Center Division (3.50)

Customer Service - Service Center

Moved 3.5 FTE positions from Planning 3.50

Community Services Administration

1 FTE moved to Recreation; eliminated Contracts/Operations Manager position (2.00)

Cemetery

Moved 1 FTE position from Cemetery Fund 1.00

Recreation

1 FTE moved from Community Service Administration 1.00

Aquatic Center

Upgraded .66 Aquatic Center Manager position to full-time 0.34

Police

Added 2 Police Officer positions 2.00

Total General Fund Additions/Deletions 1.34

Cemetery Fund

Cemetery

Moved 2 full-time positions from Cemetery Fund to General Fund (1.00)

H/M Tax - Tourism & Visitors Center Fund

H/M Tax - Tourism & Visitors Center

Added 2 FTE positions - 1 in Tourism and 1 in Visitor Center 2.00

Total Additions/Deletions Other Funds 1.00

Net Position Additions/Deletions All Funds

2.34



City of Huntsville

Pay Scale

	Annual Salary		
	Minimum	Midpoint	Maximum
Grade 1	\$ 22,298	\$ 25,210	\$ 29,994
Construction Crew Crewman			
Drainage Crewman			
Facility Technician			
Library Circulation Clerk			
Meter Reader			
Parks Maintenance Crewman			
Solid Waste Recycling Center Crewman			
Street Crewman			
Wastewater Crewman			
Water Crewman			
Grade 2	\$ 25,501	\$ 28,850	\$ 34,299
Customer Service Assistant - Public Safety			
Customer Service Assistant - Public Works			
Customer Service Assistant - Solid Waste			
Customer Service Clerk - Utility Billing			
Fleet Services Technician			
Guest Services Associate			
Library Services Assistant			
Parking Enforcement Official			
Police Data Control Clerk			
Grade 3	\$ 29,182	\$ 33,030	\$ 39,229
Animal Control Officer			
Construction Equipment Operator			
Deputy Court Clerk			
Drainage Equipment Operator			
Environmental Lab Technician			
Fire Hydrant Technician			
Permit Technician			
Solid Waste Equipment Operator			
Street Equipment Operator			
Street Sweeper			
Vacuum Truck Operator			
Warehouse Inventory Specialist			
Wastewater Equipment Operator			
Wastewater TV Video Operator			
Water Equipment Operator			
Water Plant Technician			
Water Utility Line Locator			
Grade 4	\$ 31,970	\$ 36,171	\$ 42,994
Accounting Clerk			
Administrative Assistant - Administrative Services			
Administrative Assistant - City Secretary			
Administrative Assistant - Community Services			
Administrative Assistant- Cultural Services			
Administrative Assistant - Public Utilities			
Assistant Wastewater Plant Operator			
Cemetery Crewleader			
Construction Crew Crewleader			
Customer Service Billing Clerk			
Drainage Crewleader			



City of Huntsville

Pay Scale

Grade 4	\$	31,970	\$	36,171	\$	42,994
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- Facility Crewleader
- Horticulturist - PT
- Juvenile Case Manager / Deputy Court Clerk
- Library Services Technician
- Meter Reader Crewleader
- Parks Maintenance Crewleader
- Property Research Coordinator
- Solid Waste Container Operator
- Solid Waste Relief Driver
- Street Crewleader
- Survey Technician
- Wastewater Crewleader
- Wastewater I/I Crewleader
- Wastewater Lift Station Operator
- Water Crewleader

Grade 5	\$	33,259	\$	37,627	\$	44,720
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- Deputy Court Clerk Supervisor
- Engineering Design Tech
- Firefighter Recruit
- Fleet Mechanic
- Help Desk Analyst
- Police Officer / Firefighter Recruit
- Senior Customer Service Clerk
- Solid Waste Transfer Station Operator
- Street Traffic Control Operator
- Survey Party Chief
- Warehouse/Purchasing Buyer

Grade 6	\$	35,339	\$	39,978	\$	47,528
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- Admin. Coordinator - Public Safety
- Admin. Coordinator - Public Works
- Benefits Coordinator
- Building Inspector
- Code Enforcement Inspector
- Environmental Lab Analyst
- Evidence Technician
- Executive Assistant
- Health Inspector
- HR Coordinator
- Recreation Coordinator
- Utility Inspector
- Wastewater Plant Operator
- Water Plant Operator

Grade 7	\$	37,398	\$	42,307	\$	50,274
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- City Marshal
- Firefighter
- Main Street Coordinator
- Police Officer
- Police Officer (SRO)



City of Huntsville
Pay Scale

Grade 8	\$	41,267	\$	46,675	\$	55,494
Accountant I Budget Manager Chief Wastewater Plant Operator Electrician Finance Administrator / Analyst Graduate Engineer (EIT) Library Services Coordinator Planner Purchasing Agent Risk Manager Solid Waste Services Assistant Superintendent Senior Fleet Mechanic / Assistant Fleet Manager Street Services Assistant Superintendent Telecom/Network Analyst Water Services Assistant Superintendent						
Grade 9	\$	42,162	\$	47,694	\$	56,680
IT Network Administrator Senior Police Officer						
Grade 10	\$	42,806	\$	48,443	\$	57,595
Accountant II Director of Tourism / Cultural Services Firefighter / EMC Procurement Manager Senior Designer						
Grade 11	\$	49,046	\$	55,494	\$	65,998
Assistant Fire Chief Building Official Court Clerk/ Administrator Environmental Services Superintendent Fleet Manager GIS Manager IT Manager Park Maintenance Supt. Police Sergeant Police Sergeant (SRO) Registered Surveyor Solid Waste Services Superintendent Street Services Superintendent Wastewater Services Superintendent Water Services Superintendent						
Grade 12	\$	53,061	\$	60,029	\$	71,344
City Planner Police Lieutenant Project Manager						
Grade 13	\$	59,592	\$	67,434	\$	80,142
Assistant Finance Director City Librarian Fire Chief Police Captain						

City of Huntsville
Schedule of Fees and Charges
 Fiscal Year 2009-2010

Office of City Secretary

Alcohol Beverages Licenses and Permits (City Fee Only)		State
Beer Retailer's Off Premise License	\$30	
Beer Retailer's On Premise License	\$75	
Wine and Beer Retailer's Off Premise Permit	\$30	
Local Distributor's License	\$37.50	
Beverage Cartage Permit	\$10	
Caterer's Permit	\$250	
Local Distributor's Permit	\$50	
Mixed Beverage Permit (at 3rd Renewal)	\$375	
Package Store Permit	\$250	
Package Store Tasting Permit	\$12.50	
Wine Only Package Store Permit	\$37.50	
General Class B Wholesaler's Permit	\$150	

Copies of Public Information	Variable: Refer to Texas Administrative Code	State
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Public Works

Certificate of Compliances		Ordinance
Subdivisions	\$25	
Mobile Home Parks	\$25	
Metes & Bounds Lots	\$25	
Lot Consolidation Fee	\$50	Ordinance
Minor Plats	\$75	Ordinance
Preliminary Plat	\$100	Ordinance
Final Plats	\$75	Ordinance
Filing Fees	Actual Cost	Past Practice
Zoning Changes	\$300	Ordinance
Non-Conforming Use Permit	\$150	Ordinance
Conditional Use Permit	\$150	Ordinance
Request for Variance	\$150	Ordinance
Map Reproduction Fees		Past Practice
Laser (8.5" x 11")	First 5 copies free + \$2 for each additional page	
Small (11" x 17")	\$5	
Medium (11" x 17")	\$10	
Large (24" x 36" up to 34" x 44")	\$15	
Supersize (greater than 34" x 44")	\$20	
Building Permits	Based on Valuation	Ordinance
Less than \$1,000- Inspection Not Necessary	No Charge	
Less than \$1,000- Inspection Necessary	\$15 per inspection	
\$1,001 to \$50,000	\$15 for the first \$1,000 + \$5 per each additional \$1,000	
\$50,001 to \$100,000	\$260 for first \$50,000 + \$4 per each additional \$1,000	
\$100,001 to \$500,000	\$460 for first \$100,000 + \$3 per each additional \$1,000	
Over \$500,001	\$1,660 for first \$500,000 + \$2 per each additional \$1,000	
Plan Checking Fee		Ordinance
Less than \$70,000 valuation	No Charge	
Over \$70,000 valuation	One-half of building permit fee	
Electrical Permits		Ordinance
Fee for issuing each permit	\$10	
Roughing in work		
Minimum Fee	\$10	
First Four Circuits	\$8	
All Above Four Circuits	\$1 each	
Final Inspection	\$10	

City of Huntsville
Schedule of Fees and Charges
 Fiscal Year 2009-2010

Replacement of Service Entrance Equipment		
60 amp or less, includes meter loop	\$6	
61 to 100 amp, includes meter loop	\$8	
101 to 200 amp, includes meter loop	\$10	
201 to 400 amp, includes meter loop	\$12	
401 to 600 amp, includes meter loop	\$14	
Over 600 amp, includes meter loop	\$20	
Motor Generation		
First 2 motors below 1 HP each	\$3	
Additional motors below 1 HP	\$1 each	
First 2 motors 1 to 5 HP each	\$6	
Additional motors 1 to 5 HP	\$3 each	
First 2 motors 6 to 10 HP each	\$8	
Additional motors 6 to 10 HP	\$4 each	
First 2 motors 11 to 24 HP each	\$10	
Additional motors 11 to 24 HP	\$5 each	
First 2 motors over 25 HP each	\$14	
Additional motors over 25 HP	\$7 each	
Miscellaneous Fees		
Electric Welders	\$5	
Electric Range	\$5 each	
Motion Picture Projector	\$5 each	
Circuit for Sign and Outline Lighting	\$5 each	
Temporary Service	\$10	
Minimum Fee for Repairs and Alteration	\$5	
Additional Motor	\$4 each	
Electric Dryer or Air Conditioner	\$5 each	
Mobile Home Connection	\$5	
Plumbing Permits		Ordinance
Fee for issuing each permit	\$10	
Plumbing fixture or trap or set of fixtures of one trap	\$2.50 each	
House Sewer	\$5 each	
House Sewer having to be repaired	\$5 each	
Cesspool	\$5 each	
Septic Tank, Seepage Pit, or Drain Field	\$10 each	
Water Heater and/or Vent	\$2.50 each	
Gas Piping System of 1 to 5 Outlets	\$5	
Gas Piping System of 6 or more Outlets	\$1 per outlet	
Water Piping Installation for Water Treating Equipment	\$5	
Vacuum Breakers, Backflow Prevention Devices		
1 to 5	\$2.50	
Over 5	1.50 each	
Mobile Home Connection	\$5	
Mobile Home Connection with Gas	\$7	
Lawn Sprinkler and Fire Sprinkler Inspection		
1 to 5 sprinkler heads	\$2	
Over 5 lawn sprinkler heads	20¢ each	
Over 5 fire sprinkler heads	50¢ each	
Mechanical Permits		Ordinance
Fee for issuing each permit	\$10	
Heating, Ventilating Duct, Air Conditioner, Refrigeration	\$10 for first \$1,000 valuation + \$2 per each additional \$1,000	
Repairs, Alterations, Additions to an Existing System		
Over \$500 valuation	\$5 + \$2 per each \$1,000 valuation	
Temporary Operation Inspection Fee	\$5	
Re-Inspection Fee	\$30	Ordinance
Sign Permits	25¢/sq ft. (minimum \$5) + \$1/linear ft. of sign height + \$5/permit	Ordinance
Temporary Sign Permits (by Non-Profits)	No Charge (Limit of 2 Per Year)	Ordinance
Public Improvement Permits	3% of valuation of public improvements	Ordinance
Grading and Excavation Plan Checking Fee		Ordinance
Less than 5,000 cubic yards	No Charge	
5,000 to 10,000 cubic yards	\$20	
10,001 to 100,000 cubic yards	\$20 for first 10,000 CY + \$10 per each additional 10,000 CY	
100,001 to 200,000 cubic yards	\$110 for first 100,000 CY + \$6 per each additional 10,000 CY	
Over 200,001 cubic yards	\$170 for first 200,000 CY + \$3 per each additional 10,000 CY	

City of Huntsville
Schedule of Fees and Charges
 Fiscal Year 2009-2010

Grading and Excavation Permits		Ordinance
Less than 50 cubic yards	\$10	
51 to 100 cubic yards	\$15	
101 to 1,000 cubic yards	\$15 for first 100 CY + \$7 per each additional 100 CY	
1,001 to 10,000 cubic yards	\$78 for first 1,000 CY + \$6 per each additional 1,000 CY	
10,001 to 100,000 cubic yards	\$132 for first 1,000 CY + \$27 per each additional 1,000 CY	
Over 100,001 cubic yards	\$375 for first 10,000 CY + \$15 per each additional 1,000 CY	
Other Permits		Ordinance
On Site Sewage Facility	\$20	
Moving	\$100	
Demolition	\$15	
Irrigation	Variable Fees: Refer to plumbing permit fees schedule	
Street Excavation and Alteration Permit	\$10	
Curb Cut Permit	\$10	
Fire Sprinkler	Variable Fees: Refer to plumbing permit fees schedule	
Mobile Home Electrical	\$15	
Mobile Home Plumbing	\$15	
Mobile Home Plumbing with Gas	\$17	
Mobile Home Mechanical	\$20	
Vendor/Peddler Permits	\$50	
Contractor Registration Fees		Ordinance
Builder Residential	\$60	
Master Electrician	\$60	
Residential Wireman Electrician	\$10	
Journeyman Electrician	\$12	
Electrical Sign Manufacturer	\$48	
Sign Contractor	\$50	
HVAC	\$60	
Irrigator	\$60	
Electrical Contactor	No Charge	
Master Plumber	\$60	State
Journeyman Plumber	\$12	State
Swimming Pool/Spa Annual Permits	\$36	Ordinance
Food Service Establishment Annual Permit	Based on Square Footage	Ordinance
Less than 2,999 square feet	\$60	
3,000 to 4,999 square feet	\$90	
5,000 to 14,999 square feet	\$120	
Over 15,000 square feet	\$180	
Public Schools	\$60	Ordinance
Bars (drinks only)	\$60	Ordinance
Food Service Establishments Pre-Opening Fee	\$60	Ordinance
Food Service Establishments Re-Inspection Fee	\$55	Ordinance
Itinerant Restaurant Permit (over 3 days)	\$18	Ordinance
Non-Profit Organizations, Annual Permit	\$60	Ordinance
Mobile Food Units Annual Permits	\$18	Ordinance
Food Handler ID Card	\$5	Ordinance
Duplicate Food Handler Cards	\$2	Ordinance
Daycare Facilities Annual Permit	Based on Number of Employees	Ordinance
1 to 2 employees	\$29	
3 to 6 employees	\$43	
7 to 14 employees	\$72	
Over 15 employees	\$100	
Culverts/Driveways Installations	Actual Cost	Past Practice
Land Reclamation	\$10	Ordinance

City of Huntsville
Schedule of Fees and Charges
 Fiscal Year 2009-2010

Recreation Services

Softball/Baseball Field		Advisory Board Review
Youth Leagues	\$5 per person	
Adult Leagues	\$10 per person	
Day Rental, Private Use	\$20	
Night Rental, Private Use	\$35	
Soccer Field		Advisory Board Review
Youth Leagues	\$5 per person	
Adult Leagues	\$10 per person	
Day Rental, Private Use	\$20	
Night Rental, Private Use	\$35	
Martin Luther King, Jr Center		Advisory Board Review
Rental Fee	\$150 per day	
Security Deposit	\$100	

Aquatic Center

Admission		Advisory Board Review
Adults Age 12 and Up	\$2	
Children Age 6 to 11	\$1.50	
Children Age 5 or less	No Charge	
Season Pass		Advisory Board Review
Adults Age 12 and Up	\$40	
Children Age 6 to 11	\$30	
Family	\$100 for first four members + \$20 per each additional member	
Swimming Lessons	\$35 per course	Advisory Board Review
Water Aerobics	\$35 per session	Advisory Board Review
Pool Rental- Private	\$75 per hour (maximum 2 hours)	Advisory Board Review
Program Fees	Varies	Partial Cost Recovery

Cemetery Operations

Cemetery Space		Ordinance
Plot	\$750 per plot	
Filing Fee	Actual Cost	
Landscape Repair Fee after Exhumations	\$250	

Library Services

Fines		Advisory Board Review
Overdue Books, magazines, music cds	10¢ per day	
Overdue Audio books and videos	\$1 per day	
<i>Note: The maximum fine for any item is \$10; customers with more than \$5 in fines will not be allowed to borrow materials.</i>		
Copies		Advisory Board Review
Printer, copier and microform machine	15¢ per page	
Sales		Past Practice
Donated Videos	\$1 each	
Donated Audio books	\$1 each	
Donated Hardback books	\$1 each	
Donated Paperback books	25¢ each	
Donated Children's hardback books	50¢ each	
Donated Children's paperback	25¢ each	
Walker County Stories	\$5 per CD	
Blank Diskettes	\$1 each	
Blank CDs	\$1 each	

City of Huntsville
Schedule of Fees and Charges
 Fiscal Year 2009-2010

Replacement Costs		Advisory Board Review
Library Card	\$1	
Lost or damaged books, audio books, videos, etc.	Cost to replace + \$5 processing fee	
Lost or damaged Audio book CD or Cassette (not full set)	Cost to replace + \$5 processing fee	
Pocket	\$1	
Barcodes/item	\$1	
Security Patch	\$1	
Book jacket	\$1	
Spine label	\$1	
Rental Fees		
Rental of Microfilm from Family History Library	\$5.50 per rental or renewal	
Rental of Microfiche from the Family History Library	\$15.00 per rental or renewal	

Cultural Services

Rental of Brown Wynne Gallery		Advisory Board Review
Non-Profit	\$45 per hour -2 hr minimum	
Private	\$50 per hour - 2 hr minimum	
Rental of Meeting Room		Advisory Board Review
Non-Profit	\$35 per hour -2 hr minimum	
Private	\$40 per hour - 2 hr minimum	
Rental of Porch and Grounds		Advisory Board Review
Non-Profit	\$400 Total Up to 8 hrs	
Private	\$500 Total Up to 8 hrs	
Rental of Wynne House and Grounds		Advisory Board Review
Non-Profit	\$800 Total Up to 8 hrs	
Private	\$1,000 Total Up to 8 hrs	
Rental of Wynne House		Advisory Board Review
Non-Profit	\$400 Total Up to 4 hrs	
Private	\$500 Total Up to 4 hrs	
Security Deposits		Advisory Board Review
regular business hours	No deposit required	
Outside regular business hours	50% of fee	
Security Fee (Refundable)		Advisory Board Review
40+ persons and outside regular business hours	\$150	
Wynne Home China	\$100	
Rental of China (See also "Security Fee")	\$25	Advisory Board Review
Beverages		Advisory Board Review
Coffee (8 - 12 cups)	\$5	
Coffee (30 cups)	\$15	
Tea (8 - 12 cups)	\$5	
Tea (30 cups)	\$15	
Water (12 oz bottle)	\$1 per bottle	
Rental of Audio Visual (not currently available)		Advisory Board Review
Television set and video player	\$15	
Projector and screen	\$15	
Flip Chart pads	\$10	
Floor lectern/Easel/Microphone	No Charge	
Program Fees	Varies	Partial Cost Recovery

City of Huntsville
Schedule of Fees and Charges
 Fiscal Year 2009-2010

Public Safety

Sexually Oriented Business Permit		Ordinance
Original Application	\$400	
Renewal Application	\$200	
Wrecker Permit	\$25/yr per holder + \$55/yr per tow truck	Ordinance
Taxi/Chauffer	\$100/yr per taxi	Ordinance
Accident Report	\$3	Ordinance
Offense Report	10¢ per page	Ordinance
Fingerprinting Fee	\$10 per person	Past Practice
Alarm Fees		Ordinance
0-5 False Alarms	No Charge	
6-10 False Alarms	\$10 each	
Over 10 False Alarms	\$30 each	

Water Services

Single Family Residential		Ordinance
First 3,000 gallons		
.75 inch meter	\$13 per month	
1 inch meter	\$19 per month	
1.5 inch meter	\$25 per month	
2 inch meter	\$41.50 per month	
3 inch meter	\$163 per month	
4 inch meter	\$208 per month	
6 inch meter	\$312 per month	
8 inch meter	\$433 per month	
Between 3,000 and 12,999 gallons	\$2.25 per thousand gallons	
Over 13,000 gallons	\$2.64 per thousand gallons	
Commercial/Jointly Metered Residential		Ordinance
First 3,000 gallons		
.75 inch meter	\$15 per month	
1 inch meter	\$21 per month	
1.5 inch meter	\$27 per month	
2 inch meter	\$43.50 per month	
3 inch meter	\$165 per month	
4 inch meter	\$210 per month	
6 inch meter	\$315 per month	
8 inch meter	\$435 per month	
Over 3,000 gallons	\$2.64 per thousand gallons	
Institutional Users		Ordinance
First 3,000 gallons		
.75 inch meter	\$15 per month	
1 inch meter	\$21 per month	
1.5 inch meter	\$27 per month	
2 inch meter	\$43.50 per month	
3 inch meter	\$165 per month	
4 inch meter	\$210 per month	
6 inch meter	\$315 per month	
8 inch meter	\$435 per month	
Over 3,000 gallons	\$3.02 per thousand gallons	
Fire Hydrant Meters		Past Practice
First 3,000 gallons	\$165 per month	
Over 3,000 gallons	\$3.02 per thousand gallons	

Note: Water rates for customers outside the city limits are calculated in the same manner as rates for customers within the city limits; however, a multiplier of 1.25 shall be applied to the cost components listed above.

City of Huntsville
Schedule of Fees and Charges
 Fiscal Year 2009-2010

Wastewater Services

Single Family Residential

Ordinance

First 2,000 gallons	\$13 per month
Over 2,000 gallons	\$4.87 per thousand gallons

Note: Each individually metered residential dwelling unit shall be charged a monthly wastewater service charge and a volume charge based upon the average amount of water consumed during the months of November, December, January, and February of each year, rounded to the nearest 100 gallons. Customers moving onto an existing, or newly constructed, single family residential unit shall be billed for sewer at eighty percent (80%) of current monthly consumption up to a maximum monthly amount for 10,000 gallons until the winter month history is established.

Commercial/Jointly Metered Residential/Institutional Users

Ordinance

First 2,000 gallons	\$15 per month
Over 2,000 gallons	\$4.87 per thousand gallons

Note: Residential customers not connected to the waterworks system of the city shall be billed monthly by the city for wastewater services at a calculated rate based on the average residential water consumption of sixty-eight hundred (6,800) gallons (\$38.38), or at a rate based on the average water consumed during the months of November, December, January and February of each fiscal year from the billing records of a special water district. Commercial customers shall be billed at a rate that is consistent with the regular wastewater charge of similar type businesses, premises or users receiving service from the city. The utility office supervisor shall recommend for approval such service charge and conditions as deemed appropriate to the Finance Committee of the City Council and the Finance Committee shall approve the same.

Septic Waste Disposal Fee

Septic Waste Receiving Station	\$0.06 per gallon
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Note: A pilot study was conducted in order to determine the feasibility of a hauled septic waste receiving station from October 1, 2007 to January 1, 2008. The fee was approved February 5, 2008 to be reviewed in the budget process.

Solid Waste Services

Single Family Residential Collection

\$17.90 per month

Ordinance

Additional Collection Cart	\$11.00 per month
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Business Minimum Inside City Limits Collection

\$22.38 per month

Ordinance

Multi-Family Residential Collection

Ordinance

Individually Metered Units With Dumpster	\$15.11 per month per unit
Individually Metered Units Without Dumpster	\$17.90 per month per unit
Jointly Metered Units Without Dumpster	\$17.90 per month per unit
Jointly Metered Units With Dumpster	By size of container and number of pickups (see below)

Commercial Collection

By size of container and number of pickups (see below)

Ordinance

2 Yard Dumpster	
1 Collection per week	\$62.50 per month
2 Collections per week	\$105.03 per month
3 Collections per week	\$147.56 per month
4 Collections per week	\$190.09 per month
5 Collections per week	\$232.62 per month
Unscheduled/Extra Pickups	\$16.13 each

4 Yard Dumpster	
1 Collection per week	\$79.49 per month
2 Collections per week	\$139.01 per month
3 Collections per week	\$198.53 per month
4 Collections per week	\$258.05 per month
5 Collections per week	\$317.57 per month
Unscheduled/Extra Pickups	\$20.05 each

6 Yard Dumpster	
1 Collection per week	\$96.47 per month
2 Collections per week	\$172.98 per month
3 Collections per week	\$249.49 per month
4 Collections per week	\$326.00 per month
5 Collections per week	\$402.51 per month
Unscheduled/Extra Pickups	\$23.97 each

City of Huntsville
Schedule of Fees and Charges
 Fiscal Year 2009-2010

8 Yard Dumpster	
1 Collection per week	\$113.46 per month
2 Collections per week	\$206.96 per month
3 Collections per week	\$300.45 per month
4 Collections per week	\$393.95 per month
5 Collections per week	\$487.45 per month
Unscheduled/Extra Pickups	\$27.89 each
Other Dumpster- For customers with service not identified above, a specific rate will be determined based on four cost components.	
1. Disposal	(\$1.96/month per yard x # of collections per week x 52 weeks) / 12 months
2. Administrative	\$16.77/month per customer
3. Collection	(\$5.89/month per # of collections per week x 52 weeks) / 12 months
4. Container	\$3.19/month per dumpster
Excessive Wear and Tear of Dumpsters	
Dumpster Cleaning	\$45
Dumpster Cleaning and Painting	\$85
Dumpster Cleaning and Painting when Burned	\$185
Dumpster emptied due to placement of large item	\$30
Open Top Roll-off	
1 Collection per week	\$381.35 fixed cost + \$60.65 per ton disposal
2 Collections per week	\$644.19 fixed cost + \$60.65 per ton disposal
3 Collections per week	\$907.03 fixed cost + \$60.65 per ton disposal
4 Collections per week	\$1,169.87 fixed cost + \$60.65 per ton disposal
Extra Pickups ¹	\$100.41 fixed cost + \$60.65 per ton disposal
Call In ²	\$215.63 fixed cost + \$60.65 per ton disposal
Stand-by ³	\$215.63 fixed cost + \$60.65 per ton disposal
Other Roll-off- For customers with service not identified above, a specific rate will be determined based on four cost components.	
1. Disposal	\$60.65 per ton
2. Administrative	\$85.18/month per customer
3. Collection	(\$60.66/month per # of collections per week x 52 weeks) / 12 months
4. Container	\$33.33/month per roll-off container
Compacting Roll-off	
Scheduled	\$145.84 fixed cost + \$60.65 per ton disposal
Unscheduled ⁴	\$182.30 fixed cost + \$60.65 per ton disposal
Extra Pickups ¹	\$102.28 fixed cost + \$60.65 per ton disposal
Repositioning	\$121.31 per collection
New Roll-off Container Set-up	\$150 each

Note: 1. Extra pick-up: Charge for servicing a roll-off one extra time. This charge applies to customers on a regular schedule and to customers who are on a call in schedule. For customers on a call-in schedule, the extra pickup charge will only be applied to the second and subsequent collections during a month. 2. Call-in: This charge is for customers who do not have regularly scheduled service, but do request service during the month. This charge only applies to the first collection during a month. Following collection charges will be based on the extra pickup rate. 3. Stand-by: This charge is for customers who do not have regularly scheduled service, and do not request service during a month. 4. Unscheduled: This charge is for customers who do not have regularly scheduled service, and do not request service during a month.

Note: Solid Waste rates for customers outside the city limits are calculated in the same manner as rates for customers within the city limits; however, a multiplier of 1.25 shall be applied to the cost components listed above.

Disposal Fees		Ordinance
Basic Fee	\$60.65 per ton	
Minimum Fee	\$5.00	
White Goods/Large Furniture	\$60.65 per ton (\$5.00 minimum)	
Tires, Small (i.e. car or pickup truck)	\$2.00 per tire	Ordinance
Tires, Small (i.e. car or pickup truck)	\$2.50 per tire	Recommended
Tires, Large (i.e. semi-truck)	\$13.20 per tire	Ordinance
Tires, Large (i.e. semi-truck)	\$14.00 per tire	Recommended
Large dead animal (i.e. cow, horse)	\$60.65 per ton (plus \$10.00 handling charge)	
Small dead animal (i.e. dog, cat)	\$5.00 per animal	
Trees, stumps, limbs	\$60.65 per ton	
Construction/Demolition Debris Collection Permit	\$400 per business per year	

City of Huntsville
Schedule of Fees and Charges
 Fiscal Year 2009-2010

Other Utility-Related Fees

Meter Accuracy Test	\$75 per meter or actual cost if cost of making test exceeds \$75	Ordinance
Replacement of Water Meter, Lock, or Head	\$50 per occurrence	Ordinance
Water Tapping Charge		Ordinance
Completed by City Crews		
.75 inch water tap	\$550	
1 inch water tap	\$700	
All water taps larger than 1" and/or special water connections completed by City crews shall be made at actual cost.		
Completed by Another Entity		
.75 inch water tap	\$50	
1 inch water tap	\$100	
2 inch water tap	\$400	
Sewer Tapping Charge		Ordinance
Minimum Fee for Location of Stub or any Connection	\$150	
4 inch sewer tap	\$625	
All other sewer taps and/or special sewer connections completed by City crews shall be made at actual cost.		
Service Fee (new and transferred service)	\$15	Ordinance
Service Fee (sprinkler on or off)	\$15	Ordinance
Same Day Service	\$25	Ordinance
After Hours	\$25	Ordinance
Residential Security Deposit		Ordinance
Water	\$40	
Wastewater	\$40	
Solid Waste	\$20	
Solid Waste Additional Collection Cart	\$50	
Commercial Security Deposit	2 x the average estimated monthly utility service charge	Ordinance
Fire Hydrant Meter Deposit	\$500	Past Practice
Penalty for Late Payment	10% of amount of utility service charge	Ordinance
Reinstatement Fee	\$25	Ordinance
Returned Check Fee	\$25	Ordinance
Surcharges for Industrial Wastewater Discharges	\$1.61 per thousand gallons of wastewater	Ordinance
Septic Disposal Fee	6¢ per gallon	Ordinance
Meter Box Lid Replacement	\$10	Past Practice
Meter Box Replacement		Past Practice
Small	\$25	
Large	\$35	
Use of City Equipment	\$25 per hour	Past Practice
Use of City Labor	\$25 per hour	Past Practice
Meter Re-read Due to Meter Restriction	\$15	Past Practice
Service Call Fee	\$15	Past Practice

City of Huntsville FY 09-10

Transfers

101 GENERAL FUND

	Transfer In	Transfer Out	
101-000 Transfer from Water Fund	12,000	-	Motor Veh Maint (389-54040) for shared utility equip.
	2,200	-	Purchase of workboots (151-53010)
	<u>6,288</u>	-	Inventory Shrinkage expense (388-52270/52329)
	20,488		
Transfer from Wastewater Fund	917	-	Inventory Shrinkage expense (388-52270/52329)
	1,500	-	Motor Veh Maint for shared utility equip. (389-54040)
	<u>2,600</u>	-	Purchase of workboots (151-52031)
	5,017		
Transfer from Solid Waste Fund	2,200	-	Purchase of workboots. (151-52031)
	1,179	-	Inventory Shrinkage expense (388-52270/52329)
	<u>3,379</u>		
Transfer From H/M Tax - Vis Cntr	37,982	-	Transfer from H/M Tax & Arts
Transfer from Street Fund	2,400	-	Purchase of workboots.
	1,500	-	Vehicle Maint for shared equipment (10% of \$15,000 from 389-54040)
	<u>3,406</u>	-	Inventory Shrinkage expense (388-52270/52329)
	7,306		
Transfer from Debt Service Fund	145,000	-	Related to Tax Notes Series 2005 Principal
	13,862	-	Related to Tax Notes Series 2005 Interest
	<u>158,862</u>		
Transfer from H/M Tax - Tourism	27,782	-	Visitor Center portion of maintenance, insurance, etc.
	50,642	-	1/3 of Cemetery operations
	<u>78,424</u>		
Transfer from Cemetery Endowment	6,057	-	Interest transfer from Cemetery Endowment Fund
101-460 Vehicle & Equipment	-	6,333	Cemetery division vehicle and equipment replacement
101-551 Vehicle & Equipment	-	33,900	Replacement Accessories for 4 Patrol Veh on replacement schedule
		33,000	Purchase of 2 CID vehicles
		<u>33,400</u>	1 patrol vehicle for PD
		100,300	
101-910 Transfer - Equip Replace Fund	-	2,667	Central Inspection Vehicle and Equipment Replacement
		4,500	Veh & equip replacement - Engineering
		35,283	Parks Maint Division vehicle and equipment replacement
		1,333	Risk Managment vehicle and equip replacement
		2,667	Survey Division vehicle and equipment replacement
		3,167	Police Administration vehicle and equipment replacement
		3,000	Health Division vehicle and equipment replacement
		35,507	Fleet Maintenance vehicle and equipment replacement
		2,000	Information Technology vehicle and equipment replacement
		<u>83,021</u>	Police Division Patrol vehicle and equipment replacement
		173,145	
Transfer Insurance Fund		198,027	Medical Insurance/Trust (66% of \$300,000)
		7,513	SRO portion of Medical Insurance/Trust (2.5% of \$300,000)
		<u>205,540</u>	
Transfer - Computer Replace Fd	-	28,583	Software purchases
		1,750	Purchase laptop for Planning
		2,900	Purchase laptop for Surveying
		3,495	Purchase laptop for new PD vehicle
		<u>12,000</u>	Purchase 4 laptops for PD vehicles on replacement schedule
		17,961	Purchase of large plotter
		<u>91,425</u>	General Fund portion of computer costs
		158,114	

Transfer to Court Security Fund	-	56,654	Portion of cost of City Marshal
Transfer to Airport SRF	-	5,572	Transfer to Airport SRF
Transfer to Police SRO Fund	-	99,977	Transfer to SRO fund
Transfer to Arts Center SRF	-	41,374	Transfer to Arts Center SRF
Total General Fund Transfers		317,515	847,009
116 DEBT SERVICE FUND			
116-910 Transfer to General Fund	-	145,000	Tax Notes Series 2005 Principal
	-	13,862	Tax Notes Series 2005 Interest
Total Debt Service Fund Transfers	-	158,862	
220 WATER FUND			
220-910 Transfer to General Fund	-	12,000	Veh Maint for shared utility equipment. (80% of \$15,000 from 389-54040)
	-	6,288	Inventory Shrinkage expense (388-52270/52329); 48% allocation of \$13,100.
	-	2,200	Purchase of workboots
		20,488	
Transfer Insurance Fund		25,835	Medical Insurance/Trust (8.61% of \$300,000)
Transfer - Equip Replace Fd	-	44,046	Veh & Equip Replacement - Water Production - \$5,300; Water Distribution - \$26,766; Meter Reading - \$6,400; Water Shared Equip - \$5,580
	-	23,104	CIP veh & equip replacement. CIP equip-\$19,617; CIP shared equip-\$3,488.
		67,150	
Transfer - Computer Replace Fd	-	36,528	Water Fund Portion of Computer Costs
	-	39,302	Transfer from Water Fund for software purchases
	-	75,830	
Total Water Fund Transfers	-	189,303	
221 WASTEWATER FUND			
221-910 Transfer to General Fund	-	917	Inventory shrinkage exp (388-52270/52329). 7% allocation of \$13,100
	-	1,500	Veh maint for shared utility equip. (10% of \$15,000 from 389-54040)
	-	2,600	Purchase of workboots
		5,017	
Transfer Insurance Fund		23,840	Medical Insurance/Trust (7.95% of \$300,000)
Transfer - Equip Replace Fd	-	50,252	Vehicle and Equipment Replacement: Wastewater Collection - \$28,908; A.J. Brown - \$8,798; N.B. Davidson - \$4,614; McGary Creek - \$3,948; Lab/Compliance - \$1,333; Wastewater shared equipment - \$2,651
Transfer - Computer Replace Fd	-	27,392	Wastewater portion of software purchases.
	-	24,514	Wastewater portion of computer purchases.
		51,906	
Transfer to Street SRF	-	249,418	Drainage maint service (\$239,918 divisional budget + \$9,500 vehicle charges)
	-	148,081	Street sweeping services (125,581 divisional budget + \$22,500 veh charges)
	-	397,499	
Total Wastewater Fund Transfers	-	528,514	

224 SOLID WASTE FUND

224-910	Transfer to General Fund	-	2,200	Purchase of workboots.
		-	1,179	Inventory Shrinkage expense (388-52270/52329). 9% allocation for \$13,100
			3,379	
	Transfer Insurance Fund		20,926	Medical Insurance/Trust (6.98% of \$300,000)
	Transfer - Equip Replace Fd	-	169,326	Vehicle and Equipment Replacement - Commercial Collection Division - \$95,533; Solid Waste Disposal - \$55,959; Residential Collection - \$17,833
		-	215,341	Automation Lease Cost (Principal \$194,380 and Interest \$20,961)
			384,667	
	Transfer - Computer Replace Fd	-	14,291	Software purchases
		-	12,338	Solid Waste Fund Portion of Computer Costs
		-	26,629	
	Total Solid Waste Fund Transfers	-	435,601	

302 Medical Insurance Fund

302-000	Transfer from General Fund	205,540	-	Medical Insurance/Trust (66% for GF and 2.5% for SRO of \$300,000)
	Transfer from Water Fund	25,835	-	Medical Insurance/Trust (8.61% of \$300,000)
	Transfer from Wastewater Fund	23,840	-	Medical Insurance/Trust (7.95% of \$300,000)
	Transfer from Solid Waste Fund	20,926	-	Medical Insurance/Trust (6.98% of \$300,000)
	Transfer from Street SRF	21,712	-	Medical Insurance/Trust (7.25% of \$300,000)
	Transfer from Arts	2,147	-	Medical Insurance/Trust (.72% of \$300,000)
	Total Insurance Fund Transfers	300,000	-	

306 CAPITAL EQUIPMENT FUND

306-000	Charge to General Fund	33,900	-	Patrol car accessories
		33,000	-	Transfer from PD for purchase of 2 new CID vehicles
		33,400	-	Transfer from PD for purchase of new patrol vehicle
		173,145	-	Vehicle and Equipment Replacement
		273,445		
	Charge to Street SRF	148,199	-	Vehicle and Equipment Replacement
	Charge to Water Fund	44,046	-	Vehicle and Equipment Replacement
		23,104	-	CIP vehicle and equipment replacement
		67,150		
	Charge to Wastewater Fund	50,252	-	Vehicle and Equipment Replacement
	Charge to Solid Waste	169,326	-	Vehicle and Equipment Replacement lease payment \$169,326
		215,341	-	Automation Truck Debt Payments (Principal \$194,380, Interest \$20,961)
		384,667		
	Charge to Cemetery Operations	6,333	-	Vehicle and Equipment Replacement
	Charge to Police SRO Fund	11,000	-	Vehicle and Equipment Replacement
	Total Capital Equip Fund Transfers	941,046	-	

309 COMPUTER EQUIPMENT FUND

309-000	Charge to General Fund	1,750	-	Purchase laptop for 101-716 Planning (supplemental)
		2,900	-	Purchase laptop for 101-719 Surveying (supplemental)
		120,008	-	General Funds portion of software purchases and computer replacement
		3,495		Purchase of laptop for new patrol vehicle (supplemental)
		12,000	-	Purchase 4 laptops for 101-551 (PD) for vehicles on vehicle replacement schedule
		17,961	-	Purchase plotting for Engineering (supplemental)
		<u>158,114</u>		
	Charge to Street SRF	18,019	-	Software and computer replacement.
	Charge to Water Fund	75,830	-	Software and computer purchases.
	Charge to Wastewater Fund	51,906	-	Software and computer purchases.
	Charge to Solid Waste	26,629	-	Software and computer purchases.
	Charge to Arts Center Fund	800	-	Purchase of computer equipment.
	Total Computer Equip Fund Transfers	<u><u>331,298</u></u>	-	

461 OAKWOOD CEMETERY ENDOWMENT FUND

461-910	Transfer to General Fund	-	<u>6,057</u>	Transfer of interest income
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601 COURT SECURITY SRF

601-000	Transfer from General Fund	<u>56,654</u>	-	Portion of Court Marshal position
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603 STREET FUND

603-000	Charge to Wastewater Fund for Drainage	148,081	-	Street sweeping (\$125,581 divisional budget + \$22,500 vehicle charges)
		249,418	-	Drainage maintenance (\$239,886 divisional budget + \$9,500 vehicle charges)
		<u>397,499</u>		
603-910	Transfer to General Fund	-	1,500	Motor vehicle maint for shared equipment (10% or \$15,000, from 389-54040)
		-	2,400	Transfer to General Fund for purchase of workbooks.
		-	3,406	Inventory Shrinkage expense (388-52270/52329). 26% allocation of \$13,100
			<u>7,306</u>	
	Transfer Insurance Fund	-	21,712	Medical Insurance/Trust (7.24% x \$300,000)
	Transfer - Equip Replace Fd	-	148,199	Vehicle and Equipment Replacement - Streets - \$113,967; Street Sweeping - \$22,500; Street Drainage - \$9,500; Streets Shared Equipment - \$2,232
	Transfer - Computer Replace Fd	-	8,492	Computer Costs (Based on full annual expenses not lease payment)
		-	9,527	Software purchases
		-	<u>18,019</u>	
	Total Street Fund Transfers	<u><u>397,499</u></u>	<u>195,236</u>	

609 Airport SRF

612-000	Transfer from General Fund	<u>5,572</u>	-	Transfer from GF
	Total SRO Transfers	<u><u>5,572</u></u>	-	

612 SCHOOL RESOUCER OFFICER SRF

612-000	Transfer from General Fund	99,977	-	Transfer from GF
	Transfer - Equip Replace Fund	-	11,000	Vehicles and Equipment Replacement
	Total SRO Transfers	99,977	11,000	

618 Visitor and Arts Center SRF

618-000	Transfer from General Fund	41,374	-	Transfer from General Fund
	Transfer From H/M Tax - Vis Cntr	13,751	-	Historical
		25,454	-	Visitor Center
618-910	Transfer - Computer Replace FD	-	800	Replacement of computer on computer replacement schedule
	Transfer Insurance Fund	-	2,147	Medical Insurance/Trust (.72% of \$300,000)
	Total Visitor & Arts Center Transfers	80,579	2,947	

663 Hotel/Motel Tax - Tourism & Visitors Center

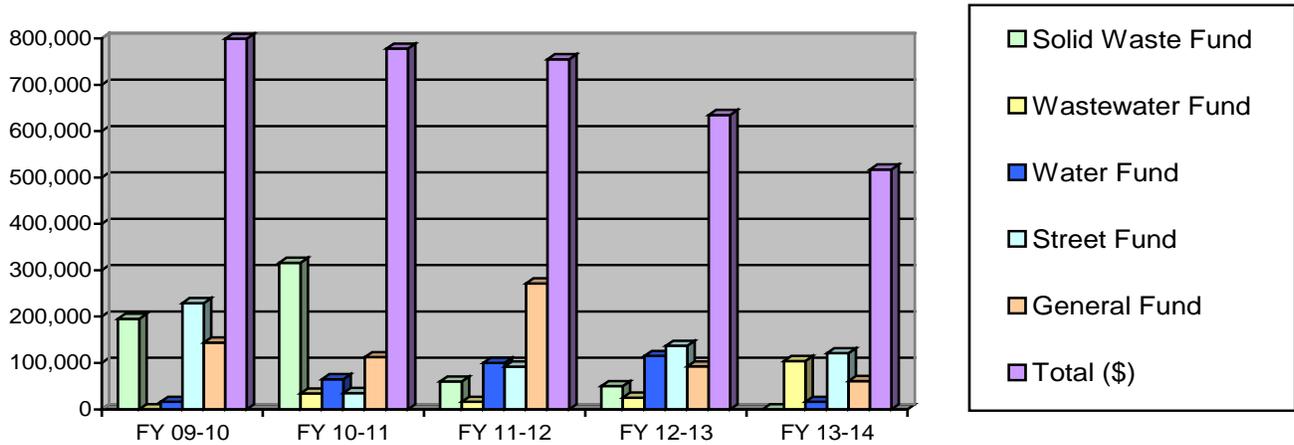
663-910	Transfer to General Fund	-	27,782	For tourism portion of expenses
		-	37,982	For Visitor Center portion of expenses
		-	50,642	For Cemetery portion of expenses
	Transfer to Visitor and Arts Center	-	13,751	Historical allocation
		-	25,454	Visitor Center allocation
	Total H/M Tax - Tourism & Visitor Cntr	-	155,611	

Total Transfers	2,530,140	2,530,140
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Vehicle Replacement Schedule Purchases Summary by Funds

FUND	FY 09-10	FY 10-11	FY 11-12	FY 12-13	FY 13-14	Lease Cost FY 9-10
SOLID WASTE FUND - 224	195,000	316,000	60,000	50,000	-	169,326
WASTEWATER FUND - 221	-	34,000	16,000	25,000	104,000	50,252
WATER FUND - 220	16,000	65,000	100,000	115,000	16,000	67,151
STREET FUND - 603	229,000	35,000	92,000	137,000	121,000	148,199
GENERAL FUND - 101	144,000	112,500	271,500	92,500	61,000	190,478
TOTAL (\$)	584,000	562,500	539,500	419,500	302,000	625,405
Solid Waste Automated Trucks Lease	215,340	215,340	215,340	215,340	215,340	
GRAND TOTALS	799,340	777,840	754,840	634,840	517,340	

5 YR Replacement Schedule Purchases



City of Huntsville

Fiscal Year 2009-2010 Budget



Fiscal and Budgetary Policies

I. STATEMENT OF PURPOSE

The purpose of the Fiscal and Budgetary Policies is to identify and present an overview of policies dictated by state law, the City Charter, City ordinances, and administrative policies. The aim of these policies is to achieve long-term stability and a positive financial condition. These policies provide guidelines to the administration and finance staff in planning and directing the City's day-to-day financial affairs and in developing financial recommendations to the City Council. These policies set forth the basic framework for the overall fiscal management of the City. Operating independently of changing circumstances and conditions, these policies assist in the decision-making process. These policies provide guidelines for evaluating both current activities and proposals for future programs.

These policies represent long-standing principles, traditions and practices which have guided the City in the past and have helped maintain financial stability. An important aspect of the policies is the application of budget and fiscal policies in the context of a long-term financial approach. The scope of these policies span accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management and debt management.

The City Council and/or Finance Committee annually review and approve the Fiscal and Budgetary Policies as part of the budget process.

II. BASIS OF ACCOUNTING

A. **Accounting in Accordance With GAAP.** The City's finances shall be accounted for in accordance with generally accepted accounting principals as established by the Governmental Accounting Standards Board.

1. **Organization of Accounts.** The accounts of the City shall be organized and operated on the basis of funds. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions.
2. **Fund Structure.** The City of Huntsville uses the following fund groups:

Governmental Funds

General Fund	
General Obligation Debt Service Fund	
Capital Projects Funds	
Special Revenue Funds:	
Court Security/Technology	Public Safety Grants
Street	PD School Resource Officer
Police Forfeiture	Library
Airport	Hotel/Motel Tax & Arts

Proprietary Funds:

Enterprise Funds:	
Water	Wastewater
Solid Waste	Cemetery Operations
Internal Service Funds:	
Medical Insurance	Equipment Replacement

Permanent Funds:

Library Endowment
Cemetery Endowment

3. **Governmental Fund Types.** Governmental funds are used to account for the government's general government activities and include the General, Special Revenue, General Obligation Debt Service and Capital Project funds. Governmental fund types shall use the flow of current financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e., when they are "measurable and available"). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to pay liabilities of the current period. Expenditures are recognized when the related fund liability is incurred, if measurable, except for principal and interest on general long-term debt, which are recorded when due, and compensated absences, which are recorded when payable from currently available financial resources.
4. **Proprietary Fund Types.** Proprietary fund types are used to account for the City's business type activities (e.g., activities that receive a significant portion of their funding through user charges). The City has two types of proprietary funds: Enterprise Funds and Internal Service Funds. The City's Proprietary fund types are accounted for on a flow of economic resources measurement focus and use the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred. Enterprise funds receive their revenues primarily through user charges for service. Internal Service funds receive their revenues primarily from the other funds of the City.
5. **Permanent Funds.** The Library Endowment Fund and Oakwood Cemetery Endowment Fund are used to account for endowments received by the City. Money available for expenditures in these funds are the accumulated interest earnings.
6. **Encumbrance Accounting.** The City shall utilize encumbrance accounting for its Governmental fund types, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation.

III. OPERATING BUDGET

A. BUDGET PROCESS.

1. **Proposed Budget.** Section 8.02 of the City Charter requires that the City Manager submit to the City Council a proposed budget at least 30 days prior to the end of the fiscal year that presents a complete financial plan for the ensuing year. Public hearings shall be held in the manner prescribed by the laws of the State of Texas relating to budgets in cities and towns. The Charter requires that no budget be adopted or appropriations made unless the total of estimated revenues, income and funds available shall be equal to or in excess of such budget or appropriations. Past practice has been to present a draft budget to City Council at least six weeks prior to fiscal year end.
 - a. The budget shall include four basic segments for review and evaluation: (1) personnel costs, (2) base budget (same level of service) for operations and maintenance costs, (3) decision packages for capital and other (non-capital) project costs, and (4) revenues. In the base budget, the City Manager may elect to include decision package items, or replacement items with a cost of up to \$5,000 and may include in the base budget scheduled replacements in the Equipment Replacement Fund.
 - b. The budget review process shall include City Council participation in the development of each of the four segments of the proposed budget.
 - c. The budget process will allow the opportunity for the City Council to address policy and fiscal issues.

- d. A copy of the proposed budget shall be filed with the City Secretary when it is submitted to the City Council.
2. **Modified Incremental Approach.** The operating budget for the prior year shall serve as the starting point for budget estimates. Increases or decreases shall be detailed in supporting documents. Detail supporting sheets shall be prepared for each object series.
3. **Adoption.** Upon the presentation of a proposed budget document to the City Council, the City Council shall call and publicize a public hearing. The City Council shall subsequently adopt by Ordinance such budget, as it may have been amended, as the City's Annual Budget, effective for the fiscal year beginning October 1.

As required by Section 8.02 of the Charter, if the City Council takes no action to adopt a budget on or prior to September 27th, the budget as submitted by the City Manager, is deemed to have been finally adopted by the City Council.

4. **Government Finance Officers Association.** The annual budget shall be submitted to the Government Finance Officers Association (GFOA) for evaluation and consideration for the Distinguished Budget Presentation Award.
 5. **Truth in Taxation.** Budget development procedures will be in conformance with State law, outlined in the Truth in Taxation process. In the event of a tax increase, at least two notices will be given and a public hearing held.
- B. PLANNING.** Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The budget planning process is for a five year period recognizing that budgets are influenced by decisions made in prior year budgets and that decisions made in the current year budgets serve a precursor to future budget requirements. The City shall recognize both short-term needs and objectives in relation to the long-term goals of the City.
- C. PREPARATION.** The operating budget is the City's annual financial operating plan. The budget includes all of the operating departments of the City, the debt service fund, all capital projects funds, internal service funds, and all special revenue funds of the City. An annual budget shall be prepared for all funds of the City, with the exception that capital projects will be budgeted on a project length basis, rather than an annual basis.
1. **Basis of Budget.** Operating budgets are adopted on a basis consistent with generally accepted accounting principles as promulgated by the Governmental Accounting Standards Board, with exceptions, including that depreciation is not included in the budget, capital purchases are budgeted in the year of purchase, un-matured interest on long-term debt is recognized when due, and debt principal is budgeted in the year it is to be paid.

- a. Governmental Fund Types are budgeted on a modified accrual basis, with exceptions as noted above. Revenues are included in the budget in the year they are expected to become measurable and available. Expenditures are included in the budget when they are measurable, a liability is incurred, and the liability will be liquidated with resources included in the budget.
 - b. Capital project budgets are project length budgets and are budgeted on a modified accrual basis.
 - c. Proprietary fund types are budgeted generally on an accrual basis with exceptions as noted above. Revenues are budgeted in the year they are expected to be earned and expenses are budgeted in the year the liability is expected to be incurred. The emphasis is on cash transactions in lieu of non-cash transactions, such as depreciation. The focus is on the net change in working capital.
2. **Legal Level of Control.** The budget shall be adopted at the “legal level of control,” which is, by division, within individual funds. The level at which management, without prior council approval, loses the ability to reapply budgeted resources from one use to another is known as the budgets’ “legal level of control.” The City has a number of levels of detail in the operating budgets - the fund, the department, the division, the classification and the line item.

Example:

Fund - General Fund
 Department - Public Safety
 Division - Police
 Classification - Salaries, Other Pay and Benefits
 Line Item – Full-time Salaries

In the above example, the legal level of control is the budget total for the Police Division. Department Heads may not exceed budget allocations at the classification code level in controllable account without City Manager approval.

- 3. **Line Item.** A detail budget supporting requested allocations shall be presented to City Council for review.
- 4. **Identify Available Funds.** The budget shall be sufficiently detailed to identify all available funds. The format will include estimated beginning funds, sources of funds, uses of funds, and estimated remaining funds at budget year-end. An actual prior year, estimated current year and proposed budget shall be presented.
- 5. **Inter-fund Transfers/Charges.** A summary showing transfers and charges between funds will be provided during the budget process to explain the "double counting" of revenues and expenditures.
- 6. **Periodic Reports.** In compliance with Section 11.02(d) of the Charter, the City will maintain a budgetary control system to ensure adherence to the budget and will prepare periodic reports comparing actual revenues, expenditures and encumbrances with budgeted amounts.
- 7. **Self Sufficient Enterprise Funds.** Enterprise operations, Water, Wastewater, Solid Waste, Golf Course Operations, and Oakwood Cemetery Operations, are intended to be self-sufficient.

8. **Administrative Cost Reimbursement.** Enterprise fund budgets shall include a reimbursement to the General Fund to pay a proportionate share of administrative costs. Documentation to support the transfer shall be presented to City Council during the budget process.
 9. **Charges to Other Funds by Internal Service Funds.** Charges by internal service funds to user divisions and funds shall be documented as part of the budget process.
 10. **Appropriations Lapse.** Pursuant with Section 11.06 of the Charter, annual appropriations lapse at year end. Items purchased through the formal purchase order system (i.e., the encumbered portions), and not received by fiscal year end, are presented to City Council for re-appropriation in the subsequent fiscal year. To be eligible for automatic re-appropriation in a subsequent year, the goods or services must have been ordered in good faith and appropriated in the year encumbered. Any unencumbered appropriations at year-end may be appropriated by the governing body in the subsequent year. The original budget is amended to include the re-appropriations. Capital projects budgets do not lapse at year-end.
 11. **Performance Indicators and Productivity Indicators.** The annual budget, where possible, will utilize performance measures and productivity indicators. ICMA benchmarking will be used to the extent possible.
- D. BALANCED BUDGET.** The budget shall be balanced using a combination of current revenues and available funds [defined in Section III(a)]. Current year operating expenses shall be funded with current year generated revenues. Proprietary Funds with outstanding revenue bonds shall not rely on funds available from the prior year to balance the operating budget. No budget shall be adopted unless the total of estimated revenues, income, and funds available is equal to or in excess of such budget.
- E. REPORTING.** Periodic financial reports shall be prepared to enable the Department Heads to manage their budgets and to enable monitoring and control of the budget. A quarterly budget review shall be presented to City Council in sufficient detail to allow decision-making.
- F. CONTROL.** Operating Expenditure Control is addressed in Section V of these Policies.
- G. CONTINGENT APPROPRIATION.** The General Fund, Water Fund, Wastewater Fund, and Solid Waste Fund shall have an adequate contingent appropriation. This contingent appropriation, titled "Reserve for Future Allocation", shall be disbursed only by transfer to another departmental appropriation. Transfers from this item shall be controlled as outlined in Section V, B of these policies.
- H. EMPLOYEE BENEFITS.** The City budget process shall include a review of employee benefits.
1. **Medical Insurance Fund -** The Finance Committee shall review rates to be charged for employee and dependent coverage. The City shall pay the cost of employee coverage, and the dependent coverage may be purchased at the employee's cost. Changes in benefits shall be at the recommendation of the Trustees of the Employee Medical Plan.

2. Retirement Plan - The City is a member of the Texas Municipal Retirement System (TMRS). Employees working at least 1,000 hours per year shall contribute 7% to the TMRS plan, and the City's match will be established at a rate that will not exceed 15.54%. Retaining the annual repeating updated service credits will be a priority in the funding. The difference between the TMRS rate and the 15.54% budget shall be deposited to the benefit of the employees in a supplemental retirement plan. Any budgeted funds not spent will revert back to the unallocated monies in the appropriate fund.
3. Workers Compensation Insurance - The City shall participate in the Texas Municipal League (TML) Workers Compensation Risk Pool. Rates for required coverage will be established by the Pool, adjusted for experience on an annual basis. Refunds that may be granted through the pool will be prorated between the City funds. Unspent monies will revert back to the appropriate fund.
4. Social Security/Medicare - The City does not pay Social Security for employees. Medicare is paid for employees hired after March 31, 1986.
5. Recommendations for adjustments to the pay and classification system will be made annually in order to maintain external parity and internal equity. Recommendations will be built into the proposed basic budget.

IV. RESERVES/UNALLOCATED FUNDS

- A. OPERATING RESERVES/FUND BALANCES.** The City shall maintain unallocated reserves in operating funds to pay expenditures caused by unforeseen emergencies or for shortfalls caused by revenue declines, and to eliminate any short-term borrowing for cash flow purposes. Generally, unallocated reserves for all funds excluding Special Revenue Funds, Internal Service Funds, and Capital Projects Funds shall be maintained at a minimum amount of 16.67% of the annual budget (excluding transfers to capital projects) for each fund unless specifically identified in this section. Unallocated reserves shall not be used to support on-going operating expenditures. This reserve is defined as unreserved current assets less inventory and on-going receivables (ex. utility billing, sales tax) minus current liabilities payable from these assets.
- B. FUND BALANCES USED FOR CAPITAL EXPENDITURES.** Reserves shall be used for one time capital expenditures only if:
 1. there are surplus balances remaining after all reserve and fund allocations are made; or
 2. the City has made a rational analysis with justifying evidence that it has an adequate level of short and long-term resources.
- C. SPECIFIC APPROPRIATION BY CITY COUNCIL.** If fund balances are used to support one time capital and one time non-operating expenditures, the funds must be specifically appropriated by the City Council.
- D. SPECIAL REVENUE FUNDS.** Monies in the Special Revenue Funds shall be expended for their intended purposes, in accordance with an approved budget. There is no reserve requirement, with the exception of the Hotel/Motel Tax and Arts Special Revenue Fund. The Hotel/Motel Tax and Arts Special Revenue Fund reserves shall be at least 10% of the annual tourism and Visitors Center Operations budget or at a level approved by City Council. Adequate reserves are essential due to the cyclical nature of this revenue source.

- E. CAPITAL PROJECT FUNDS.** Monies in the Capital Projects Funds shall be expended in accordance with an approved budget. There is no reserve requirement. Interest income will be used to offset construction costs or interest expense on the debt issue.
- F. INTERNAL SERVICE FUNDS.** Working capital in equipment replacement funds will vary to meet annual fluctuations in expenditures. Monies in the Internal Service Funds shall be expended for their intended purpose in conformance with the approved budget and approved replacement schedules. Additions to the Fleet or additional computer equipment will not be funded from replacement funds without council approval.
- G. GENERAL OBLIGATION DEBT SERVICE FUND AND INTEREST ACCOUNTS.** Reserves in the General Obligation Debt Service Fund and Water and Wastewater Funds Interest and Sinking accounts shall be maintained as required by outstanding bond indentures. Reduction of reserves for debt shall be done only with City Council approval after Council has conferred with the City's financial advisor to insure there is no violation of bond covenants.
- H. DEBT COVERAGE RATIOS.** Debt Coverage Ratios shall be maintained as specified by the bond covenants.
- I. MEDICAL INSURANCE FUND RESERVE.** A reserve shall be established in the City's Health Insurance Fund to avoid potential shortages. Such reserve shall be used for no purpose other than for financing losses under the insurance program. Excess reserves shall be used to reduce premiums charges; an insufficient reserve shall be increased by adjustments to the premium. The reserve shall be approximately 25 % of anticipated unreimbursed claims for the budget year.

V. REVENUE MANAGEMENT

- A. CHARACTERISTICS OF THE REVENUE SYSTEM.** The City strives for the following optimum characteristics in its revenue system:
 - 1. **Simplicity and Certainty.** The City shall strive to keep the revenue classification system simple to promote understanding of the revenue sources. The City shall describe its revenue sources and enact consistent collection policies to provide assurances that the revenue are collected according to budgets and plans.
 - 2. **Equity.** The City shall make every effort to maintain equity in its revenue system structure. The City shall minimize all forms of subsidization between entities, funds, services, utilities, and customers.
 - 3. **Realistic and Conservative Estimates.** Revenues are to be estimated realistically. Revenues of volatile nature shall be budgeted conservatively.
 - 4. **Centralized Reporting.** Receipts will be submitted daily to the Finance Department for deposit and investment. Daily transaction reports and supporting documentation will be prepared.
 - 5. **Review of Fees and Charges.** The City shall review all fees and charges annually in order to match fees and charges with the cost of providing that service.

6. **Aggressive Collection Policy.** The City shall follow an aggressive policy of collecting revenues. Utility services will be discontinued (i.e. turned off) for non-payment in accordance with established policies and ordinances. The attorney responsible for delinquent tax collection, through the central collection agency, shall be encouraged to collect delinquent property taxes using an established tax suit policy and sale of real and personal property to satisfy non-payment of property taxes. A warrant officer in the Police Division will aggressively pursue outstanding warrants, and the Court will use a collection agency to pursue delinquent fines.

- B. NON-RECURRING REVENUES.** One-time or non-recurring revenues will not be used to finance current ongoing operations. Non-recurring revenues will be used only for one-time expenditures such as capital needs.

- C. PROPERTY TAX REVENUES.** All real and business personal property located within the City shall be valued at 100% of the fair market value based on the appraisal supplied by the Walker County Appraisal District. Reappraisal and reassessment is as provided by the Appraisal District. A ninety-six percent (96%) collection rate shall serve each year as a goal for tax collections and the budgeted revenue projection. Property tax rates shall be maintained at a rate adequate to fund an acceptable service level. Based upon taxable values, rates will be adjusted to fund this service level. Collection services shall be contracted out with a central collection agency, currently the Walker County Appraisal District.

- D. INTEREST INCOME.** Interest earned from investment of available monies, whether pooled or not, shall be distributed to the funds in accordance with the equity balance of the fund from which monies were invested.

- E. USER-BASED FEES AND SERVICE CHARGES.** For services associated with a user fee or charge, the direct and indirect costs of that service shall be offset wholly or partially by a fee where possible. There shall be an annual review of fees and charges to ensure that the fees provide adequate coverage of costs of services. Full fee support for operations and debt service costs shall be required in the Proprietary Funds. Partial fee support shall be generated by charges for miscellaneous licenses and fines, sports programs, and from other parks, recreational, cultural activities, and youth programs.

- F. UTILITY RATES.** The City shall review and adopt utility rates annually that generate revenues required to cover operating expenditures, meet the legal requirements of applicable bond covenants, and provide for an adequate level of working capital. This policy does not preclude drawing down cash balances to finance current operations if legal requirements of the bond covenants are met.

- G. COST REIMBURSEMENTS TO THE GENERAL FUND.** The General Fund shall be reimbursed by other funds for a proportionate share of administrative costs. Documentation to support the transfer shall be presented to City Council as part of the budget process.

- H. INTERGOVERNMENTAL REVENUES/GRANTS/SPECIAL REVENUES.** Grant revenues and other special revenues shall be spent for the purpose(s) intended. The City shall review grant match requirements and include in the budget all grant revenues and expenditures.

- I. REVENUE MONITORING.** Revenues actually received are to be regularly compared to budgeted revenues and reported to the City Council quarterly.

- J. REVENUE PROJECTIONS.** The City shall project revenues for a five-year period and will update this projection annually. Each existing and potential revenue source shall be re-examined annually.

VI. EXPENDITURE CONTROL

- A. APPROPRIATIONS.** The responsibility for budgetary control lies with the Department Head. Department Heads may not approve expenditures that exceed monies available at the object code level. Capital expenditures are approved by the City Council on a per project basis. Personnel allocations may not be changed without the approval of City Council.
- B. AMENDMENTS TO THE BUDGET.** In accordance with the City Charter, the City Council may transfer any unencumbered appropriated balance or portion thereof from any office, department, or agency to another at any time.
- C. CENTRAL CONTROL.** Unspent funds in salary and capital allocation object codes may not be spent for any purpose other than their specifically intended purpose without prior authorization of City Council.
- D. CITY MANAGER'S AUTHORITY TO AMEND BUDGET.**
1. **Reserve for Future Allocation.** The City Manager may authorize transfers of \$3,000 or less from the budgeted Reserve for Future Allocation without prior City Council approval. The cumulative total of transfers approved by the City Manager, without prior Council approval, may not exceed 25% of the budgeted Reserve for Future Allocation.
 2. **Transfer Between Line Items.** The City Manager may, without prior City Council approval, authorize transfers between budget line items within a division and may authorize transfers of \$3,000 or less between divisions with the exception that:
 - a) Regular personnel allocations may not be changed;
 - b) Salary and benefit saving, including those due to vacancies may not be transferred from the object code; and
 - c) Savings from City Council - approved capital purchases may not be spent for other than their intended purpose.
 - d) Additions to the Fleet and additional computer equipment may not be purchased from equipment replacement funds.
 3. **Capital Project Budgets.** The City Manager shall have the authority to transfer amounts between line items of a capital project budget and to transfer monies from a project's Contingency Reserve to fund change orders on the project. The City Manager, without prior Council approval, may approve a change order to a construction or engineering contract in an amount not to exceed \$25,000, as long as the cumulative total of all change orders to the project do not exceed the State allowed maximum of 25% of the original contract price. Change orders approved by the City Manager shall be presented to Council at their next regularly scheduled meeting.

4. **Reports to Council.** Transfers from the reserve for future allocation or transfers between divisions authorized by the City Manager shall be reported to City Council on a quarterly basis for review by the City Council as part of the regular quarterly budget review.

E. **PURCHASING.** All purchases shall be made in accordance with the Purchasing Procurement and Disposition Policies approved by the Finance Committee. The following shows a summary of approval requirements for purchases.

APPROVAL REQUIREMENTS FOR PURCHASES

Dollar Figure	Supervisor Or Director Designee	Department Director	Purchasing Agent	City Manager	City Council
Less than \$1,000	✓				
\$1,000 to less than \$3,000 (Quotation Form)	✓	✓			
\$3,000 to \$8,000	✓	✓	✓		
\$8,000 to less than \$25,000 (Purchase Order)	✓	✓	✓	✓	
\$25,000 or more (Formal Bids - State Required)		✓	✓	✓	✓

✓ Denotes signature approval

F. **PROMPT PAYMENT.** All invoices approved for payment by the proper City authorities shall be paid by the Finance Department within thirty (30) calendar days of receipt, in accordance with the provisions of state law. Proper procedures shall be established that enables the City to take advantage of all purchase discounts, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

VII. CAPITAL IMPROVEMENTS PROGRAM AND THE CAPITAL BUDGET.

A. **PROGRAM PLANNING.** The City shall develop and maintain a multi-year plan for capital improvements and make capital improvements in accordance with the approved plan. The Capital Improvements Program will be updated annually. The Capital Improvements Program (CIP) is a planning document and does not authorize or fund projects. The planning time frame for the capital improvements program will normally be five to ten years.

B. **BUDGET PREPARATION.** The capital budget shall evolve from the Capital Improvements Program. Capital project expenditures must be appropriated in the capital budget. A funding source and resource availability shall be presented to the City Council at the time a project is presented for funding. The City's Capital Budget is

to be prepared annually in conjunction with the operating budget on a fiscal year basis to ensure that capital and operating needs are balanced against each other. Projects approved for funding from the Capital Improvements Program will be included in the Capital Budget.

- C. PROJECT LENGTH BUDGET.** A budget for a capital project shall be a project length budget. At the end of the fiscal year, the unspent budget of an approved capital project shall automatically carry forward to the subsequent fiscal year until the project is completed.
- D. BUDGET AMENDMENT.** All budget amendments shall be in accordance with State law. City Manager authority to amend the budget is identified in Section VI - D.
- E. FINANCING PROGRAMS.** Alternative financing sources will be explored. Debt shall be used only to acquire major assets. The term of the debt issue may not exceed the expected useful life of the asset.
- F. REPORTING.** Periodic financial reports shall be prepared to enable the Department Heads to manage their capital budgets and to enable the Finance Department to monitor, report, and provide information about the capital budget. Capital project status reports shall be presented to the City Council at least quarterly.
- G. EVALUATION CRITERIA.** Capital investments shall foster goals of economic vitality, neighborhood vitality, infrastructure preservation, provide service to areas lacking service and improve services in areas with deficient services. Evaluation criteria for selecting which capital assets and projects to include for funding shall include the following:
 - mandatory projects
 - efficiency improvement
 - policy area projects
 - project's expected useful life
 - availability of state/federal grants
 - prior commitments
 - maintenance projects
 - project provides a new service
 - extent of usage
 - effect of project on operation and maintenance costs
 - elimination of hazards

VIII. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

- A. ACCOUNTING.** The Finance Director is responsible for establishing the Chart of Accounts and for recording financial transactions.
- B. AUDITING.**
 - 1. Qualifications of the Auditor.** Section 11.6 of the City's Charter requires the City to be audited annually by independent accountants ("auditor"). The CPA firm must demonstrate that it has staff to conduct the City's audit in accordance with generally accepted auditing standards and contractual requirements. The auditor must be licensed by the State of Texas.
 - 2. Responsibility of Auditor to City Council and Finance Committee.** The auditor is retained by and is accountable to the City Council. The auditor shall communicate directly with the Finance Committee as necessary to fulfill its legal and professional responsibilities. The auditor's report on the City's financial statements shall be completed within 120 days of the City's fiscal year end.

3. **Selection of Auditor.** The City shall request proposals for audit services at least once every three years. The City shall select the auditor by May 31, of each year. As required in Section 11.6 of the City Charter, the Auditor is appointed by the Mayor, with approval of the Council. The Certified Public Accountant shall have no personal interest, directly or indirectly, in the financial affairs of the City or any of its officers.
4. **Contract with Auditor.** The agreement between the independent auditor and the City shall be in form of a written contract. A time schedule for completion of the audit shall be included.
5. **Scope of Audit.** All general purpose statements, combining statements and individual fund and account group statements and schedules shall be subject to a full scope audit.
6. **Publication of Results of Audit.** As required by Section 11.6 of the City Charter, notice of the completion of the audit shall be published in a newspaper and copies placed in the office of the Director of Finance and the Huntsville Public Library. A copy will also be available in the office of the City Secretary.

C. FINANCIAL REPORTING.

1. **External Reporting.** As a part of the audit, the auditor shall assist with preparation of a written Comprehensive Annual Financial Report (CAFR) to be presented to the City Council. The CAFR shall be prepared in accordance with generally accepted accounting principles (GAAP) and shall be presented annually to the Government Finance Officer's Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting.
2. **Availability of Reports.** The comprehensive annual financial report shall be made available to the elected officials, bond rating agencies, creditors and citizens.
3. **Internal Reporting.** The Finance Department shall prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs.

IX. INVESTMENTS AND CASH MANAGEMENT

- A. DEPOSITORY BANK.** A Depository Bank shall be selected by the City Council for a two-year period. A request for proposal shall be used as the means of selecting a Depository Bank. The Depository Bank shall specifically outline safekeeping requirements.
- B. DEPOSITING OF FUNDS.** The Finance Director shall promptly deposit all City funds with the Depository Bank in accordance with the provisions of the current Bank Depository Agreement and the City Council approved Investment Policies. Investments and reporting shall strictly adhere to the City Council approved Investment Policies.
- C. INVESTMENT POLICY.** All funds shall be invested in accordance with the approved investment policy. Investment of City funds emphasizes preservation of principal. Objectives are, in order, safety, liquidity and yield. A procedures manual shall be approved by the Finance Committee.

D. MONTHLY REPORT. A monthly cash and investment report shall be prepared.

X. ASSET MANAGEMENT

A. FIXED ASSETS AND INVENTORY. A fixed asset of the City is defined as a purchased or otherwise acquired piece of equipment, vehicle, furniture, fixture, capital improvement, infrastructure addition, or addition to existing land, buildings, etc. A fixed asset's cost or value is \$5,000 or more, with an expected useful life greater than one year.

B. MAINTENANCE OF PHYSICAL ASSETS. The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of fixed assets.

C. OPERATIONAL PROCEDURES MANUAL. Records shall be purged that do not meet the capitalization criteria and operational procedures shall be in accordance with a fixed asset records procedure manual.

D. SAFEGUARDING OF ASSETS. The City's fixed assets will be reasonably safeguarded and properly accounted for. Responsibility for the safeguarding of the City's fixed assets lies with the Department Head in whose department the fixed asset is assigned.

E. MAINTENANCE OF RECORDS. The Finance Department shall maintain the records of the City's fixed assets including description, cost, department of responsibility, date of acquisition and depreciation where applicable. Records of land and rights-of-way shall be maintained in the Planning & Development Department.

F. ANNUAL INVENTORY. An annual inventory of assets shall be performed by each department using guidelines established by the Finance Department. Such inventory shall be performed by the Department Head or the designated agent. The Department Head shall use a detailed listing and shall be responsible for a complete review of assigned fixed assets. A signed inventory list shall be returned to the Finance Department.

G. INFRASTRUCTURE MAINTENANCE. The City recognizes that deferred maintenance increases future capital costs. Funds shall be included in the budget each year to maintain the quality of the City's infrastructure. Replacement schedules should be developed in order to anticipate this inevitable ongoing and obsolescence of infrastructure.

H. SCHEDULED REPLACEMENT OF ASSETS. As a part of the ongoing replacement of assets, the City has established Equipment Replacement Funds. These funds charge the user funds, based on the estimated replacement cost and estimated life of the equipment. The City maintains fleet and computer replacement funds.

XI. DEBT MANAGEMENT

A. DEBT ISSUANCE. The City shall issue debt when the use of debt is appropriate and specifically approved by the City Council and expenditure of such monies shall be in strict accordance with the designated purpose.

- B. ISSUANCE OF LONG-TERM DEBT.** The issuance of long-term debt is limited to use for capital improvements or projects that cannot be financed from current revenues or resources and future citizens will receive a benefit from the improvement. Debt may be issued for the purposes of purchasing land or rights-of-way and/or improvements to land, street improvements, or construction projects to provide for the general good. For purposes of this policy, current resources are defined as that portion of fund balance in excess of the required reserves. The payback period of the debt will be limited to the estimated useful life of the capital projects or improvements.
- C. The City shall strive to schedule debt issues to take advantage of the small issuer status designation in regard to Federal Arbitrage laws.**
- D. PAYMENT OF DEBT.** When the City utilizes long-term debt financing it will ensure that the debt is financed soundly by realistically projecting the revenue sources that will be used to pay the debt; and financing the improvement over a period not greater than the useful life of the improvement.
- E. TYPES OF DEBT.**
1. **General Obligation Bonds (G.O.'s).** General obligation bonds shall be used only to fund capital assets of the general government, and not used to fund operating needs of the City. General obligation bonds are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City. The term of a bond issue shall not exceed the useful life of the asset(s) funded by the bond issue. General obligation bonds must be authorized by a vote of the citizens of the City of Huntsville.
 2. **Revenue Bonds (R.B.'s).** Revenue bonds shall be issued as determined by City Council to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces a revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the bond issue.
 2. **Certificates of Obligation (C.O.'s).** Certificates of obligation may be used in order to fund capital assets. Debt service for C.O.'s may be either from general revenues or backed by a specific revenue stream or streams or by a combination of both. C.O.'s may be used to fund capital assets where full bond issues are not warranted as a result of the cost of the asset(s) to be funded through the instrument. Infrastructure and building needs may also be financed with Certificates of Obligation, after evaluation of financing alternatives by the City's Financial Advisor. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue.
 4. **Tax Anticipation Notes.** Tax Anticipation Notes may be used to fund capital assets of the general government or to fund operating needs of the City. Tax Anticipation Notes are backed by the full faith and credit of the City as well as the ad valorem tax authority of the City. The term of a note issue shall not exceed the useful life of the asset(s) funded by the debt issued or seven years whichever is less.
- F. METHOD OF SALE.** The City shall use a competitive bidding process in the sale of bonds and certificates of obligation unless some other method is specifically agreed to by City Council.

- G. FINANCIAL ADVISOR.** The Finance Committee will recommend to the City Council a financial advisor to oversee all aspects of any bond issue.
- H. ANALYSIS OF FINANCING ALTERNATIVES.** Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but not be limited to, 1) grants in aid, 2) use of reserves, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.
- I. DISCLOSURE.** Full disclosure of operations shall be made to the bond rating agencies and other users of financial information. The City staff, with the assistance of financial advisors and bond counsel, shall prepare the necessary materials for presentation to the rating agencies, and shall aid in the production of Offering Statements.
- J. DEBT STRUCTURING.** The City will generally issue debt for a term not to exceed 20 years. The City will exceed a 20-year term only upon recommendation of the City's Financial Advisor and in no case shall the term of the debt issue exceed the life of the asset acquired. The repayment schedule shall approximate level debt service unless operational matters dictate otherwise or if market conditions indicate a potential savings could result from modifying the level payment stream. Consideration of market factors, including tax-exempt qualification, and minimum tax alternatives will be given during the structuring of long-term debt instruments.
- K. FEDERAL REQUIREMENTS.** The City will maintain procedures to comply with arbitrage rebate and other Federal requirements.
- L. BIDDING PARAMETERS.** The notice of the sale of bonds will be carefully constructed so as to ensure the best possible bid for the City, in light of the existing market conditions and other prevailing factors. Parameters to be examined include:
- § Limits between lowest and highest coupons
 - § Coupon requirements relative to the yield curve
 - § Method of underwriter compensation, discount or premium coupons
 - § Use of bond insurance
 - § Call provisions

XII. INTERNAL CONTROLS

- A. WRITTEN PROCEDURES.** Wherever possible, written procedures shall be established and maintained by the Finance Department for all functions involving cash handling and/or accounting throughout the City. These procedures shall embrace the general concepts of fiscal responsibility set forth in this policy statement.
- B. DEPARTMENT HEAD RESPONSIBILITIES.** Each Department Head is responsible to ensure that good internal controls are followed throughout the Department, that all Finance Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed.
- C. COMPUTER SYSTEM/DATA SECURITY.** The City shall provide security of its computer system and data files through physical security and appropriate backup procedures. A disaster recovery plan shall be developed by the Information Services Department. Computer systems shall be accessible only to authorized personnel.

XIII. RISK MANAGEMENT

- A. RESPONSIBILITY.** A risk manager is responsible for the general risk liability insurance risk management function of the City. Recommendations for deductibles, limits of coverage, etc. shall be presented to the Finance Committee for review.
- B. EMPLOYEE SAFETY.** The City will aggressively pursue opportunities to provide for employee safety. The goal will be to minimize the risk of loss, with an emphasis on regularly scheduled safety programs.
- C. SELF INSURED HEALTH INSURANCE.** A detailed annual report shall be given to the Finance Committee that includes available funds, expected payouts in the plan, reinsurance costs and a rate recommendation. The presentation shall include a proposed budget for a period coinciding with the City's fiscal year.

XIV. ROLE OF THE FINANCE COMMITTEE OF CITY COUNCIL

The finance committee appointed by City Council upon recommendation of the Mayor shall have responsibilities including:

- A. Monitoring and recommending changes to the Investment Policy;
- B. Managing the audit;
- C. Overseeing of the City's Medical Insurance Health Plan;
- D. Retirement Policy review;
- E. Employee Benefit Policy review; and
- F. Review of liability insurance coverages.

City of Huntsville

Fiscal Year 2009-2010 Budget



ORDINANCE NO: 2009-53

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF HUNTSVILLE, TEXAS, FINDING THAT ALL THINGS REQUISITE AND NECESSARY HAVE BEEN DONE IN PREPARATION AND PRESENTMENT OF AN ANNUAL BUDGET; APPROVING AND ADOPTING THE OPERATING AND CAPITAL IMPROVEMENTS BUDGET FOR THE CITY OF HUNTSVILLE, TEXAS, FOR THE PERIOD OCTOBER 1, 2009, THROUGH SEPTEMBER 30, 2010; RATIFYING AND APPROVING FISCAL AND BUDGETARY POLICIES; RATIFYING AND APPROVING THE INVESTMENT AND BANKING POLICIES; RATIFYING AND APPROVING VARIOUS FEES, RATES AND CHARGES; AND PROVIDING FOR AN EFFECTIVE DATE HEREOF.

- WHEREAS** More than thirty days before the end of the City's fiscal year and more than thirty days before the adoption of this ordinance, the City Manager of the City Huntsville, Texas, submitted a proposed budget for the ensuing fiscal year according to Section 11.05 of the Charter of the City of Huntsville, Texas, and Texas Local Government Code Section 102.005;
- WHEREAS** the City Manager filed a copy of the proposed budget with the City Secretary and the budget was available for public inspection at least fifteen days before the budget hearing and tax levy for the fiscal year 2009-2010 (Texas Local Government Code § 102.006);
- WHEREAS** the itemized budget shows a comparison of expenditures between the proposed budget and the actual expenditures for the same or similar purposes for the preceding year and projects for which expenditures and the estimated amount of money carried for each [Texas Local Government Code § 102.103(a)];
- WHEREAS** the budget contains financial information of the municipality that shows the outstanding obligations of the City, the available funds on hand to the credit of each fund, the funds received from all sources during the preceding year; the funds available from all sources during the ensuing year; the estimated revenue available to cover the proposed budget; and the estimated tax rate required to cover the proposed budget [Texas Local Government Code § 102.103(b)];
- WHEREAS** on August 30th , September 2nd, and September 6th, the City Secretary published notice in the City's official newspaper of a public hearing relating to the budget, which include one publication not earlier than the 30th day or later than the tenth day before the date of the hearing [Texas Local Government Code § 102.0065];
- WHEREAS** on September 10th, the City Council of the City of Huntsville held a public hearing relating to the budget;
- WHEREAS** the budget for the year October 1, 2009, through September 30, 2010, has been presented to the City Council, and the City Council has held a public hearing with all notice as required by law, and all comments and objections have been considered; and
- WHEREAS** the fees, rates and charges set out herein are reasonable and necessary and are established and set in the best interests of the City.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HUNTSVILLE, TEXAS, that:

SECTION 1: City Council adopts the budget for the City of Huntsville, Texas, now before the City Council for consideration and attached, as the budget for the City for the period of October 1, 2009, through September 30, 2010.

- SECTION 2:** The appropriation for the ensuing fiscal year for operating expenses, debt service and capital outlay budgets shall be fixed and determined as shown on Exhibit "A".
- SECTION 3:** Projects described for fiscal year 2009-2010 in the Capital Improvements budget portion of the 2009-2010 budget are approved at the cost level indicated, subject to the availability of funding of project costs (see Exhibit "A").
- SECTION 4:** City Council approves an increase in the monthly payment for a full-time employee to the City's Medical Insurance Internal Service Fund from the current \$628.00 per month to \$687.00 per month (\$8,244.00), per budgeted position.
- SECTION 5:** City Council approves a transfer of an amount equal to three and one half (3.5%) percent of the gross revenues received during Fiscal Year 2009-2010 from all water, and wastewater customers a transfer equal to three and one half (3.5%) percent of gross revenues received during Fiscal Year 2009-2010 from all solid waste collection and disposal customers, to the Street Special Revenue Fund to compensate the City for the use of streets and rights-of-way by the Water, Wastewater, and Solid Waste Funds.
- SECTION 6:** City Council hereby has reviewed and approves the Fiscal and Budgetary Policies (Exhibit C).
- SECTION 7:** City Council has reviewed and approves the investment policies, strategies, and the Investment and Banking Policies. (Exhibit D).
- SECTION 8:** City Council approves fees, rates, and charges per Exhibit B and their associated revenue which is incorporated into the budget. Council authorizes the City Manager to make such adjustments in fees, rates and charges from time to time as are in the City Manager's discretion reasonable and necessary based upon facts then existing, including the implementation of new fees, rates and charges or elimination of current ones; provided, however, that a change of more than 25% or the implementation or elimination of any fee, rate or charge shall be reported to the next regular Finance Committee meeting.
- SECTION 9:** The City Secretary is directed to maintain a copy of the adopted budget, to file a copy of it with the City Library and the County Clerk, and to publish a notice saying the budget is available for public inspection [Texas Local Government Code §§ 102.008 and 102.009(d)].
- SECTION 10:** Council may amend this budget from time to time as provided by law for the purposes of authorizing emergency expenditures or for municipal purposes, provided, however, no obligation shall be incurred or any expenditure made except in conformity with the budget. [Texas Local Government Code §§ 102.009-102.011; Huntsville City Charter §§ 11.06-11.07.]
- SECTION 11:** The City Manager may, within the policies adopted within this budget, authorize transfers between budget line items; City Council may transfer any unencumbered appropriated balance or portion of it from one office, department, or agency to another at any time, or any appropriation balance from one expenditure account to another within a single office, department, or agency of the City. [Huntsville City Charter § 11.06.]
- SECTION 12:** City Council expressly repeals all previous budget ordinances and appropriations if in conflict with the provisions of this ordinance. If a court of competent jurisdiction declares any part, portion, or section of this ordinance invalid, inoperative, or void for any reason, such decision, opinion, or judgment shall in no way affect the remaining portions, parts, or sections, or parts of a section of this ordinance, which provisions shall be, remain, and continue to be in full force and effect.

SECTION 13: This ordinance shall take effect immediately after its passage.

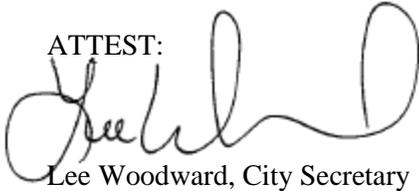
PASSED AND APPROVED on this the 15th day of September 2009.

THE CITY OF HUNTSVILLE, TEXAS

A handwritten signature in black ink, consisting of several loops and a long horizontal stroke extending to the right.

J. Turner, Mayor

ATTEST:

A handwritten signature in black ink, featuring a large, stylized 'L' and 'W'.

Lee Woodward, City Secretary

APPROVED AS TO FORM:

A handwritten signature in black ink, appearing as a series of vertical and diagonal strokes.

Leonard Schneider, City Attorney

ORDINANCE NO. 2009-54

AN ORDINANCE ADOPTING THE TAX RATE AND LEVYING TAXES FOR THE CITY OF HUNTSVILLE FOR THE 2009-2010 FISCAL YEAR UPON ALL TAXABLE PROPERTY LOCATED WITHIN AND SUBJECT TO TAXATION IN THE CITY; AND PROVIDING FOR THE EFFECTIVE DATE HEREOF.

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF HUNTSVILLE, TEXAS, THAT:

SECTION 1: There is levied and assessed and shall be collected for the 2009-2010 fiscal year ending September 30, 2009, an ad valorem tax of NO AND 40.007/100 (\$0.4007) DOLLARS for each ONE HUNDRED (\$100.00) DOLLARS of assessed value of property located within the city limits of Huntsville, Texas on January 1, 2009, made taxable by law, which when collected, shall be apportioned among funds and departments of the city government of the City of Huntsville for these purposes:

General Fund Operations	\$0.2249
Debt Service for Payment of General Obligations Indebtedness	<u>\$0.1758</u>
	\$0.4007

SECTION 2: All property upon which tax is levied shall be assessed on the basis of 100 percent of its appraised value. Property Tax Code § 26.02.

SECTION 3: This ordinance shall take effect from and after its passage by City Council.

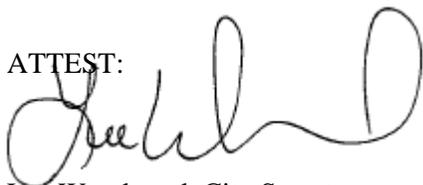
PASSED AND APPROVED on this the 15th day of September, 2009.

THE CITY OF HUNTSVILLE, TEXAS



J. Turner, Mayor

ATTEST:



Lee Woodward, City Secretary

APPROVED AS TO FORM:



Leonard Schneider, City Attorney

City of Huntsville
Fiscal Year 2009-2010 Budget



Glossary

Accounting Procedures - All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control

Accounts Receivable - An asset account reflecting amounts owing to open accounts from private persons or organizations for goods and services furnished by government

Accrual Basis - The basis of accounting under which transactions are recognized when they occur, regardless of the timing of related cash flows.

Activity Center - The lowest level at which costs for operations are maintained

Ad Valorem - Latin for "value of". Refers to the tax assessed against real (land and buildings) and personal (equipment and furniture) property.

Allocation - A part of a lump-sum appropriation which is designated for expenditure by specific organization units and/or for special purposes, activities, or objects.

Amount Available in Debt Service Funds - An "other debit" account in the General Long-Term Debt Account Group which designates the amount of assets available in Debt Service Funds for the retirement of general obligation debt.

Annual Budget - A budget applicable to a single fiscal year

Appraisal - (1) The act of appraising; (2) the estimated value resulting from such action

Appraise - To make an estimate of value, particularly of the value of property. If the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for this term.

Appropriation - A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

Arbitrage - The interest earnings derived from invested bond proceeds or debt service fund balances

Assess - To value property officially for the purpose of taxation

Assessed Valuation - A valuation set upon real estate or other property by a government as a basis for levying taxes

Assessment - (1) The process of making the official valuation of property for purposes of taxation. (2) The valuation placed upon property as a result of this process.

Assets - Resources owned or held by governments which have monetary value

Balanced Budget - A budget in which the total of estimated revenues, income, and funds available is equal to or in excess of appropriations

Balance Sheet - The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with GAAP

Bond - A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. The difference between a note and a bond is that the latter runs for a longer period of time and requires greater legal formality.

Bond Fund - A fund formerly used to account for the proceeds of general obligation bond issues. Such proceeds are now accounted for in a Capital Projects Fund.

Brazos Valley Solid Waste Management Agency - The City has signed a contract for solid waste disposal at the landfill site operated by this agency. The Cities of Bryan and College Station appoint members to the Board of this agency.

Budget - A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them. Used without any modifier, the term usually indicates a financial plan for a single fiscal year. The term "budget" is used in two senses in practice. Sometimes it designates the financial plan presented to the appropriating body for adoption and sometimes the plan finally approved by that body. It is usually necessary to specify whether the budget under consideration is preliminary and tentative or whether it has been approved by the appropriating body. See [Annual Budget](#), [Capital Budget](#), and [Capital Program](#).

Budget Document - The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body. The budget document usually consists of three parts. The first part contains a message from the budget-making authority, together with a summary of the proposed expenditures and the means of financing them. The second consists of schedules supporting the summary. These schedules show in detail the information as to past years' actual revenues, expenditures, and other data used in making the estimates.

Budget Message - A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body. The budget message should contain an explanation of the principal budget items, an outline of the government's experience during the past period and its financial status at the time of the message, and recommendations regarding the financial policy for the coming period.

Budgetary Comparisons - Governmental GAAP financial reports must include comparisons of approved budgeted amounts with actual results of operations. Such reports should be subjected to an independent audit, so that all parties involved in the annual operating budget/legal appropriation process are provided with assurances that government monies are spent in accordance with the mutually agreed-upon budgetary plan.

Budgetary Control - The control or management of a government or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Budgetary Expenditures - Decreases in net current assets. In contrast to conventional expenditures, budgetary expenditures are limited in amount to exclude amounts represented by noncurrent liabilities. Due to their spending measurement focus, governmental fund types are concerned with the measurement of budgetary expenditures.

Capital Budget - A plan of proposed capital outlays and the means of financing them.

Capital Improvement Project (CIP) - A multi-year project that addresses repair and replacement of existing infrastructure as well as the development of new facilities to accommodate future growth.

Capital/Major Project Expenditure/Expense - An expenditure/expense which results in the acquisition or addition of a fixed asset or the improvement to an existing fixed asset.

Capital Outlays - Expenditures which result in the acquisition of or addition to fixed assets.

Capital Program - A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the full resources estimated to be available to finance the projected expenditures.

Capital Projects Fund - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

Cash - An asset account reflecting currency, coin, checks, postal and express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits. All cash must be accounted for as a part of the fund to which it belongs. Any restrictions or limitations as to its availability must be indicated in the records and statements. It is not necessary, however, to have a separate bank account for each fund unless required by law.

Cash Basis - A basis of accounting under which transactions are recognized only when cash changes hands.

Certificates of Obligations (CO's) - Similar to general obligation bonds except the certificates require no voter approval. One difference is that an entity must give voters a "notice of intent" to issue the debt, The voters have a right to stop the issue by filing a petition.

City Council - The current elected official of the City as set forth in the City's Charter.

City Manager - The individual appointed by the City Council who is responsible for the administration of City affairs.

Competitive Bidding Process - The process following State law requiring that for the purchases of \$25,000 or more, a city must advertise, solicit, and publicly open sealed bids from prospective vendors. After a review period, the Council then awards the bid to the successful bidder.

Comprehensive Annual Financial Report (CAFR) - The published results of the City's annual audit

Contract Obligation Bonds - Long-term debt which places the assets purchased or constructed as a part of the security for the issue

Cost - The amount of money or other considerations exchanged for property or services. Costs may be incurred even before money is paid; that is, as soon as liability is incurred. Ultimately, however, money or other consideration must be given in exchange.

Coverage - The ratio of net revenue available for debt service to the average annual debt service requirements of an issue of revenue bonds. See [Net Revenue Available for Debt Service](#).

Current - A term which, applied to budgeting and accounting, designates the operations of the present fiscal period as opposed to past or future periods. It usually connotes items likely to be used up or converted into cash within one year.

Current Assets - Assets which are available or can be made readily available to finance current operations or to pay current liabilities. Assets which will be used up or converted into cash within one year. Examples are cash, temporary investments, and taxes receivable which will be collected within one year.

Current Expense - An obligation of a City as a result of an incurred expenditure/expense that is due for payment within a twelve (12) month period.

Current Liabilities - Debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed, or refunded within one year.

Current Revenue - The revenues or resources of a City convertible to cash within a twelve (12) month period.

Current Taxes - Taxes levied and becoming due within one year.

Debt - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

Debt Limit - The maximum amount of gross or net debt which is legally permitted

Debt Service - The annual amount of money necessary to pay the interest and principal (or sinking fund contribution) on outstanding debt

Debt Service Fund - A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest

Debt Service Fund Requirement - The amounts of revenue which must be provided for a Debt Service Fund so that all principal and interest payments can be made in full on schedule.

Debt Service Requirement - The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds, and required contributions to accumulate monies for future retirement of term bonds.

Delinquent Taxes - Taxes remaining unpaid on and after the date on which a penalty for nonpayment is attached. Even though the penalty may be subsequently waived and a portion of the taxes may be abated or canceled, the unpaid balances continue to be delinquent taxes.

Department - Separate branch of operation in the organization structure

Division - Unit of a department

Depreciation - (1) Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence. (2) The portion of the cost of a fixed asset other than a wasting asset which is charged as an expense during a particular period. In accounting for depreciation, the cost of a fixed asset, less any salvage value, is prorated over the estimated service life of such an asset, and each period is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense.

Encumbrances - Commitments related to unperformed contracts for goods or services used in budgeting. Encumbrances are not expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

Enterprise Fund - A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. Examples of Enterprise Funds are those for water, gas, and electric utilities; swimming pools; airports; parking garages; and transit systems.

Expenditure/Expense - Decreases in net financial resources for the purpose of acquiring goods or services. The General Fund recognizes expenditures and the Proprietary Funds recognize expenses.

Finance Director - The person appointed by the City Manager who is responsible for recording and reporting city financial activities and making recommendations regarding fiscal policies.

Fiscal Period - Any period at the end of which a government determines its financial position and the results of its operations

Fiscal Year - A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Huntsville's fiscal year begins each October 1st and ends the following September 30th.

Fixed Assets - Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

Franchise - A special privilege granted by a government permitting the continuing use of public property, such as city streets, and usually involving the elements of monopoly and regulation.

Fund - A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

Fund Balance - The fund equity of governmental funds and Trust Funds. The difference between governmental fund assets and liabilities; also referred to as fund equity.

Fund Type - In governmental accounting, all funds are classified into eight generic fund types: General, Special Revenue, Debt Service, Capital Projects, Enterprise, Internal Service, and Trust and Agency.

General and Administrative Costs - Costs associated with the administration of City services.

General Fund - The fund used to account for all financial resources except those required to be accounted for in another fund.

General Ledger - A book, file, or device which contains the accounts needed to reflect the financial position and the results of operations of an entity. In double entry bookkeeping, the debits and credits in the general ledger are equal; therefore, the debit balances equal the credit balances.

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards of and guidelines to financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules, and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations. The primary authoritative statement on the application of GAAP to state and local governments is NCGA Statement 1. Every government should prepare and publish financial statements in conformity with GAAP. The objectives of governmental GAAP financial reports are different from and much broader than the objectives of business enterprise GAAP financial reports.

General Long-Term Debt - Long-term debt (other than special assessment bonds) expected to be repaid from governmental funds.

General Obligation Bonds - Bonds for the payment of which the full faith and credit of the issuing government are pledged. In issuing its general obligation bonds, the City pledges to levy whatever property tax is needed to repay the bonds for any particular year. Bonds cannot be issued without voter approval and are usually issued with maturities of between 15 and 30 years.

General Revenue - The revenues of a government other than those derived from and retained in an enterprise. If a portion of the net income in an Enterprise Fund is contributed to another non-enterprise fund, such as the General Fund, the amounts transferred constitute general revenue of the government.

Governmental Accounting - The composite activity of analyzing, recording summarizing, reporting, and interpreting the financial transactions of governments

Governmental Accounting Standards Board (GASB) - The authoritative accounting and financial reporting standard-setting body of governmental agencies.

Governmental Funds - Funds through which most governmental functions typically are financed. The acquisition, use, and financial resources and the related current liabilities are accounted for through governmental funds (General, Special Revenue, Capital Projects, and Debt Service Funds).

Grants - Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility

Gross Bonded Debt - The total amount of direct debt of a government represented by outstanding bonds before deduction of any assets available and earmarked for their retirement

Improvements - Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers. Sidewalks, curbing, sewers, and highways are sometimes referred to as "betterments," but the term "improvements" is preferred.

Implementation Plan - The specific means of implementing a strategy; outline of the organization's response to fundamental policy choices.

Income - A term used in proprietary fund type accounting to represent (1) revenues or (2) the excess of revenues over expenses.

Internal Control A plan of organization under which employees' duties are so arranged and records and procedures so designed as to make it possible to exercise effective accounting control over assets, liabilities, revenues, and expenditures. Under such a system, the work of employees is subdivided so that no single employee performs a complete cycle of operations. Thus, for example, an employee handling cash would not post the accounts receivable records. Moreover, under such a system, the procedures to be followed are definitely laid down and require proper authorizations by designated officials for all actions to be taken.

Internal Service Fund - A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

Investments - Securities held for the production of income, generally in the form of interest.

Levy - (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities. (Noun) The total amount of taxes, special assessments or service charges imposed by a government

Liabilities - Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances.

Line Item Budget - The presentation of the City's adopted budget in a format presenting each Department's approved expenditure/expense by specific account.

Long-Term Debt - Obligation of the City with a remaining maturity term of more than one (1) year.

Machinery and Equipment - Tangible property of a more or less permanent nature, other than land or buildings and improvements thereon. Examples are machinery, tools, trucks, cars, furniture, and furnishings.

Maintenance - The upkeep of physical properties in condition for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.

Mission Statement - The purpose of the organization; why the organization exists. Ultimate answer to, "What benefit?" and "To whom?"

Municipal - In its broadest sense, an adjective which denotes the state and all subordinate units of government. In a more restricted sense, an adjective which denotes a city or village as opposed to other local governments.

Net Bonded Debt - Gross bonded debt less any cash or other assets available and earmarked for its retirement.

Net Revenues Available for Debt Service - Proprietary fund gross operating revenues less operating and maintenance expenses but exclusive of depreciation and bond interest. "Net revenue available for debt service" as thus defined is used to compute "coverage" on revenue bond issues. See [Coverage](#). Under the laws of some states and the provisions of some revenue bond indentures, "net revenues available for debt service" for computation of revenue bond coverage must be computed on a cash basis rather than in conformity with GAAP.

Net Working Capital - Current Assets less Current Liabilities in an enterprise or internal service fund.

Non-Recurring Revenues - Resources recognized by the City that are unique and occur only one time or without pattern.

Object - As used in expenditure classification, this term applies to the article purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personal services, contractual services, materials, and supplies.

Object Total - Expenditure classification according to the types of items purchased or services obtained; for example, personal services, materials, supplies, and equipment.

Obligations - Amounts which a government may be required legally to meet out of its resources. They include not only actual liabilities, but also un-liquidated encumbrances.

Official Budget - The budget as adopted by the Council

One-Time Revenues - See [Non-Recurring Revenues](#)

Operating Budget - Plans of current expenditures and the proposed means of financing them. The annual operating budget (or, in the case of some state governments, the biennial operating budget) is the primary means by which most of the financing acquisition, spending, and service delivery activities of a government are controlled. The use of annual operating budgets is usually required by law. Even where not required by law, however, annual operating budgets are essential to sound financial management and should be adopted by every government.

Ordinance - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Ordinarily, the statutes or charter will specify or imply those legislative actions which must be by ordinance and those which may be by resolution. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances. See [Resolution](#).

Outlays - Synonymous with [Expenditures](#)

Performance Measure - Tools to determine what levels of service are being provided by the organization

Prior Years' Tax Levies - Taxes levied for fiscal periods preceding the current one

Proprietary Funds - Funds that focus on the determination of operating, income, changes in net assets (or cost recovery), financial position and cash flows. There are two different types of proprietary funds: enterprise funds and internal service funds.

Purchase Order - A document which authorizes the delivery of specified merchandise or the rendering of certain services and the making of a charge for them

Reimbursements - (1) Repayments of amounts remitted on behalf of another party. (2) Inter-fund transactions which constitute reimbursements of a fund for expenditures or expenses initially made from it which are properly applicable to another fund--e.g., an expenditure properly chargeable to a Special Revenue Fund was initially made from the General Fund, which is subsequently reimbursed. They are recorded as expenditures or expenses (as appropriate) in the reimbursing fund and as reductions of the expenditure or expense in the fund that is reimbursed.

Reserve - (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

Resolution - A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute. See [Ordinance](#).

Retained Earnings - An equity account reflecting the accumulated earnings of an Enterprise or Internal Service Fund

Revenue Bonds - Bonds whose principal and interest are payable exclusively from earnings of an Enterprise Fund. In addition to a pledge of revenues, such bonds sometimes contain a mortgage on the Enterprise Fund's property.

Revenues - (1) Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers. Under NCGA Statement 1, general long-term debt proceeds and operating transfers-in are classified as "other financing sources" rather than revenues. (2) Increases in proprietary fund type net total assets from other than expense refunds, capital contributions, and residual equity transfers. Under NCGA Statement 1, operating transfers-in are classified separately from revenues.

Risk - The liability, either realized or potential, related to the City's daily operations

Self-Supporting or Liquidating Debt - Debt obligations whose principal and interest are payable solely from the earnings of the enterprise for the construction or improvement of which they were originally issued.

Special Revenue Fund - A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specified purposes

Statistical Tables - Financial presentations included in the Statistical Section of the CAFR which provide detailed data on the physical, economic, social, and political characteristics of the reporting government. They are intended to provide CAFR users with a broader and more complete understanding of the government and its financial affairs than is possible from the basic financial statements and supporting schedules included in the Financial Section. Statistical tables usually cover more than two fiscal years and often present data from outside the accounting records. In contrast to Financial Section information, therefore, Statistical Section data are not usually susceptible to independent audit.

Strategy - A fundamental policy choice that affects the organization's Missions, Visions, mandates, values, service levels, and costs

Supplies - A cost category for minor items (individually priced at less than \$1,000) required by departments to conduct their operations

Tax Freeze – A “cap” placed on certain property taxable value for citizens over 65 years of age

Tax Levy Ordinance - An ordinance by means of which taxes are levied

Tax Rate - The amount of tax stated in terms of a unit of the tax base; for example, 25 cents per \$100 of assessed valuation of taxable property

Taxes - Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Unallotted Balance of Appropriation - An appropriation balance available for allotment

User Based Fee/Charge - A monetary fee or charge placed upon the user of services of the City

Vision Statements - The set of values by which the Council directs the staff about the intended impact the organization should have on the City as a whole - Provide answers to the preamble, “As a result of our efforts, citizens will...”

Acronyms

ADA	Americans with Disabilities Act
BVSWMA	Brazos Valley Solid Waste Management Agency
CCN	Certificate of Convenience and Necessity
CIP	Capital Improvements Program
CO	Certificate of Obligation
COPS	Community Oriented Problem Solving
ELMUD	Elkins lake Municipal Utility District and Elkins area
EPA	Environmental Protection Agency
ETJ	Extraterritorial Jurisdiction
FAA	Federal Aviation Administration
FEMA	The Federal Emergency Management Agency of the federal government
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Governmental Accounting Standards Board
GFOA	Government Finance Officers Association
GIS	Geographical Information System
HGAC	Houston-Galveston Area Council
HRWSS	Huntsville Rural Water Supply System
HUD	Housing and Urban Development
HWCEMS	Huntsville-Walker County Emergency Medical Service
IH	Interstate Highway
ISF	Internal Service Fund
IT	Information Technology
NPDES	Natural Pollutant Discharge Elimination System
SCADA	Supervisory Control and Data Acquisition
SHSU	Sam Houston State University
SRF	Special Revenue Fund
TCA	Texas Commission on the Arts

TCEQ	Texas Commission on Environmental Quality
TDCJ	Texas Department of Criminal Justice
TEA-21	Transportation Efficiency Act (formerly ISTEA - Intermodal Surface Transportation Efficiency Act)
TMRS	Texas Municipal Retirement System
TRA	Trinity River Authority
TWDB	Texas Water Development Board
TXDOT	Texas Department of Transportation
TX TF1	Texas Task Force 1
USEPA	United States Environmental Protection Agency
WCAD	Walker County Appraisal District
WCPSCC	Walker County Public Safety Communication Center
WWTP	Wastewater Treatment Plant - as used in this document, referring to one of the three plants: N.B. Davidson, A.J. Brown, or Robinson Creek
YMCA	Young Men's Christian Association